



To: Mayor and City Councilmembers  
 From: Tho Kraus, Assistant City Manager/Administrative Services  
 Through: John J. Caulfield, City Manager  
 Date: April 23, 2018  
 Subject: 2017 Year-End Financial Report

**Introduction**

The intent of the financial report is to provide an overview of activity in all funds through December 31, 2017, with more in depth discussion focused on the City’s main operating funds, the General and Street O&M Funds.

Additionally, department performance measures and other data reporting are included at the end of this report. The City continues its efforts in developing performance measures.

**Consolidated Funds - General/Street O&M**

The funds are combined in this presentation, as these two funds are the City’s primary general governmental operating funds. In 2017, the General Fund anticipates providing an annual subsidy of \$1.19M, which equates to 54% of the Street O&M Fund sources.

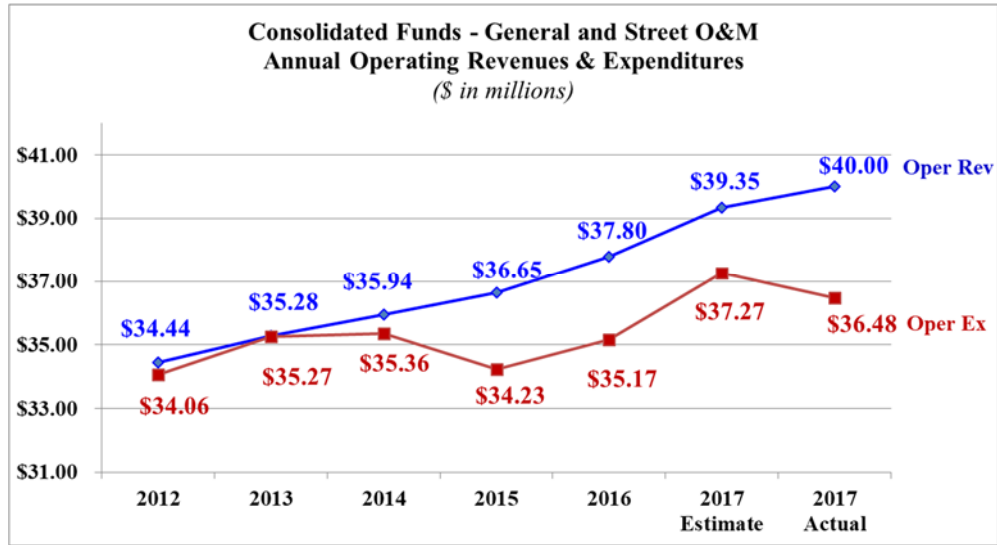
The following table and charts provide a comparison of operating revenues, operating expenditures and the resulting operating income/loss for the current and historical years.

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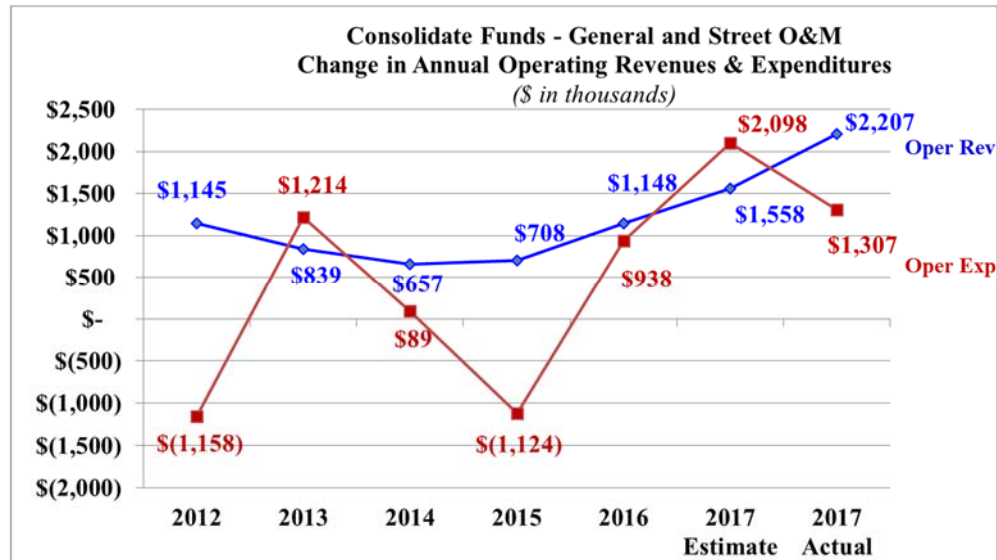
Consolidates General & Street O&M Funds	2012 Annual Actual *	2013 Annual Actual	2014 Annual Actual	2015 Annual Actual	2016 Annual Actual	2017 Annual Actual
Operating Revenue	\$ 34,444,000	\$ 35,284,000	\$ 35,940,000	\$ 36,648,000	\$ 37,796,000	\$ 40,003,000
Operating Expenditures	\$ 34,056,000	\$ 35,270,000	\$ 35,358,000	\$ 34,235,000	\$ 35,173,000	\$ 36,480,000
<b>Operating Income / (Loss)</b>	<b>\$388,000</b>	<b>\$14,000</b>	<b>\$582,000</b>	<b>\$2,413,000</b>	<b>\$2,623,000</b>	<b>\$3,523,000</b>

\* Operating income in 2012 is due to not transferring \$778K to Fund 501 Fleet reserves.

The following graph illustrates the total revenues collected and expenditures incurred for the years 2012 through the 2017 budget.



The following graph illustrates the change in total revenues collected and expenditures compared to the prior year.



**Consolidated Funds – General and Street O&M Ending Fund Balance and Cash**

In support of the City’s financial integrity, the City Council adopted on September 15, 2014, a set of financial policies including fund balance reserves totaling 12% of General/Street O&M Funds operating revenues. In 2016, this 12% equates to \$4.45M. The goal date for meeting this target was no later than 2016 and is met with the 2015/2016 Adopted Biennial Budget and continues to be met with the recently approved 2017/2018 Mid-Biennium Budget Adjustment.

- *2% General Fund Contingency Reserves:* The purpose of this reserve is to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City’s operations which could not have been reasonably anticipated at the time the original budget was prepared. A 2% reserve fund based on the General/Street O&M Funds operating revenues equates to \$771K.
- *5% General Fund Ending Fund Balance Reserves:* The purpose of this reserve is to provide financial stability, cash flow for operations and the assurance that the City will be able to respond to revenue shortfalls with fiscal strength. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to \$1.93M.
- *5% Strategic Reserves:* The purpose of this reserve is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major unanticipated events. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to \$1.93M.

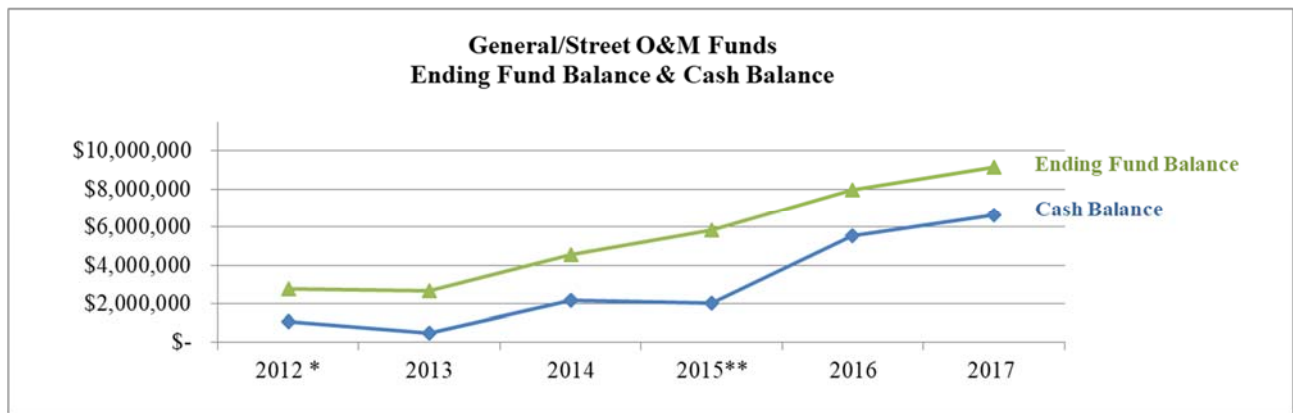
The following table and graph below provides the current and historical General/Street O&M Funds ending balance and cash & investment.

Year	Total Ending Fund Balance	Cash
2012 *	\$ 2,771,200	\$ 1,072,852
2013	\$ 2,663,648	\$ 505,801
2014	\$ 4,532,741	\$ 2,183,083
2015**	\$ 5,848,860	\$ 2,043,548
2016	\$ 7,975,155	\$ 5,545,118
2017	\$ 9,163,535	\$ 6,634,879

\* Higher cash balance in 2012 due to not transferring \$778K to Fund 501 Fleet reserves.

\*\* Lower cash balance due to providing \$1.8M in short-term/temporary interfund loans.

\*\*\* Lower cash balance compared to 2016 due to timing of grant reimbursements and revenue distributions.



General & Street O&M Funds Combined Summary	2015 Annual Actual	2016 Annual Actual	2017			2017 Actual vs 2016 Actual		2017 Actual vs 2017 Estimate	
			Annual Budget	Estimate	Annual Actual	Over / (Under)		Over / (Under)	
						\$ Chg	% Chg	\$ Chg	% Chg
REVENUES:									
Property Tax	\$ 6,563,936	\$ 6,642,052	\$ 6,711,734	\$ 6,725,000	\$ 6,741,607	99,556	1.5%	16,607	0.2%
Local Sales & Use Tax	8,707,904	9,178,807	9,460,000	9,755,000	9,958,523	779,716	8.5%	203,523	2.1%
Sales/Parks	515,202	546,303	550,000	562,700	585,089	38,786	7.1%	22,389	4.0%
Brokered Natural Gas Use Tax	33,661	28,301	30,000	35,700	38,716	10,415	36.8%	3,016	8.4%
Criminal Justice Sales Tax	926,884	982,505	963,900	1,025,000	1,047,075	64,571	6.6%	22,075	2.2%
Admissions Tax	656,410	600,842	616,100	515,000	539,139	(61,703)	-10.3%	24,139	4.7%
Utility Tax	5,703,609	5,629,010	5,644,000	5,644,000	5,744,060	115,050	2.0%	100,060	1.8%
Leasehold Tax	22,800	10,103	12,000	11,957	14,169	4,066	40.2%	2,212	18.5%
Gambling Tax	2,771,934	2,711,471	2,700,000	2,700,000	2,800,955	89,484	3.3%	100,955	3.7%
Franchise Fees	3,520,594	3,616,442	3,634,900	3,678,800	3,733,390	116,947	3.2%	54,590	1.5%
Development Service Fees (CED)	1,002,837	1,172,575	1,401,700	1,518,519	1,656,169	483,594	41.2%	137,650	9.1%
Permits & Fees (PW)	57,992	120,045	97,000	137,622	137,775	17,730	14.8%	153	0.1%
License & Permits (BL, Alarm, Animal)	452,242	424,169	428,000	406,564	414,234	(9,935)	-2.3%	7,670	1.9%
State Shared Revenues	1,970,508	2,214,621	2,079,228	2,274,891	2,268,913	54,292	2.5%	(5,978)	-0.3%
Intergovernmental	413,554	412,866	631,392	628,282	629,769	216,903	52.5%	1,487	0.2%
Parks & Recreation Fees	231,151	219,318	259,000	240,425	240,404	21,086	9.6%	(21)	0.0%
Police Contracts, including Extra Duty	706,691	967,778	1,136,250	1,252,596	1,244,951	277,174	28.6%	(7,645)	-0.6%
Other Charges for Services	6,697	12,718	2,500	5,430	5,437	(7,281)	-57.2%	7	0.1%
Fines & Forfeitures - Municipal Court	1,282,219	1,030,358	882,200	932,292	897,285	(133,073)	-12.9%	(35,007)	-3.8%
Fines & Forfeitures - Camera Enforcement	699,028	912,704	700,000	807,554	807,554	(105,150)	-11.5%	0	0.0%
Miscellaneous/Interest/Other	117,636	78,070	48,650	211,677	212,985	134,915	172.8%	1,308	0.6%
Interfund Transfers	284,700	284,700	284,700	284,700	284,700	-	0.0%	-	0.0%
<b>Subtotal Operating Revenues</b>	<b>\$ 36,648,190</b>	<b>\$ 37,795,757</b>	<b>\$ 38,273,254</b>	<b>\$ 39,353,709</b>	<b>\$ 40,002,900</b>	<b>\$ 2,207,143</b>	<b>5.8%</b>	<b>\$ 649,191</b>	<b>1.6%</b>
EXPENDITURES:									
City Council	103,021	131,839	134,910	134,910	127,379	(4,460)	-3.4%	(7,531)	-5.6%
City Manager	601,322	627,631	634,586	634,586	633,389	5,758	0.9%	(1,197)	-0.2%
Municipal Court	1,790,330	1,945,305	2,078,695	2,078,695	2,010,854	65,549	3.4%	(67,841)	-3.3%
Administrative Services	1,490,468	1,520,888	1,663,808	1,663,808	1,617,746	96,858	6.4%	(46,061)	-2.8%
Legal	1,634,745	1,520,654	1,773,826	1,773,826	1,540,487	19,833	1.3%	(233,340)	-13.2%
Community & Economic Development	1,876,796	1,875,902	1,934,654	1,934,654	1,995,406	119,504	6.4%	60,752	3.1%
Parks, Recreation & Community Services	2,465,429	2,592,555	2,627,759	2,627,759	2,599,358	6,803	0.3%	(28,401)	-1.1%
Police	21,595,504	22,385,005	23,567,740	23,712,740	23,308,561	923,556	4.1%	(404,179)	-1.7%
Streets	2,169,439	2,027,370	2,065,384	2,065,384	2,085,493	58,124	2.9%	20,109	1.0%
Non-Departmental	132,402	122,398	132,020	132,020	128,098	5,700	4.7%	(3,922)	-3.0%
Interfund Transfers	375,162	423,304	512,570	512,570	433,282	9,978	2.4%	(79,288)	-15.5%
<b>Subtotal Operating Expenditures</b>	<b>\$ 34,234,619</b>	<b>\$ 35,172,853</b>	<b>\$ 37,125,952</b>	<b>\$ 37,270,952</b>	<b>\$ 36,480,053</b>	<b>1,307,201</b>	<b>3.7%</b>	<b>(790,899)</b>	<b>-2.1%</b>
<b>OPERATING INCOME (LOSS)</b>	<b>\$ 2,413,571</b>	<b>\$ 2,622,904</b>	<b>\$ 1,147,302</b>	<b>\$ 2,082,757</b>	<b>\$ 3,522,847</b>	<b>\$ 899,942</b>	<b>34.3%</b>	<b>\$ 1,440,090</b>	<b>69.1%</b>
OTHER FINANCING SOURCES:									
Grants, Contrib, 1-Time Source	354,434	320,122	280,560	283,126	331,383	11,261	3.5%	48,257	17.0%
Transfers In	40,802	270,000	96,050	96,050	96,050	(173,950)	-64.4%	-	0.0%
<b>Subtotal Other Financing Sources</b>	<b>\$ 395,236</b>	<b>\$ 590,122</b>	<b>\$ 376,610</b>	<b>\$ 379,176</b>	<b>\$ 427,433</b>	<b>\$ (162,689)</b>	<b>-27.6%</b>	<b>\$ 48,257</b>	<b>12.7%</b>
OTHER FINANCING USES:									
Capital & Other 1-Time	606,411	488,243	1,807,479	\$ 1,807,479	1,312,060	823,817	168.7%	(495,419)	-27.4%
Interfund Transfers	886,229	598,489	1,449,840	1,449,840	1,449,840	851,351	142.3%	-	0.0%
<b>Subtotal Other Financing Uses</b>	<b>\$ 1,492,640</b>	<b>\$ 1,086,732</b>	<b>\$ 3,257,319</b>	<b>\$ 3,257,319</b>	<b>\$ 2,761,900</b>	<b>\$ 1,675,168</b>	<b>154.1%</b>	<b>\$ (495,419)</b>	<b>-15.2%</b>
<b>Total Revenues and Other Sources</b>	<b>\$ 37,043,426</b>	<b>\$ 38,385,879</b>	<b>\$ 38,649,864</b>	<b>\$ 39,732,885</b>	<b>\$ 40,430,333</b>	<b>\$ 2,044,454</b>	<b>5.3%</b>	<b>\$ 697,448</b>	<b>1.8%</b>
<b>Total Expenditures and other Uses</b>	<b>\$ 35,727,259</b>	<b>\$ 36,259,585</b>	<b>\$ 40,383,271</b>	<b>\$ 40,528,271</b>	<b>\$ 39,241,953</b>	<b>\$ 2,982,369</b>	<b>8.2%</b>	<b>\$ (1,286,318)</b>	<b>-3.2%</b>
<b>Beginning Fund Balance:</b>	<b>\$ 4,532,693</b>	<b>\$ 5,848,860</b>	<b>\$ 7,975,155</b>	<b>\$ 7,975,155</b>	<b>\$ 7,975,155</b>	<b>\$ 2,126,295</b>	<b>36.4%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Ending Fund Balance:</b>	<b>\$ 5,848,860</b>	<b>\$ 7,975,155</b>	<b>\$ 6,241,748</b>	<b>\$ 7,179,769</b>	<b>\$ 9,163,535</b>	<b>\$ 1,188,380</b>	<b>14.9%</b>	<b>\$ 1,983,766</b>	<b>27.6%</b>
Ending Fund Balance as a % of Oper Rev	16.0%	21.1%	16.3%	18.2%	22.9%				
Reserve - Total Target 12% of Oper Rev:	\$ 4,397,783	\$ 4,535,491	\$ 4,592,790	\$ 4,722,445	\$ 4,800,348				
2% Contingency Reserves	\$ 732,964	\$ 755,915	\$ 765,465	\$ 787,074	\$ 800,058				
5% General Fund Reserves	\$ 1,832,409	\$ 1,889,788	\$ 1,913,663	\$ 1,967,685	\$ 2,000,145				
5% Strategic Reserves	\$ 1,832,409	\$ 1,889,788	\$ 1,913,663	\$ 1,967,685	\$ 2,000,145				
Undesignated/Reserved for 2017/18 Budget	\$ 1,451,078	\$ 3,439,664	\$ 1,648,958	\$ 2,457,324	\$ 3,389,429				
Undesignated/Reserved for 2019/20 Budget	\$ -	\$ -	\$ -	\$ -	\$ 973,758				

Operating Revenue Variance Analysis (2017 Actual Compared to Year-end Estimate)

General & Street O&M Funds Combined Summary	2015 Annual Actual	2016 Annual Actual	2017		2017 Actual vs 2017 Estimate Over / (Under)	
			Estimate	Annual Actual	\$ Chg	% Chg
REVENUES:						
Local Sales & Use Tax	\$ 8,707,904	\$ 9,178,807	\$ 9,755,000	\$ 9,958,523	\$ 203,523	2.1%
Development Service Fees (CED)	1,002,837	1,172,575	1,518,519	1,656,169	137,650	9.1%
Gambling Tax	2,771,934	2,711,471	2,700,000	2,800,955	100,955	3.7%
Utility Tax	5,703,609	5,629,010	5,644,000	5,744,060	100,060	1.8%
Franchise Fees	3,520,594	3,616,442	3,678,800	3,733,390	54,590	1.5%
Admissions Tax	656,410	600,842	515,000	539,139	24,139	4.7%
Sales/Parks	515,202	546,303	562,700	585,089	22,389	4.0%
Criminal Justice Sales Tax	926,884	982,505	1,025,000	1,047,075	22,075	2.2%
Property Tax	6,563,936	6,642,052	6,725,000	6,741,607	16,607	0.2%
License & Permits (BL, Alarm, Animal)	452,242	424,169	406,564	414,234	7,670	1.9%
Brokered Natural Gas Use Tax	33,661	28,301	35,700	38,716	3,016	8.4%
Leasehold Tax	22,800	10,103	11,957	14,169	2,212	18.5%
Intergovernmental	413,554	412,866	628,282	629,769	1,487	0.2%
Miscellaneous/Interest/Other	117,636	78,070	211,677	212,985	1,308	0.6%
Permits & Fees (PW)	57,992	120,045	137,622	137,775	153	0.1%
Other Charges for Services	6,697	12,718	5,430	5,437	7	0.1%
Fines & Forfeitures - Camera Enforcement	699,028	912,704	807,554	807,554	0	0.0%
Interfund Transfers	284,700	284,700	284,700	284,700	-	0.0%
Parks & Recreation Fees	231,151	219,318	240,425	240,404	(21)	0.0%
State Shared Revenues	1,970,508	2,214,621	2,274,891	2,268,913	(5,978)	-0.3%
Police Contracts, including Extra Duty	706,691	967,778	1,252,596	1,244,951	(7,645)	-0.6%
Fines & Forfeitures - Municipal Court	1,282,219	1,030,358	932,292	897,285	(35,007)	-3.8%
<b>Subtotal Operating Revenues</b>	<b>\$ 36,648,190</b>	<b>\$ 37,795,757</b>	<b>\$ 39,353,709</b>	<b>\$40,002,900</b>	<b>\$ 649,191</b>	<b>1.6%</b>

- o Local Sales & Use Tax: The increase is due primarily to increases in retail trade, construction, wholesale trade and services.
- o CED Development Service Fees: Building Permits are up \$4K or 1%, Plan Review Fees are up \$133K or 25%. The increase in revenues more than offsets the department's increase in expenditures.
- o Gambling Tax: Cardroom activity is up.
- o Utility Tax: Electricity is up \$86K or 6%, Natural Gas is up \$114K or 18%, Solid Waste is up \$12K or 2%, Cable is up \$10K or 1%, Phone/Cellular is down \$118K or 9%, Storm Drainage is down \$3K or 2%.
- o Franchise Fees: Cable is down \$7K or 1%, Water is up \$43K or 10%, Sewer is up \$33K or 4%.
- o Admissions Tax: Theatre activity is up.
- o Park Sales Tax: The increase is due to an increase in sales tax collections countywide.
- o Criminal Justice Sales Tax: The increase is due to an increase in sales tax collections countywide.
- o License & Permits: Animal License is down \$1K or 3%, Alarm Permits and fees are up \$9K or 8%.
- o Fines & Forfeitures – Municipal Court: Civil infraction penalties are down \$25K or 5%, detention and correction services down is \$10K or 5%.

Operating Expenditure Variance Analysis (2017 Actual Compared to Year-end Estimate)

General & Street O&M Funds Combined Summary	2015 Annual Actual	2016 Annual Actual	2017		2017 Actual vs 2017 Estimate	
			Estimate	Annual Actual	Over / (Under)	
					\$ Chg	% Chg
EXPENDITURES:						
Police	\$ 21,595,504	\$ 22,385,005	\$ 23,712,740	\$ 23,308,561	\$ (404,179)	-1.7%
Legal	1,634,745	1,520,654	1,773,826	1,540,487	(233,340)	-13.2%
Interfund Transfers	375,162	423,304	512,570	433,282	(79,288)	-15.5%
Municipal Court	1,790,330	1,945,305	2,078,695	2,010,854	(67,841)	-3.3%
Administrative Services	1,490,468	1,520,888	1,663,808	1,617,746	(46,061)	-2.8%
Parks, Recreation & Community Services	2,465,429	2,592,555	2,627,759	2,599,358	(28,401)	-1.1%
City Council	103,021	131,839	134,910	127,379	(7,531)	-5.6%
Non-Departmental	132,402	122,398	132,020	128,098	(3,922)	-3.0%
City Manager	601,322	627,631	634,586	633,389	(1,197)	-0.2%
Streets	2,169,439	2,027,370	2,065,384	2,085,493	20,109	1.0%
Community & Economic Development	1,876,796	1,875,902	1,934,654	1,995,406	60,752	3.1%
<b>Subtotal Operating Expenditures</b>	<b>\$ 34,234,619</b>	<b>\$ 35,172,853</b>	<b>\$ 37,270,952</b>	<b>\$36,480,053</b>	<b>(790,899)</b>	<b>-2.1%</b>

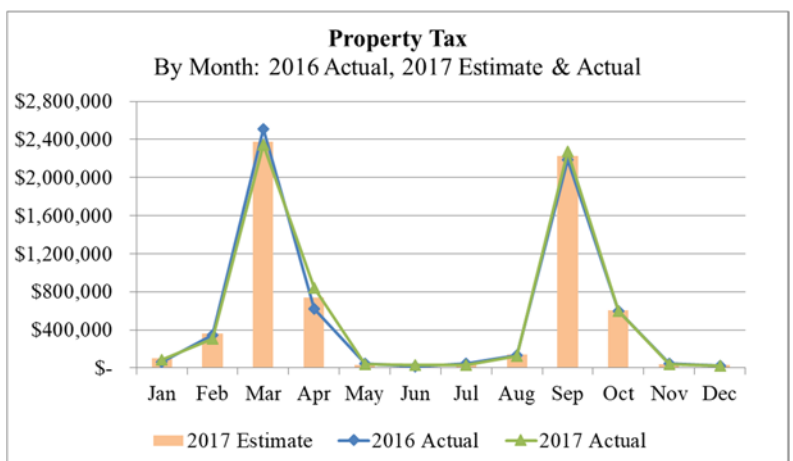
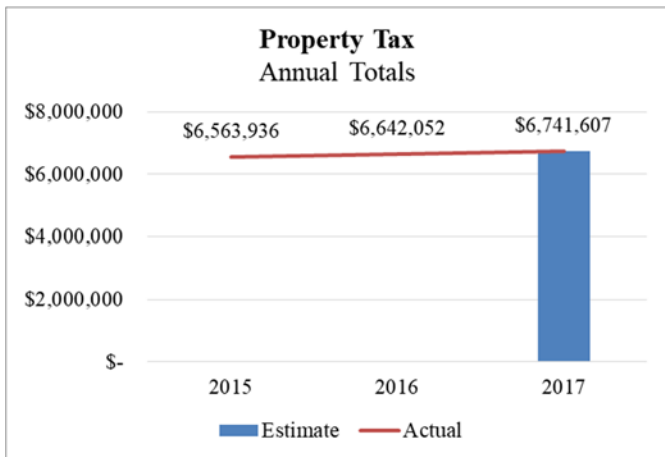
- Police: The savings is primarily from personnel costs of \$112K, fleet and equipment m&o and reserves of \$163K and information technology charges of \$170K.
- Legal: The savings is primarily from personnel costs of \$129K, prosecution contracted services of \$44K and election services of \$50K.
- Municipal Court: The savings is primarily from personnel costs of \$13K, office form supplies of \$10K, public defender services of \$26K and professional services for probation & alternative sentencing of \$26K.
- Administrative Services: The savings is due primarily to personnel costs.
- Parks, Recreation & Community Services: The savings is primarily due to charging a portion of the operations superintendent and lead maintenance worker to the street and property management funds to more accurately reflect actual work done in these areas.
- City Council: The savings is primarily in travel and training of \$3K and Sister City program of \$3K.
- Streets: The increase is primarily due to personnel cost of \$35K (charged a portion of General Fund operations superintendent position to Street Fund to more accurately reflect actual work done in this area), increase in contracted services offset by revenues of \$10K and increase in utilities of \$123K offset by internal service charge savings of \$153K
- Community & Economic Development: The increase is due primarily to hearing examiner of \$9K and contracted services for permit review of \$35K. The increase is offset by additional development services revenues collected.

**Property Tax**

A property tax rate is placed on each piece of property within the City and is used for general governmental purpose. The rate is expressed in “dollars per \$1,000 assessed value (AV), and is a function of the property tax levy permitted by law and adopted by the City Council. In the City of Lakewood, as in other Washington cities, the maximum regular levy cannot exceed \$3.60, which includes the maximum regular levy of \$3.375 plus an additional \$0.225 per \$1,000 AV to provide for the Firemen’s Pension Fund. Property tax is assessed on land, buildings, and residential homes, and on inventory and improvements to commercial property.

Levy Rate Per \$1,000 Assessed Value			
Taxing District	2015	2016	2017
<i>City of Lakewood</i>	\$ 1.38	\$ 1.34	\$ 1.24
Emergency Medical Services	0.50	0.50	0.50
Flood Control	0.10	0.10	0.09
Pierce County	1.48	1.43	1.33
Port of Tacoma	0.18	0.18	0.18
Rural Library	0.50	0.50	0.47
School District	5.77	5.71	5.88
Sound Transit	-	-	0.25
Washington State	2.39	2.23	2.07
West Pierce Fire District	3.17	3.08	2.96
<b>Total Levy Rate</b>	<b>\$ 15.47</b>	<b>\$ 15.08</b>	<b>\$ 14.97</b>

Property Tax Annual Totals								
Month	2015 Actual	2016 Actual	Over / (Under)					
			2017		2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
			Estimate	Actual	\$	%	\$	%
Jan	\$ 112,501	\$ 61,272	\$ 98,742	\$ 86,446	\$ 25,174	41.1%	\$ (12,296)	-12.5%
Feb	305,599	345,389	361,637	304,015	(41,374)	-12.0%	(57,622)	-15.9%
Mar	2,438,323	2,513,626	2,377,140	2,346,012	(167,614)	-6.7%	(31,128)	-1.3%
Apr	627,210	618,469	740,832	839,495	221,026	35.7%	98,663	13.3%
May	46,224	50,407	33,185	35,651	(14,756)	-29.3%	2,466	7.4%
Jun	25,193	18,900	29,841	28,801	9,901	52.4%	(1,040)	-3.5%
Jul	34,382	42,971	40,841	33,465	(9,506)	-22.1%	(7,376)	-18.1%
Aug	108,696	135,849	142,860	128,633	(7,216)	-5.3%	(14,227)	-10.0%
Sep	2,243,079	2,185,256	2,224,104	2,276,788	91,532	4.2%	52,684	2.4%
Oct	564,021	596,531	607,940	600,563	4,032	0.7%	(7,377)	-1.2%
Nov	36,922	49,309	40,240	36,966	(12,343)	-25.0%	(3,274)	-8.1%
Dec	21,786	24,073	27,638	24,772	699	2.9%	(2,866)	-10.4%
<b>Total Annual</b>	<b>\$6,563,936</b>	<b>\$6,642,052</b>	<b>\$6,725,000</b>	<b>\$6,741,607</b>	<b>\$ 99,555</b>	<b>1.5%</b>	<b>\$ 16,607</b>	<b>0.2%</b>
AV (in billions)	\$4.75	\$4.94	\$5.41					
Average Change (2012 - 2016):		1.3%						
Average Change (2013 - 2017):		1.4%						



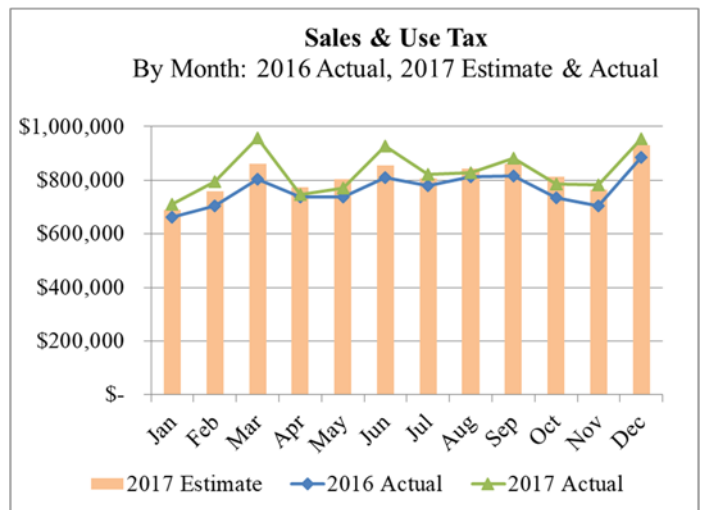
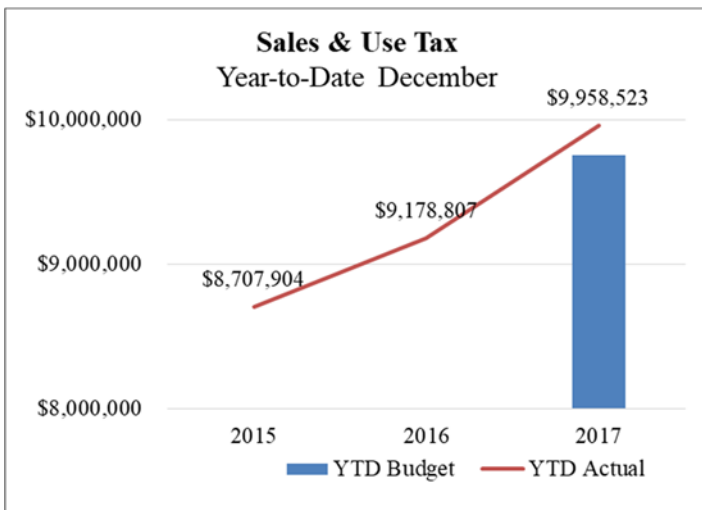
**Sales & Use Tax**

The City imposes a sales and use tax of 1% to fund general government programs. Of this total, 15% is provided to Pierce County per state law. The City imposes both the basic 0.5% and the optional 0.5% sales and use tax. This tax is imposed on personal and business purchases of tangible property. The retail sales tax is also assessed on some services such as repairs and construction. The City receives 1% of the sales tax rate. Of the 1%, the City receives 0.84% (Pierce County receives 15% of the 1% and the State receives 1% of the 1% leaving 0.84% to the City).

Agency	Rate
Criminal Justice Sales Tax	0.10%
Pierce County Juvenile Facilities	0.10%
Zoo/Parks	0.10%
South Sound 911	0.10%
Pierce Transit	0.60%
<i>City of Lakewood</i>	<i>1.00%</i>
Sound Transit *	1.40%
State of Washington	6.50%
<b>Total</b>	<b>9.90%</b>

\* Includes 0.50% for Sound Transit 3, effective April 1, 2017.

Sales Tax								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Est	
					\$	%	\$	%
Jan	\$ 614,566	\$ 661,136	\$ 687,771	709,919	\$ 48,783	7.4%	\$ 22,148	3.2%
Feb	654,875	703,570	758,807	794,509	90,939	12.9%	35,703	4.7%
Mar	766,272	804,184	861,814	957,078	152,895	19.0%	95,264	11.1%
Apr	664,313	736,790	773,556	746,372	9,582	1.3%	(27,184)	-3.5%
May	693,085	735,682	803,143	769,917	34,235	4.7%	(33,226)	-4.1%
Jun	758,519	809,398	853,279	928,804	119,406	14.8%	75,525	8.9%
Jul	717,600	778,285	805,085	822,128	43,843	5.6%	17,044	2.1%
Aug	758,879	813,168	841,830	826,033	12,865	1.6%	(15,797)	-1.9%
Sep	775,685	814,188	860,856	881,750	67,562	8.3%	20,894	2.4%
Oct	731,898	733,795	812,414	785,051	51,256	7.0%	(27,363)	-3.4%
Nov	723,183	703,895	765,168	781,771	77,876	11.1%	16,602	2.2%
Dec	849,030	884,716	931,276	955,190	70,473	8.0%	23,914	2.6%
<b>Total YTD</b>	<b>\$ 8,707,904</b>	<b>\$ 9,178,807</b>	<b>\$ 9,755,000</b>	<b>\$ 9,958,523</b>	<b>\$ 779,716</b>	<b>8.5%</b>	<b>\$ 203,523</b>	<b>2.1%</b>
Annual Sales (in millions)	\$1,036.66	\$1,092.72	\$1,161.31	\$1,185.54				
Average Change (2012 - 2016):		3.2%						
Average Change (2013 - 2017):		4.5%						



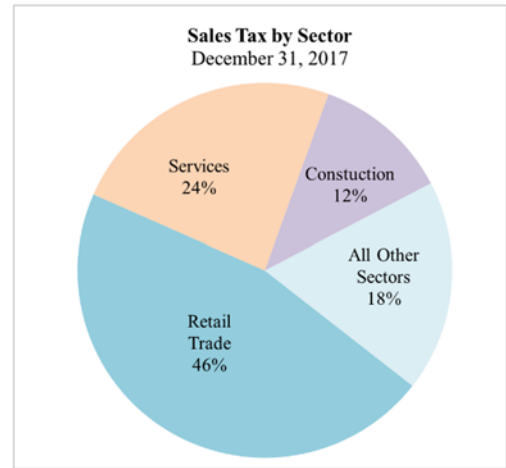


Retail trade, the largest economic sector, accounts for 46% of collections, followed by services and construction, which account for 24% and 12%, respectively. All other sectors, including wholesale trade, information, finance, insurance and real estate, manufacturing, government, transportation and utilities, and other accounts for the remaining 19%.

Sales & Use Tax by Sector						
Annual Totals						
Sector	Actual		Over / (Under)		Explanation of Variance	
	2016	2017	Change from 2016			
			\$	%	Increase / (Decrease)	
\$ in Thousands						
Retail Trade	\$ 4,220,596	\$ 4,587,060	\$ 366,464	8.7%	\$ 105	10% Motor Vehicle and Parts Dealers
					\$ 88	40% Clothing and Clothing Accessories Stores
					\$ 68	7% General Merchandise Stores
					\$ 23	13% Nonstore Retailers
					\$ 21	12% Sporting Goods, Hobby, Musical Instrument, Book Stores
					\$ 19	6% Miscellaneous Store Retailers
					\$ 16	4% Building Material, Garden Equipment & Supplies
					\$ 14	11% Gasoline Stations
					\$ 6	4% Electronics and Appliance Stores
					\$ 5	3% Health and Personal Care Stores
					\$ 2	1% Furniture and Home Furnishings Stores
					\$ (3)	-1% Food and Beverage Stores
Services	2,334,592	2,381,135	46,543	2.0%	\$ 62	5% Food Services and Drinking Places
					\$ 17	11% Administrative and Support Services
					\$ 15	3% Repair and Maintenance
					\$ (2)	-13% Ambulatory Health Care Services
					\$ (3)	-3% Amusement, Gambling, and Recreation Industries
					\$ (6)	-19% Hospitals
					\$ (16)	-14% Professional, Scientific and Technical Services
					\$ (20)	-39% Educational Services
Construction	922,023	1,175,642	253,619	27.5%	\$ 224	55% Construction of Buildings
					\$ 66	17% Specialty Trade Contractors
					\$ (36)	-28% Heavy & Civil Engineering
Wholesale Trade	394,383	494,174	99,791	25.3%	\$ 86	30% Durable Goods
					\$ 13	12% Non-Durable Goods
Information	503,657	499,783	(3,874)	-0.8%	\$ 2	1% Telecommunications
					\$ 1	4% Publishing Industries (Except Internet)
					\$ (9)	-17% Motion Picture and Sound Recording Industries
Finance, Insurance, Real Estate	400,126	385,352	(14,774)	-3.7%	\$ (15)	-25% Credit Intermediation and Related Activities
Manufacturing	217,449	205,802	(11,647)	-5.4%	\$ (26)	-68% Nonmetallic Mineral Product
					\$ (9)	-21% Printing and Related Support Activities
					\$ (8)	-61% Computer & Electronic Product Manufacturing
					\$ (7)	-32% Machinery Manufacturing
					\$ 7	132% Plastics & Rubber Products Manufacturing
					\$ 7	445% Paper Manufacturing
					\$ 23	106% Apparel Manufacturing
Government	126,698	134,716	8,018	6.3%	\$ 40	66% Administration of Economic Programs
					\$ 3	73% Executive, Legislative & Other General Govt Support
					\$ (35)	-61% Non-Classifiable Establishments
Other	59,284	94,860	35,576	60.0%	\$ 30	135% Transit and Ground Passenger Transportation
					\$ 4	12% Support of Activities for Transportation
<b>Total</b>	<b>\$ 9,178,807</b>	<b>\$ 9,958,523</b>	<b>\$ 779,716</b>	<b>8.5%</b>		

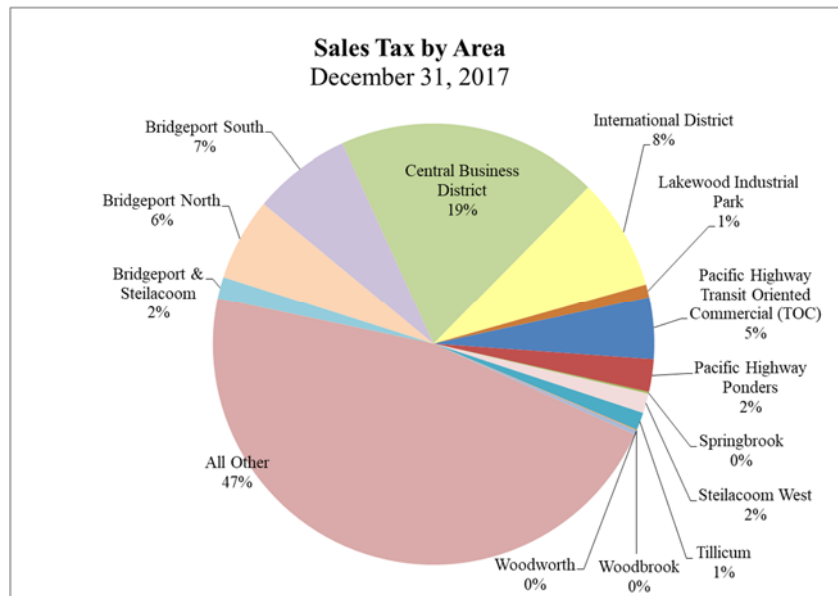
*Note on Wholesale Sales Tax Classification: Sales tax applies if the buyer does not have a reseller permit or exemption certificate. Additionally, purchases made for personal or household use is not exempt from sales tax. This include items used in a business that are not resold, such as office supplies, tools, equipment and equipment rentals.*

Top 10 Taxpayers (Grouped by Sector)				
Annual Totals				
Sector	2016	2017	Over / (Under)	
			Change from 2016	
			\$	%
Building Material and Garden	\$ 220,825	\$ 224,366	\$ 3,541	1.6%
Food Services & Drinking Places	89,864	83,354	(6,510)	-7.2%
General Merchandise Stores	693,182	741,377	48,195	7.0%
Telecommunications	88,659	90,161	1,502	1.7%
Motor Vehicle and Repair Parts	512,010	620,573	108,562	21.2%
Rental and Leasing Services	133,468	139,882	6,413	4.8%
<b>Total</b>	<b>\$ 1,738,009</b>	<b>\$ 1,899,712</b>	<b>\$ 161,703</b>	<b>9.3%</b>

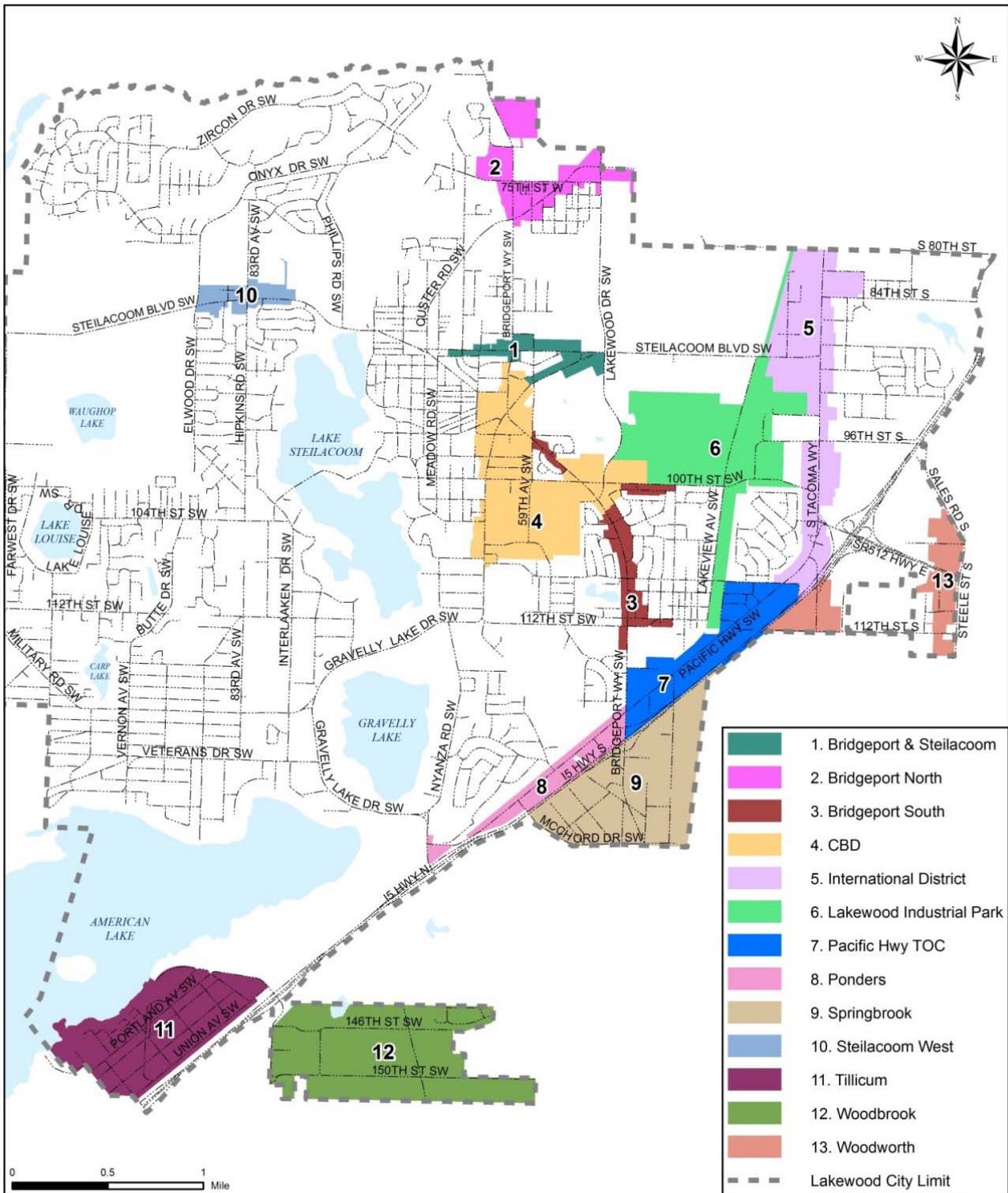


The following section provides a sales tax comparison by retail area and is based on UBI numbers and physical location addresses received from the Washington State Business License database, matched against UBI numbers in the City’s sales tax database.

Descriptor	Map ID	Location
Bridgeport & Steilacoom	1	Steilacoom Boulevard from John Dower Road to Lakewood Drive
Bridgeport North	2	Bridgeport Way from Custer Road to Univerity Place city limit; and Custer Road from Bridgeport Way to Tacoma city limit
Bridgeport South	3	Bridgeport Way from 108th Street to 59th Avenue
Central Business District	4	Lakewood Towne Center, the Colonial Center, and Lowes/Hobby Lobby Complex
International District	5	South Tacoma Way and Durango Avenue from 87th Street to the B&I
Lakewood Industrial Park	6	Lakeview Avenue from 108th Street to Steilacoom Boulevard and Lakewood Industrial Park
Pacific Highway TOC	7	Pacific Highway from 108th Street SW to Bridgeport Way
Pacific Highway Ponders	8	Pacific Highway from Gravelly Lake Drive to Bridgeport Way
Springbrook	9	Springbrook Neighborhood
Steilacoom West	10	Steilacoom Drive from 87th Avenue to Phillips Road
Tillicum	11	Tillicum Neighborhood
Woodbrook	12	Woodbrook Neighborhood
Woodworth	13	112th Street & South Tacoma Way/Steele Street/Sales Road (west Lakewood)



The area category title “All Other” which includes food services & drinking places, construction, and telecommunications attempts to capture: businesses that have multiple locations reporting under a single UBI number is excluded from the retail area reporting (such as Walgreens, O’Reilly’s, Starbucks, Dollar Tree, McDonald’s, etc.); businesses that do not fall under the retail area as currently defined (such food services & drinking places); or businesses that do not have a physical location in the City but are providing services within the City limits (such as telecommunications and construction). Businesses are added to the sales and use tax area periodically throughout the year; therefore, amounts reported in previous periods may differ.



# Retail Tax Areas

Map Date: April 03, 2015  
 :Projects\Finance\RetailTax\RTAs.mxd

This product was prepared with care by City of Lakewood GIS. City of Lakewood expressly disclaims any liability for any inaccuracies which may yet be present. This is not a survey. Datasets were collected at different accuracy levels by various sources. Data on this map may be shown at scales larger than its original compilation. Call 253-589-2489 for further information.

## Sales & Use Tax by Area

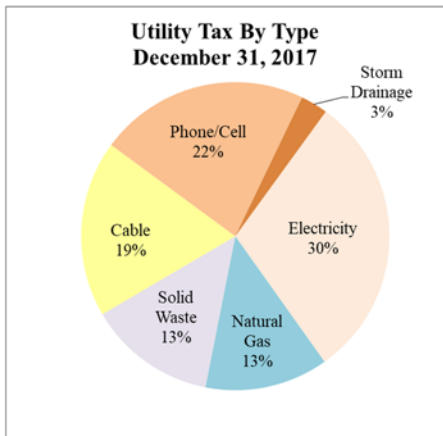
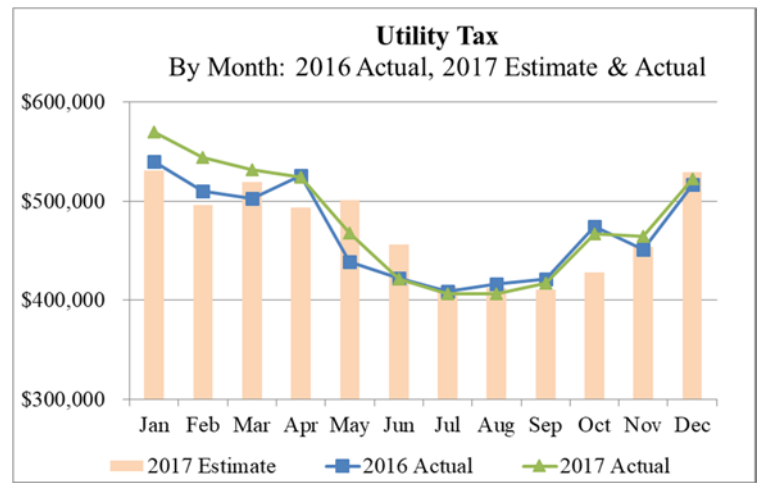
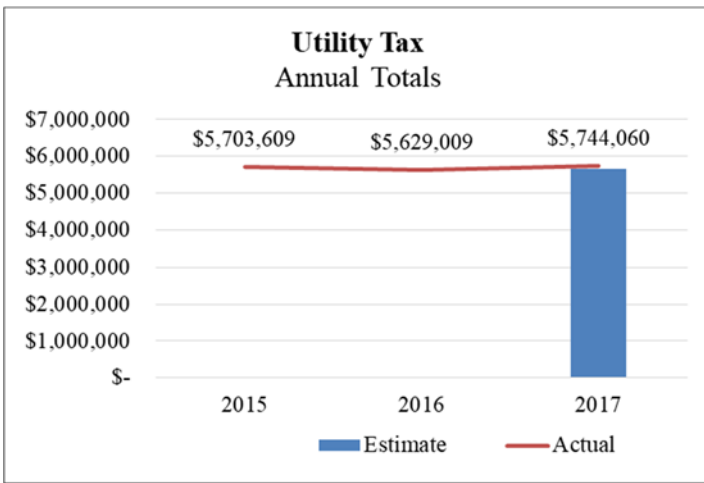
### Annual Totals

Map ID/Area	2016	2017	Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2016				
			\$	%			
1 Bridgeport & Steilacoom	\$166,414	\$158,889	\$ (7,525)	-4.5%	\$ (4)	-100%	Gasoline Stores
					\$ (4)	-7%	Building Material & Garden
2 Bridgeport North	557,999	606,211	48,212	8.6%	\$ 48	9%	General Merchandise Stores
3 Bridgeport South	788,790	718,542	(70,248)	-8.9%	\$ (51)	-21%	Motor Vehicle & Repair Parts
					\$ (11)	-86%	Heavy & Civil Engineering
					\$ (9)	-67%	Credit Intermediation & Related Services
					\$ (8)	-24%	Furniture & Home Furnishing Stores
					\$ (6)	-55%	Electronics & Appliance Stores
					\$ (6)	-26%	Food & Beverage Stores
					\$ 10	119%	Construction of Buildings
4 Central Business District	1,811,507	1,904,292	92,785	5.1%	\$ 72	59%	Clothing & Clothing Accessories Stores
					\$ 25	22%	Miscellaneous Store Retailers
					\$ 19	5%	Food Services & Drinking Places
					\$ 10	2%	General Merchandise Stores
					\$ (6)	-18%	Motion Pictures & Sound Recording
					\$ (6)	-47%	Educational Services
					\$ (6)	-16%	Telecommunications
					\$ (15)	-14%	Food & Beverage Stores
5 International District	793,360	823,641	30,281	3.8%	\$ 20	12%	Motor Vehicle & Repair Parts
					\$ 12	6%	Food Services & Drinking Places
6 Lakewood Industrial Park	105,320	96,120	(9,200)	-8.7%	\$ (6)	-50%	Rental & Leasing Services
					\$ (3)	-98%	Miscellaneous Store Retailers
7 Pacific Highway (TOC) Transit Oriented Commercial	425,901	451,594	25,693	6.0%	\$ 23	7%	Motor Vehicle & Repair Parts
8 Pacific Highway Ponders	228,186	237,417	9,231	4.0%	\$ 11	11%	Motor Vehicle & Repair Parts
					\$ 3	7%	Repairs & Maintenance
					\$ 3	101%	Gasoline Stores
					\$ (9)	-72%	Miscellaneous Store Retailers
9 Springbrook	14,552	12,921	(1,631)	-11.2%	\$ (2)	-20%	Gasoline Stations
10 Steilacoom West	141,609	143,594	1,985	1.4%	\$ 9	11%	Food & Beverage Stores
					\$ 1	5%	Food Services & Drinking Places
					\$ 1	18%	Gasoline Stations
					\$ (2)	-46%	Electronics & Appliance Stores
					\$ (8)	-100%	Repairs & Maintenance
11 Tillicum	106,452	127,733	21,281	20.0%	\$ 25	203%	Apparel Manufacturing
					\$ (2)	-20%	Miscellaneous Store Retailers
					\$ (3)	-5%	Food Services & Drinking Places
12 Woodbrook	4,789	6,882	2,093	43.7%	\$ 2	10506%	Administrative & Support Services
13 Woodworth	32,164	32,091	(73)	-0.2%			
Other:							
Food Services, Drinking Places	321,373	357,509	36,136	11.2%			
Construction	857,007	1,084,745	227,738	26.6%			
Telecommunications	361,613	370,367	8,754	2.4%			
All Other Categories	2,461,770	2,825,974	364,204	14.8%	\$ 105	50%	Motor Vehicle & Parts Dealers
					\$ 84	32%	Merchant Wholesalers, Durable Goods
					\$ 41	66%	Administration of Economic Programs
					\$ 29	135%	Transit & Ground Passenger Transportation
					\$ 23	58%	Sporting Goods, Hobby, Music, Books
					\$ 20	34%	Building Materials & Garden Equip Supplies
					\$ 19	41%	Clothing & Clothing Accessories Stores
					\$ 17	13%	Administrative & Support Services
					\$ 15	15%	Electronics & Appliance Stores
					\$ 14	42%	Gasoline Stations
					\$ 12	16%	Furniture & Home Furnishings
					\$ 12	16%	Merchant Wholesalers, Non-Durable Goods
					\$ (14)	-16%	Professional, Scientific & Technical Svcs
					\$ (14)	-43%	Educational Services
<b>Total</b>	<b>\$9,178,807</b>	<b>\$9,958,523</b>	<b>\$ 779,716</b>	<b>8.5%</b>			

**Utility Tax**

The City levies a tax on utilities provided within the city. The tax is currently 5% of gross income for electric and gas services and 6% of gross income for solid waste, cable, cellular phone, landlines and storm drainage.

Utility Tax								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 516,176	\$ 540,290	\$ 531,071	\$ 570,032	\$ 29,742	5.5%	\$ 38,961	7.3%
Feb	509,084	509,826	496,016	544,505	34,679	6.8%	48,489	9.8%
Mar	518,653	502,625	519,173	531,514	28,889	5.7%	12,341	2.4%
Apr	518,141	525,805	493,326	524,307	(1,498)	-0.3%	30,981	6.3%
May	462,457	438,563	501,232	467,667	29,104	6.6%	(33,565)	-6.7%
Jun	422,965	421,924	456,071	421,120	(804)	-0.2%	(34,951)	-7.7%
Jul	420,784	408,982	413,193	406,296	(2,686)	-0.7%	(6,897)	-1.7%
Aug	416,005	416,513	412,619	406,869	(9,644)	-2.3%	(5,750)	-1.4%
Sep	433,584	421,413	410,288	417,641	(3,772)	-0.9%	7,353	1.8%
Oct	481,418	474,166	428,188	466,714	(7,452)	-1.6%	38,526	9.0%
Nov	476,095	451,726	453,411	464,856	13,130	2.9%	11,445	2.5%
Dec	528,247	517,176	529,410	522,539	5,363	1.0%	(6,871)	-1.3%
<b>Total Annual</b>	<b>\$ 5,703,609</b>	<b>\$ 5,629,009</b>	<b>\$5,644,000</b>	<b>\$ 5,744,060</b>	<b>\$ 115,051</b>	<b>2.0%</b>	<b>\$ 100,060</b>	<b>1.8%</b>
Average Change (2012 - 2016)		0.0%						
Average Change (2013 - 2017)		-0.5%						

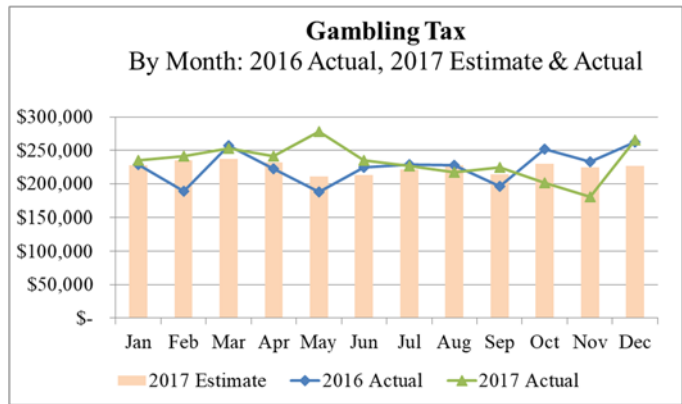
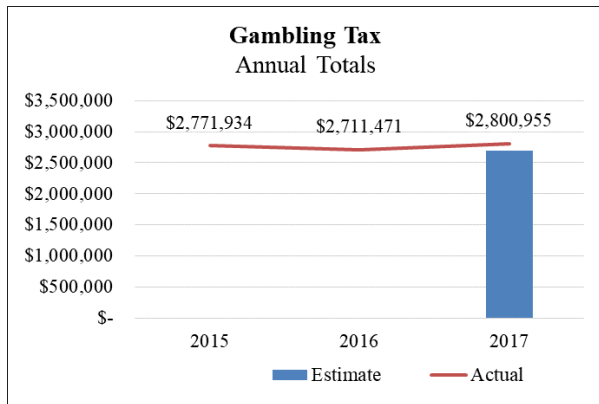


Utility Tax by Type								
Annual Totals								
Type	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 YTD Actual vs 2016 YTD Actual		2017 Actual vs 2017 Estimate	
					\$	%	\$	%
Electricity	\$ 1,627,657	\$ 1,639,054	\$ 1,647,000	\$ 1,732,538	\$ 93,484	5.7%	\$ 85,538	5.2%
Natural Gas	666,412	628,435	630,000	743,991	115,556	18.4%	113,991	18.1%
Solid Waste	760,782	754,237	760,000	771,525	17,288	2.3%	11,525	1.5%
Cable	1,006,459	1,055,625	1,055,000	1,065,272	9,647	0.9%	10,272	1.0%
Phone/Cell	1,477,998	1,386,388	1,385,000	1,266,344	(120,044)	-8.7%	(118,656)	-8.6%
Storm Drainage	164,300	165,271	167,000	164,391	(880)	-0.5%	(2,609)	-1.6%
<b>Total</b>	<b>\$5,703,609</b>	<b>\$5,629,009</b>	<b>\$5,644,000</b>	<b>\$5,744,060</b>	<b>\$ 115,051</b>	<b>2.0%</b>	<b>\$ 100,060</b>	<b>1.8%</b>

**Gambling Tax**

The City levies a gambling tax on gross receipts derived by operators of gambling activities, including punchboards; pull tabs, bingo, raffles, amusement games, and social card rooms. Fund raising activities and charitable and non-profit organizations that involve game of chance are subject to the tax. The gambling tax rates by activity are as follows: card rooms (11%), punch boards (3%), pull tabs (5%), bingo (5% off gross receipts less amounts paid as prizes), raffles (5% of gross receipts less amount paid as prizes); amusement games (2% of gross receipts less amount paid as prizes).

Gambling Tax								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 209,856	\$ 229,257	\$ 227,683	\$ 235,320	\$ 6,063	2.6%	\$ 7,637	3.4%
Feb	233,858	189,206	234,587	241,022	51,816	27.4%	6,435	2.7%
Mar	225,533	257,483	237,495	253,447	(4,036)	-1.6%	15,952	6.7%
Apr	266,880	222,122	231,763	241,908	19,786	8.9%	10,145	4.4%
May	233,564	188,148	211,265	278,183	90,035	47.9%	66,918	31.7%
Jun	248,474	224,752	212,774	235,312	10,560	4.7%	22,538	10.6%
Jul	247,819	228,746	221,702	226,638	(2,108)	-0.9%	4,936	2.2%
Aug	241,158	228,005	227,362	217,614	(10,391)	-4.6%	(9,748)	-4.3%
Sep	209,699	196,305	214,516	224,740	28,435	14.5%	10,224	4.8%
Oct	241,186	252,265	229,585	201,551	(50,714)	-20.1%	(28,034)	-12.2%
Nov	215,760	233,166	224,626	179,929	(53,237)	-22.8%	(44,697)	-19.9%
Dec	198,149	262,017	226,642	265,292	3,275	1.2%	38,650	17.1%
<b>Total Annual</b>	<b>\$2,771,934</b>	<b>\$2,711,471</b>	<b>\$2,700,000</b>	<b>\$2,800,955</b>	<b>\$ 89,484</b>	<b>3.3%</b>	<b>\$ 100,955</b>	<b>3.7%</b>
Average Change (2012 - 2016):		2.4%						
Average Change (2013 - 2017):		3.0%						

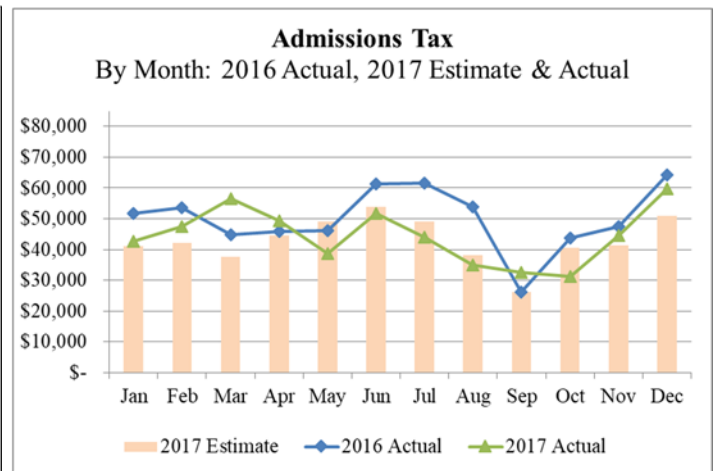
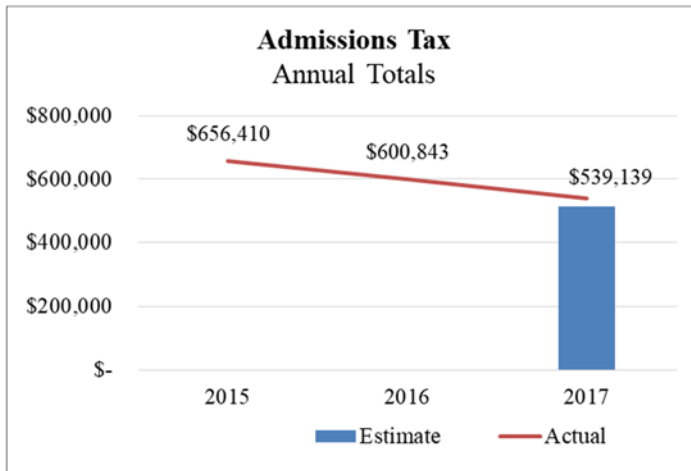


Card Room Gambling Tax - Major Establishments Only				
Annual Totals				
Major Establishment	2016 Annual	2017 Annual	Over / (Under)	
			2017 Actual vs 2016 Actual	
			\$	%
Chips Casino	\$ 573,413	\$ 615,124	\$ 41,711	7.3%
Great American Casino	645,715	592,323	(53,392)	-8.3%
Macau Casino	672,696	730,664	57,968	8.6%
Palace Casino	675,808	721,166	45,358	6.7%
<b>Total</b>	<b>\$ 2,567,632</b>	<b>\$ 2,659,277</b>	<b>\$ 91,645</b>	<b>3.6%</b>

## Admissions Tax

The City levies an admissions tax of 5% on activities such as movie and play tickets, entrance fees and over charges to clubs. The tax is levied on the person or organization collecting the admission fee.

Admissions Tax Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 51,069	\$ 51,634	\$ 41,212	\$ 42,600	\$ (9,034)	-17.5%	\$ 1,388	3.4%
Feb	54,081	53,658	42,067	47,425	(6,233)	-11.6%	5,358	12.7%
Mar	43,584	44,957	37,758	56,594	11,637	25.9%	18,836	49.9%
Apr	55,917	45,836	44,467	49,479	3,643	7.9%	5,012	11.3%
May	64,537	46,135	48,963	38,599	(7,536)	-16.3%	(10,364)	-21.2%
Jun	71,129	61,369	53,925	51,773	(9,596)	-15.6%	(2,152)	-4.0%
Jul	64,567	61,505	49,091	44,036	(17,469)	-28.4%	(5,055)	-10.3%
Aug	51,302	53,783	38,209	35,015	(18,768)	-34.9%	(3,194)	-8.4%
Sep	32,382	26,319	26,243	32,560	6,241	23.7%	6,317	24.1%
Oct	52,252	43,783	40,702	31,157	(12,626)	-28.8%	(9,545)	-23.5%
Nov	43,964	47,585	41,425	44,542	(3,043)	-6.4%	3,117	7.5%
Dec	71,626	64,278	50,937	65,359	1,081	1.7%	14,422	28.3%
<b>Total Annual</b>	<b>\$ 656,410</b>	<b>\$ 600,842</b>	<b>\$ 515,000</b>	<b>\$ 539,139</b>	<b>\$ (61,703)</b>	<b>-10.3%</b>	<b>\$ 24,139</b>	<b>4.7%</b>
Average Change (2012 - 2016):		0.3%						
Average Change (2013 - 2017):		-3.2%						



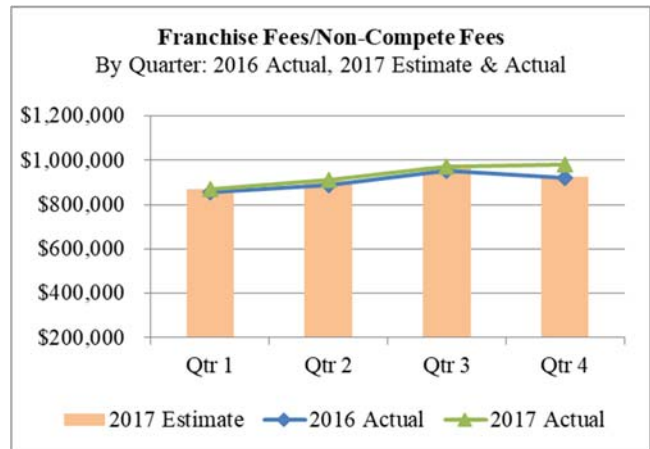
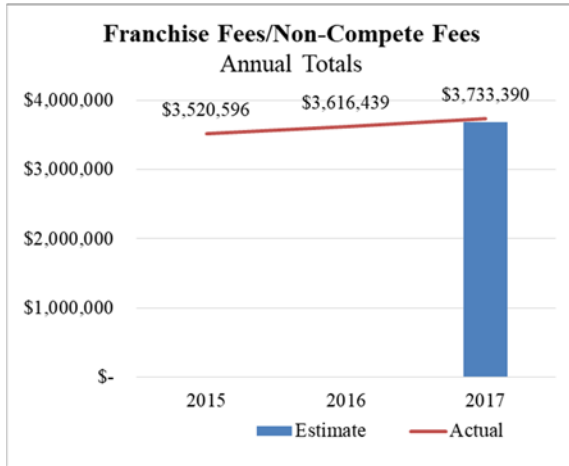
Admissions Tax Annual Totals				
Establishment	2016 Actual	2017 Actual	Over / (Under)	
			2017 Actual vs 2016 Actual	
			\$	%
AMC Theatres	\$ 339,122	\$ 302,926	\$ (36,196)	-10.7%
Déjà Vu	24,360	27,327	2,967	12.2%
Grand Prix Raceway	26,786	18,719	(8,067)	-30.1%
Great American Casino	432	358	(74)	-17.1%
Regal Cinemas	204,288	175,819	(28,469)	-13.9%
Star Lite Swap Meet	5,854	13,990	8,136	139.0%
<b>Total</b>	<b>\$ 600,843</b>	<b>\$ 539,139</b>	<b>\$ (61,703)</b>	<b>-10.3%</b>

**Franchise Fees & Non-Compete Fees**

Franchise fees are charges levied on private utilities for their use of City streets and other public properties to place utility infrastructure and to recoup City costs of administering franchise agreements. The franchise fees on light, natural gas, and telephone utilities are limited by statute to the actual administrative expenses incurred by the City directly related to receiving and approving permits, licenses, or franchises. Cable TV franchise fees are governed by the Federal Cable Communications Policy Act of 1996 and are negotiated with cable companies for an amount not to exceed 5% of gross revenues.

Utility	Utility Tax	Franchise Fee	Non-Compete Fee
Clover Park School District Cable	-	-	-
Comcast Phone	6.00%	-	-
Comcast Cable	6.00%	5.00%	-
Integra Telecommunications	6.00%	-	-
Lakeview Light & Power	5.00%	-	-
Lakewood Water District	-	-	6.00%
Pierce County Sanitary Sewer	-	-	6.00%
Puget Sound Energy	5.00%	-	-
TPU Cable Flett Creek	-	-	-
TPU Click!	6.00%	5.00%	-
TPU Light	-	-	6.00%
TPU Water	-	-	8.00%
Waste Connections	6.00%	4.00%	-

Franchise Fees/Non-Compete Fees								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ -	\$ -	\$ -	\$ -	-	-	-	-
Feb	68,263	69,639	71,356	72,921	3,282	4.7%	1,565	2.2%
Mar	765,285	784,666	799,481	797,551	12,885	1.6%	(1,930)	-0.2%
Apr	-	-	-	-	-	-	-	-
May	67,876	70,952	71,842	73,927	2,975	4.2%	2,085	2.9%
Jun	808,673	818,938	836,937	835,814	16,876	2.1%	(1,123)	-0.1%
Jul	-	-	-	-	-	-	-	-
Aug	68,985	72,850	73,535	75,978	3,128	4.3%	2,443	3.3%
Sep	873,065	878,213	899,193	896,006	17,793	2.0%	(3,187)	-0.4%
Oct	-	-	-	-	-	-	-	-
Nov	68,434	72,117	72,458	74,502	2,385	3.3%	2,044	2.8%
Dec	800,015	849,066	853,997	906,691	57,625	6.8%	52,694	6.2%
<b>Total Annual</b>	<b>\$3,520,596</b>	<b>\$3,616,442</b>	<b>\$3,678,800</b>	<b>\$ 3,733,390</b>	<b>\$ 116,948</b>	<b>3.2%</b>	<b>\$ 54,590</b>	<b>1.5%</b>
Average Change (2012 - 2016):		4.2%						
Average Change (2013 - 2017):		3.6%						



Franchise Fees/Non-Compete Fees by Type								
Annual Totals								
Type	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 YTD Actual vs Estimate	
					\$	%	\$	%
Cable	\$ 840,297	\$ 885,613	\$ 891,000	\$ 884,468	(1,145)	-0.1%	(6,532)	-0.7%
Water	434,430	471,259	447,000	490,176	18,917	4.0%	43,176	9.7%
Sewer	834,574	860,710	865,200	898,387	37,677	4.4%	33,187	3.8%
Solid Waste	557,085	574,133	587,100	571,896	(2,237)	-0.4%	(15,204)	-2.6%
Tacoma Power	854,210	824,727	888,500	888,463	63,736	7.7%	(37)	0.0%
<b>Total</b>	<b>\$ 3,520,596</b>	<b>\$ 3,616,439</b>	<b>\$ 3,678,800</b>	<b>\$ 3,733,390</b>	<b>\$ 116,951</b>	<b>3.2%</b>	<b>\$ 54,590</b>	<b>1.5%</b>

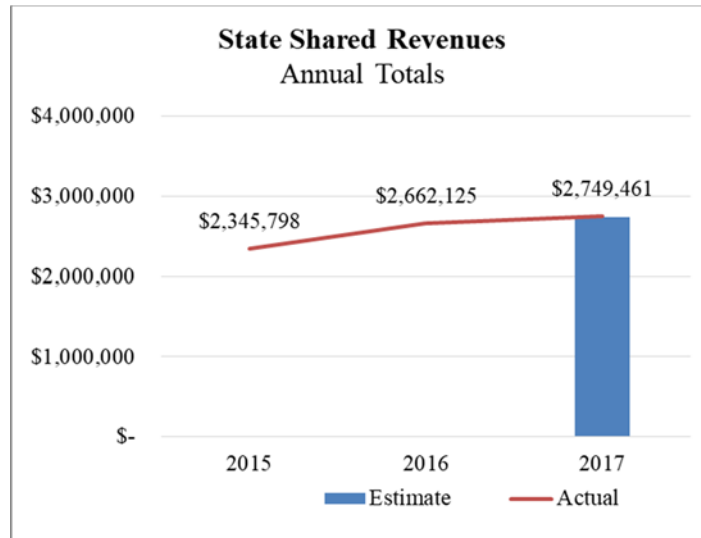


**State Shared Revenues**

State-shared revenues are from taxes and fees collected by the State and disbursed to municipalities based on population or other criteria. The source of these shared revenues include: sales tax mitigation, criminal justice, leasehold excise tax, state lodging tax sharing, liquor excise tax and liquor profits, and motor vehicle excise tax.

The following table provides a comparison of state shared revenues, including the portion of motor vehicle fuel tax, increased gas tax and multi-modal revenue received directly in the transportation capital fund.

State Shared Revenue Annual Totals								
Revenue	2015 Actual	2016 Actual	2017		2017 Actual vs 2016 Actual		2017 Actual vs 2017 Estimate	
			Estimate	Actual	Over/(Under)		Over/(Under)	
					\$	%	\$	%
Streamlined Sales Tax Mitigation	\$ 46,846	\$ 46,176	\$ 37,938	\$ 37,938	\$ (8,238)	-17.8%	\$ 0	0.0%
CJ-Violent Crimes/Population	68,598	80,887	84,000	83,789	2,903	3.6%	(211)	-0.3%
CJ-Special Programs	57,508	59,074	61,000	60,763	1,689	2.9%	(237)	-0.4%
CJ-DUI Cities	8,574	9,051	8,900	8,860	(191)	-2.1%	(40)	-0.4%
CJ-High Crime	224,154	375,836	423,500	423,055	47,218	12.6%	(445)	-0.1%
Liquor Excise Tax	191,738	276,603	293,000	286,385	9,782	3.5%	(6,615)	-2.3%
Liquor Board Profits	511,369	503,073	496,500	496,440	(6,633)	-1.3%	(60)	0.0%
Marijuana Enforcement Profits	-	25	25	25	0	0.3%	(0)	-0.2%
Fuel Tax	861,723	863,897	870,028	871,656	7,760	0.9%	1,628	0.2%
<b>Subtotal - General/Street</b>	<b>\$ 1,970,508</b>	<b>\$ 2,214,621</b>	<b>\$ 2,274,891</b>	<b>\$ 2,268,913</b>	<b>\$ 54,292</b>	<b>2.5%</b>	<b>\$ (5,978)</b>	<b>-0.3%</b>
Fuel Tax	357,560	352,859	350,000	364,637	11,778	3.3%	14,637	4.2%
Increased Gas Tax	17,729	34,887	54,096	54,092	19,205	55.0%	(4)	0.0%
Multi-Modal	-	59,757	61,740	61,818	2,061	3.4%	78	0.1%
<b>Subtotal - Transportation CIP</b>	<b>\$ 375,288</b>	<b>\$ 447,503</b>	<b>\$ 465,836</b>	<b>\$ 480,547</b>	<b>\$ 33,044</b>	<b>7.4%</b>	<b>\$ 14,711</b>	<b>3.2%</b>
<b>Total State Shared Revenue</b>	<b>\$ 2,345,798</b>	<b>\$ 2,662,125</b>	<b>\$ 2,740,727</b>	<b>\$ 2,749,461</b>	<b>\$ 87,336</b>	<b>3.3%</b>	<b>\$ 8,734</b>	<b>0.3%</b>



**POLICE**

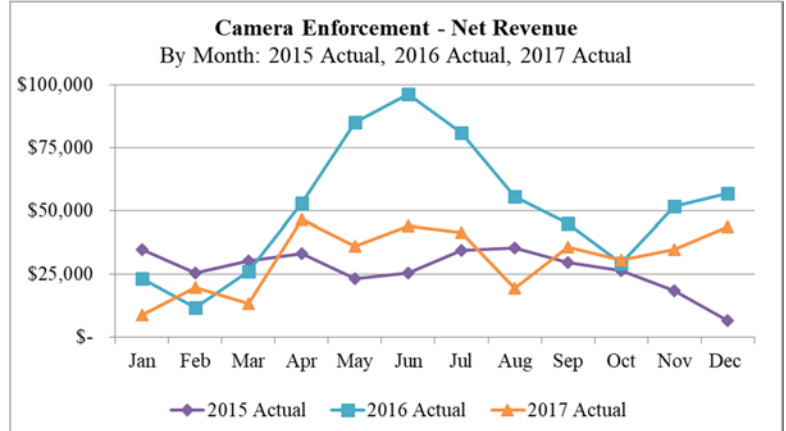
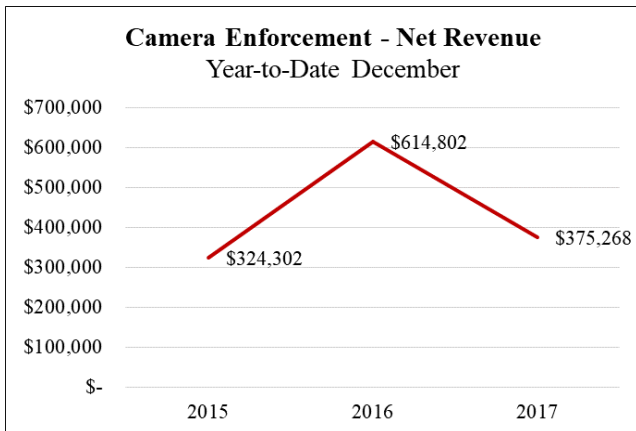
**Photo Infraction – Red Light/School Zone Enforcement**

The City currently has eight cameras operating at five locations:

- 2 school zone cameras located at: 5405 Steilacoom Blvd – WB and 9904 Gravelly Lake Drive – SB.
- 6 red light cameras located at: Bridgeport Blvd SW & San Francisco Ave SW - SB & NB, Steilacoom Blvd SW & Phillips Rd SW – WB & EB; and South Tacoma Way & SR 512 – NB & SB.

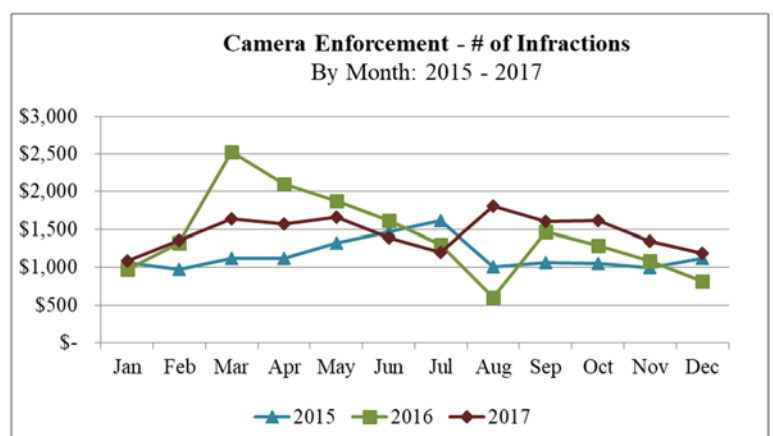
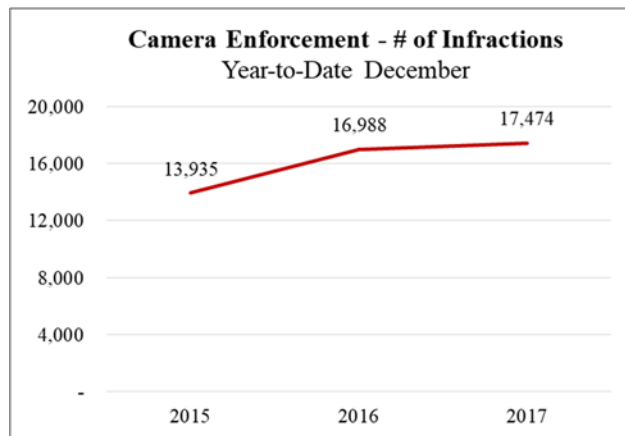
The increase in revenues in 2016 compared to 2015 is due to school zone photo enforcement camera on Steilacoom Boulevard which was inoperable while being relocated from west to east of Lakewood Drive in roughly the last quarter of 2015. The new larger school zone thereafter is active for longer periods of time since it covers overlapping schedules of three schools (Four Heroes Elementary School, Lochburn Middle School and Harrison Prep). Previously, the photo enforced school zone only covered one school (Lochburn Middle School).

Photo Infraction - Red Light / School Zone Enforcement											
Annual Totals											
Month	Year 2015			Year 2016			Year 2017			Over / (Under)	
	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue	Net Revenue 2017 vs 2016	
										\$	%
Jan	\$ 66,476	\$ 31,612	\$ 34,864	\$ 55,557	\$ 32,240	\$ 23,317	\$ 58,693	\$ 49,652	\$ 9,041	\$ (14,276)	-61.2%
Feb	57,821	32,240	25,581	43,971	32,240	11,731	51,991	32,240	19,751	8,020	68.4%
Mar	62,596	32,240	30,356	58,435	32,240	26,195	60,662	47,178	13,484	(12,711)	-48.5%
Apr	65,333	32,240	33,093	85,361	32,240	53,121	78,980	32,240	46,740	(6,381)	-12.0%
May	55,473	32,240	23,233	106,950	22,013	84,937	68,303	32,240	36,063	(48,874)	-57.5%
Jun	57,857	32,240	25,617	117,256	20,990	96,266	76,404	32,240	44,164	(52,102)	-54.1%
Jul	66,829	32,240	34,589	101,787	20,990	80,797	73,631	32,240	41,391	(39,406)	-48.8%
Aug	67,627	32,240	35,387	76,454	20,990	55,464	51,801	32,240	19,561	(35,903)	-64.7%
Sep	62,092	32,240	29,852	65,885	20,990	44,895	68,025	32,240	35,785	(9,110)	-20.3%
Oct	48,977	22,500	26,477	50,438	20,990	29,448	62,761	32,240	30,521	1,073	3.6%
Nov	48,944	30,454	18,490	72,644	20,990	51,654	80,145	45,298	34,847	(16,807)	-32.5%
Dec	39,002	32,240	6,762	77,967	20,990	56,977	76,160	32,240	43,920	(13,057)	-22.9%
<b>Total Annual</b>	<b>\$ 699,028</b>	<b>\$ 374,726</b>	<b>\$324,302</b>	<b>\$ 912,705</b>	<b>\$ 297,903</b>	<b>\$614,802</b>	<b>\$ 807,554</b>	<b>\$ 432,289</b>	<b>\$375,268</b>	<b>\$ (239,534)</b>	<b>-39.0%</b>



# of Infractions Annual Totals															
	BP Way & San Francisco			Steilacoom & Phillips			South Tacoma Way & SR512			School Zones			Total		
Month	2015	2016*	2017	2015	2016	2017	2015	2016	2017	2015	2016	2017	2015	2016	2017
Jan	77	73	42	126	161	178	435	513	170	432	233	701	1,070	980	1,091
Feb	63	89	44	115	145	149	448	630	536	351	455	629	977	1,319	1,358
Mar	74	97	71	108	157	167	577	666	624	359	1,610	779	1,118	2,530	1,641
Apr	89	92	66	125	160	207	611	723	687	295	1,126	616	1,120	2,101	1,576
May	67	16	67	186	212	263	766	328	750	302	1,317	576	1,321	1,873	1,656
Jun	98	-	77	222	322	282	816	238	737	337	1,059	290	1,473	1,619	1,386
Jul	82	-	76	188	295	381	758	236	741	588	766	-	1,616	1,297	1,198
Aug	81	-	81	163	247	278	761	304	826	-	56	621	1,005	607	1,806
Sep	94	-	45	172	176	213	726	266	808	71	1,024	536	1,063	1,466	1,602
Oct	83	-	58	140	212	214	741	223	743	90	857	606	1,054	1,292	1,621
Nov	84	-	34	144	158	230	578	174	541	194	750	546	1,000	1,082	1,351
Dec	88	21	55	157	179	279	543	176	616	330	446	238	1,118	822	1,188
<b>Total YTD</b>	<b>980</b>	<b>388</b>	<b>716</b>	<b>1,846</b>	<b>2,424</b>	<b>2,841</b>	<b>7,760</b>	<b>4,477</b>	<b>7,779</b>	<b>3,349</b>	<b>9,699</b>	<b>6,138</b>	<b>13,935</b>	<b>16,988</b>	<b>17,474</b>
<b>Total Annual</b>	<b>980</b>	<b>388</b>	<b>716</b>	<b>1,846</b>	<b>2,424</b>	<b>2,841</b>	<b>7,760</b>	<b>4,477</b>	<b>7,779</b>	<b>3,349</b>	<b>9,699</b>	<b>6,138</b>	<b>13,935</b>	<b>16,988</b>	<b>17,474</b>

\* Bridgeport Way & San Francisco cameras were inactive during June through November 2016 for road improvements.



Bridgeport Way & San Francisco

- May 2016 through November 2016: Shut down cameras on May 10 due to roadway improvements.

South Tacoma Way & SR 512

- May 2016 through Jan 2017: Shut down one of two cameras on May 10 due to roadway improvements.

School Zone (two school zone cameras located at 5405 Steilacoom Blvd – WB and 9904 Gravelly Lake Drive – SB)

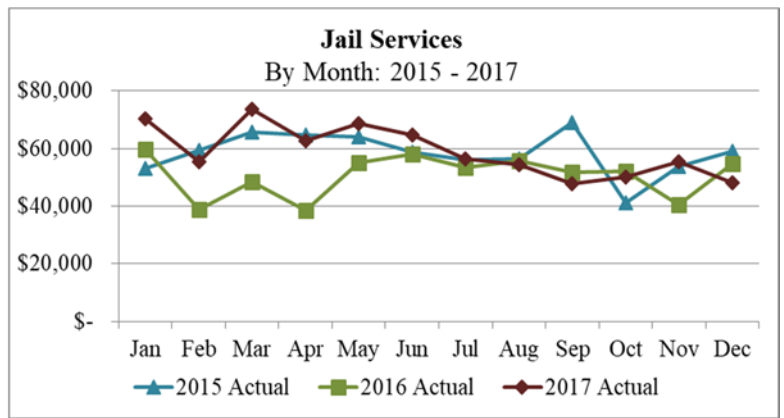
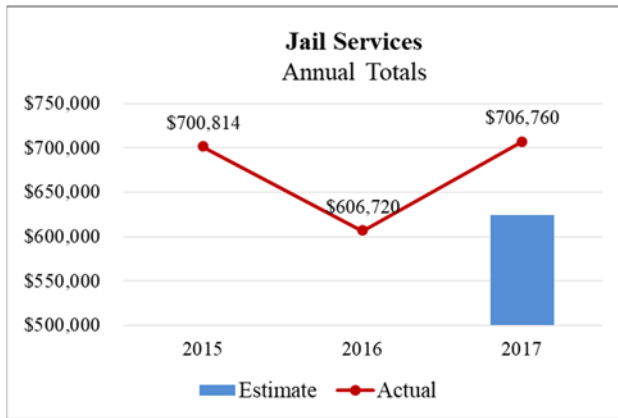
- Sep 2015: First day of school was September 2; Kindergarten changed to full day; Steilacoom Boulevard cameras down through September 25.
- Oct 2015: Steilacoom Boulevard cameras down due to construction.
- Nov 2015: Steilacoom Boulevard cameras fixed. Speed zone started November 11.
- Feb 2016: Fixed time problem mid-month with Reflex resulting in a longer correct enforcement time.
- Jul 2017: Gravelly Lake Drive site was out of service due to roadway improvements. Reflex forgot to turn on the school zone cameras for summer school so there was only the Steilacoom Boulevard school zone that was active starting on July 31 and through summer school, which was from July 31 through August 11.
- September 2017: Gravelly Lake Drive down due to roadway improvements.

**Jail and Dispatch Services**

The City contracts with various agencies to provide jail services. In 2015, in an effort to reduce jail costs, the City increased utilization of the Nisqually facility, eliminated the use of the Wapato jail and decreased the use of the Pierce County jail.

Facility	2017 Rates	
	Booking Fee	Daily Rate
Puyallup	\$ 55.00	\$ 95.00
Pierce County	\$ 253.25	\$ 103.55
Nisqually	\$ 20.00	\$ 65.00 / \$55.00 (30+ days)

Service Period	Year 2015						Year 2016				Year 2017			
	Nisqually	Pierce County	City of Puyallup	City of Fife	Medical	Total by Month	Nisqually	Pierce County	Medical	Total by Month	Nisqually	Pierce County	Medical	Total by Month
Jan	\$ 47,160	\$ 5,991	\$ -	\$ -	\$ -	\$ 53,151	\$ 52,172	\$ 7,590	\$ -	\$ 59,762	\$ 55,786	\$ 8,520	\$ 6,017	\$ 70,323
Feb	54,330	4,619	130	170	-	59,249	32,549	6,394	-	38,943	46,085	9,294	-	55,379
Mar	50,950	2,708	-	-	11,963	65,621	38,220	7,028	3,063	48,311	56,679	14,089	2,826	73,594
Apr	58,596	3,670	-	-	2,375	64,641	29,473	9,146	-	38,619	48,725	13,019	899	62,643
May	55,579	7,892	-	410	-	63,881	42,893	12,061	-	54,954	53,842	14,836	-	68,678
Jun	54,622	3,974	-	170	-	58,766	47,275	10,866	-	58,141	41,320	16,144	7,039	64,503
Jul	50,244	5,737	-	150	-	56,131	43,745	9,503	-	53,248	47,645	8,441	289	56,374
Aug	47,853	7,625	-	-	977	56,455	43,190	9,554	2,922	55,666	42,485	11,741	-	54,226
Sep	58,536	10,375	-	-	-	68,911	40,725	7,502	3,655	51,882	42,650	5,062	-	47,712
Oct	35,880	4,367	-	-	971	41,218	45,470	6,114	507	52,091	33,570	14,249	2,120	49,939
Nov	44,040	9,681	-	-	-	53,721	30,660	9,788	-	40,448	36,210	19,025	-	55,235
Dec	46,457	9,732	-	-	2,880	59,069	46,300	8,356	-	54,656	36,035	12,120	-	48,155
<b>Annual Total</b>	<b>\$ 604,247</b>	<b>\$ 76,371</b>	<b>\$ 130</b>	<b>\$ 900</b>	<b>\$ 19,166</b>	<b>\$ 700,814</b>	<b>\$ 492,672</b>	<b>\$ 103,902</b>	<b>\$ 10,146</b>	<b>\$ 606,720</b>	<b>\$ 541,032</b>	<b>\$ 146,538</b>	<b>\$ 19,190</b>	<b>\$ 706,760</b>
	Annual Budget \$ 624,240						Annual Budget \$ 624,240				Annual Budget \$ 624,240			
	Exp as a % of Annual Budget 112.3%						Exp as a % of Annual Budget 97.2%				Exp as a % of Annual Budget 113.2%			



South Sound 911 provides dispatch emergency communication, records and technology services, and regional, interoperable first responder radio system.

South Sound 911 Dispatch Services Year-to-Date December 31, 2017					
Category	2014	2015	2016	2017	
	Annual	Annual	Annual	Estimate	Actual
Communication	\$ 1,468,231	\$ 1,501,342	\$ 1,487,300	\$ 1,539,360	\$ 1,539,360
Records/Warrant/Public Services	\$ 130,328	\$ 106,416	\$ 109,880	\$ 97,300	\$ 97,300
Information Technology/Core Services	\$ 342,496	\$ 411,653	\$ 446,390	\$ 448,110	\$ 448,110
<b>Subtotal</b>	<b>\$ 1,941,055</b>	<b>\$ 2,019,411</b>	<b>\$ 2,043,570</b>	<b>\$ 2,084,770</b>	<b>\$ 2,084,770</b>
Radio User Fees City of Tacoma	\$ 86,550	\$ 93,304	\$ 112,015	\$ 110,300	\$ 117,558
<b>Total Dispatch Services</b>	<b>\$ 2,027,605</b>	<b>\$ 2,112,715</b>	<b>\$ 2,155,585</b>	<b>\$ 2,195,070</b>	<b>\$ 2,202,328</b>
Change Over Prior Year - \$	\$ (412,619)	\$ 85,110	\$ 42,870	\$ 39,485	\$ 46,743
Change Over Prior Year - %	-16.9%	4.2%	2.0%	1.8%	2.2%

**Animal License**

The City requires all dogs and cats over the age of eight weeks and residing in the city limits to be licensed annually. All licenses expire on December 31. Licenses not renewed by February 28 are subject to a \$2 late penalty.

Animal License Fees		
Fee Type	Senior (65+) or Physically Disabled	
	Regular	
Unaltered Dogs/Cats	\$55.00	\$30.00
Spayed/Neutered Dogs	\$20.00	\$10.00
Spayed/Neutered Cats	\$12.00	\$4.00
Pets Under 6 Months Old	\$4.00	\$4.00
Service Dogs	\$0.00	\$0.00
Late Fee (after February 28th)	\$2.00	\$2.00

Animal License Activity														
Month	New			Renewal			Total 2016 Licenses	New			Renewal			Total 2017 Licenses
	Cat	Dog	Total	Cat	Dog	Total		Cat	Dog	Total	Cat	Dog	Total	
Jan	33	56	89	152	522	674	763	23	79	102	412	1257	1669	1771
Feb	24	83	107	138	340	478	585	13	51	64	127	380	507	571
Mar	16	60	76	21	104	125	201	13	65	78	43	115	158	236
Apr	14	42	56	5	29	34	90	16	53	69	8	22	30	99
May	30	45	75	33	103	136	211	46	105	151	28	81	109	260
Jun	24	70	94	12	21	33	127	29	59	88	9	32	41	129
Jul	5	47	52	2	11	13	65	9	50	59	1	4	5	64
Aug	18	75	93	1	7	8	101	51	71	122	1	4	5	127
Sep	21	29	50	0	1	1	51	21	52	73	1	5	6	79
Oct	6	17	23		7	7	30	7	29	36	0	1	1	37
Nov	20	20	40	0	2	2	42	31	64	95	1	6	7	102
Dec	17	27	44	10	70	80	124	12	42	54	16	83	99	153
<b>Total Annual</b>	<b>228</b>	<b>571</b>	<b>799</b>	<b>374</b>	<b>1217</b>	<b>1591</b>	<b>2390</b>	<b>271</b>	<b>720</b>	<b>991</b>	<b>647</b>	<b>1990</b>	<b>2637</b>	<b>3628</b>

Animal License Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 210	\$ 13,059	\$ 5,457	\$ 1,560	\$ (11,499)	-88.1%	\$ (3,897)	-71.4%
Feb	14,941	8,917	14,174	18,090	9,173	102.9%	3,917	27.6%
Mar	7,615	7,081	7,660	8,130	1,049	14.8%	470	6.1%
Apr	3,875	3,324	3,083	3,356	32	1.0%	273	8.8%
May	6,910	1,604	2,426	1,719	115	7.2%	(707)	-29.1%
Jun	2,229	2,244	2,041	1,418	(826)	-36.8%	(623)	-30.5%
Jul	1,086	953	1,220	1,672	719	75.4%	452	37.0%
Aug	496	962	830	1,387	425	44.2%	557	67.1%
Sep	759	953	588	510	(443)	-46.5%	(78)	-13.2%
Oct	510	181	407	441	260	143.6%	34	8.4%
Nov	568	698	416	624	(74)	-10.6%	208	49.9%
Dec	341	68	2,199	444	376	552.9%	(1,755)	-79.8%
<b>Total Annual</b>	<b>\$ 39,540</b>	<b>\$ 40,044</b>	<b>\$ 40,500</b>	<b>\$ 39,351</b>	<b>\$ (693)</b>	<b>-1.7%</b>	<b>\$ (1,149)</b>	<b>-2.8%</b>
Average Change (2012 - 2016):	-4.6%							
Average Change (2013 - 2017):	4.3%							

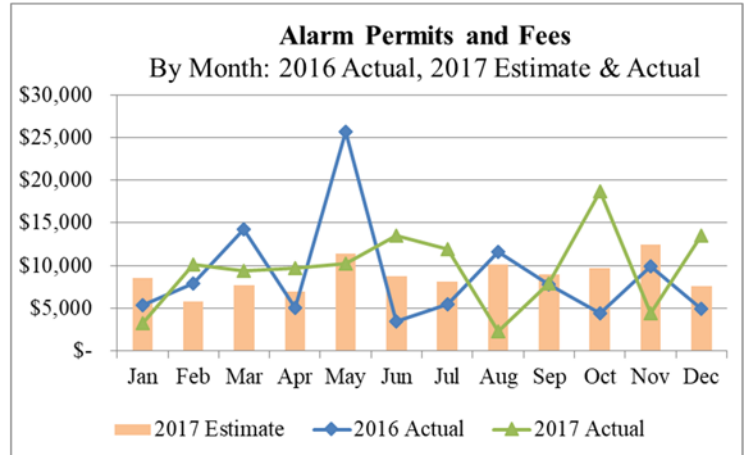
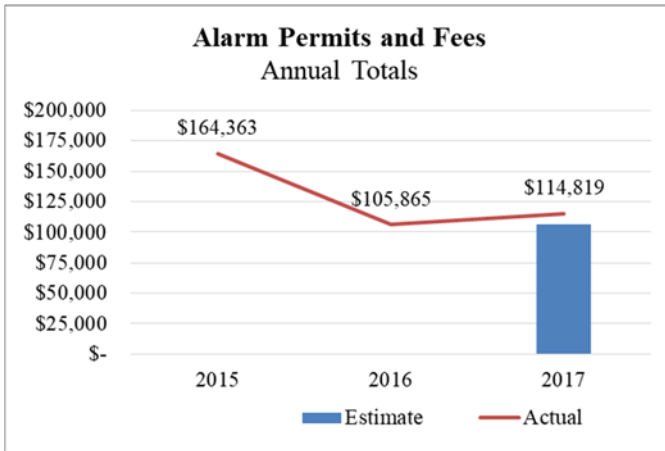
Animal Control Annual Totals								
Operating Revenues & Expenditures	2015 Actual	2016 Actual	2017		Over / (Under)		Over / (Under)	
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
<b>Operating Revenue:</b>								
Animal License	\$ 39,540	\$ 40,044	\$ 40,500	\$ 39,351	\$ (693)	-1.7%	\$ (1,149)	-2.8%
Animal Service - City of Dupont	27,954	28,386	28,952	29,569	1,183	4.2%	617	2.1%
Animal Services - Town of Steilacoom	12,173	15,675	13,400	14,865	(810)	-5.2%	1,465	10.9%
<b>Total Operating Revenues</b>	<b>\$ 79,667</b>	<b>\$ 84,105</b>	<b>\$ 82,852</b>	<b>\$ 83,785</b>	<b>\$ (320)</b>	<b>-0.4%</b>	<b>\$ 933</b>	<b>1.1%</b>
<b>Operating Expenditures:</b>								
Personnel	189,084	149,272	175,765	187,364	38,092	25.5%	11,599	6.6%
Operating Supplies	440	1,182	1,240	762	(420)	-35.5%	(478)	-38.5%
Minor Equipment	-	-	2,120	3,107	3,107	n/a	987	46.6%
Humane Society	108,690	98,059	106,900	94,432	(3,627)	-3.7%	(12,468)	-11.7%
Other Services & Charges	150	387	1,200	388	1	0.3%	(812)	-67.7%
<b>Total Operating Expenditures</b>	<b>\$ 298,364</b>	<b>\$ 248,900</b>	<b>\$ 287,225</b>	<b>\$ 286,053</b>	<b>\$ 37,153</b>	<b>14.9%</b>	<b>\$ (1,172)</b>	<b>-0.4%</b>
<b>Net Program Cost</b>	<b>\$ (218,697)</b>	<b>\$ (164,795)</b>	<b>\$ (204,373)</b>	<b>\$ (202,268)</b>	<b>\$ (37,473)</b>	<b>22.7%</b>	<b>\$ 2,105</b>	<b>-1.0%</b>

Note - operating expenditures do not include internal service allocations (such as vehicle repairs & maintenance, vehicle replacement reserves, etc.)

**Alarm Permits and Fees**

False alarms cost the City and citizens thousands of dollars per year and take officers away from actual emergencies. The false alarm ordinance includes a registration process, provides for annual alarm permit fees for residential and business alarms, and provides for fees for false alarms to encourage all alarm users to maintain the reliability of and to properly use their alarm equipment.

Alarm Permits and Fees									
Annual Totals									
Month	2015 Actual	2016 Actual	2017		Over / (Under)				
					Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate
			\$	%			\$	%	
Jan	\$ 7,477	\$ 5,403	\$ 8,558	\$ 3,205	\$ (2,198)	-40.7%	\$ (5,353)	-62.6%	
Feb	9,382	7,910	5,788	10,109	2,199	27.8%	4,321	74.6%	
Mar	11,824	14,232	7,686	9,354	(4,878)	-34.3%	1,668	21.7%	
Apr	9,472	5,033	6,912	9,734	4,701	93.4%	2,822	40.8%	
May	15,869	25,639	11,386	10,232	(15,407)	-60.1%	(1,154)	-10.1%	
Jun	19,283	3,478	8,792	13,494	10,016	288.0%	4,702	53.5%	
Jul	13,429	5,436	8,105	11,875	6,439	118.5%	3,770	46.5%	
Aug	8,848	11,630	10,098	2,322	(9,308)	-80.0%	(7,776)	-77.0%	
Sep	18,553	7,770	8,929	7,934	164	2.1%	(995)	-11.1%	
Oct	5,353	4,456	9,676	18,664	14,208	318.9%	8,988	92.9%	
Nov	37,414	9,916	12,491	4,381	(5,535)	-55.8%	(8,110)	-64.9%	
Dec	7,459	4,962	7,577	13,515	8,553	172.4%	5,938	78.4%	
<b>Total Annual</b>	<b>\$ 164,363</b>	<b>\$ 105,865</b>	<b>\$ 106,000</b>	<b>\$ 114,819</b>	<b>\$ 8,954</b>	<b>8.5%</b>	<b>\$ 8,819</b>	<b>8.3%</b>	
Average Change (2012 - 2016):	-5.1%		<i>Note: Figures shown in the table are gross revenue and are not net of payments to vendor payments of \$75,512 in 2015, \$53,371 in 2016 and \$60,879 in 2017.</i>						
Average Change (2013 - 2017):	-5.4%								



**Fund 195 Public Safety Grants**

The purpose of this fund is to account for the revenues and expenditures related to police department grants. The following table provides a financial summary of the public safety grants.

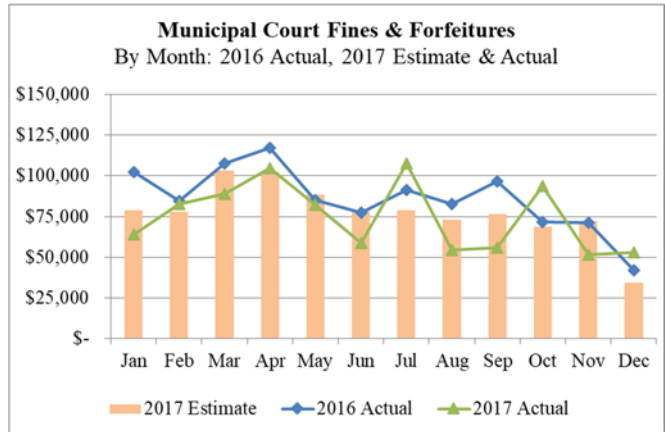
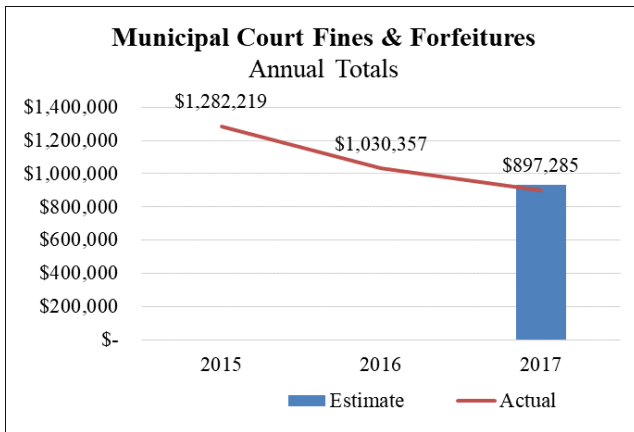
Public Safety Grants	Year-to-Date December 31, 2017			
	Beginning Balance	Revenue	Expenditure	Ending Balance
Department of Justice Bulletproof Vest Partnership	-	10,764	10,764	-
Pierce County - STOP Violence Against Women Training	(920)	3,621	2,701	-
Washington State Military Department - EMPG	-	36,437	36,437	-
Washington State Parks Boater Safety	-	12,269	12,269	-
Washington Traffic Safety Commission (WTSC) Distracted Driving	-	4,516	4,516	-
Washington Traffic Safety Commission (WTSC) Impaired Driving	-	4,921	4,921	-
Washington Traffic Safety Commission (WTSC) Pedestrian Safety	-	10,000	10,000	-
Washington Traffic Safety Commission (WTSC) Phlebotomy	-	5,778	5,778	-
Washington Traffic Safety Commission (WTSC) School Zones	-	12,474	12,474	-
<b>Total</b>	<b>\$ (920)</b>	<b>\$ 100,779</b>	<b>\$ 99,859</b>	<b>\$ -</b>

**MUNICIPAL COURT**

Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases. Revenues from 2015 cases and forward are collected by the City and remitted on a monthly basis to the contract jurisdictions (City of DuPont, City of University Place and Town of Steilacoom).

Municipal Court Fines & Forfeitures								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 137,981	\$ 102,433	\$ 78,949	\$ 63,840	\$ (38,593)	-37.7%	\$ (15,109)	-19.1%
Feb	115,347	84,720	78,053	82,724	(1,996)	-2.4%	4,671	6.0%
Mar	147,247	107,783	103,078	88,744	(19,039)	-17.7%	(14,334)	-13.9%
Apr	153,901	117,213	102,548	104,924	(12,289)	-10.5%	2,376	2.3%
May	140,868	85,258	88,396	82,123	(3,135)	-3.7%	(6,273)	-7.1%
Jun	113,683	77,410	78,343	58,723	(18,687)	-24.1%	(19,620)	-25.0%
Jul	128,655	91,116	78,679	107,491	16,375	18.0%	28,812	36.6%
Aug	99,627	82,869	73,076	54,388	(28,481)	-34.4%	(18,688)	-25.6%
Sep	95,633	96,504	76,268	55,886	(40,618)	-42.1%	(20,382)	-26.7%
Oct	89,846	71,795	68,622	93,685	21,890	30.5%	25,063	36.5%
Nov	93,944	71,381	72,059	51,662	(19,719)	-27.6%	(20,397)	-28.3%
Dec	(34,513)	41,876	34,222	53,096	11,220	26.8%	18,874	55.2%
<b>Total Annual</b>	<b>\$ 1,282,219</b>	<b>\$ 1,030,358</b>	<b>\$ 932,292</b>	<b>\$ 897,285</b>	<b>\$ (133,073)</b>	<b>-12.9%</b>	<b>\$ (35,007)</b>	<b>-3.8%</b>

The negative revenue amount in December 2015 is due to the amount of court revenue receivables accrued in 2014 compared to 2015.



Municipal Court Fines & Forfeitures								
Annual Totals								
Category	2015 Actual	2016 Actual	2017		Over / (Under)		Over / (Under)	
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Estimate vs 2017 Actual	
					\$	%	\$	%
Admin, Filing, Copy, Forms, Legal	\$ 70,535	\$ 53,123	\$ 60,000	\$ 60,299	\$ 7,176	13.5%	\$ 299	0.5%
Detention & Correction Services	293,752	217,688	190,000	179,959	(37,729)	-17.3%	(10,041)	-5.3%
Civil Penalties	7,781	4,118	2,500	2,475	(1,643)	-39.9%	(25)	-1.0%
Civil Infraction Penalties	740,380	599,258	547,800	522,424	(76,834)	-12.8%	(25,376)	-4.6%
Civil Parking Infractions	6,870	7,314	4,400	4,364	(2,950)	-40.3%	(36)	-0.8%
Criminal Traffic Misdemeanor Fines	36,295	25,870	18,000	18,417	(7,453)	-28.8%	417	2.3%
Criminal Non-Traffic Fines	9,050	14,979	9,000	8,985	(5,994)	-40.0%	(15)	-0.2%
Court Cost Recoupment	36,009	33,087	22,000	22,173	(10,914)	-33.0%	173	0.8%
Interest/Other/Misc	81,547	74,923	78,592	78,191	3,268	4.4%	(401)	-0.5%
<b>Total</b>	<b>\$ 1,282,219</b>	<b>\$ 1,030,358</b>	<b>\$ 932,292</b>	<b>\$ 897,285</b>	<b>\$ (133,073)</b>	<b>-12.9%</b>	<b>\$ (35,007)</b>	<b>-3.8%</b>

Municipal Court Annual Totals								
Operating Revenues & Expenditures	2015 Annual	2016 Actual	2017		Over / (Under) 2017 Actual vs 2016 Actual		Over / (Under) 2017 Actual vs 2017 Estimate	
			Estimate	Actual	\$	%	\$	%
<b>Operating Revenue:</b>								
Fines & Forfeitures	\$ 1,282,219	\$ 1,030,358	\$ 932,292	\$ 897,285	\$ (133,073)	-12.9%	\$ (35,007)	-3.8%
Court Services - City of University Place	170,585	124,711	275,407	275,407	150,696	120.8%	-	0.0%
Court Services - Town of Steilacoom	99,276	92,349	111,246	111,246	18,897	20.5%	-	0.0%
Court Services - City of DuPont	89,042	131,060	181,439	181,439	50,379	38.4%	-	0.0%
<b>Total Operating Revenues</b>	<b>\$ 1,641,122</b>	<b>\$ 1,378,478</b>	<b>\$ 1,500,384</b>	<b>\$ 1,465,377</b>	<b>\$ 86,899</b>	<b>6.3%</b>	<b>\$ (35,007)</b>	<b>-2.3%</b>
<b>Operating Expenditures:</b>								
Judicial Services	1,009,561	1,008,247	1,042,542	1,084,181	75,934	7.5%	\$ 41,639	4.0%
Professional Services*	489,074	622,739	676,400	645,995	23,256	3.7%	(30,405)	-4.5%
Probation & Detention	291,696	314,319	359,753	280,678	(33,641)	-10.7%	(79,075)	-22.0%
<b>Total Operating Expenditures</b>	<b>\$ 1,790,331</b>	<b>\$ 1,945,305</b>	<b>\$ 2,078,695</b>	<b>\$ 2,010,854</b>	<b>\$ 65,549</b>	<b>3.4%</b>	<b>\$ (67,841)</b>	<b>-3.3%</b>
<b>Net Program Income (Cost)</b>	<b>\$ (149,208)</b>	<b>\$ (566,826)</b>	<b>\$ (578,311)</b>	<b>\$ (545,477)</b>	<b>\$ 21,349</b>	<b>-3.8%</b>	<b>\$ 32,834</b>	<b>-5.7%</b>

\* Professional Services includes Pro-Tem Judge, Public Defender, Jury/Witness Fees and Interpreter Services.

### Filing Trends and Explanation of Downward Trend

(Information for 2017 is currently not available and is scheduled for inclusion in 1<sup>st</sup> Quarter, 2018 report.)

The following provides an analysis of filings for the City of Lakewood. It also includes charts based on data the City's Police Department generated from SS911 and other internal databases as well as the Department's attempt to explain the downward trend through statistical analysis and operational review. A time period of five full years was used to provide a large enough sample for year-to-year comparisons.

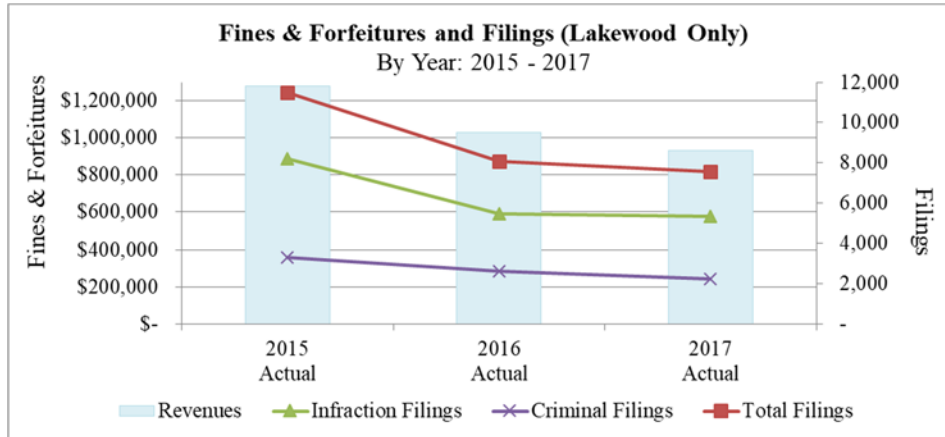
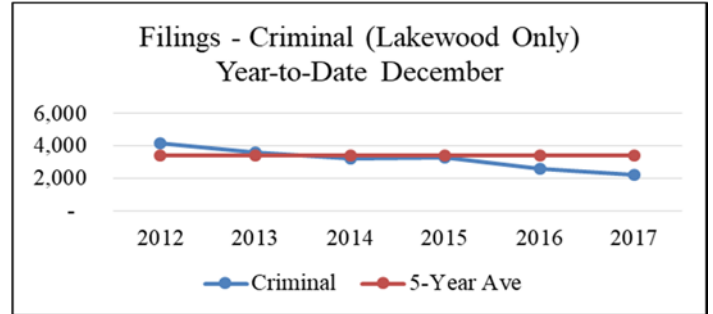
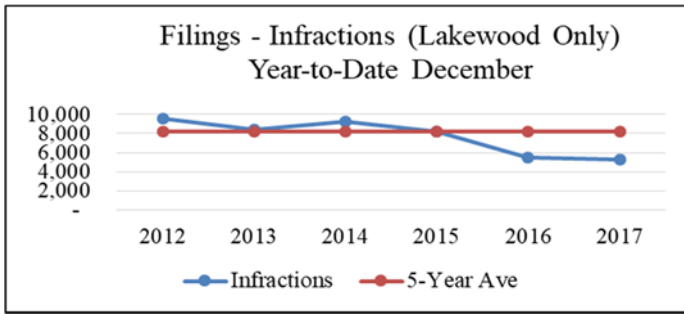
Filings - Infractions (Lakewood Only)											
Annual Totals											
Month	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017		Over / (Under) 2017 vs 2016		Over / (Under) 2017 vs 5 Year Average	
						5 Year Ave 2012-2016	Actual	#	%	#	%
Jan	866	1,041	749	1,143	420	844	616	196	46.7%	(228)	-27.0%
Feb	906	1,020	777	1,174	471	870	385	(86)	-18.3%	(485)	-55.7%
Mar	941	1,010	863	824	587	845	511	(76)	-12.9%	(334)	-39.5%
Apr	940	633	644	764	635	723	438	(197)	-31.0%	(285)	-39.4%
May	914	886	846	624	598	774	456	(142)	-23.7%	(318)	-41.1%
Jun	998	720	998	770	522	802	585	63	12.1%	(217)	-27.0%
Jul	624	652	887	633	376	634	371	(5)	-1.3%	(263)	-41.5%
Aug	796	691	675	449	411	604	348	(63)	-15.3%	(256)	-42.4%
Sep	585	515	864	527	450	588	499	49	10.9%	(89)	-15.2%
Oct	805	478	736	578	397	599	485	88	22.2%	(114)	-19.0%
Nov	614	367	403	322	359	413	347	(12)	-3.3%	(66)	-16.0%
Dec	591	416	848	396	222	495	262	40	18.0%	(233)	-47.0%
<b>Total Annual</b>	<b>9,580</b>	<b>8,429</b>	<b>9,290</b>	<b>8,204</b>	<b>5,448</b>	<b>8,190</b>	<b>5,303</b>	<b>(145)</b>	<b>-2.7%</b>	<b>(2,887)</b>	<b>-35.3%</b>

Change over Prior Year Annual:  
# Change n/a \$ (1,151) \$ 861 \$ (1,086) \$ (2,756)

Filings - Criminal (Lakewood Only)											
Annual Totals											
Month	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017		Over / (Under) 2017 vs 2016		Over / (Under) 2017 vs 5 Year Average	
						5 Year Ave 2012-2016	Actual	#	%	#	%
Jan	400	376	254	298	223	310	192	(31)	-13.9%	(118)	-38.1%
Feb	416	342	258	314	174	301	163	(11)	-6.3%	(138)	-45.8%
Mar	391	351	249	307	233	306	165	(68)	-29.2%	(141)	-46.1%
Apr	395	289	253	314	247	300	147	(100)	-40.5%	(153)	-50.9%
May	357	356	305	221	248	297	184	(64)	-25.8%	(113)	-38.1%
Jun	334	271	290	311	216	284	196	(20)	-9.3%	(88)	-31.1%
Jul	397	276	244	292	217	285	165	(52)	-24.0%	(120)	-42.1%
Aug	292	307	271	300	216	277	173	(43)	-19.9%	(104)	-37.6%
Sep	295	292	282	263	244	275	222	(22)	-9.0%	(53)	-19.3%
Oct	294	258	303	266	225	269	250	25	11.1%	(19)	-7.1%
Nov	283	222	204	201	182	218	206	24	13.2%	(12)	-5.7%
Dec	286	276	310	221	198	258	172	(26)	-13.1%	(86)	-33.4%
<b>Total Annual</b>	<b>4,140</b>	<b>3,616</b>	<b>3,223</b>	<b>3,308</b>	<b>2,623</b>	<b>3,382</b>	<b>2,235</b>	<b>(388)</b>	<b>-14.8%</b>	<b>(1,147)</b>	<b>-33.9%</b>

Change over Prior Year Annual:  
# Change n/a \$ (524) \$ (393) \$ 85 \$ (685)  
% Change n/a -12.7% -10.9% 2.6% -20.7%

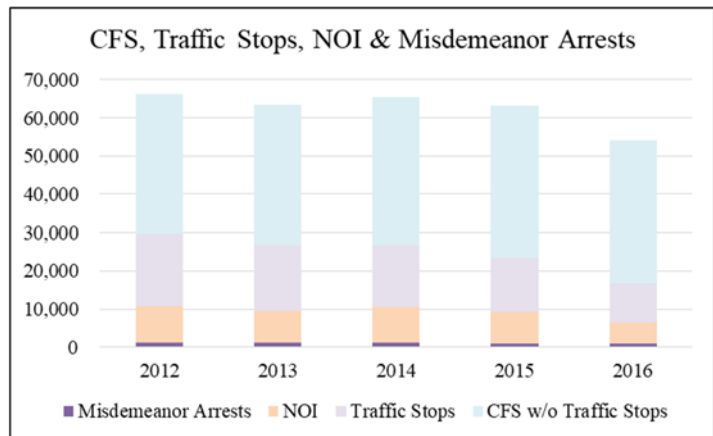




Overall, there has been a steady and consistent decline in traffic stops over the last five years. There is no one identifiable cause but rather a combination of factors contributing to the decline including the economy, societal issues, call volume, and employee retirements.

***Calls for Service, Traffic Stops, Notice of Infractions & Misdemeanor Arrests***

Data confirms a steady decline in traffic stops over the last five years but the percentage of stops resulting in notices of infraction has remained relatively consistent. This suggests officers are not issuing fewer notices of infractions (as a percentage of stops) but rather not making as many stops. Data also shows calls for service excluding traffic stops rose slightly from 2012 through 2015 with a decline in 2016. While the change year-to-year is minimal, it could affect the amount of time officers have to dedicate to proactive traffic enforcement.

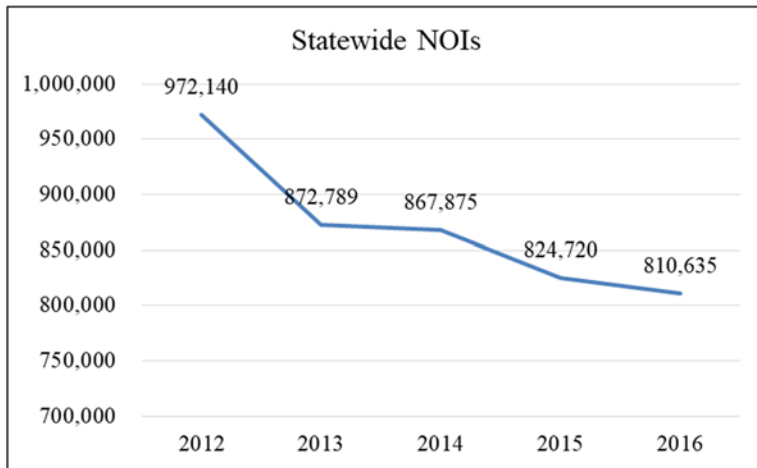


Year	Total Traffic Stops	Total NOI	% of Traffic Stops Not Resulting in NOI	% Change in NOI from Previous Year	CFS w/Traffic Stops	% Change in CFS w/o Traffic Stops from Previous Year	Misdemeanor Arrests	% Change in Misdemeanor Arrests from Previous Year
2012	18,832	9,580	50.9%	n/a	36,443	n/a	1,306	n/a
2013	17,023	8,429	49.5%	-12.0%	36,855	1.13%	1,146	-12.3%
2014	16,311	9,290	57.0%	10.2%	38,577	4.67%	1,156	0.9%
2015	13,992	8,204	58.6%	-11.7%	40,023	3.75%	1,072	-7.3%
2016	10,260	5,448	53.1%	-33.6%	37,403	-6.55%	1,002	-6.5%

*NOI = Notice of Infraction*  
*CFS = Calls for Service*

**Statewide Notice of Infractions**

Accurate data on the number of traffic stops statewide is not available however; data from the Washington Traffic Safety Commission indicates a statewide decline in notices of infraction. The percent change is not as great as in Lakewood however; it is significant and indicates this is a statewide trend and not localized to Lakewood.



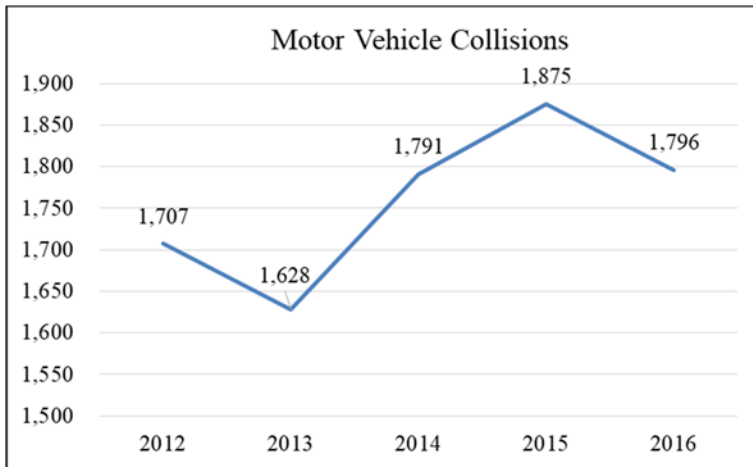
Year	# of Statewide NOIs	% Change from Previous Year
2011	972,140	n/a
2012	872,789	-10.2%
2013	867,875	-0.6%
2014	824,720	-5.0%
2015	810,635	-1.7%

NOI = Notice of Infraction

Source: Washington State Traffic Safety Commission 2017 Survey and Assessment

**Motor Vehicle Collisions**

There is not a consistent trend line for collisions in the previous five years however 2013 through 2015 showed significant increases each year. Officers assigned to traffic enforcement have the primary responsibility of responding to collisions. Collisions can take multiple officers to investigate and can consume a significant amount of time that takes away from proactive enforcement activity.



Year	# of Motor Vehicle Collisions	% Change from Previous Year
2012	1,707	n/a
2013	1,628	-4.6%
2014	1,791	10.0%
2015	1,875	4.7%
2016	1,796	-4.2%

**Police Department Officer Staffing**

The Police Department has been able to maintain a consistent number of personnel, but hiring a new officer to replace an experienced officer does not equate to immediate productivity. New officers require close to a year of training before being released on their own. Even lateral officers require two to three months of training. Proactive traffic enforcement levels during those training periods are typically low while the officer learns all aspects of the job and the department. Additionally, patrol is the priority for staffing with additional units like Traffic being secondary. That equates to an even greater lag in staffing for the Traffic enforcement unit while new officers complete the hiring and training process.

Police Department Officer Staffing		
Year	Hired	Separated
2012	5	5
2013	4	3
2014	4	5
2015	4	4
2016	10	10

**Societal Factors**

In evaluating traffic enforcement levels there are also several societal factors to consider.

One is the potential impact of an improved economy on vehicles and driver behavior. As we come out of the Great Recession and the economy improves, we can expect to see more cars on the road

Potential Societal Factors
Impact of improved economy on vehicles and driver behavior.
Nationwide scrutiny of Police.
Change in type of people applying, department's desired traits and expectations.

commuting to and from work or in transit to leisure activities that were limited during the Recession. We might assume that more vehicles on the road would equate to more traffic violations, but it could also work to slow traffic down and prevent speeding or other moving violations. An improved economy might also mean newer cars on the road which would, in turn, mean fewer equipment failures or violations. Finally, as the economy improves and unemployment decreases, more people have income to pay for registrations that they might otherwise have let expire or to pay for fines that could lead to a suspended license (both of which are common reasons for traffic stops).

If we are to consider societal factors related to proactivity we cannot ignore the nationwide scrutiny and hostile criticism the police have fallen under over the last several years. All forms of media have been replete with negative stories about police and statements condemning police from political activists, politicians, and other public figures. This cannot help but affect the way officers feel they are viewed and might lead to avoidance of interaction with the general public. This could be particularly relevant with traffic stops where the interactions are frequently confrontational and which many drivers view as intrusive. This is frequently referred to as “de-policing” and carries with it the inference that this is intentional on the part of the officers, but is more likely a subconscious act than overt effort.

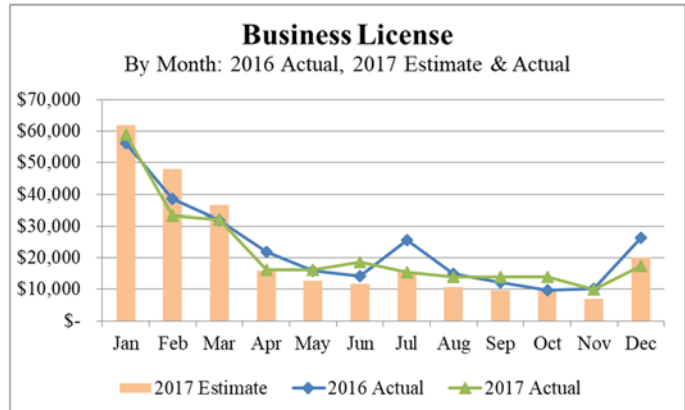
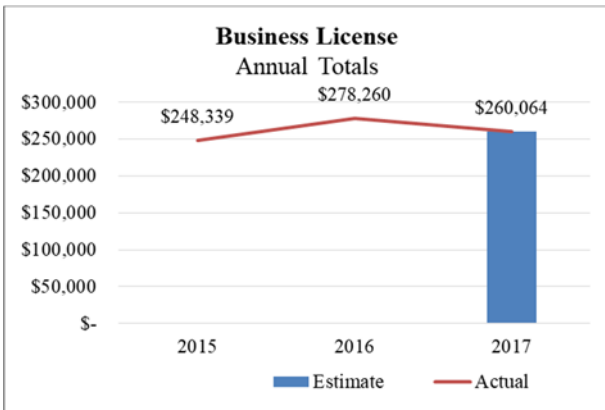
In addition to the economic factors and the negative environment towards police, there has also been a change in the types of people who are applying to be officers, the traits departments look for, and the messages given new officers about what is expected. With the climate and attitude towards police, there has been a discernable shift towards leaving citizens with a positive impression of police versus just enforcing the law. That shift sends the message that we want our officers to strive to be liked by the public. Proactively stopping people for traffic violations can work counter to that message so a reduction in traffic stops would a natural outcome.

**COMMUNITY & ECONOMIC DEVELOPMENT**

**Business License**

Businesses located or doing business in the City are required to obtain a local business license prior to commencing operations. Business license fees are set by the City Council and may change from time to time. Currently, the cost of a general business license is \$60 for a 12-month period. Additional fees may apply to specialty businesses. Organization exempt from taxation under 26 USC 501(C)(3) and (4) must apply and obtain a business license, but are exempt from the business license fee. The number of business licenses in a given year range between 3,800 – 4,200 with roughly 3,800 renewals annually.

Business License Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 62,461	\$ 56,120	\$ 61,800	\$ 58,913	\$ 2,793	5.0%	\$ (2,887)	-4.7%
Feb	54,308	38,612	48,066	33,209	(5,403)	-14.0%	(14,857)	-30.9%
Mar	37,586	31,750	36,643	32,072	322	1.0%	(4,571)	-12.5%
Apr	9,393	21,914	15,851	16,275	(5,639)	-25.7%	424	2.7%
May	8,829	16,042	12,691	16,170	128	0.8%	3,479	27.4%
Jun	11,299	14,247	11,788	18,795	4,548	31.9%	7,007	59.4%
Jul	11,529	25,680	15,329	15,420	(10,260)	-40.0%	91	0.6%
Aug	9,938	15,050	10,841	13,860	(1,190)	-7.9%	3,019	27.8%
Sep	9,330	12,315	9,821	13,905	1,590	12.9%	4,084	41.6%
Oct	13,206	9,840	10,105	14,070	4,230	43.0%	3,965	39.2%
Nov	4,905	10,290	7,022	9,885	(405)	-3.9%	2,863	40.8%
Dec	15,555	26,400	20,107	17,490	(8,910)	-33.8%	(2,617)	-13.0%
<b>Annual Total</b>	<b>\$ 248,339</b>	<b>\$ 278,260</b>	<b>\$ 260,064</b>	<b>\$ 260,064</b>	<b>\$ (18,196)</b>	<b>-6.5%</b>	<b>\$ -</b>	<b>0.0%</b>
Average Change (2012 - 2016):		11.9%						
Average Change (2013 - 2017):		-1.4%						



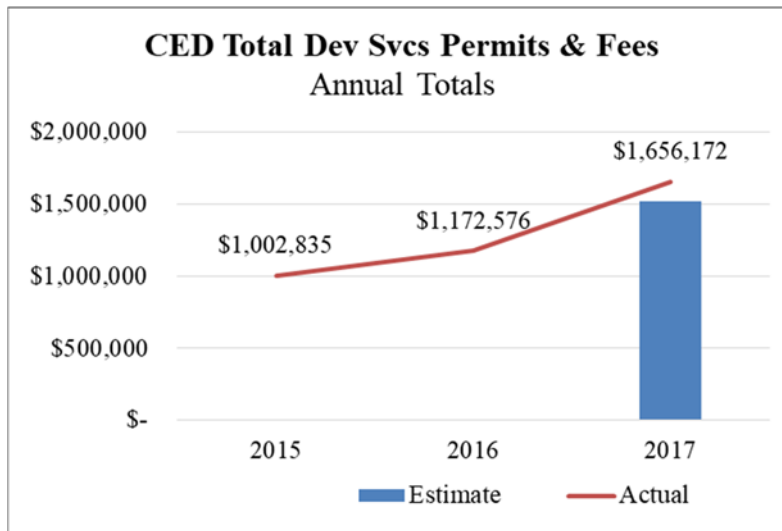
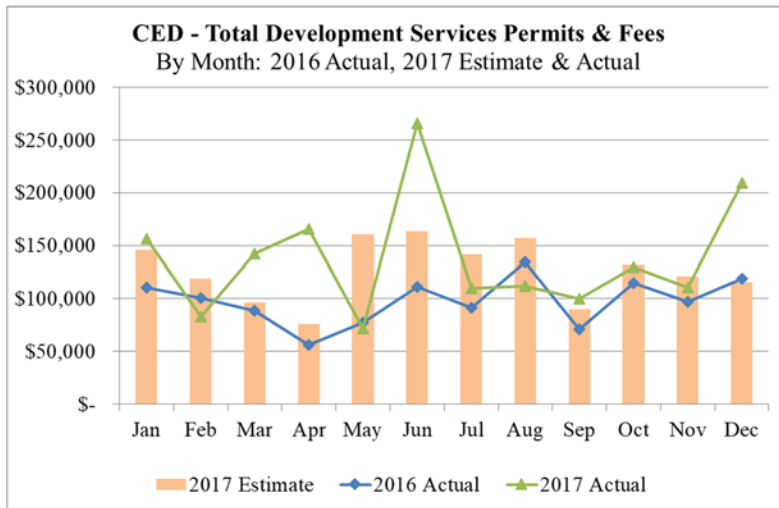
Prior to 2017, mass mailings for business license renewals were sent out as time permitted, causing 2016 revenues to be higher than 2015. Beginning in 2017, renewal notices were sent out every other week. The 2017 business license revenues are consistent with the average collected during 2015 and 2016.

Business License By Type Annual Totals					
Month	2015 Actual	2016 Actual	2017 Actual	Over / (Under)	
				2017 Actual vs 2016 Actual	
				\$	%
General	\$ 191,186	\$ 179,291	\$ 164,467	\$ (14,824)	-8.3%
Temporary	10,260	45,284	46,680	1,396	3.1%
Specialty	46,893	53,685	48,917	(4,768)	-8.9%
<b>Annual Total</b>	<b>\$ 248,339</b>	<b>\$ 278,260</b>	<b>\$ 260,064</b>	<b>\$ (18,196)</b>	<b>-6.5%</b>

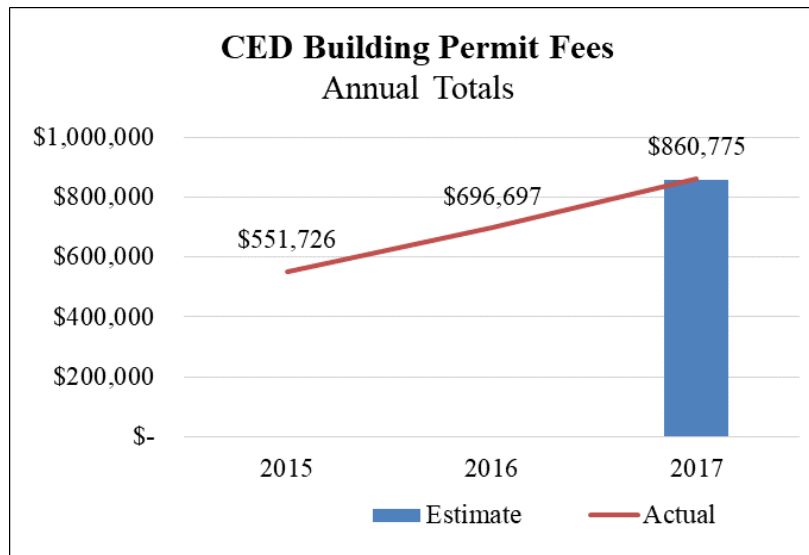
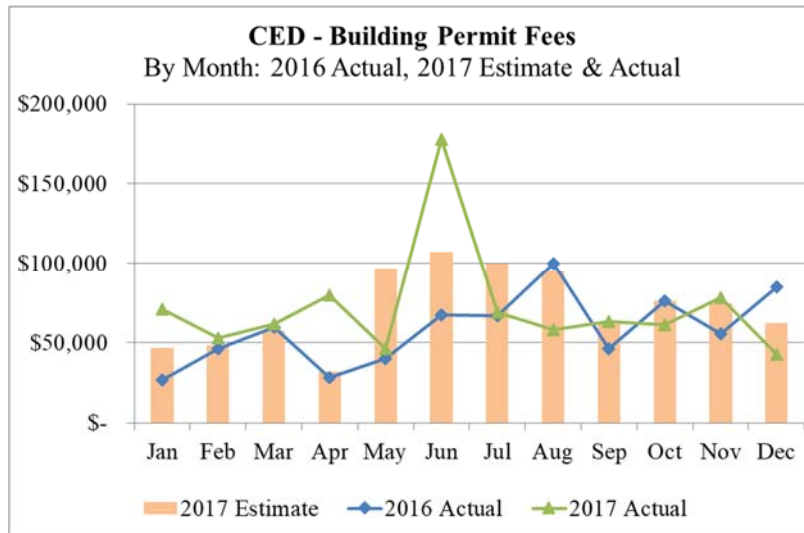
**Development Services Permits & Fees**

Community and Economic Development permits and fees include building and related permits (i.e. mechanical, plumbing), plan review fees, plan check fees and zoning and development fees.

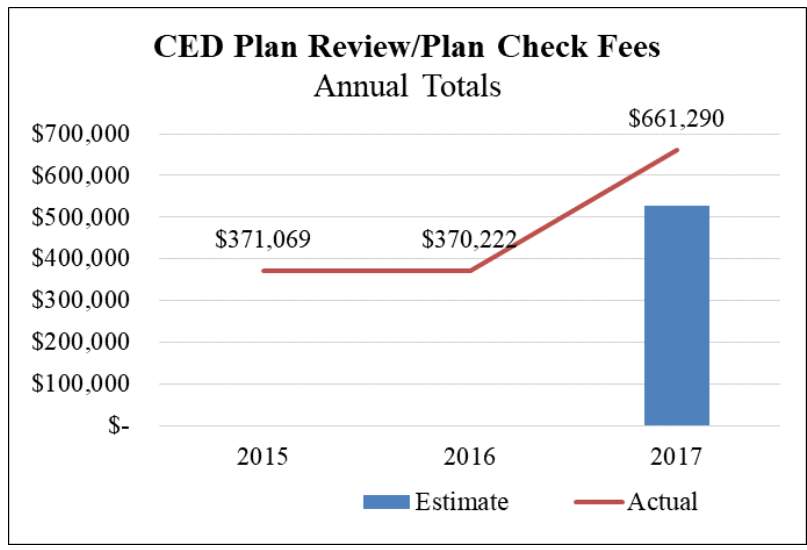
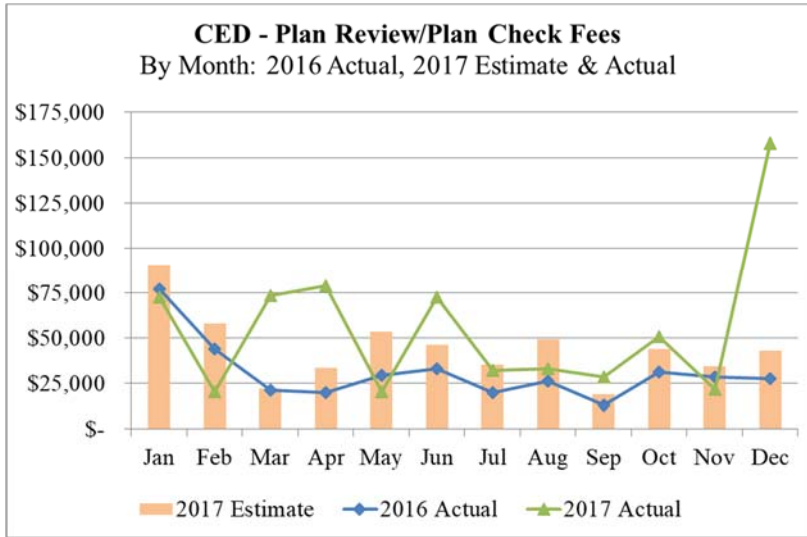
CED - Total Development Services Permits & Fees								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Budget vs Estimate	
					\$	%	\$	%
Jan	\$ 136,875	\$ 110,394	\$ 145,947	\$ 156,492	\$ 46,098	41.8%	\$ 10,545	7.2%
Feb	61,071	101,009	118,704	83,219	(17,790)	-17.6%	(35,485)	-29.9%
Mar	49,565	88,341	96,318	142,209	53,868	61.0%	45,891	47.6%
Apr	27,396	55,995	76,001	165,436	109,441	195.4%	89,435	117.7%
May	177,530	77,589	160,388	71,542	(6,047)	-7.8%	(88,846)	-55.4%
Jun	135,272	111,549	163,458	266,093	154,544	138.5%	102,635	62.8%
Jul	87,472	91,245	141,930	109,589	18,344	20.1%	(32,341)	-22.8%
Aug	68,610	134,314	157,219	111,916	(22,398)	-16.7%	(45,303)	-28.8%
Sep	50,689	70,970	89,870	100,266	29,296	41.3%	10,396	11.6%
Oct	85,190	115,056	131,707	129,601	14,545	12.6%	(2,106)	-1.6%
Nov	63,353	97,085	121,479	110,657	13,572	14.0%	(10,822)	-8.9%
Dec	59,812	119,029	115,496	209,152	90,123	75.7%	93,656	81.1%
<b>Total Annual</b>	<b>\$1,002,837</b>	<b>\$1,172,578</b>	<b>\$1,518,517</b>	<b>\$ 1,656,172</b>	<b>\$ 483,594</b>	<b>41.2%</b>	<b>\$ 137,655</b>	<b>9.1%</b>
Average Change (2012 - 2016):		2.8%						
Average Change (2012 - 2016):		18.4%						



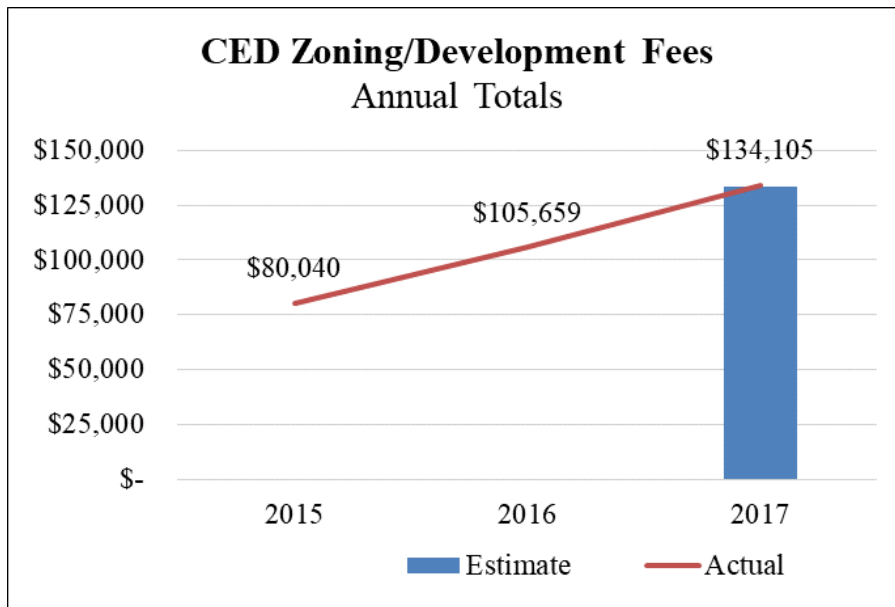
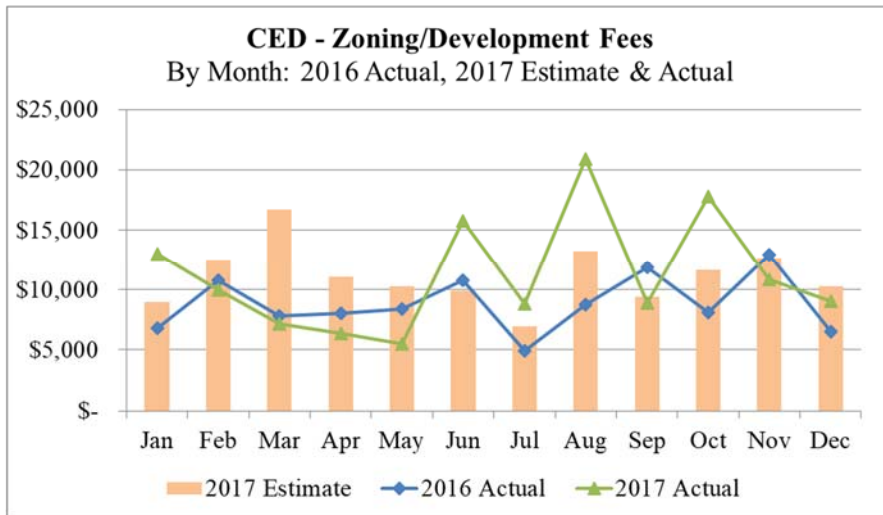
CED - Building Permit Fees								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Budget vs Estimate	
					\$	%	\$	%
Jan	\$ 37,805	\$ 26,438	\$ 46,492	\$ 70,958	\$ 53,009	200.5%	\$ 24,466	52.6%
Feb	23,920	46,217	48,330	53,009	6,792	14.7%	4,679	9.7%
Mar	30,286	59,536	57,561	61,774	2,238	3.8%	4,213	7.3%
Apr	(9,776)	28,141	31,504	79,935	51,794	184.1%	48,431	153.7%
May	129,211	40,031	96,672	45,906	5,875	14.7%	(50,766)	-52.5%
Jun	100,893	67,559	107,263	177,801	110,242	163.2%	70,538	65.8%
Jul	62,827	66,669	99,638	68,717	2,048	3.1%	(30,921)	-31.0%
Aug	44,969	99,600	94,827	58,076	(41,524)	-41.7%	(36,751)	-38.8%
Sep	37,151	46,153	61,594	63,025	16,872	36.6%	1,431	2.3%
Oct	29,375	75,978	76,193	61,168	(14,810)	-19.5%	(15,025)	-19.7%
Nov	35,566	55,503	74,445	78,138	22,635	40.8%	3,693	5.0%
Dec	29,499	84,870	62,006	42,269	(42,601)	-50.2%	(19,737)	-31.8%
<b>Total Annual</b>	<b>\$ 551,726</b>	<b>\$ 696,697</b>	<b>\$ 856,525</b>	<b>\$ 860,775</b>	<b>\$ 164,078</b>	<b>23.6%</b>	<b>\$ 4,250</b>	<b>0.5%</b>
Average Change (2012 - 2016)		4.6%						
Average Change (2013 - 2017)		14.6%						



CED - Plan Review/Plan Check Fees									
Annual Totals									
Month	2015 Actual	2016 Actual	2017		Over / (Under)				
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Budget vs Estimate		
					\$	%	\$	%	
Jan	\$ 92,290	\$ 77,133	\$ 90,523	\$ 72,524	\$ (4,609)	-6.0%	\$ (17,999)	-19.9%	
Feb	31,701	44,032	57,887	20,210	(23,822)	-54.1%	(37,677)	-65.1%	
Mar	13,059	20,975	22,053	73,260	52,285	249.3%	51,207	232.2%	
Apr	30,942	19,854	33,419	79,099	59,245	298.4%	45,680	136.7%	
May	43,435	29,168	53,473	20,128	(9,040)	-31.0%	(33,345)	-62.4%	
Jun	29,829	33,184	46,303	72,562	39,378	118.7%	26,259	56.7%	
Jul	19,805	19,636	35,320	32,030	12,394	63.1%	(3,290)	-9.3%	
Aug	18,311	25,994	49,151	32,921	6,927	26.6%	(16,230)	-33.0%	
Sep	8,568	12,967	18,882	28,361	15,394	118.7%	9,479	50.2%	
Oct	46,765	30,969	43,902	50,634	19,665	63.5%	6,732	15.3%	
Nov	17,001	28,652	34,358	21,689	(6,963)	-24.3%	(12,669)	-36.9%	
Dec	19,363	27,658	43,200	157,873	130,215	470.8%	114,673	265.4%	
<b>Total Annual</b>	<b>\$ 371,069</b>	<b>\$ 370,222</b>	<b>\$ 528,469</b>	<b>\$ 661,290</b>	<b>\$ 291,068</b>	<b>78.6%</b>	<b>\$ 132,821</b>	<b>25.1%</b>	
Ave Change (2012 - 2016):	-1.9%								
Ave Change (2013 - 2017):	21.7%								



CED - Zoning/Development Fees								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Budget vs Estimate	
					\$	%	\$	%
Jan	\$ 6,780	\$ 6,823	\$ 8,932	\$ 13,010	\$ 6,187	90.7%	\$ 4,078	45.7%
Feb	5,450	10,760	12,486	10,000	(760)	-7.1%	(2,486)	-19.9%
Mar	6,220	7,830	16,704	7,175	(655)	-8.4%	(9,529)	-57.0%
Apr	6,230	8,000	11,078	6,402	(1,598)	-20.0%	(4,676)	-42.2%
May	4,884	8,390	10,244	5,508	(2,882)	-34.4%	(4,736)	-46.2%
Jun	4,550	10,806	9,892	15,730	4,924	45.6%	5,838	59.0%
Jul	4,840	4,940	6,972	8,842	3,902	79.0%	1,870	26.8%
Aug	5,330	8,720	13,241	20,919	12,199	139.9%	7,678	58.0%
Sep	4,970	11,850	9,394	8,880	(2,970)	-25.1%	(514)	-5.5%
Oct	9,050	8,109	11,612	17,799	9,690	119.5%	6,187	53.3%
Nov	10,786	12,930	12,677	10,830	(2,100)	-16.2%	(1,847)	-14.6%
Dec	10,950	6,501	10,290	9,010	2,509	38.6%	(1,280)	-12.4%
<b>Total Annual</b>	<b>\$ 80,042</b>	<b>\$ 105,660</b>	<b>\$ 133,523</b>	<b>\$ 134,105</b>	<b>\$ 28,445</b>	<b>26.9%</b>	<b>\$ 582</b>	<b>0.4%</b>
Average Change (2012 - 2016):	21.8%							
Average Change (2013 - 2017):	35.1%							





**Cost Recovery – Development Services**

In May 2016, the City Council adopted a set of revised financial policies to include cost recovery. The following is an excerpt of the cost recovery policy as it relates specifically to target cost recovery for development review services:

*Target Cost Recovery Level for Development Review Services.* The cost recovery policy applies to the following development programs/services: planning (long and short plats, privately initiated rezonings and comprehensive plan amendments, variances, use permits); building and safety (building permits, structural plan checks, inspections); engineering (public improvement plan checks, inspections, subdivision requirements, encroachments, right-of-way permits); and fire plan check. Cost recovery for these services should generally be very high. In most instances, the City's cost recovery ratio goal should be 85%. The timeline to achieve the cost recovery is no later than year 2021. In setting cost recovery levels, the City shall clearly establish and articulate performance measurements to ensure that there is “value for cost.”

The table below provides historical annual and current estimated annual and actual subsidy and recovery ratio by program.

Community & Economic Development - Permits									
Annual Totals									
	2010	2011	2012	2013	2014	2015	2016	2017	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimate	Actual
<b>Operating Revenues:</b>									
Building Related Permits	423,158	588,722	565,954	497,779	543,270	551,727	696,696	856,525	860,775
Plan Review/Plan Check Fees	343,557	330,472	409,876	317,008	466,631	371,069	370,220	528,469	661,290
Other Zoning/Development Fees	47,613	41,949	50,512	48,682	86,993	80,040	105,660	133,523	134,105
<b>Total Operating Revenue</b>	<b>\$ 814,328</b>	<b>\$ 961,143</b>	<b>\$1,026,342</b>	<b>\$ 863,469</b>	<b>\$1,096,894</b>	<b>\$1,002,836</b>	<b>\$1,172,575</b>	<b>\$ 1,518,517</b>	<b>\$ 1,656,169</b>
<b>Operating Expenditures:</b>									
Code Enforcement**	239,550	255,437	276,269	282,706	282,065	-	-	-	-
Planning***	747,322	793,082	822,696	680,926	676,832	-	-	-	-
Current Planning	-	-	-	-	-	631,708	662,641	631,228	630,971
Long Range Planning	-	-	-	-	-	233,089	135,641	152,310	171,058
Building	888,501	808,503	535,815	848,485	817,591	845,554	909,265	978,345	1,014,891
<b>Total Operating Expenditures</b>	<b>\$1,875,373</b>	<b>\$1,857,022</b>	<b>\$1,634,780</b>	<b>\$1,812,117</b>	<b>\$1,776,488</b>	<b>\$1,710,351</b>	<b>\$1,707,548</b>	<b>\$ 1,761,883</b>	<b>\$ 1,816,920</b>
<b>General Fund Subsidy Amount</b>	<b>\$1,061,045</b>	<b>\$ 895,879</b>	<b>\$ 608,438</b>	<b>\$ 948,648</b>	<b>\$ 679,594</b>	<b>\$ 707,515</b>	<b>\$ 534,973</b>	<b>\$ 243,366</b>	<b>\$ 160,751</b>
<b>Recovery Ratio</b>	<b>43%</b>	<b>52%</b>	<b>63%</b>	<b>48%</b>	<b>62%</b>	<b>59%</b>	<b>69%</b>	<b>86%</b>	<b>91%</b>
								<b>Average General Fund Subsidy (2012 - 2016)</b>	<b>\$ 695,834</b>
								<b>Average Recovery Ratio (2012 - 2016)</b>	<b>60%</b>
								<b>Average General Fund Subsidy (2013 - 2017)</b>	<b>\$ 606,296</b>
								<b>Average Recovery Ratio (2013 - 2017)</b>	<b>66%</b>

\* Beginning in 2015, internal service charges are allocated to user departments.  
 \*\* Effective January 2015, Code Enforcement is accounted for under the Police Department.  
 \*\*\* Prior to 2015, Current and Advanced Planning were combined under Planning.

**Fund 105 Property Abatement / Rental Housing Safety Program**

**Property Abatement**

The Property Abatement portion of this fund accounts for projects that the City has identified and processed through the abatement program. All revenue and the rightful recovery of those project expenses, along with all revenues from fees, fines, and interest, and other rightful recoveries from those projects are deposited into the program for the purpose of funding additional abatement projects.

Property Abatement Annual Totals						
Operating Revenues & Expenditures	2015 Annual	2016 Actual	2017		Over / (Under)	
			Estimate	Actual	2017 Actual vs 2017 Est \$	%
<b>Operating Revenue:</b>						
Abatement Charges	\$ 2,525	\$ 24,620	\$ 4,588	\$ 56,633	\$ 52,045	1134.4%
Misc/Interest/Other	34	1,294		11,472	11,472	n/a
<b>Total Operating Revenues</b>	<b>\$ 2,559</b>	<b>\$ 25,914</b>	<b>\$ 4,588</b>	<b>\$ 68,105</b>	<b>\$ 63,517</b>	<b>1384.4%</b>
<b>Operating Expenditures:</b>						
Personnel Costs	42,178	35,918	84,500	49,897	\$ (45,919)	-25.4%
Supplies	111	38	500	77	\$ 1,092	n/a
Professional Services	106,547	36,864	180,789	134,870	\$ 238	n/a
Other Services & Charges	1,164	1,192	-	1,092	\$ (79,615)	-30.0%
Intergovernmental	-	33	-	238	\$ 143,132	-54.8%
<b>Total Operating Expenditures</b>	<b>\$ 150,000</b>	<b>\$ 74,045</b>	<b>\$ 265,789</b>	<b>\$ 186,174</b>	<b>\$ (79,615)</b>	<b>-30.0%</b>
<b>Net Program Income (Cost)</b>	<b>\$ (147,441)</b>	<b>\$ (48,131)</b>	<b>\$ (261,201)</b>	<b>\$ (118,069)</b>	<b>\$ 143,132</b>	<b>-54.8%</b>
<b>Other Sources / (Uses)</b>						
Transfer In From General Fund	35,000	35,000	125,000	125,000	\$ -	0.0%
<b>Total Sources / (Uses)</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Beginning Balance</b>	<b>\$ 261,771</b>	<b>\$ 149,330</b>	<b>\$ 136,201</b>	<b>\$ 136,201</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Ending Balance</b>	<b>\$ 149,330</b>	<b>\$ 136,201</b>	<b>\$ -</b>	<b>\$ 143,132</b>	<b>\$ 143,132</b>	<b>n/a</b>

**Rental Housing Safety Program**

On August 1, 2016, the Lakewood City Council approved Ordinance No. 644 creating a Rental Housing Safety Program (RHSP). The program requires all residential rental properties (apartments, single family homes, duplexes, etc.) within Lakewood city limits to be registered. The program is designed to ensure that all rental housing units comply with specific life and safety standards and are providing a safe place for tenants to live. As of October 4, 2017, all rental properties owners will be required to register their property with the City every year and have the property inspected once every five years.

Rental Housing Safety Program Annual Totals						
Operating Revenues & Expenditures	2015 Annual	2016 Actual	2017		Over / (Under)	
			Estimate	Actual	2017 Actual vs 2017 Est \$	%
<b>Operating Revenue:</b>						
Registration Program Fees	\$ -	\$ -	\$ 30,000	\$ 96,245	\$ 66,245	220.8%
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 96,245</b>	<b>\$ 66,245</b>	<b>220.8%</b>
<b>Operating Expenditures:</b>						
Personnel Costs	-	-	26,210	33,705	\$ 7,495	28.6%
Supplies	-	-	1,140	1,043	(97)	-8.5%
Professional Services	-	-	45,650	5,220	(40,430)	-88.6%
Other Services & Charges	-	-	7,000	1,811	(5,189)	-74.1%
<b>Total Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ 41,780</b>	<b>\$ (38,220)</b>	<b>-47.8%</b>
<b>Net Program Income (Cost)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (50,000)</b>	<b>\$ 54,465</b>	<b>\$ 104,465</b>	<b>-208.9%</b>
<b>Other Sources / (Uses)</b>						
Transfer In From General Fund	-	-	50,000	50,000	\$ -	0.0%
<b>Total Sources / (Uses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Beginning Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>n/a</b>
<b>Ending Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 104,465</b>	<b>\$ 104,465</b>	<b>n/a</b>

*Does not include 1-time capital costs for RHSP Automated Registration System funded by the General Fund.*

Rental Housing Safety Program Fees Annual Totals				
Month	2017		Over/(Under)	
	Estimate	Actual	2017 Actual vs Estimate \$	%
Jan	\$ -	-	\$ -	-
Feb	-	-	-	-
Mar	-	-	-	-
Apr	-	-	-	-
May	-	-	-	-
Jun	-	-	-	-
Jul	-	-	-	-
Aug	-	-	-	-
Sep	-	-	-	-
Oct	10,000	13,289	3,289	32.9%
Nov	10,000	58,116	48,116	481.2%
Dec	10,000	24,840	14,840	148.4%
<b>Annual Total</b>	<b>\$ 30,000</b>	<b>\$ 96,245</b>	<b>\$ 66,245</b>	<b>220.8%</b>



**Fund 190 Community Development Block Grant**

Fund 190 CDBG is predominantly comprised of U.S. Department of Housing and Urban Development funds for Community Development Block Grant Entitlements (CDBG), HOME program funding through the Lakewood and Tacoma HOME Consortium and Section 108 Loan Guarantees. There is also a grant from the Nisqually Tribe for minor home repairs and West Pierce Fire & Rescue for emergency assistance for displaced residents.

Through the planning and citizen participation process CDBG and HOME spending priorities are set on an annual basis, to be broken out into funding projects for physical improvements, public service (not to exceed 15%), housing, economic development, and administration (not to exceed 20%).

**CDBG:**

CDBG Funds may be used to fund an array of projects and activities qualifying under any of four categories:

- (1) Physical/Infrastructure Improvements
- (2) Public Service
- (3) Housing
- (4) Economic Development

CDBG Entitlement Funding History			
Program Year	Annual Allocation	Change Over Prior Year Over/(Under)	
		\$	%
2017	\$ 484,366	\$ 17,316	3.7%
2016	467,050	(698)	-0.1%
2015	467,748	(4,004)	-0.8%
2014	471,752	(9,846)	-2.0%
2013	481,598	10,703	2.3%
2012	470,895	(106,895)	-18.5%
2011	577,790	(114,016)	-16.5%
2010	691,806	50,755	7.9%
2009	641,051	5,749	0.9%
2008	635,302	(24,966)	-3.8%
2007	660,268	(3,682)	-0.6%
2006	663,950	(77,700)	-10.5%
2005	741,650	(43,350)	-5.5%
2004	785,000	(21,000)	-2.6%
2003	806,000	(91,000)	-10.1%
2002	897,000	(46,000)	-4.9%
2001	943,000	30,000	3.3%
2000	913,000	n/a	n/a
<b>Total</b>	<b>\$ 11,799,226</b>		

Investments made in various housing programs (Major Home Repair/Sewer Loan Program, Down Payment Assistance, and Multi-family Housing), and economic development activities (Microenterprise Loan Program) have created multiple Revolving Loan Funds (RLF) for each of the funded activities.

In addition to tracking the various CDBG grant allocation’s revenue and expenditures in Fund 190 CDBG, notes receivable for Housing Program Loans are also tracked. These are revolving loans for Major Home Repair, Major Home Repair for Sewer and Down Payment Assistance for qualifying homebuyers.

The following tables provide a summary of loans and grants for Major Home and Sewer Repair Down Payment Assistance. These are zero interest loans with 20-year terms. Payments are revolving which dictates that the principal received is applied to current program expenditures before billing CDBG.

Major Home Repairs & Sewers (MHRS) / Down Payment Assistance (DPA) Loans and Grants As of December 31, 2017				
Program Year	MHRS		DPA	
	# of Projects	Original Amount	# of Projects	Original Amount
2017	4	\$ 57,393	-	\$ -
2016	6	\$ 129,595	-	\$ -
2015	1	\$ 25,859	-	\$ -
2014	5	\$ 72,979	1	\$ 3,364
2013	8	\$ 137,405	-	\$ -
2012	9	\$ 106,857	1	\$ 2,250
2011	8	\$ 170,407	-	\$ -
2010	13	\$ 256,286	2	\$ 8,619
2009	6	\$ 102,652	5	\$ 23,791
2008	3	\$ 37,224	4	\$ 19,379
2007	4	\$ 56,345	2	\$ 8,700
2006	6	\$ 67,556	1	\$ 7,000
2005	7	\$ 69,634	-	\$ -
2004	4	\$ 36,058	3	\$ 14,901
2003	7	\$ 49,136	8	\$ 35,336
2002	3	\$ 19,999	-	\$ -
2001	-	\$ -	11	\$ 51,542
2000	-	\$ -	1	\$ 5,000
<b>Total</b>	<b>94</b>	<b>\$ 1,395,385</b>	<b>39</b>	<b>\$ 179,882</b>

## Major Home Repair & Sewer Loans (MHRS)

As of December 31, 2017

Loan ID #	Original Loan Amount	Total Principal Paid	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate
<b>Year 2002</b>								
<b>3 = Total # Loans/Grants</b>								
<b>0 = Total Outstanding</b> \$ 19,999    \$ 19,999    \$ -								
MHR-001	\$ 6,000	\$ 6,000	\$ -	9/23/2002		Paid Off		0.0%
MHR-003	\$ 5,999	\$ 5,999	\$ -	2/24/2003		Paid Off		0.0%
MHR-004	\$ 8,000	\$ 8,000	\$ -	5/5/2003		Paid Off		0.0%
<b>Year 2003</b>								
<b>7 = Total # Loans/Grants</b>								
<b>3 = Total Outstanding</b> \$ 49,136    \$ 32,868    \$ 16,268								
MHR-006	\$ 7,831	\$ 7,831	\$ -	7/23/2003		Paid Off		0.0%
MHR-008	\$ 4,523	\$ 2,851	\$ 1,672	9/8/2003	9/8/2023		9/8/2023	0.0%
MHR-009	\$ 7,956	\$ -	\$ 7,956	9/16/2003	10/1/2023		9/10/2023	0.0%
MHR-011	\$ 7,237	\$ 7,237	\$ -	10/21/2003		Paid Off		0.0%
MHR-018	\$ 6,950	\$ 6,950	\$ -	1/28/2004		Paid Off		0.0%
MHR-016	\$ 6,640	\$ -	\$ 6,640	3/2/2004	3/1/2024		2/25/2024	0.0%
MHR-019	\$ 8,000	\$ 8,000	\$ -	5/12/2004		Paid Off		0.0%
MHR-017	\$ -	\$ -	\$ -	5/21/2004		Written Off		0.0%
<b>Year 2004</b>								
<b>4 = Total # Loans/Grants</b>								
<b>0 = Total Outstanding</b> \$ 36,058    \$ 28,058    \$ -								
MHR-020	\$ 12,554	\$ 12,554	\$ -	9/15/2004		Paid Off		0.0%
MHR-030	\$ 7,504	\$ 7,504	\$ -	9/23/2004		Paid Off		0.0%
MHR-029	\$ 8,000	\$ -	\$ -	11/1/2004		Written Off		0.0%
MHR-024	\$ 8,000	\$ 8,000	\$ -	12/3/2004		Paid Off		0.0%
<b>Year 2005</b>								
<b>7 = Total # Loans/Grants</b>								
<b>3 = Total Outstanding</b> \$ 69,634    \$ 42,768    \$ 26,867								
MHR-038	\$ 7,064	\$ -	\$ 7,064	8/29/2005	9/1/2025		8/23/2025	0.0%
MHR-031	\$ 9,235	\$ 1,432	\$ 7,803	9/1/2005	4/1/2016		3/1/2026	0.0%
MHR-032	\$ 7,302	\$ 7,302	\$ -	9/2/2005		Paid Off		0.0%
MHR-034	\$ 7,993	\$ 7,993	\$ -	10/19/2005		Paid Off		0.0%
MHR-036	\$ 15,840	\$ 15,840	\$ -	12/15/2005		Paid Off		0.0%
MHR-040	\$ 10,200	\$ 10,200	\$ -	4/11/2006		Paid Off		0.0%
MHR-047	\$ 12,000	\$ -	\$ 12,000	6/7/2006	6/1/2026		6/1/2026	0.0%
<b>Year 2006</b>								
<b>6 = Total # Loans/Grants</b>								
<b>4 = Total Outstanding</b> \$ 67,556    \$ 24,656    \$ 42,899								
MHR-046	\$ 9,697	\$ 9,697	\$ -	7/26/2006		Paid Off		0.0%
MHR-052	\$ 11,927	\$ -	\$ 11,927	11/14/2006	12/1/2026		11/8/2026	0.0%
MHR-053	\$ 11,858	\$ -	\$ 11,858	12/20/2006	1/1/2027		12/13/2026	0.0%
MHR-055	\$ 10,126	\$ 3,000	\$ 7,126	1/3/2007	1/1/2027		12/27/2026	0.0%
MHR-056	\$ 11,960	\$ 11,960	\$ -	5/22/2007		Paid Off		0.0%
MHR-054	\$ 11,988	\$ -	\$ 11,988	4/25/2007	5/1/2027		4/19/2027	0.0%
<b>Year 2007</b>								
<b>4 = Total # Loans/Grants</b>								
<b>3 = Total Outstanding</b> \$ 56,345    \$ 6,888    \$ 49,458								
MHR-061	\$ 11,777	\$ -	\$ 11,777	11/8/2007	12/1/2027		11/2/2027	0.0%
MHR-062	\$ 18,390	\$ -	\$ 18,390	11/20/2007	12/1/2027		11/14/2027	0.0%
MHR-063	\$ 19,291	\$ -	\$ 19,291	11/20/2007	12/1/2027		11/14/2027	0.0%
MHR-064	\$ 6,888	\$ 6,888	\$ -	2/4/2008		Paid Off		0.0%
<b>Year 2008</b>								
<b>3 = Total # Loans/Grants</b>								
<b>1 = Total Outstanding</b> \$ 37,224    \$ 13,345    \$ 11,899								
MHR-066	\$ 11,899	\$ -	\$ 11,899	8/21/2008	9/1/2028		8/15/2028	0.0%
MHR-069	\$ 11,980	\$ -	\$ -	12/29/2008		Written Off		0.0%
MHR-070	\$ 13,345	\$ 13,345	\$ -	2/12/2009		Paid Off		0.0%
<b>Year 2009</b>								
<b>6 = Total # Loans/Grants</b>								
<b>5 = Total Outstanding</b> \$ 102,652    \$ 41,404    \$ 61,248								
MHR-075	\$ 14,397	\$ 2,135	\$ 12,262	9/21/2009	9/1/2013		9/1/2016	0.0%
MHR-077	\$ 12,597	\$ 1,488	\$ 11,109	11/13/2009	12/1/2013		11/1/2016	0.0%
MHR-079	\$ 23,168	\$ 23,168	\$ -	11/4/2009		Paid Off		0.0%
MHR-073	\$ 14,137	\$ 1,450	\$ 12,687	12/23/2009	6/1/2013		12/1/2017	0.0%
MHR-080	\$ 13,164	\$ 13,164	\$ -	4/16/2010	6/1/2013		5/1/2030	0.0%
MHR-082	\$ 25,190	\$ -	\$ 25,190	5/28/2010	6/1/2030		6/1/2030	0.0%
<b>Year 2010</b>								
<b>13 = Total # Loans/Grants</b>								
<b>10 = Total Outstanding</b> \$ 256,286    \$ 42,923    \$ 190,143								
MHR-076	\$ 25,110	\$ -	\$ 25,110	7/2/2010	7/1/2030		6/25/2013	0.0%
MHR-087	\$ 19,930	\$ 4,260	\$ 15,670	9/30/2010	9/23/2030		9/23/2030	0.0%
MHR-088	\$ 21,124	\$ -	\$ 21,124	9/30/2010	10/1/2030		9/24/2030	0.0%
MHR-083	\$ 26,232	\$ -	\$ 26,232	10/8/2010	10/1/2030		9/30/2030	0.0%
MHR-089	\$ 3,474	\$ -	\$ 3,474	10/29/2010	11/1/2030		10/22/2030	0.0%

Major Home Repair & Sewer Loans (MHRS) - continued									
As of December 31, 2017									
Loan ID #	Original Loan Amount	Total Principal Paid	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
MHR-086	\$ 21,778	\$ 21,778	\$ -	11/29/2010		Paid Off		0.0%	
MHR-093	\$ 24,390	\$ 8,500	\$ 15,890	2/28/2011	6/1/2016		2/18/2031	0.0%	
MHR-092 (Grant)	\$ 12,100	\$ -	\$ -	2/28/2011			n/a	n/a	
MHR-090	\$ 16,770	\$ -	\$ 16,770	3/14/2011	4/1/2031		3/8/2031	0.0%	
MHR-094	\$ 25,020	\$ -	\$ 25,020	4/4/2011	4/1/2031		3/29/2031	0.0%	
MHR-085	\$ 22,449	\$ 4,200	\$ 18,249	5/14/2014	7/1/2014		7/1/2029	0.0%	
MHR-096 (Grant)	\$ 11,120	\$ -	\$ -	4/21/2011			n/a	n/a	
MHR-095	\$ 26,790	\$ 4,185	\$ 22,605	6/28/2011	4/1/2015		4/1/2031	0.0%	
<b>Year 2011</b>									
<b>8 = Total # Loans/Grants</b>									
<b>6 = Total Outstanding</b> \$ 170,407    \$ 35,156    \$ 135,251									
MHR-098	\$ 22,293	\$ -	\$ 22,293	7/21/2011	8/1/2031		7/13/2031	0.0%	
MHR-100	\$ 18,858	\$ 770	\$ 18,088	9/20/2011	6/1/2017		9/14/2016	0.0%	
MHR-101	\$ 26,182	\$ -	\$ 26,182	11/9/2011	12/1/2031		11/2/2016	0.0%	
MHR-102	\$ 6,386	\$ 6,386	\$ -	12/19/2011		Paid Off		0.0%	
MHR-099	\$ 19,414	\$ -	\$ 19,414	12/30/2011	1/1/2031		12/21/2031	0.0%	
MHR-107	\$ 27,300	\$ 27,300	\$ -	1/10/2012		Short Sale		0.0%	
MHR-103	\$ 24,974	\$ 700	\$ 24,274	1/11/2012	8/1/2017		1/5/2017	0.0%	
MHR-105	\$ 25,000	\$ -	\$ 25,000	5/14/2012	6/1/2022		5/8/2017	0.0%	
<b>Year 2012</b>									
<b>9 = Total # Loans/Grants</b>									
<b>7 = Outstanding Loans</b> \$ 106,857    \$ 10,174    \$ 94,987									
MHR-106	\$ 28,913	\$ -	\$ 28,913	8/28/2012	9/1/2022		8/21/2022	0.0%	
MHR-112	\$ 12,230	\$ -	\$ 12,230	2/27/2013	3/1/2033		2/20/2033	0.0%	
MHR-113	\$ 17,850	\$ -	\$ 17,850	12/8/2012	12/4/2032		12/4/2032	0.0%	
MHR-114 (Grant)	\$ 1,696	\$ -	\$ -	7/18/2012			n/a	n/a	
MHR-117	\$ 10,174	\$ 10,174	\$ -	6/17/2013		Paid Off		0.0%	
MHRS-01	\$ 7,150	\$ -	\$ 7,150	9/27/2012	10/1/2022		9/21/2022	0.0%	
MHRS-05	\$ 10,022	\$ -	\$ 10,022	9/18/2012	10/1/2032		9/11/2032	0.0%	
MHRS-06	\$ 10,128	\$ -	\$ 10,128	9/27/2012	12/1/2017		9/20/2017	0.0%	
MHRS-07	\$ 8,694	\$ -	\$ 8,694	9/11/2012	12/1/2017		9/5/2017	0.0%	
<b>Year 2013</b>									
<b>8 = Total # Loans/Grants</b>									
<b>5 = Total Outstanding</b> \$ 137,405    \$ 21,503    \$ 94,849									
MHR-118	\$ 27,921	\$ -	\$ 27,921	10/16/2013	10/10/2018		10/10/2018	0.0%	
MHR-119	\$ 11,969	\$ 11,969	\$ -	7/1/2013		Paid Off		0.0%	
MHR-120	\$ 15,100	\$ 4,452	\$ 10,648	11/22/2013	1/1/2014		12/1/2033	0.0%	
MHR-121 (Grant)	\$ 8,457	\$ -	\$ -	9/6/2013			n/a	n/a	
MHR-122 (Grant)	\$ 12,597	\$ -	\$ -	10/3/2013			n/a	n/a	
MHR-123	\$ 24,938	\$ 2,238	\$ 22,700	3/6/2014	5/1/2014		5/1/2034	0.0%	
MHR-124	\$ 24,236	\$ 2,844	\$ 21,392	4/14/2014	8/1/2014		8/1/2034	0.0%	
MHR-091	\$ 12,188	\$ -	\$ 12,188	1/23/2014	8/17/2034		8/17/2015	0.0%	
<b>Year 2014</b>									
<b>5 = Total # Loans/Grants</b>									
<b>4 = Total Outstanding</b> \$ 72,979    \$ 22,006    \$ 50,973									
MHR-126	\$ 11,140	\$ 3,524	\$ 7,616	9/22/2014	12/1/2014		1/12/2034	0.0%	
MHR-127	\$ 12,558	\$ 12,558	\$ -	2/5/2015		Paid Off		0.0%	
MHR-128	\$ 14,014	\$ 3,635	\$ 10,379	1/14/2015	4/1/2015		3/1/2035	0.0%	
MHR-129	\$ 24,497	\$ 850	\$ 23,647	12/30/2014	3/1/2015		3/1/2035	0.0%	
MHRS-04	\$ 10,770	\$ 1,438	\$ 9,332	1/29/2015	4/1/2015		4/1/2035	0.0%	
<b>Year 2015</b>									
<b>1 = Total # Loans/Grants</b>									
<b>1 = Outstanding Loans</b> \$ 25,859    \$ 2,492    \$ 23,367									
MHR-132	\$ 25,859	\$ 2,492	\$ 23,367	12/22/2015	2/1/2016		1/1/2036	0.0%	
<b>Year 2016</b>									
<b>6 = Total # Loans/Grants</b>									
<b>6 = Total Outstanding</b> \$ 129,595    \$ 2,369    \$ 127,226									
MHR-133	\$ 25,000	\$ -	\$ 25,000	8/16/2016	8/16/2036		7/1/2036	0.0%	
MHR-135	\$ 28,303	\$ 848	\$ 27,455	12/9/2016	2/1/2017		1/1/2037	0.0%	
MHR-136	\$ 10,702	\$ -	\$ 10,702	12/5/2016	1/1/2037		1/1/2037	0.0%	
MHRS-09	\$ 12,724	\$ 594	\$ 12,130	12/19/2016	2/1/2017		1/1/2037	0.0%	
MHRS-10	\$ 38,000	\$ 927	\$ 37,073	12/19/2016	2/1/2017		1/1/2037	0.0%	
MHR-138	\$ 14,866	\$ -	\$ 14,866	1/20/2017	12/31/2037		12/31/2037	0.0%	
<b>Year 2017</b>									
<b>4 = Total # Loans/Grants</b>									
<b>4 = Total Outstanding</b> \$ 57,393    \$ 203    \$ 57,190									
MHRS-08	\$ 8,243	\$ -	\$ 8,243	6/15/2017	6/1/2037		6/1/2037	0.0%	
MHRS-11	\$ 6,650	\$ 84	\$ 6,566	6/19/2017	8/1/2017		7/1/2037	0.0%	
MHR-137	\$ 28,500	\$ 119	\$ 28,381	11/15/2017	12/11/2017		11/1/2037	0.0%	
MHR-145	\$ 14,000	\$ -	\$ 14,000	11/16/2017	9/19/2037		9/1/2037	0.0%	
<b>Life-to-Date Total</b>									
<b>94 = Total # Loans/Grants</b>									
<b>62 = Total Outstanding</b> \$ 1,395,385    \$ 346,812    \$ 982,624									

## Down Payment Assistance - Loans & Grants

As of December 31, 2017

Loan ID #	Original Loan/Grant Amount	Total Principal Paid	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate
<b>Year 2000</b>								
<b>1 = Total # Loans/Grants</b>								
<b>0 = Total Outstanding</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>					
DPA-001	\$ 5,000	\$ 5,000	\$ -	12/5/2001		Paid Off		0.0%
<b>Year 2001</b>								
<b>11 = Total # Loans/Grants</b>								
<b>2 = Total Outstanding</b>	<b>\$ 51,622</b>	<b>\$ 37,869</b>	<b>\$ 8,653</b>					
DPA-002	\$ 5,000	\$ 5,000	\$ -	7/2/2001		Paid Off		0.0%
DPA-004	\$ 3,366	\$ 3,366	\$ -	8/28/2001		Paid Off		0.0%
DPA-005	\$ 5,000	\$ 5,000	\$ -	9/4/2001		Paid Off		0.0%
DPA-006	\$ 5,000	\$ 5,000	\$ -	9/20/2001		Paid Off		0.0%
DPA-007	\$ 5,000	\$ -	\$ -	9/21/2001		Written Off		0.0%
DPA-008	\$ 4,425	\$ 4,425	\$ -	10/18/2001		Paid Off		0.0%
DPA-009	\$ 3,973	\$ -	\$ 3,973	12/5/2001	10/26/2021		10/26/2021	0.0%
DPA-012	\$ 5,000	\$ 5,000	\$ -	1/25/2002		Paid Off		0.0%
DPA-011	\$ 5,000	\$ 5,000	\$ -	1/31/2002		Paid Off		0.0%
DPA-013	\$ 4,778	\$ 4,778	\$ -	2/28/2002		Paid Off		0.0%
DPA-014	\$ 5,080	\$ 300	\$ 4,680	3/21/2002	9/1/2017		2/1/2022	0.0%
<b>Year 2003</b>								
<b>8 = Total # Loans/Grants</b>								
<b>0 = Total Outstanding</b>	<b>\$ 35,336</b>	<b>\$ 7,167</b>	<b>\$ -</b>					
DPA-015	\$ 5,000	\$ 5,000	\$ -	8/1/2003		Paid Off		0.0%
DPA-016	\$ 2,167	\$ 2,167	\$ -	8/20/2003		Paid Off		0.0%
DPA-017 (Grant)	\$ 5,000	n/a	n/a	12/3/2003			n/a	n/a
DPA-018 (Grant)	\$ 5,000	n/a	n/a	1/22/2004			n/a	n/a
DPA-020 (Grant)	\$ 3,169	n/a	n/a	2/17/2004			n/a	n/a
DPA-022 (Grant)	\$ 5,000	n/a	n/a	4/22/2004			n/a	n/a
DPA-021 (Grant)	\$ 5,000	n/a	n/a	4/29/2004			n/a	n/a
DPA-023 (Grant)	\$ 5,000	n/a	n/a	6/30/2004			n/a	n/a
<b>Year 2004</b>								
<b>3 = Total # Loans/Grants</b>								
<b>1 = Total Outstanding</b>	<b>\$ 14,901</b>	<b>\$ 14,901</b>	<b>\$ -</b>					
DPA-024	\$ 5,000	\$ 5,000	\$ -	9/2/2004		Paid Off		0.0%
DPA-025	\$ 4,901	\$ 4,901	\$ -	9/28/2004	9/22/2024	Paid Off		0.0%
DPA-026	\$ 5,000	\$ 5,000	\$ -	5/2/2005		Paid Off		0.0%
<b>Year 2006</b>								
<b>1 = Total # Loans/Grants</b>								
<b>1 = Total Outstanding</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ 7,000</b>					
DPA-027	\$ 7,000	\$ -	\$ 7,000	7/26/2006	7/17/2026		7/17/2026	0.0%
<b>Year 2007</b>								
<b>2 = Total # Loans/Grants</b>								
<b>1 = Total Outstanding</b>	<b>\$ 8,700</b>	<b>\$ -</b>	<b>\$ 5,200</b>					
DPA-029	\$ 5,200	\$ -	\$ 5,200	2/28/2008	2/27/2028		2/27/2028	0.0%
DPA-030	\$ 3,500	\$ -	\$ -			Written Off		0.0%
<b>Year 2008</b>								
<b>4 = Total # Loans/Grants</b>								
<b>2 = Total Outstanding</b>	<b>\$ 19,379</b>	<b>\$ -</b>	<b>\$ 5,425</b>					
DPA-032	\$ 6,959	\$ -	\$ -	11/21/2008		Written Off		0.0%
DPA-033	\$ 2,550	\$ -	\$ 2,550	12/22/2008	2/18/2028		12/18/2028	0.0%
DPA-034	\$ 6,995	\$ -	\$ -	Short Sale		Written Off		0.0%
DPA-035	\$ 2,875	\$ -	\$ 2,875	5/11/2009	4/27/2029		4/27/2029	0.0%
<b>Year 2009</b>								
<b>5 = Total # Loans/Grants</b>								
<b>2 = Total Outstanding</b>	<b>\$ 23,791</b>	<b>\$ 12,381</b>	<b>\$ 11,410</b>					
DPA-041	\$ 7,000	\$ 7,000	\$ -	9/30/2009		Paid Off		0.0%
DPA-042	\$ 4,410	\$ -	\$ 4,410	10/9/2009	10/7/2029		10/7/2029	0.0%
DPA-044	\$ 2,091	\$ 2,091	\$ -	11/30/2009		Paid Off		0.0%
DPA-046	\$ 7,000	\$ -	\$ 7,000	5/12/2010	5/5/2030		5/5/2030	0.0%
DPA-055	\$ 3,290	\$ 3,290	\$ -	6/18/2010		Paid Off		0.0%
<b>Year 2010</b>								
<b>2 = Total # Loans/Grants</b>								
<b>2 = Total Outstanding</b>	<b>\$ 8,619</b>	<b>\$ -</b>	<b>\$ 8,619</b>					
DPA-048	\$ 1,619	\$ -	\$ 1,619	11/18/2010	10/29/2030		10/29/2030	0.0%
DPA-049	\$ 7,000	\$ -	\$ 7,000	5/25/2011	5/16/2031		5/16/2031	0.0%
<b>Year 2012</b>								
<b>1 = Total # Loans/Grants</b>								
<b>1 = Total Outstanding</b>	<b>\$ 2,250</b>	<b>\$ -</b>	<b>\$ 2,250</b>					
DPA-050	\$ 2,250	\$ -	\$ 2,250	10/24/2012	10/16/2032		10/16/2032	0.0%
<b>Year 2014</b>								
<b>1 = Total # Loans/Grants</b>								
<b>1 = Total Outstanding</b>	<b>\$ 3,364</b>	<b>\$ 3,364</b>	<b>\$ -</b>					
DPA-051	\$ 3,364	\$ 3,364	\$ -	9/30/2014	11/21/2014	Paid Off		0.0%
<b>Life-to-Date Total</b>								
<b>39 = Total # Loans/Grant</b>								
<b>11 = Total Outstanding</b>	<b>\$ 179,961</b>	<b>\$ 80,682</b>	<b>\$ 384,557</b>					

There is one Economic Development Loan in repayment status. This loan accrued 5% interest and is for 60 months. These payments are revolving as well.

<b>Economic Development Loan</b>								
<i>As of December 31, 2017</i>								
<b>Loan ID #</b>	<b>Original Loan/Grant Amount</b>	<b>Total Principal Paid</b>	<b>Total Interest Paid</b>	<b>Loans Receivable</b>	<b>Closing Date</b>	<b>First Payment Date</b>	<b>Maturity Date</b>	<b>Interest Rate</b>
EDBL-002 (5 Star Property Management)	\$ 32,110	\$ 26,691	\$ 4,213	\$ 5,419	9/1/2013	10/1/2013	9/1/2018	5.0%
<b>Life-to-Date Total</b>								
<b>1 = Total # Loans</b>								
<b>1 = Outstanding Loans</b>	<b>\$ 32,110</b>	<b>\$ 26,691</b>	<b>\$ 2,106</b>	<b>\$ 5,419</b>				

The City of Lakewood note receivable from Living Access Support Alliance (LASA) of \$250,000 is for partial funding of the Client Services Center project. This is a 20 year deferred loan at zero interest.

<b>CDBG Entitlement Loan - Living Access Support Alliance Loan (LASA)</b>							
<i>As of December 31, 2017</i>							
<b>Loan ID #</b>	<b>Original Loan/Grant Amount</b>	<b>Total Principal Paid</b>	<b>Loans Receivable</b>	<b>Closing Date</b>	<b>First Payment Date</b>	<b>Maturity Date</b>	<b>Interest Rate</b>
2013-01	\$ 250,000	\$ -	\$ 250,000	6/2/2014	7/23/2023	6/2/2034	0.0%
<b>Life-to-Date Total</b>							
<b>1 = Total # Loans</b>							
<b>1 = Outstanding</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>				

HOME:

In accordance with HOME federal regulations, expenditures for the HOME program have primarily focused investment in the creation of, maintenance of, or acquisition of affordable housing for low and moderate income individuals. Programs funded include the Housing Rehabilitation Program (single-family homeowner rehabilitation), Down Payment Assistance, and the Affordable Housing Fund (investments primarily with Habitat for Humanity and various non-profit housing providers). The Housing Rehabilitation, Down Payment, and Affordable Housing Funds all have corresponding Revolving Loan Funds (RLF) established in accordance with HUD regulations, which allow for the recapture and reuse of loan funds for similar housing activities.

The HOME program is funded annually through the Lakewood and Tacoma HOME Consortium. The Consortium reimburses expenditures for the City of Lakewood’s projects/programs, which include Housing Rehabilitation, Affordable Housing, and Home Down Payment Loans, to the City of Lakewood. The notes on these loans are held and tracked by the Lakewood and Tacoma HOME Consortium in Tacoma, and are not accounted for in Fund 190 CDBG.

<b>HOME Housing Rehabilitation Loans</b>		
<i>As of December 31, 2017</i>		
<b>Program Year</b>	<b># of Projects</b>	<b>Original Amount</b>
2017	-	\$ -
2016	1	\$ 56,611
2015	2	\$ 88,697
2014	-	\$ -
2013	1	\$ 36,258
2012	4	\$ 201,175
2011	2	\$ 131,300
2010	3	\$ 178,130
2009	6	\$ 412,750
2008	7	\$ 289,765
2007	3	\$ 179,546
2006	7	\$ 379,452
2005	7	\$ 286,313
2004	10	\$ 395,478
2003	11	\$ 363,099
2002	5	\$ 155,471
2001	3	\$ 126,899
2000	1	\$ 40,000
<b>Total</b>	<b>73</b>	<b>\$ 3,320,944</b>

## HOME Housing Rehabilitation Loans

As of December 31, 2017

Loan ID #	Original Loan Amount	Loan Reduction	Net Loan Amount	Total Principal Paid	Loans Receivable	Closing Date	First Payment		Maturity Date	Interest Rate
							Date	Status		
<b>Year 2000</b>										
<b>1 = Total # Loans</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>					
LHR-001	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	9/23/2002			Paid Off	0.0%
<b>Year 2001</b>										
<b>3 = Total # Loans</b>	<b>\$ 126,899</b>	<b>\$ -</b>	<b>\$ 126,899</b>	<b>\$ 126,899</b>	<b>\$ -</b>					
LHR-002	\$ 49,979	\$ -	\$ 49,979	\$ 49,979	\$ -	7/23/2003			Paid Off	0.0%
LHR-004	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	9/8/2003			Paid Off	0.0%
LHR-005	\$ 36,920	\$ -	\$ 36,920	\$ 36,920	\$ -	9/16/2003			Paid Off	0.0%
<b>Year 2002</b>										
<b>5 = Total # Loans</b>	<b>\$ 155,471</b>	<b>\$ 361</b>	<b>\$ 155,110</b>	<b>\$ 139,663</b>	<b>\$ 15,447</b>					
LHR-003	\$ 39,028	\$ -	\$ 39,028	\$ 39,028	\$ -	9/15/2004			Paid Off	0.0%
LHR-006	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	7/22/2002			Paid Off	0.0%
LHR-007	\$ 30,735	\$ -	\$ 30,735	\$ 30,735	\$ -	9/23/2004			Paid Off	0.0%
LHR-008	\$ 15,808	\$ 361	\$ 15,447	\$ -	\$ 15,447	2/28/2003	2/1/2023		2/28/2023	0.0%
LHR-011	\$ 19,900	\$ -	\$ 19,900	\$ 19,900	\$ -	12/3/2004			Paid Off	0.0%
<b>Year 2003</b>										
<b>11 = Total # Loans</b>	<b>\$ 363,099</b>	<b>\$ 6,806</b>	<b>\$ 356,293</b>	<b>\$ 267,854</b>	<b>\$ 133,994</b>					
LHR-009	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	7/31/2003	4/1/2023		8/23/2025	0.0%
LHR-013	\$ 35,328	\$ -	\$ 35,328	\$ 35,328	\$ -	9/1/2005			Paid Off	0.0%
LHR-020	\$ 18,744	\$ -	\$ 18,744	\$ 15,608	\$ 3,136	11/13/2003	11/1/2023		11/13/2023	0.0%
LHR-012	\$ 68,321	\$ -	\$ 68,321	\$ 68,321	\$ -	10/19/2005			Paid Off	0.0%
LHR-019	\$ 23,344	\$ 2,100	\$ 21,244	\$ -	\$ 21,244	12/18/2003	12/18/2023		12/18/2023	0.0%
LHR-016	\$ 42,304	\$ -	\$ 42,304	\$ 42,304	\$ -	4/11/2006			Paid Off	0.0%
LHR-012B	\$ 23,145	\$ -	\$ 23,145	\$ 23,145	\$ -	5/14/2004			Paid Off	0.0%
LHR-026	\$ 28,760	\$ 4,702	\$ 24,058	\$ -	\$ 24,058	5/4/2004	5/1/2024		5/4/2024	0.0%
LHR-032	\$ 13,473	\$ -	\$ 13,473	\$ 13,473	\$ -	6/21/2004			Paid Off	0.0%
LHR-014	\$ 45,560	\$ 4	\$ 45,556	\$ 45,556	\$ 45,556	6/1/2024	6/1/2024			0.0%
LHR-022	\$ 24,120	\$ -	\$ 24,120	\$ 24,120	\$ -	6/7/2006			Paid Off	0.0%
<b>Year 2004</b>										
<b>10 = Total # Loans</b>	<b>\$ 395,478</b>	<b>\$ 1,849</b>	<b>\$ 393,629</b>	<b>\$ 217,211</b>	<b>\$ 176,420</b>					
LHR-021	\$ 34,100	\$ 111	\$ 33,989	\$ -	\$ 33,989	7/28/2004	7/1/2024		7/28/2024	0.0%
LHR-018/099X	\$ 48,934	\$ -	\$ 48,934	\$ 48,934	\$ -	11/14/2006			Paid Off	0.0%
LHR-031	\$ 13,072	\$ -	\$ 13,072	\$ 13,072	\$ -	12/20/2006			Paid Off	0.0%
LHR-025R	\$ 54,015	\$ 918	\$ 53,097	\$ 16,052	\$ 37,045	10/11/2004			10/11/2024	0.0%
LHR-030	\$ 48,000	\$ -	\$ 48,000	\$ 48,000	\$ -	12/16/2004			Paid Off	0.0%
LHR-039	\$ 38,704	\$ 489	\$ 38,215	\$ -	\$ 38,215	3/30/2005	3/30/2025		3/30/2025	0.0%
LHR-027	\$ 47,838	\$ -	\$ 47,838	\$ 47,838	\$ -	4/2/2005			Paid Off	0.0%
LHR-019B	\$ 19,500	\$ 214	\$ 19,286	\$ -	\$ 19,286	4/29/2005	4/29/2025		12/27/2026	0.0%
LHR-041	\$ 43,315	\$ -	\$ 43,315	\$ 43,315	\$ -	5/22/2007			Paid Off	0.0%
LHR-028	\$ 48,000	\$ 117	\$ 47,883	\$ -	\$ 47,883	6/6/2005	6/6/2025		6/6/2025	0.0%
<b>Year 2005</b>										
<b>7 = Total # Loans</b>	<b>\$ 286,313</b>	<b>\$ 248</b>	<b>\$ 286,065</b>	<b>\$ 101,736</b>	<b>\$ 184,329</b>					
LHR-043	\$ 41,480	\$ -	\$ 41,480	\$ 41,480	\$ -	11/8/2007			Paid Off	0.0%
LHR-033	\$ 33,752	\$ -	\$ 33,752	\$ 33,752	\$ -	8/29/2005			Paid Off	0.0%
LHR-034	\$ 52,577	\$ 109	\$ 52,468	\$ -	\$ 52,468	8/23/2005	8/23/2025		8/23/2025	0.0%
LHR-038	\$ 26,504	\$ -	\$ 26,504	\$ 26,504	\$ -	2/14/2006			Paid Off	0.0%
LHR-049	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ 65,000	6/1/2006	6/1/2026		6/1/2026	0.0%
LHR-047	\$ 25,500	\$ -	\$ 25,500	\$ -	\$ 25,500	6/8/2006	6/8/2026		6/8/2026	0.0%
LHR-052	\$ 41,500	\$ 139	\$ 41,361	\$ -	\$ 41,361	6/23/2006	6/23/2026		6/23/2026	0.0%
<b>Year 2006</b>										
<b>7 = Total # Loans</b>	<b>\$ 379,452</b>	<b>\$ 256</b>	<b>\$ 379,196</b>	<b>\$ 74,334</b>	<b>\$ 201,550</b>					
LHR-050	\$ 52,000	\$ -	\$ 52,000	\$ 13,346	\$ 38,654	8/23/2006	1/1/2013		8/23/2026	0.0%
LHR-040	\$ 42,420	\$ -	\$ 42,420	\$ 42,420	\$ -	10/4/2006			Paid Off	0.0%
LHR-053	\$ 73,910	\$ -	\$ 73,910	\$ -	\$ -	10/24/2006			Written Off	0.0%
LHR-054	\$ 47,570	\$ -	\$ 47,570	\$ 18,568	\$ 29,002	1/31/2007	8/1/2017		1/31/2027	0.0%
LHR-055	\$ 69,150	\$ 17	\$ 69,133	\$ -	\$ 69,133	1/31/2007	1/31/2026		1/31/2027	0.0%
LHR-057	\$ 65,000	\$ 239	\$ 64,761	\$ -	\$ 64,761	3/29/2007	3/29/2027		3/29/2027	0.0%
LHR-060	\$ 29,402	\$ -	\$ 29,402	\$ -	\$ -	2/12/2009			Written Off	0.0%
<b>Year 2007</b>										
<b>3 = Total # Loans</b>	<b>\$ 179,546</b>	<b>\$ 176</b>	<b>\$ 179,370</b>	<b>\$ 57,060</b>	<b>\$ 122,311</b>					
LHR-062	\$ 57,060	\$ -	\$ 57,060	\$ 57,060	\$ -	12/23/2009			Paid Off	0.0%
LHR-058/087	\$ 56,886	\$ 39	\$ 56,847	\$ -	\$ 56,847	8/17/2007	8/17/2018		8/17/2027	0.0%
LHR-063	\$ 65,600	\$ 137	\$ 65,463	\$ -	\$ 65,463	1/31/2008	2/1/2028		1/31/2028	0.0%
<b>Year 2008</b>										
<b>7 = Total # Loans</b>	<b>\$ 289,765</b>	<b>\$ 1,409</b>	<b>\$ 288,356</b>	<b>\$ 125,035</b>	<b>\$ 163,322</b>					
LHR-066	\$ 36,915	\$ -	\$ 36,915	\$ 36,915	\$ -	7/2/2010			Paid Off	0.0%
LHR-068	\$ 49,085	\$ 248	\$ 48,837	\$ -	\$ 48,837	10/10/2008	10/10/2028		10/10/2028	0.0%
LHR-071	\$ 62,845	\$ 668	\$ 62,177	\$ -	\$ 62,177	10/10/2008	10/10/2028		10/10/2028	0.0%
LHR-070	\$ 38,050	\$ -	\$ 38,050	\$ 38,050	\$ -	10/10/2008			Paid Off	0.0%
LHR-072	\$ 50,070	\$ -	\$ 50,070	\$ 50,070	\$ -	9/30/2010			Paid Off	0.0%
LHR-069	\$ 26,450	\$ 181	\$ 26,269	\$ -	\$ 26,269	2/24/2009	12/19/2028		2/24/2029	0.0%
LHR-073	\$ 26,350	\$ 312	\$ 26,038	\$ -	\$ 26,038	4/10/2009	4/10/2029		4/10/2029	0.0%



HOME Housing Rehabilitation Loans (continued)										
As of December 31, 2017										
Loan ID #	Original Loan Amount	Loan Reduction	Net Loan Amount	Total Principal Paid	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate
<b>Year 2009</b>										
6 = Total # Loans	\$ 412,750	\$ 6,227	\$ 406,523	\$ 83,100	\$ 323,423					
LHR-078	\$ 65,000	\$ 1,383	\$ 63,617	\$ -	\$ 63,617	9/15/2009	9/15/2029		9/15/2029	0.0%
LHR-074	\$ 59,525	\$ 3,243	\$ 56,282	\$ -	\$ 56,282	10/2/2009	10/2/2029		10/2/2029	0.0%
LHR-077	\$ 83,100	\$ -	\$ 83,100	\$ 83,100	\$ -	11/9/2011		Paid Off		0.0%
LHR-076	\$ 64,200	\$ 407	\$ 63,793	\$ -	\$ 63,793	11/6/2009	11/1/2029		11/6/2029	0.0%
LHR-080	\$ 61,685	\$ 1,094	\$ 60,591	\$ -	\$ 60,591	12/17/2009	12/31/2029		12/17/2029	0.0%
LHR-082	\$ 79,240	\$ 100	\$ 79,140	\$ -	\$ 79,140	2/16/2010	2/16/2030			0.0%
<b>Year 2010</b>										
3 = Total # Loans	\$ 178,130	\$ 4,873	\$ 173,257	\$ -	\$ 173,258					
LHR-081	\$ 59,150	\$ 1,631	\$ 57,519	\$ -	\$ 57,520	1/31/2011	12/28/2030		1/31/2031	0.0%
LHR-085	\$ 52,200	\$ 3,242	\$ 48,958	\$ -	\$ 48,958	2/2/2011	2/18/2031		2/2/2031	0.0%
LHR-086	\$ 66,780	\$ -	\$ 66,780	\$ -	\$ 66,780	5/5/2011	5/5/2031		5/5/2031	0.0%
<b>Year 2011</b>										
2 = Total # Loans	\$ 131,300	\$ 3,854	\$ 127,446	\$ -	\$ 127,446					
LHR-090	\$ 47,500	\$ 3,617	\$ 43,883	\$ -	\$ 43,883	4/5/2012	4/5/2032		4/5/2032	0.0%
LHR-091	\$ 83,800	\$ 237	\$ 83,563	\$ -	\$ 83,563	5/8/2012	5/8/2032		5/8/2032	0.0%
<b>Year 2012</b>										
4 = Total # Loans	\$ 201,175	\$ 3,691	\$ 197,484	\$ 41,175	\$ 156,305					
LHR-094	\$ 34,500	\$ 3,133	\$ 31,367	\$ -	\$ 31,367	9/28/2012	9/28/2032		9/28/2032	0.0%
LHR-096	\$ 50,000	\$ 558	\$ 49,442	\$ -	\$ 49,439	1/23/2013	1/29/2018		1/23/2033	0.0%
LHR-097	\$ 75,500	\$ -	\$ 75,500	\$ -	\$ 75,500	2/20/2013	2/20/2033		4/20/2033	0.0%
LHR-095	\$ 41,175	\$ -	\$ 41,175	\$ 41,175	\$ -	12/30/2014		Paid Off		0.0%
<b>Year 2013</b>										
1 = Total # Loans	\$ 36,258	\$ -	\$ 36,258	\$ 9,792	\$ 26,466					
LHR-066R	\$ 36,258	\$ -	\$ 36,258	\$ 9,792	\$ 26,466	8/27/2013	10/1/2013		8/27/2033	0.0%
<b>Year 2015</b>										
2 = Total # Loans	\$ 88,697	\$ -	\$ 88,697	\$ 12,626	\$ 76,071					
LHR-099X/018	\$ 15,947	\$ -	\$ 15,947	\$ 4,476	\$ 11,471	12/29/2015	1/1/2016		12/29/2035	0.0%
LHR-100	\$ 72,750	\$ -	\$ 72,750	\$ 8,150	\$ 64,600	9/28/2015	11/1/2015		9/28/2035	0.0%
<b>Year 2016</b>										
1 = Total # Loans	\$ 56,611	\$ -	\$ 56,611	\$ -	\$ 56,611					
LHR-101	\$ 56,611	\$ -	\$ 56,611	\$ -	\$ 56,611	8/26/2016	8/26/2036		7/1/2036	0.0%
<b>Life-to-Date Total</b>										
73 = Total # Loans	\$ 3,320,944	\$ 29,750	\$ 3,291,194	\$ 1,296,486	\$ 1,936,953					

**Section 108:**

The Section 108 program funds are used to fund large-scale economic development projects throughout Lakewood. This funding source most closely mirrors CDBG program regulations and requirements, in that, it must meet the national objective of serving low and moderate income individuals (primarily through the creation or retention of jobs for low and moderate income persons). Funding is to be awarded to qualifying projects as “gap funding” and is typically the final piece of the financing puzzle required to complete a project’s budget. Funds are to be provided as loans with terms up to 20 years and carry standard underwriting and collateralization requirements. Section 108 loans require borrower (jurisdiction) to pledge current and future CDBG allocations as principal security for the loan guarantee with additional collateral security being provided to the City by the final borrower (business or end use).

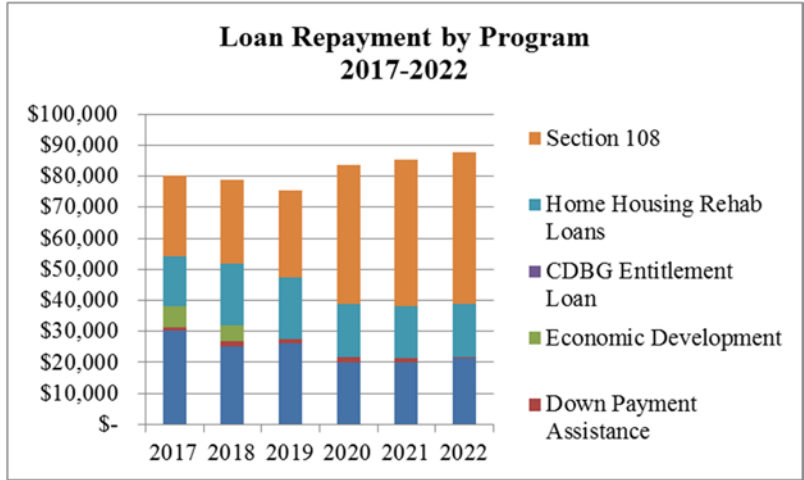
In 2012, the City of Lakewood was awarded \$2,888,000 from HUD for Section 108 Loan Guarantee funds. This program provides communities with a source of financing for large scale, capital-intensive economic development, housing, public facilities, and large-scale infrastructure and community development projects.

Section 108 Loans									
As of December 31, 2017									
Loan ID #	Original Loan/Grant Amount	Total Principal Paid	Total Interest Paid	Total Loan Balance	Closing Date	First Payment Date	Maturity Date	Status	Interest Rate
<b>Year 2014</b>									
1 = Total # Loans									
1 = Total Outstanding	\$ 700,000	\$ 75,000	\$ 48,829	\$ 625,000					
Curbside Motors	\$ 700,000	\$ 75,000	\$ 48,829	\$ 625,000	12/5/2014		8/1/2034		4.25%
<b>Year 2015</b>									
1 = Total # Loans									
1 = Total Outstanding	\$ 310,000	\$ -	\$ 24,716	\$ 310,000					
Living Access Support Alliance (LASA)	\$ 310,000	\$ -	\$ 24,716	\$ 310,000	8/1/2015		8/1/2034		4.25%
<b>Year 2017</b>									
1 = Total # Loans									
1 = Total Outstanding	\$ 141,000	\$ -	\$ 252	\$ 141,000					
City of Lakewood 108th Street	\$ 141,000	\$ -	\$ 252	\$ 141,000	8/31/2017		8/31/2020		1.5% variable
<b>Life-to-Date Total</b>									
3 = Total # Loans									
3 = Total Outstanding	\$ 1,151,000	\$ 75,000	\$ 73,796	\$ 1,076,000					

Loan Repayment by Program

The following table provides a schedule of loan repayments by program.

Loan Repayment by Program	2017	2018	2019	2020	2021	2022	2023-2028	2029-2059
Major Home Repairs & Sewers	\$ 30,424	\$ 25,088	\$ 26,025	\$ 20,135	\$ 20,135	\$ 21,435	\$ 146,532	\$ 667,226
Down Payment Assistance	820	1,620	1,620	1,620	1,219	300	4,525	\$ 43,878
Economic Development	6,818	5,339	-	-	-	-	-	\$ -
CDBG Entitlement Loan	-	-	-	-	-	-	-	\$ 250,000
Home Housing Rehab Loans	16,011	19,667	19,752	16,918	16,918	16,918	213,268	\$ 1,623,722
Section 108	26,000	27,000	28,000	45,000	47,000	49,000	338,000	\$ 401,000
<b>Total</b>	<b>\$ 80,072</b>	<b>\$ 78,714</b>	<b>\$ 75,397</b>	<b>\$ 83,673</b>	<b>\$ 85,272</b>	<b>\$ 87,654</b>	<b>\$ 702,325</b>	<b>\$2,985,825</b>
						Annual Average	\$ 117,054	\$ 99,528



CDBG Fund Summary

The tables below provides the financial information for year-to-date December 2017.

<b>Fund 190 CDBG Balance Sheet As of December 31, 2017</b>	
<b>Assets:</b>	
Cash	\$ -
Due From Other Governments	122,557
Notes/Loan Receivable - CDBG Down Payment Assistance	48,557
Notes/Loan Receivable - CDBG Major Home & Sewer Repairs	983,325
Notes/Loan Receivable - CDBG Economic Development	5,419
Notes/Loan Receivable - CDBG LASA	250,000
Notes/Loan Receivable - Nisqually Tribe Contribution	860
<b>Total Assets</b>	<b>\$ 1,410,718</b>
<b>Liabilities:</b>	
Accounts Payable	\$ 10,605
Payroll Payable	5,197
Custodial Account	250
Unearned Revenue - CDBG Down Payment Assistance	48,557
Unearned Revenue - CDBG Major Home & Sewer Repairs	983,325
Unearned Revenue - CDBG Economic Development	5,419
Unearned Revenue - CDBG LASA	250,000
Unearned Revenue - Nisqually Tribe Grant	860
Unearned Revenue - Entitlement for Section 108	(141,000)
Loan Payable - Section 108 - 108th St	141,000
Loan Payable - Interfund	54,653
<b>Total Liabilities</b>	<b>\$ 1,358,865</b>
<b>Ending Fund Balance</b>	<b>\$ 51,853</b>

Fund 190 CDBG Summary	Year-to-Date December 31, 2017			
	Beginning Balance	Revenue	Expenditure	Ending Balance
CDBG	\$ 31,085	\$ 1,018,591	\$ 1,006,908	\$ 42,768
HOME	-	113,547	113,547	\$ -
Nisqually Tribal & West Pierce Fire Emergency Asst Disp Res	8,682	5,402	5,000	\$ 9,084
<b>Total</b>	<b>\$ 39,767</b>	<b>\$ 1,137,540</b>	<b>\$ 1,125,455</b>	<b>\$ 51,852</b>

Fund 190 CDBG	Year-to-Date December 31, 2017			
	Beginning Balance	Revenue	Expenditure	Ending Balance
<b>CDBG</b>	<b>\$ 31,085</b>	<b>\$ 1,018,591</b>	<b>\$ 1,006,908</b>	<b>\$ 42,768</b>
<b>Administration</b>	<b>342</b>	<b>96,420</b>	<b>96,478</b>	<b>284</b>
Administration 2016	-	55,925	55,925	-
Administration 2017	-	30,418	30,418	-
Administration Revolving	342	10,077	10,135	284
<b>Physical Improvements</b>	<b>-</b>	<b>552,821</b>	<b>552,821</b>	<b>-</b>
108th St Roadway Improvement 2015	-	262,849	262,849	-
108th St Roadway Improvement 2016	-	268,403	268,403	-
Low Income Street Lights	-	21,569	21,569	-
<b>Housing Programs</b>	<b>12,197</b>	<b>222,533</b>	<b>216,609</b>	<b>18,121</b>
Major Home Repair 2014	-	73,175	73,175	-
Major Home Repair 2015	-	36,061	36,061	-
Major Home Repair 2016	-	69,493	69,493	-
Emergency Assistance Displaced Resident	-	4,246	4,246	-
Admin of HOME Programs	-	3,633	3,633	-
Major Home Repair Revolving	-	29,923	29,923	-
Down Payment Assistance Revolving	12,197	6,002	78	18,121
<b>Economic Development</b>	<b>18,546</b>	<b>5,817</b>	<b>-</b>	<b>24,363</b>
Economic Development Revolving	18,546	5,817	-	24,363
<b>Section 108 - Loan</b>		<b>141,000</b>	<b>141,000</b>	<b>-</b>
108th St.		141,000	141,000	
<b>HOME</b>	<b>\$ -</b>	<b>\$ 113,547</b>	<b>\$ 113,547</b>	<b>\$ -</b>
<b>Administration</b>	<b>-</b>	<b>863</b>	<b>863</b>	<b>-</b>
Administration	-	863	863	-
<b>Housing Rehabilitation</b>	<b>-</b>	<b>81,411</b>	<b>81,411</b>	<b>-</b>
Broadwell, O.	-	66,734	66,734	-
Hill, S.	-	14,677	14,677	-
<b>Down Payment Assistance</b>	<b>-</b>	<b>127</b>	<b>127</b>	<b>-</b>
Enriquez, R. + M.	-	127	127	-
<b>Affordable Housing - Habitat</b>	<b>-</b>	<b>30,770</b>	<b>30,770</b>	<b>-</b>
Habitat - 8901 Commercial	-	30,461	30,461	-
Habitat - 14610 W. Thome Lane	-	229	229	-
Habitat - 14711 & 14715 W. Thome Lane	-	80	80	-
<b>Affordable Housing - Other</b>	<b>-</b>	<b>377</b>	<b>377</b>	<b>-</b>
Homeownership Center of Tacoma	-	377	377	-
<b>NISQUALLY &amp; OTHER</b>	<b>\$ 8,682</b>	<b>\$ 5,402</b>	<b>\$ 5,000</b>	<b>\$ 9,084</b>
<b>Emergency Assist Displaced Residents</b>	<b>20</b>	<b>-</b>	<b>-</b>	<b>20</b>
Emergency Assist Displaced Residents	20	-	-	20
<b>Minor Home Repairs</b>	<b>7,662</b>	<b>4,402</b>	<b>4,000</b>	<b>8,064</b>
Minor Home Repairs (4)	7,662	4,402	4,000	8,064
<b>West Pierce Fire Emergency Assist. Displaced Residents</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
West Pierce Fire Emergency Assist. Displaced Residents	1,000	1,000	1,000	1,000
<b>Total</b>	<b>\$ 39,767</b>	<b>\$ 1,137,540</b>	<b>\$ 1,125,455</b>	<b>\$ 51,852</b>

**Fund 191 Neighborhood Stabilization Program**

The purpose of this fund is to account for the revenues and expenditures associated with the Federal Neighborhood Stabilization Program. The NSP was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. The NSP1 program provides funds to purchase and redevelop foreclosed and abandoned homes and residential properties. The NSP3 program provides a third round of neighborhood stabilization grants to all states and select governments on a formula basis. NSP 3 program funds have all been utilized. The following table provides a financial summary of the NSP program.

Neighborhood Stabilization Program	Year-to-Date December 31, 2017			
	Beginning Balance	Revenue	Expenditure	Ending Balance
Neighborhood Stabilization Program 1	\$ 142,684	\$ 107,036	\$ 144,251	\$ 105,469
<b>Total</b>	<b>\$ 142,684</b>	<b>\$ 107,036</b>	<b>\$ 144,251</b>	<b>\$ 105,469</b>

**Fund 192 Office of Economic Adjustment Federal Grant/South Sound Military Communities Partnership**

The purpose of this fund is to account for the revenues and expenditures associated with the Federal Office of Economic Adjustment Grant Program, which provides grants to assist communities with the alleviation of socioeconomic effects that may result from military base closures and realignments. This fund also accounts for all activity associated with the South Sound Military Communities Partnership (SSMCP). The following table provides a financial summary of the OEA/SSMCP programs.

Office of Economic Adjustment / South Sound Military Communities Partnership	Year-to-Date September 30, 2017			
	Beginning Balance	Revenue	Expenditure	Ending Balance
SSMCP	\$ 75,755	\$ 227,900	\$ 155,429	\$ 148,225
OEA - Joint Land Use Study Implementation	-	116,855	116,855	-
<b>Total</b>	<b>\$ 75,755</b>	<b>\$ 344,755</b>	<b>\$ 272,284</b>	<b>\$ 148,225</b>

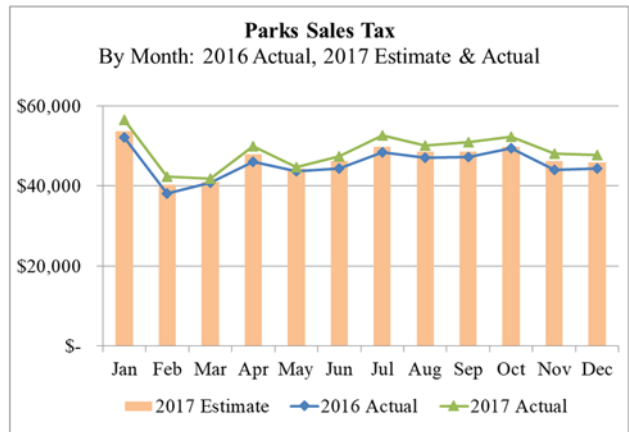
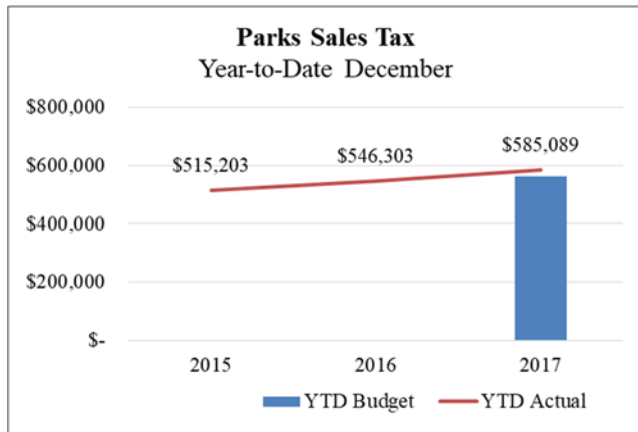
**PARKS, RECREATION & COMMUNITY SERVICES**

**Parks Sales Tax**

On September 19, 2000, Pierce County voters approved the ballot measure to increase local sales taxes by one-tenth of 1 percent. A sales and use tax equal to one-tenth of one percent (0.001%) within Pierce County provides funds to acquire, improve, rehabilitate, maintain, or develop regional and local parks; to improve, rehabilitate, maintain or expand accredited zoo, aquarium and wildlife preserves pursuant to RCW 82.14.400(6); for community-based housing; and to implement the creation of a zoo and aquarium advisory authority.

The tax was proposed as a funding mechanism for Tacoma Metro Park District (the zoo). The money collected is shared 50-50 between the Parks District and the cities not contained in the District and the county.

Parks Sales Tax								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 48,514	\$ 52,179	\$ 53,765	\$ 56,557	\$ 4,378	8.4%	\$ 2,792	5.2%
Feb	37,377	38,187	40,278	42,378	4,191	11.0%	2,100	5.2%
Mar	36,621	40,764	40,980	41,805	1,041	2.6%	825	2.0%
Apr	43,101	46,091	47,869	50,024	3,933	8.5%	2,155	4.5%
May	40,239	43,775	44,393	44,809	1,034	2.4%	416	0.9%
Jun	41,898	44,365	46,316	47,408	3,043	6.9%	1,092	2.4%
Jul	47,663	48,507	49,866	52,697	4,190	8.6%	2,831	5.7%
Aug	45,328	47,176	48,622	50,233	3,057	6.5%	1,611	3.3%
Sep	44,029	47,309	48,664	51,027	3,718	7.9%	2,363	4.9%
Oct	46,650	49,479	49,801	52,293	2,814	5.7%	2,492	5.0%
Nov	42,717	44,088	46,242	48,054	3,966	9.0%	1,812	3.9%
Dec	41,066	44,383	45,904	47,804	3,421	7.7%	1,900	4.1%
<b>Total Annual</b>	<b>\$ 515,203</b>	<b>\$ 546,303</b>	<b>\$ 562,700</b>	<b>\$ 585,089</b>	<b>\$ 38,786</b>	<b>7.1%</b>	<b>\$ 22,389</b>	<b>4.0%</b>
Average Change (2012 - 2016):		6.5%						
Average Change (2013 - 2017):		5.5%						



**Cost Recovery – Parks, Recreation & Community Services**

In May 2016, the City Council adopted a set of revised financial policies to include cost recovery. The following is an excerpt of the cost recovery policy as it relates specifically to target cost recovery for development review services:

*Target Cost Recovery Level for Parks Programs/Services.* The cost recovery policy applies to the following parks and recreation programs/services: recreation services; special events and community gathering; senior services; and all parks. The following should be considered when determining pricing levels: The higher the community benefit, the higher the General Fund subsidy level and the higher the individual benefit, the lower the General Fund subsidy level. The overall cost recovery goal for all parks programs and services should be 45%.

Included in the revenues is the parks sales tax, which is allocated to the various parks programs/functions based on prorated share of expenditures. The growth in parks sales tax has helped reduce the general fund subsidy amount.

The table below provides historical annual and current estimated annual and actual subsidy and recovery ratio by program.

Parks, Recreation & Community Services							
Annual Totals							
Program	2012	2013	2014	2015	2016	2017	
	Annual	Annual	Annual	Actual	Actual	Estimate	Actual
<b>Recreation:</b>							
Revenues	\$ 160,531	\$ 195,853	\$ 163,108	\$ 185,866	\$ 216,546	\$ 204,365	\$ 261,919
Expenditures	\$ 381,941	\$ 346,398	\$ 301,182	\$ 378,728	\$ 416,464	\$ 438,785	\$ 465,267
General Fund Subsidy	\$ 221,411	\$ 150,545	\$ 138,074	\$ 192,862	\$ 199,918	\$ 234,420	\$ 203,348
Recovery Ratio	42%	57%	54%	49%	52%	47%	56%
<b>Senior Services:</b>							
Revenues	\$ 116,654	\$ 118,303	\$ 126,681	\$ 126,324	\$ 128,002	\$ 133,771	\$ 146,667
Expenditures	\$ 189,836	\$ 200,651	\$ 207,557	\$ 205,028	\$ 221,579	\$ 225,350	\$ 222,371
General Fund Subsidy	\$ 73,182	\$ 82,348	\$ 80,876	\$ 78,704	\$ 93,577	\$ 78,989	\$ 75,704
Recovery Ratio	61%	59%	61%	62%	58%	59%	66%
<b>Parks Facilities:</b>							
Revenues	\$ 171,277	\$ 185,071	\$ 206,682	\$ 230,461	\$ 189,650	\$ 193,217	\$ 196,875
Expenditures	\$ 489,109	\$ 459,913	\$ 481,251	\$ 601,638	\$ 475,050	\$ 447,506	\$ 465,075
General Fund Subsidy	\$ 317,832	\$ 274,843	\$ 274,569	\$ 371,177	\$ 285,400	\$ 254,289	\$ 268,200
Recovery Ratio	35%	40%	43%	38%	40%	43%	42%
<b>Fort Steilacoom Park:</b>							
Revenues	\$ 216,384	\$ 230,243	\$ 252,159	\$ 196,073	\$ 222,616	\$ 242,838	\$ 229,552
Expenditures	\$ 449,884	\$ 417,950	\$ 443,644	\$ 476,101	\$ 604,482	\$ 603,694	\$ 588,850
General Fund Subsidy	\$ 233,500	\$ 187,706	\$ 191,485	\$ 280,028	\$ 381,866	\$ 360,856	\$ 359,298
Recovery Ratio	48%	55%	57%	41%	37%	40%	39%
<b>Subtotal Direct Cost:</b>							
Revenues	\$ 664,846	\$ 729,470	\$ 748,630	\$ 738,724	\$ 756,814	\$ 774,191	\$ 835,014
Expenditures	\$ 1,510,770	\$ 1,424,912	\$ 1,433,634	\$ 1,661,495	\$ 1,717,575	\$ 1,715,335	\$ 1,741,563
General Fund Subsidy	\$ 845,925	\$ 695,442	\$ 685,004	\$ 922,771	\$ 960,761	\$ 941,144	\$ 906,549
Recovery Ratio	44%	51%	52%	44%	44%	45%	48%
<b>Administration (Indirect Cost):</b>							
Revenues	\$ 50,104	\$ 55,618	\$ 59,276	\$ 74,171	\$ 79,621	\$ 77,709	\$ 87,032
Expenditures	\$ 209,047	\$ 196,770	\$ 201,177	\$ 279,425	\$ 293,036	\$ 280,551	\$ 304,327
General Fund Subsidy	\$ 158,943	\$ 141,152	\$ 141,901	\$ 205,254	\$ 213,415	\$ 202,842	\$ 217,295
Recovery Ratio	24%	28%	29%	27%	27%	28%	29%
<b>Total Direct &amp; Indirect Cost:</b>							
Revenues	\$ 714,950	\$ 785,087	\$ 807,906	\$ 812,895	\$ 836,435	\$ 851,900	\$ 922,046
Expenditures	\$ 1,719,818	\$ 1,621,682	\$ 1,634,811	\$ 1,940,920	\$ 2,010,611	\$ 1,995,886	\$ 2,045,890
General Fund Subsidy	\$ 1,004,868	\$ 836,595	\$ 826,905	\$ 1,128,025	\$ 1,174,176	\$ 1,143,986	\$ 1,123,844
Recovery Ratio	42%	48%	49%	42%	42%	43%	45%

Note - Revenues includes Parks Sales Tax which is prorated based on share of total expenditures.

Revenues for Administration (Indirect Cost) is the program's prorated share of Parks Sales Tax.

Expenditures include allocation of internal service charges.

## Human Services Program

Since incorporation, the City has dedicated 1% of General Fund (1% equates to roughly \$360,000 in 2017) in for human services programs that support our most vulnerable populations and create conditions that enable people in need to access resources and support services which foster healthy and functional individuals and families where children thrive and achieve their full potential.

Agency	Program	2013 Actual *	2014 Actual *	2015 Actual	2016 Actual	2017 Actual	2018 Allocation **	Total 2013-2018
	<b>Total</b>	<b>\$ 327,050</b>	<b>\$ 321,865</b>	<b>\$ 345,917</b>	<b>\$ 342,970</b>	<b>\$ 337,441</b>	<b>\$ 365,000</b>	<b>\$ 2,040,243</b>
	<b>Access to Health &amp; Behavior Health</b>	<b>\$ 32,200</b>	<b>\$ 32,200</b>	<b>\$ 56,700</b>	<b>\$ 60,600</b>	<b>\$ 76,500</b>	<b>\$ 59,000</b>	<b>\$ 317,200</b>
Communities In Schools	Lakewood School-Wide Support	-	-	-	-	22,500	-	22,500
Community Healthcare	Dental Care for ESL Individuals	-	-	-	9,000	-	-	9,000
Community Healthcare	Family Medical Services	-	-	12,000	9,000	-	-	21,000
Community Healthcare	Primary Medical Care	7,500	7,500	6,000	-	-	-	21,000
Community Healthcare	Uncompensated Medical Care for ESL	-	-	-	-	5,000	-	5,000
Franciscan Health System	Children's Immunization	14,700	14,700	16,200	-	-	-	45,600
Franciscan Foundation	Children's Immunization	-	-	-	8,100	-	-	8,100
Greater Lakes Mental Health	Behavioral Contact Team	-	-	12,000	24,000	25,000	25,000	86,000
Lindquist Dental Clinic for Children	Dental Care for Children	10,000	10,000	10,500	10,500	12,000	17,000	70,000
Pierce County Project Access	Project Access	-	-	-	-	12,000	17,000	29,000
	<b>Emotional Supports for Health Relationships</b>	<b>\$ 117,048</b>	<b>\$ 119,803</b>	<b>\$ 128,052</b>	<b>\$ 113,167</b>	<b>\$ 81,409</b>	<b>\$ 115,000</b>	<b>\$ 674,479</b>
Communities In Schools	After School Program	15,000	15,000	14,000	24,500	-	24,000	92,500
Communities In Schools	Champions Mentoring	12,996	13,000	10,500	-	-	-	36,496
Courage 360	Courage 360 / Reach Plus	-	-	7,500	7,500	-	-	15,000
Clover Park School District	Early Learning Consortium	12,052	8,655	-	-	-	-	20,707
Lakewood Boys & Girls Club	After School Program	10,000	10,000	12,000	12,000	12,500	12,500	69,000
Pierce College	Computer Clubhouse	20,000	20,000	14,000	14,000	11,626	14,000	93,626
Pierce College / City of Lakewood ***	Lakewood's Promise	19,500	26,000	21,500	21,500	17,390	21,500	127,390
Pierce County	Child Reach	7,500	7,500	9,000	-	-	-	24,000
Pierce County Aids Foundation	Oasis Youth Center & Case Mgmt	20,000	19,648	17,200	17,200	15,000	17,000	106,048
Rebuilding Hope Sexual Assault Center	Therapy & Advocacy Programs	-	-	9,009	9,000	14,893	16,000	48,902
YMCA of Pierce & Kitsap Counties	Late Night Youth Programs	-	-	7,343	7,467	10,000	10,000	34,810
Metropolitan Development Council	Center for Substance Abuse	-	-	6,000	-	-	-	6,000
	<b>Housing Assistance</b>	<b>\$ 62,941</b>	<b>\$ 60,345</b>	<b>\$ 42,052</b>	<b>\$ 42,800</b>	<b>\$ 40,988</b>	<b>\$ 41,000</b>	<b>\$ 290,126</b>
Catholic Community Services	Family Housing Network	-	5,854	13,252	14,000	15,988	16,000	65,094
Catholic Community Services	Phoenix Housing Network	14,941	12,086	-	-	-	-	27,027
Korean Women's Association	We are Family Housing	5,000	2,132	-	-	-	-	7,132
Lakewood Area Shelter Association (LASA)	Housing for Homeless	15,000	12,272	-	-	-	-	27,272
Rebuilding Together South	Rebuilding Day & Year-Round Services	8,000	8,000	16,800	16,800	10,000	10,000	69,600
Tacoma Rescue Mission	Adams Street Family Shelter	20,000	20,000	12,000	12,000	15,000	15,000	94,000
	<b>Stabilization Services</b>	<b>\$ 114,861</b>	<b>\$ 109,517</b>	<b>\$ 119,113</b>	<b>\$ 126,403</b>	<b>\$ 138,544</b>	<b>\$ 150,000</b>	<b>\$ 758,438</b>
Caring for Kids	Ready to Learn Fair & School Supplies	10,000	9,999	9,802	9,988	5,000	5,000	49,789
Emergency Food Network	Food Distribution	20,000	20,000	21,600	21,600	25,000	25,000	133,200
Nourish Pierce Co (Fish Food Banks of Pierce Co)	Food Bank	15,750	15,000	16,800	16,800	25,000	25,000	114,350
Lakewood Area Shelter Association (LASA)	Client Services Center	-	-	-	-	22,500	22,500	45,000
Lakewood Area Shelter Association (LASA)	Emergency Outreach	8,500	8,500	-	-	-	-	17,000
Lakewood Area Shelter Association	Lakewood Housing	-	-	6,000	6,000	-	-	12,000
South Sound Outreach Services	Connection Center Utility Assistance	9,603	9,718	13,816	-	9,444	20,000	62,581
St. Leo Food Connection	Children's Feeding Program	5,500	4,500	6,000	6,000	5,600	6,000	33,600
St. Leo Food Connection	Springbrook Mobile Food Bank	12,400	12,400	9,100	9,100	9,000	9,000	61,000
Tacoma Community House	Victims of Crime Advocacy Program	-	-	11,994	12,000	12,000	12,500	48,494
Good Samaritan Community Services	Caregiver Respite & Support	4,708	9,500	-	-	-	-	14,208
Greater Lakes Mental Health	Emergency Assistance	-	-	6,000	8,550	-	-	14,550
TACID	HELP & ACCESS Programs	8,500	-	-	18,365	-	-	26,865
Washington Women's Employment	Reach Plus	7,500	7,500	-	-	-	-	15,000
YWCA Pierce County	Domestic Violence Services	12,400	12,400	18,001	18,000	25,000	25,000	110,801

### Notes:

\* Year 2013 and 2014 program were previously categorized as either Basic Need, Education, Health and Safety. New categories (Access to Health and Behavioral Health, Emotional Support for Health Relationship, Housing Assistance, Stabilization Services) were created in 2015. For comparison purposes, year 2013 and 2014 programs were recategorized using 2015 new categories.

\*\* 2018 allocation of \$365,000 includes \$5,000 from 2017 undesignated carry forward balance.

\*\*\* In 2017, the City brought Lakewood's Promise work back in-house and cancelled the contract with Pierce College.

**Fund 502 Property Management**

The table below provides the operational costs of maintaining City Hall, Police Station and Sounder Station.

Property Management Operating Expenditures								
Annual Totals								
Operating Expenditures	2015 Actual	2016 Actual	2017		Over/(Under) 2017 Actual vs 2016 Actual		Over/(Under) 2017 Actual vs 2017 Est	
			Budget	Actual	\$	%	\$	%
<b>City Hall Facility</b>	<b>\$ 299,931</b>	<b>\$ 328,131</b>	<b>\$ 293,774</b>	<b>\$ 397,455</b>	<b>\$ 69,324</b>	<b>21.1%</b>	<b>\$ 103,681</b>	<b>35.3%</b>
Personnel	48,958	92,092	56,814	111,737	19,645	21.3%	54,923	96.7%
Supplies	29,635	26,861	36,810	35,877	9,016	33.6%	(933)	-2.5%
Professional Services	90,962	87,480	42,740	114,891	27,411	31.3%	72,151	168.8%
Utilities	124,523	119,257	131,290	130,988	11,731	9.8%	(302)	-0.2%
Services & Charges	5,215	1,791	25,500	90	(1,701)	-95.0%	(25,410)	-99.6%
Intergovernmental	638	650	620	3,872	3,222	495.7%	3,252	524.5%
<b>Police Station</b>	<b>\$ 207,098</b>	<b>\$ 252,102</b>	<b>\$ 234,955</b>	<b>\$ 259,004</b>	<b>\$ 6,902</b>	<b>2.7%</b>	<b>\$ 24,049</b>	<b>10.2%</b>
Personnel	46,834	57,794	54,635	60,643	2,849	4.9%	6,008	11.0%
Supplies	13,317	14,091	25,700	13,755	(336)	-2.4%	(11,945)	-46.5%
Professional Services	50,441	67,236	47,900	58,695	(8,541)	-12.7%	10,795	22.5%
Utilities	84,793	99,842	88,230	106,210	6,368	6.4%	17,980	20.4%
Services & Charges	11,328	12,754	18,000	19,316	6,562	51.5%	1,316	7.3%
Intergovernmental	385	385	490	386	1	0.3%	(104)	-21.2%
<b>Sounder Station *</b>	<b>\$ 154,520</b>	<b>\$ 152,816</b>	<b>\$ 68,070</b>	<b>\$ 61,185</b>	<b>\$ (91,631)</b>	<b>-60.0%</b>	<b>\$ (6,885)</b>	<b>-10.1%</b>
Personnel	9,365	11,558	10,920	11,461	(97)	-0.8%	541	5.0%
Supplies	4,988	3,640	5,000	3,687	47	1.3%	(1,313)	-26.3%
Professional Services	5,521	520	-	10,601	10,081	1938.7%	10,601	n/a
Utilities	5,764	5,390	-	6,046	656	12.2%	6,046	n/a
Services & Charges	28,882	31,708	52,150	29,390	(2,318)	-7.3%	(22,760)	-43.6%
Contractual Services - Security	100,000	100,000	-	-	(100,000)	-100.0%	-	n/a
<b>Total Operating Expenditures</b>	<b>\$ 661,549</b>	<b>\$ 733,047</b>	<b>\$ 596,799</b>	<b>\$ 717,646</b>	<b>\$ (15,402)</b>	<b>-2.1%</b>	<b>\$ 120,847</b>	<b>20.2%</b>

\* Reflects Sounder Station operating expenditures accounted for in Fund 502 Property Management.

**Fund 301 – Parks CIP**

The Parks Capital Project Fund accounts for the receipts and disbursements related to the acquisition or construction of major park capital facilities with the exception of those facilities financed by proprietary and trust funds.

Capital Projects - Parks	Beginning Project Balance		Sources		Uses		Ending Project Balance	
	Budget	Actual	Annual Budget	YTD Actual	Annual Budget	YTD Actual	Budget	Actual
Unallocated	\$ (7,125)	\$ (12,599)	\$ 7,125	\$ 12,599	\$ -	\$ -	\$ -	\$ 0
Springbrook Park Expansion - Phase II <sup>1</sup>	123,125	134,646	39,395	93,245	162,520	267,621	-	(39,730)
Waughop Lake Trail, Deck & Dock <sup>1</sup>	114,874	114,874	504,749	189,359	619,623	331,697	-	(27,464)
Harry Todd Playground Replacement	(40,000)	(40,000)	1,051,475	404,474	1,011,475	-	-	364,474
Ft Steilacoom Park Pavilion	-	-	750,000	62,147	750,000	48,503	-	13,645
Gateway	46,100	46,100	142,941	62,983	189,041	62,974	-	46,109
Ft Steilacoom Park Sports Field Improvements	-	-	780,011	560,101	780,011	560,101	-	-
Ft Steilacoom Park Parking Lot	-	1,813	354,791	354,791	354,791	356,604	-	0
Springbrook Park Acquisition Phase III	-	-	500,000	186	500,000	186	-	-
Main Street Banners & Brackets	-	(470)	10,000	10,000	10,000	9,530	-	0
Park Equipment Replacement	-	-	20,000	20,000	20,000	2,000	-	18,000
Park Playground Resurfacing	-	(7,390)	20,000	20,000	20,000	12,610	-	(0)
Project Support	-	-	50,000	50,000	50,000	11,139	-	38,861
Fort Steilacoom Park Driveway	-	-	750,000	650,000	750,000	70,480	-	579,520
<b>Total</b>	<b>\$ 236,974</b>	<b>\$ 236,974</b>	<b>\$ 4,980,487</b>	<b>\$ 2,489,886</b>	<b>\$ 5,217,461</b>	<b>\$ 1,733,444</b>	<b>\$ -</b>	<b>\$ 993,416</b>

**Negative Project Balances:**

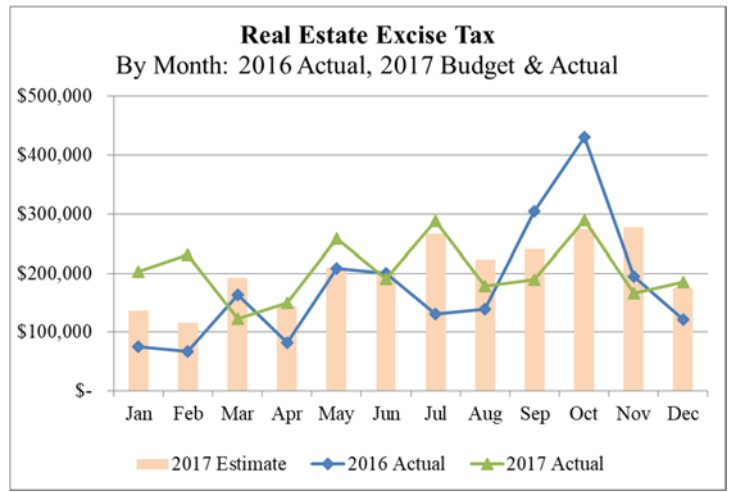
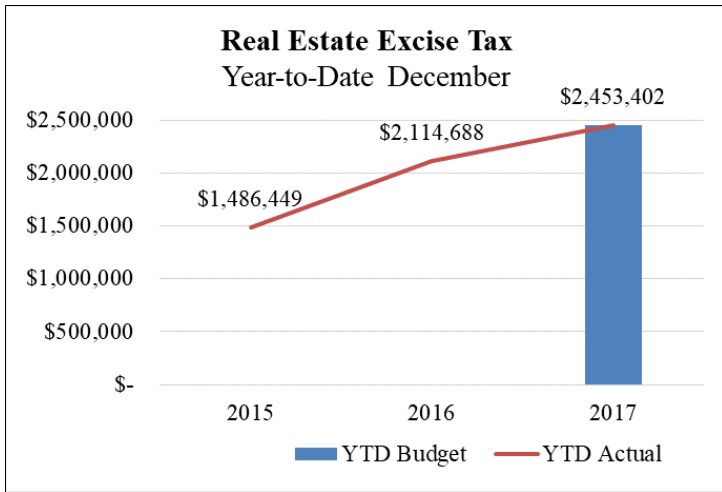
<sup>1</sup> - Project balance proposed to be covered the General Fund (2018 Carry Forward Budget Adjustment Request).



**Fund 102 Real Estate Excise Tax**

All sales of real estate are taxed at 1.78%, of which 1.28% goes towards state funding of K-12 education and public works assistance and the City receives 0.5% for capital purposes. The Pierce County Treasurer collects the real estate excise tax and remits to the City on a monthly basis. The tax is the obligation of the seller and due and payable immediately at the time of the sale.

Real Estate Excise Tax									
Annual Totals									
Month	2015 Actual	2016 Actual	2017		Over / (Under)				
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate		
					\$	%	\$	%	
Jan	\$ 150,378	\$ 74,607	136,898	\$ 202,399	\$ 127,792	171.3%	\$ 65,501	47.8%	
Feb	104,218	66,359	115,401	231,142	164,783	248.3%	115,741	100.3%	
Mar	142,792	162,877	191,377	122,169	(40,708)	-25.0%	(69,208)	-36.2%	
Apr	103,885	81,378	143,885	150,177	68,799	84.5%	6,292	4.4%	
May	80,723	208,410	209,458	258,871	50,461	24.2%	49,413	23.6%	
Jun	155,472	199,464	198,562	190,661	(8,803)	-4.4%	(7,901)	-4.0%	
Jul	140,920	131,152	266,754	288,785	157,633	120.2%	22,031	8.3%	
Aug	195,952	138,787	222,429	178,589	39,802	28.7%	(43,840)	-19.7%	
Sep	103,229	304,332	240,598	189,709	(114,623)	-37.7%	(50,889)	-21.2%	
Oct	103,293	430,696	274,883	289,788	(140,908)	-32.7%	14,905	5.4%	
Nov	115,624	195,183	277,685	165,819	(29,364)	-15.0%	(111,866)	-40.3%	
Dec	89,963	121,443	175,069	185,292	63,849	52.6%	10,223	5.8%	
<b>Total Annual</b>	<b>\$ 1,486,449</b>	<b>\$ 2,114,688</b>	<b>\$ 2,453,000</b>	<b>\$ 2,453,402</b>	<b>\$ 338,714</b>	<b>16.0%</b>	<b>\$ 402</b>	<b>0.0%</b>	
REET Sales - Annual (in millions)	\$297.29	\$422.94	\$490.60	\$490.68					
Average Change (2012 - 2016):		48.0%							
Average Change (2013 - 2017):		22.6%							



The following tables summarize by month, the number of taxable and exempt real estate transactions, and lists major transactions (sales price of \$1M and greater).

Transactions that are exempt include: property acquired by gift, inheritance, and other transfers which do not represent market transactions at “arm’s length”, such as transfers to a corporation or partnership owned by the transferor or his/her own family members; transfers to lien holders when such transfers are in lieu of foreclosure; real property acquired from a governmental entity; business transfers in which no gain or loss occurs; trade in credit; and standing timber, if the income from the timber sale is subject to B&O tax.

Month	Transaction Type			# of Parcels	Major Transactions - 2017			
	Exempt	Taxable	Total		Description	Sales Price	Net Tax	
Jan	49	82	131	146	Single Family Residence 7410 North St SW Sandman Apartments 10102 Sales Road South Candlewood Suites 10720 Pacific Highway SW	\$1,975,000 \$4,364,400 \$12,860,000	\$9,776 \$21,604 \$63,657	
Feb	49	52	101	111	Beaumont Apartments 8609 82nd St SW	\$35,146,600	\$173,976	
Mar	72	77	149	158	Commercial Warehouse-Condo 12715 Pacific Highway SW Autozone Auto 8308 Berkeley St SW Fort Lewis Motel 12215 Pacific Hwy SW	\$1,250,000 \$1,394,931 \$1,650,000	\$6,188 \$6,905 \$8,168	
Apr	52	97	149	156	Avalon Place 4802 108th St SW Majestic Firs Duplex 6111 88th St SW Single Family Residence 11407 Gravelly Lake Drive SW	\$1,250,000 \$1,670,000 \$2,900,000	\$6,188 \$8,267 \$14,355	
May	73	119	192	215	WFC Lakewood Colonial LLC 9310 Bridgeport Way SW Single Family Residence, 100 Shore Acres RD SW, Tacoma Lakeview MHP LLC 10302 Lakeview AVE SW Industrial 14801 Sprint ST SW Lakewood Business Park 10029 S Tacoma Way	\$1,133,000 \$1,650,000 \$3,200,000 \$7,315,574 \$12,949,900	\$5,608 \$8,168 \$15,840 \$36,212 \$64,102	
Jun	61	104	165	191	Somerset Park Apartments 8820 Highland Ave SW Alpine Estates MHP 6622 146th St SW Neighborhood Shopping Center 5211 100th Street SW Cedrona Park MHP 7601 146th St SW	\$1,030,000 \$1,840,000 \$2,075,000 \$3,500,000	\$5,099 \$9,108 \$10,271 \$17,325	
Jul	51	113	164	176	Bell Garden Apartments 8810 John Dower Road SW Best Night Inn 9325 South Tacoma Way Steeple Chase Apartments 8302 to 8320 84th Ave SW	\$2,360,000 \$4,800,000 \$20,500,000	\$11,682 \$23,760 \$101,475	
Aug	51	100	151	153	Single Family Residence 10038 Point Lane SW Single Family Residence 96 Country Club Cir CW Delores Apartments 7715 Douglas St SW Single Family Residence 26 Country Club Drive W	\$1,071,000 \$1,500,000 \$1,947,450 \$2,250,000	\$5,301 \$7,425 \$9,640 \$11,138	
Sep	50	113	163	182	Single Family Residence 11505 Gravelly Lake Drive Single Family Residence 11919 Gravelly Lake Drive Schooner (Chick-Fil-A) 5429 100th St SW Gas Station/Mini Mart 12706 Bridgeport Way South	\$1,275,000 \$1,286,950 \$2,190,000 \$2,620,000	\$6,311 \$6,370 \$10,841 \$12,969	
Oct	59	95	154	159	Single Family Residence 10304 Green Lane SW Apartment Complex 10301 to 10319 115th St Ct SW Condo 13120 Country Club Drive SW Unit 302 Single Family Residence 29 Country Club Drive SW Commercial Property 9332 to 9400 Bridgeport Way SW General Warehousing Storage 11101 South Tacoma Way	\$1,250,000 \$1,285,000 \$1,300,000 \$1,670,000 \$3,400,000 \$23,900,000	\$6,188 \$6,361 \$6,435 \$8,267 \$18,830 \$118,305	
Nov	57	94	151	161	First Savings Bank NW 8820 59th Ave SW Karwan Village 2621 South 84th St Single Family Residence 12505 Gravelly Lake Drive SW Lakewood Health Care Center 11411 Bridgeport Way SW	\$1,025,000 \$1,890,000 \$2,000,000 \$5,595,186	\$ 5,074 \$ 9,356 \$ 9,900 \$ 27,696	
Dec	62	99	161	167	Single Family Residence 8115 North Thorne Lane SW General Warehousing Storage 9622 40th Ave SW Jamestown Estates 7110 146th SW General Warehousing Storage 12811 Pacific Highway SW Carlyle Court Apts 4702 to 4731 124th SW Advanced Auto Parts 10620 Pacific Highway SW	\$1,250,000 \$1,500,000 \$1,568,000 \$1,695,000 \$2,250,000 \$3,700,000	\$ 6,188 \$ 7,425 \$ 7,762 \$ 8,390 \$ 11,138 \$ 18,315	
<b>Total Annual</b>	<b>686</b>	<b>1,145</b>	<b>1,831</b>	<b>1,975</b>	-	-	<b>\$196,232,991</b>	<b>\$973,356</b>

Month	Transaction Type			# of Parcels	Major Transactions - 2016		
	Exempt	Taxable	Total		Description	Sales Price	Net Tax
Jan	59	54	113	116	Grand Cedars Apts 5226 to 5230 Chicago Ave SW	\$1,289,000	\$6,381
Feb	62	60	122	134	Pacific Ridge Apts 13020 Lincoln Blvd SW	\$1,718,000	\$8,504
Mar	65	97	162	165	Amber Court Apartments 12809 Lincoln Ave SW	\$1,250,000	\$6,188
					Commercial Vacant Land 5211 100th St SW	\$1,830,000	\$9,059
					Commercial Multi Unit (Office/Retail) 15305 Union Ave SW	\$1,995,000	\$9,875
					New Construction (Fast Food) 15201 Union Ave SW	\$3,000,000	\$14,850
					Palace Casino 8108 to 8200 Tacoma Mall Blvd South	\$4,500,000	\$22,275
Apr	64	79	143	154	Industrial/General Warehouse 8201 Durango St SW	\$1,300,000	\$6,435
May	69	104	173	184	Single Family Residence	\$1,100,000	\$5,445
					Bell Garden Apartments 8810 John Dower Rd SW	\$1,397,600	\$6,918
					Single Family Residence	\$1,800,000	\$8,910
					Commercial Property 9540 Bridgeport Way SW	\$2,300,000	\$11,385
					Medical Offices 1311 Bridgeport Way SW	\$11,026,576	\$54,582
Jun	78	86	164	169	Lakewood Estates Apartments 5607 Boston Ave SW	\$1,450,000	\$7,178
					Americas Best Value Inn Hotel	\$3,050,000	\$15,098
					Chambers Creek Center, Albertsons & Retail	\$3,162,000	\$15,652
					Candlewood Suites Hotel	\$13,200,000	\$65,340
Jul	50	95	145	151	Commercial General Retail 11101 to 11113 Pacific Hwy SW	\$1,350,000	\$6,683
Aug	64	108	172	218	Eagle Express Commercial General Retail 10515 Pacific Hwy SW	\$1,729,600	\$8,562
Sep	44	91	135	155	Pointe at Lake Steilacoom Condo 8506 Phillips Road SW	\$5,384,750	\$26,655
					Green Leaf at Lakewood Apts 5406 82nd St SW	\$32,950,000	\$163,103
Oct	63	59	122	139	Single Family Residence 34 Country Club Dr SW	\$1,085,000	\$5,371
					Other Residential 11604 Interlaaken Dr SW	\$1,440,000	\$7,128
					Chandelle Apartments 3408 to 3412 South 90th	\$1,825,000	\$9,034
					Single Family Residence 8019 North Thome Lane SW	\$1,825,000	\$9,034
					Interstate Baking Company 8500 Durango St SW	\$1,950,000	\$9,653
					Eastwood Apartments 5302 to 5306 Chicago Ave SW	\$2,070,800	\$10,250
					The Village at Seeley Lake 9221 57th Ave SW	\$62,550,000	\$309,623
Nov	65	94	159	183	The James Apartments 4828 123rd St SW	\$10,978,400	\$54,343
					Villaire Apartments 7619 Burgess St W	\$3,150,000	\$15,593
					Clover Meadows Apartments 12517 47th Ave SW	\$1,450,000	\$7,178
					Lakewood Gardens 10914 Addison St SW	\$1,360,000	\$6,732
Dec	61	93	154	160	Green Firs Village 5628 Boston Ave SW	\$1,550,000	\$7,673
<b>Total Annual</b>	<b>744</b>	<b>1,020</b>	<b>1,764</b>	<b>1,928</b>		<b>\$188,016,726</b>	<b>\$930,689</b>

**Fund 103 Transportation Benefit District**

On August 6, 2012, the Lakewood City Council adopted Ordinance #550, creating a transportation benefit district (TBD) in the City of Lakewood, referred to as the Lakewood TBD. The TBD is a quasi-municipal corporation and independent taxing district created for the sole purpose of acquiring, constructing, improving, providing and funding transportation improvement within the city limits of Lakewood. It has the authority to impose certain taxes and fees, either through the vote of the people or board action, for transportation purposes. The members of the Lakewood City Council as the District’s Board of Directors govern the TBD and the Mayor serves as Chair of the Board.

On September 15, 2014, the Lakewood TBD adopted Ordinance #TBD-01, authorizing an annual \$20 vehicle licensing fee (VLF) for the TBD. The TBD Board found this fee is the best way to preserve, maintain, operate, construct, or reconstruct the transportation infrastructure of the City of Lakewood and fund transportation improvements within the District that are consistent with existing state, regional or local transportation plans necessitated by existing or reasonably foreseeable congestion levels.

<b>\$20 Vehicle License Fee</b>	
<b>Applies To</b>	<b>Exempt</b>
• Auto stage, six seats or less	• Campers, as defined in RCW 46.04.085
• Commercial trailer	• Farm tractors or farm vehicles, as defined in RCW 46.04.180 and 46.04.181
• For hire vehicle, six seats or less	• Mopeds, as defined in RCW 46.04.304
• Mobile home (if registered)	• Off-road and non-highway vehicles, as defined in RCW 46.04.365
• Motor home	• Private use single-axel trailer, as defined in RCW 46.04.422
• Motorcycle	• Snowmobiles, as defined in RCW 46.04.546
• Passenger car	• Vehicles registered under chapter 46.87 RCW and the international registration plan.
• Sport utility vehicle	
• Tow truck	
• Trailer, over 2000 pounds (but if private use single axel, it’s exempt)	
• Travel trailer	
• Each vehicle subject to grow weight license fees with a scale weight of six thousand pounds or less	

The \$20 vehicle license fee is estimated to generate \$4.13M between 2017 and 2022. This revenue source along with General Fund contributions, real estate excise tax, motor vehicle fuel tax and grants will provide funding for needed improvements to city streets and roads over the next six years (2017-2022).

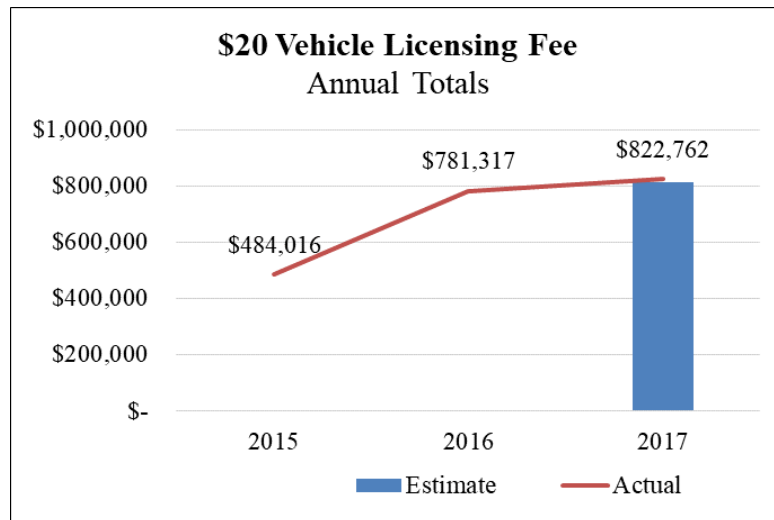
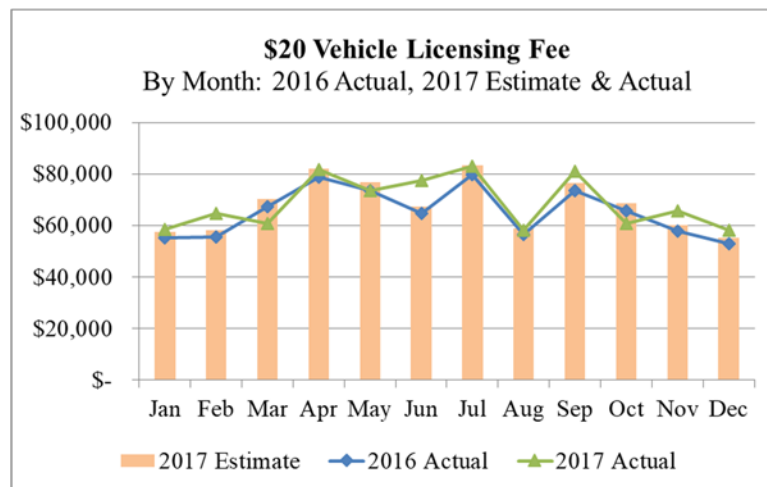
Eligible projects as identified in the Transportation Benefit District ordinance:

- Steilacoom Boulevard – Lakewood Drive to West of South Tacoma Way
- Pacific Highway – 108<sup>th</sup> to SR 512
- 100<sup>th</sup> – Lakeview to South Tacoma Way
- New LED Street Lights
- Signal Projects
- Minor Capital Projects
- Neighborhood Traffic Safety
- Personnel, Engineering, Professional Services
- Chip Seal Program – Local Access Roads
- Lakewood Drive – 100<sup>th</sup> to Steilacoom Boulevard
- Lakewood Drive – Flett Creek to North City Limits
- Main Street – Gravelly Lake Drive to 108<sup>th</sup> St
- 59<sup>th</sup> – Main Street to 100<sup>th</sup>
- 59<sup>th</sup> – 100<sup>th</sup> to Bridgeport
- 108<sup>th</sup> – Bridgeport to Pacific Highway
- 108<sup>th</sup> – Main Street to Bridgeport
- Custer – Steilacoom to John Dower
- 88<sup>th</sup> – Steilacoom to Custer
- 100<sup>th</sup> – 59<sup>th</sup> to Lakeview

On July 1, 2015 the Washington State Legislature enacted Second Engrossed Substitute Bill 5987 (SESSB 5987), which authorizes the City to assume the rights, powers, functions, and obligation of the TBD. On November 22, 2016, the City Council declared its intent to conduct a public hearing to consider the proposed assumption of the rights, powers, function, and obligations of the existing City of Lakewood TBD. The City Council conducted the public hearing on December 5, 2016. On December 12, 2016, the City Council adopted the ordinance to assume the TBD.

The fees are effective for tabs due beginning April 1, 2015. The Washington State Department of Licensing (DOL) collects the fees and distributes the net proceeds to the City on a monthly basis. DOL automatically deducts one percent (1%) of the \$20 fee at the time of collection for administration and collections expenses incurred. The 1% administration fee is the maximum amount permitted by RCW 82.80.140.

Vehicle Licensing Fee								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ -	\$ 55,183	\$ 57,491	58,493	\$ 3,310	6.0%	\$ 1,001	1.7%
Feb	-	55,664	57,992	64,607	8,943	16.1%	6,615	11.4%
Mar	475	67,320	70,136	60,651	(6,669)	-9.9%	(9,485)	-13.5%
Apr	10,375	78,586	81,873	81,536	2,950	3.8%	(337)	-0.4%
May	49,381	73,577	76,655	73,466	(111)	-0.2%	(3,189)	-4.2%
Jun	58,311	64,706	67,413	77,517	12,811	19.8%	10,104	15.0%
Jul	74,250	79,873	83,214	82,909	3,036	3.8%	(305)	-0.4%
Aug	60,529	56,509	58,873	58,271	1,762	3.1%	(602)	-1.0%
Sep	63,365	73,438	76,510	80,982	7,544	10.3%	4,472	5.8%
Oct	59,360	65,779	68,531	60,766	(5,013)	-7.6%	(7,765)	-11.3%
Nov	60,034	57,776	60,193	65,498	7,722	13.4%	5,305	8.8%
Dec	47,936	52,906	55,119	58,066	5,160	9.8%	2,947	5.3%
<b>Annual Total</b>	<b>\$ 484,016</b>	<b>\$ 781,317</b>	<b>\$ 814,000</b>	<b>\$ 822,762</b>	<b>\$ 41,444</b>	<b>5.3%</b>	<b>\$ 8,762</b>	<b>1.1%</b>



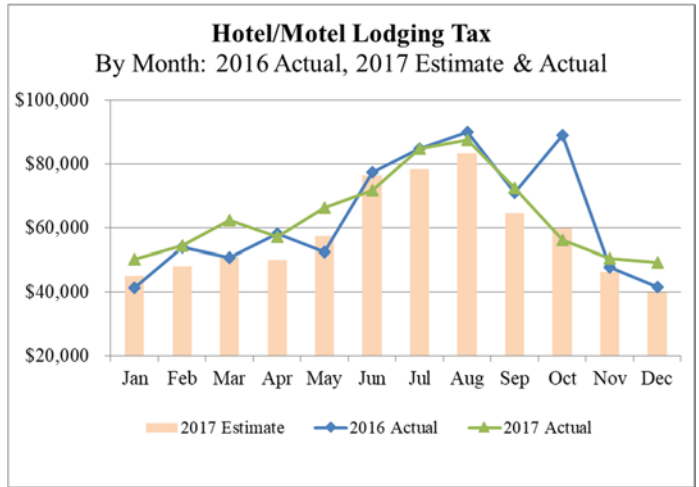
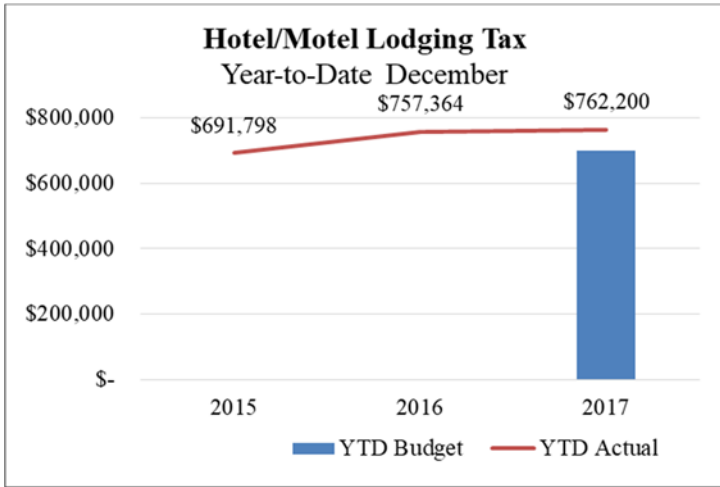
**Fund 104 Hotel/Motel Lodging Tax**

There is an excise tax of 7% on the sale of or charge made for the furnishing of lodging by a hotel, rooming house, tourist court, motel, trailer camp and the granting of similar license to use real property. The hotel/motel taxes generated from the rental of rooms are restricted to be used for the promotion of tourism in the City.

The City’s Lodging Tax Advisory Committee makes recommendations to the City Council in regards to how the taxes are to be used.

The increase in June 2015 is split roughly half for back taxes from a hotel/motel and an increase in lodging activity due to the US Open.

Hotel/Motel Lodging Tax								
Annual Totals								
Month	2015 Actual	2016 Actual	2017		Over / (Under)			
			Estimate	Actual	2017 Actual vs 2016 Actual		2017 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 35,671	\$ 41,213	\$ 45,088	\$ 50,159	\$ 8,946	21.7%	\$ 5,071	11.2%
Feb	45,792	53,843	48,050	54,365	522	1.0%	6,315	13.1%
Mar	48,524	50,676	50,960	62,343	11,667	23.0%	11,383	22.3%
Apr	48,718	58,183	50,006	57,175	(1,008)	-1.7%	7,169	14.3%
May	56,175	52,325	57,382	66,115	13,790	26.4%	8,733	15.2%
Jun	109,366	77,293	76,461	71,599	(5,694)	-7.4%	(4,862)	-6.4%
Jul	76,596	84,795	78,266	84,669	(126)	-0.1%	6,403	8.2%
Aug	72,894	89,970	83,347	87,478	(2,492)	-2.8%	4,131	5.0%
Sep	59,416	70,833	64,538	72,383	1,550	2.2%	7,845	12.2%
Oct	52,395	88,846	59,923	56,193	(32,654)	-36.8%	(3,731)	-6.2%
Nov	48,334	47,704	46,212	50,507	2,803	5.9%	4,295	9.3%
Dec	37,918	41,681	39,766	49,213	7,532	18.1%	9,447	23.8%
<b>Annual Total</b>	<b>\$ 691,798</b>	<b>\$ 757,364</b>	<b>\$ 700,000</b>	<b>\$ 762,200</b>	<b>\$ 4,837</b>	<b>0.6%</b>	<b>\$ 62,200</b>	<b>8.9%</b>
Average Change (2012 - 2016):		6.3%						
Average Change (2013 - 2017):		-20.0%						



The following table provides details of the hotel/motel lodging tax allocations for year-to-date December 31, 2017.

<b>Hotel/Motel Lodging Tax Summary</b>	<b>2017 Annual Budget *</b>	<b>2017 Actual</b>
<b>4% Revenue:</b>		
Special Hotel/Motel Tax (2%)	\$ 171,429	\$ 217,771
Transient Rental Income (2%)	171,429	217,771
<b>Subtotal</b>	<b>342,857</b>	<b>435,543</b>
<b>3% Revenue:</b>		-
Special Hotel/Motel Tax (3%)	257,143	326,657
<b>Subtotal</b>	<b>257,143</b>	<b>326,657</b>
<b>Interest</b>	-	<b>13,389</b>
<b>Total Revenue</b>	<b>600,000</b>	<b>775,589</b>
<b>4% Expenditure:</b>		
Asia Pacific Cultural Center	10,000	10,000
City of Lakewood Communications - Media Promotion	18,000	15,939
City of Lakewood PRCS - Asian Film	7,500	7,499
City of Lakewood PRCS - Farmers Market	20,000	20,000
City of Lakewood PRCS - SummerFEST	40,000	40,000
Historic Fort Steilacoom Association	10,000	10,000
Lakewold Gardens	40,000	38,220
Lakewood Chamber of Commerce	80,000	80,000
Lakewood Historical Society & Museum	35,000	35,000
Lakewood Playhouse	21,000	21,000
Lakewood Sister Cities Association	8,000	8,000
Tacoma Regional Convention + Visitor Bureau	35,000	35,000
Tacoma South Sound Sports Commission	50,000	50,000
<b>Subtotal</b>	<b>374,500</b>	<b>370,658</b>
<b>3% Expenditure:</b>		
City of Lakewood PRCS - Gateways	92,941	62,983
City of Lakewood PRCS - Fort Steilacoom Park Pavilion	450,000	37,147
City of Lakewood PRCS - Sports Field Improvements	246,078	136,918
CPTC McGavick Center Payment #10 of 20	101,850	101,850
<b>Subtotal</b>	<b>890,869</b>	<b>338,899</b>
<b>Total Expenditures</b>	<b>\$ 1,265,369</b>	<b>\$ 709,557</b>
<b>Beginning Balance - Total</b>	<b>\$ 1,447,209</b>	<b>\$ 1,447,209</b>
From 4%	\$ 502,185	\$ 502,185
From 3%	\$ 945,024	\$ 945,024
<b>Ending Fund Balance - Total</b>	<b>\$ 781,840</b>	<b>\$ 1,513,241</b>
From 4%	\$ 470,542	\$ 580,459
From 3%	\$ 311,298	\$ 932,782

**Fund 302 – Transportation CIP**

The *Transportation Capital Projects Fund* accounts for receipts and disbursements related to acquisition, design, construction and any other related street capital project expenditures. Revenues supporting this fund’s activities include motor vehicle fuel tax; direct and indirect federal grants; state grants; transfers in from the Real Estate Excise Tax Fund; contribution from General Fund, Community Development Block Grant, and the councilmanic \$20 vehicle licensing fees from the Transportation Benefit District Fund.

Capital Projects - Transportation	Beginning Project Balance		Sources		Uses		Ending Project Balance	
	Budget	Actual	Annual Budget	YTD Actual	Annual Budget	YTD Actual	Budget	Actual
Unallocated	\$ 346,888	\$ 107,642	\$ 66,910	\$ 130,757	\$ -	\$ -	\$ 413,798	\$ 238,399
Personnel, Engineering & Professional Svcs	(16,909)	72,254	478,000	478,000	461,091	550,254	-	0
New LED Streetlights	281,763	246,723	203,000	181,569	484,763	126,813	-	301,479
Neighborhood Traffic Safety	(9,461)	(9,460)	60,000	60,000	50,539	28,986	-	21,554
Minor Capital	216,301	231,744	-	-	216,301	231,744	-	0
Chip Seal Program	91,513	91,513	330,000	330,000	421,513	368,120	-	53,393
Gravelly Lake Drive 100th to Bridgeport	183,951	183,951	2,120,666	1,728,080	2,304,617	1,782,870	(0)	129,161
So Tacoma Way SR512 to 96th	151,192	204,568	1,521,279	1,370,202	1,672,471	1,574,769	0	0
Madigan Access Improvements	-	180,724	-	34,665	-	215,388	-	0
Traffic Signal Upgrade Phase	-	6,316	-	-	-	6,316	-	0
Steilacoom Blvd Safety Project	237,042	237,042	2,174,412	107,244	2,411,453	143,733.92	1	200,553
Bridgeport Way - JBLM to I-5	-	(225,981)	462,798	238,645	462,798	12,664	-	0
So Tacoma Way Steilacoom Blvd to 88th <sup>1</sup>	219,628	298,320	1,498,947	1,197,227	1,718,575	1,719,473	(0)	(223,926)
112th/111th Bridgeport Way to Kendrick	100	(99)	-	184	100	86	0	(0)
Bridgeport Overlay PacHwy to 112th	-	0	-	-	-	-	-	0
Lakewood Dr. - 100th to Steilacoom Blvd	927,045	832,037	469,283	382,437	1,396,328	1,214,475	(0)	(0)
Steilacoom Blvd - Lkwd Dr to So Tac Way	-	(0)	-	-	-	-	-	(0)
108th St/Main St to Bridgeport Way <sup>2</sup>	29,735	30,739	703,849	672,182	733,584	734,519	0	(31,597)
Lakewood Traffic Signal Upgrade Phase	-	-	-	-	-	-	-	-
Steilacoom Blvd - Farwest to Phillips	87,833	87,833	566,098	109,051	653,931	105,576	0	91,308
Safety Projects - Military Rd/112th	7,645	41,373	747,536	51,680	755,181	93,053	(0)	0
Safety Projects - Rdwy Safety @ 96th & 40th	5,416	5,416	816,369	80,432	821,785	82,343	(0)	3,505
Paths & Trails	15,253	15,253	-	5,156	-	-	15,253	20,409
Washington Blvd Sidewalks	-	-	150,000	-	150,000	-	-	-
Sidewalks:Veterans Dr - GLD to American Lake Park	-	-	-	65,428	-	-	-	65,428
100th & Lakewood Dr	61,724	61,724	-	-	10,189	-	51,535	61,724
LED Streetlight Retrofit	72,836	72,835	-	-	72,835	72,835	0	-
Bridgeport Way I-5 Ramp to Pac Hwy	6,210	6,210	-	-	-	-	6,210	6,210
Gravelly Lake Dr - Non Motorized Trail	6,068	6,068	249,937	219,893	256,005	208,199	0	17,763
North Gate Rd/Edgewood Ave Street Imp	9,614	9,614	200,000	-	209,614	-	(0)	9,614
WA Blvd (Edgewood to GLD) Street Imp	18,565	32,448	-	-	18,565	32,448	0	(0)
John Dower Road Sidewalks - SRTS	39,390	39,390	837,915	161,856	877,305	87,714	-	113,532
Phillips Road Sidewalk - SRTS	15,053	15,053	655,839	59,475	670,892	38,278	0	36,250
Steilacoom Blvd - Weller to Phillips - SRTS	-	-	30,000	-	30,000	-	-	-
Gravelly Lake Dr - 59th to Steilacoom	32,267	(15,558)	403,568	285,329	435,835	269,771	(0)	0
So Tacoma Way - 88th to N City Limits	-	-	-	-	-	-	-	-
Durango St & Steilacoom Blvd SW Signal	(9,889)	(9,889)	11,500	10,486	1,611	598	-	(0)
Lakeview Ave Sidewalk Improvements	(535)	148,609	2,087,354	1,672,662	2,086,818	1,821,270	1	0
88th St Overlay-Steilacoom Blvd - Custer	-	-	60,000	60,000	60,000	-	-	60,000
Lakewood Dr Overlay-Steilacoom - N City	-	-	1,210,000	1,210,000	1,210,000	-	-	1,210,000
Steilacoom/88th St Overlay-Weller to Custer	-	-	11,500	1,500	11,500	-	-	1,500
123rd St - Bridgeport Way to 47th Ave Street Improvements	-	-	260,000	-	260,000	-	-	-
Oakbrook - Onyx Drive - 87th to 89th Street Improvements	-	14,334	-	-	-	14,334	-	(0)
Lakewood Drive - Steilacoom Blvd to North City Limits Street Improvements	-	-	376,000	-	376,000	-	-	-
Steilacoom Blvd - Phillips Dr to Farwest Dr Street Improvements	-	-	702,000	-	702,000	-	-	-
Washington Blvd Sidewalks - Vemon Ave to Gravelly Lake Drive	-	-	650,000	-	650,000	-	-	-
Signal Projects	-	-	-	1,544	-	-	-	1,544
Street Striping/Pavement Patching/Marking	-	-	155,000	155,000	155,000	25,406	-	129,594
Dekoven Drive Traffic Calming (Safety Proj)	-	4,810	212,000	22,773	212,000	27,582	-	0
146th St, Spring St and 150th St Street Improvement (LID)	-	-	1,020,000	505,778	1,020,000	505,778	-	-
SRTS: GLD (BPW to Steilacoom)	-	2,683	-	-	-	2,683	-	(0)
Overlay: Pacific Hwy – 108Th To Sr512	-	-	-	6,861	-	-	-	6,861
Sidewalks: Steilacoom Blvd and 88th - Phillips Rd to Custer Rd - Survey Only	-	-	-	5,127	-	-	-	5,127
<b>Total</b>	<b>\$ 3,026,238</b>	<b>\$ 3,026,239.48</b>	<b>\$ 21,501,760</b>	<b>\$ 11,601,224.05</b>	<b>\$ 24,041,199</b>	<b>\$ 12,098,079.64</b>	<b>\$ 486,798</b>	<b>\$ 2,529,384</b>

*Footnote - Explanation of Transportation Capital Projects Negative Project Balances:*

1 - Project balance proposed to be covered by General Fund (2018 Carry Forward Request).

2 - Balance will be covered by CDBG.



**Fund 311 – Sewer CIP**

The Sewer Capital Project Fund accounts for the construction of a sewer system, which was donated to Pierce County.

The 2015 adopted capital project is for Woodbrook Sanitary Sewer Phase IV. This project would extend the existing sanitary sewer system, which presently lies within 146<sup>th</sup> Street and stops 300 feet short of Woodbrook Drive. The project will extend the sewer line to Woodbrook Drive and then on Woodbrook Drive from 146<sup>th</sup> Street to 150<sup>th</sup> Street and then North on 150<sup>th</sup> Street westerly 800 feet from the Woodbrook intersection. In addition, the project will extend side sewer stubs to all properties fronting on the new sewer line. Lastly, as with the prior City sewer construction work within the Woodbrook area, the streets and storm drainage along the route will be totally reconstructed. Upon completion of this sewer project, the industrial zoned properties (120 acres) within the Woodbrook area will have sanitary sewer service available to them at their street frontage.

Once the sanitary sewer lines are constructed, the system will be turned over to Pierce County for operations and maintenance. Prior to properties connecting up to the sewer system, property owners will be subject to the City’s sewer availability charges.

The funding source for this project includes: \$270,000 from fund balance; \$500,000 PWTFL; and \$750,000 Pierce County grant. The debt service payment on the \$500,000 PWTFL will begin in 2016 and is accounted for in the Fund 204 Sewer Project Debt Service Fund. Fund 312 Sanitary Sewer Connection Capital will begin receiving sewer availability charges in 2017 after the notice of availability goes out and the collections start coming in.

	Beginning Project Balance		Sources		Uses		Ending Project Balance	
	Budget	Actual	Annual Budget	YTD Actual	Annual Budget	YTD Actual	Budget	Actual
<b>Capital Projects - Sewer Capital Projects</b>								
Unallocated	\$ 22,388	\$ 22,388	\$ -	\$ (360)	\$ -	\$ 5,447	\$ 22,388	\$ 16,581
Woodbrook Sewer Extension Phase 2	(33,209)	(33,209)	50,000	50,000	16,791	5,134	(0)	11,657
Side Sewer CIPS	-	-	50,000	50,000	50,000	7,528	-	42,472
150th St Sewer Extension <sup>1</sup>	-	-	350,000	350,000	350,000	368,995	-	(18,995)
<b>Total</b>	<b>\$ (10,822)</b>	<b>\$ (10,822)</b>	<b>\$ 450,000</b>	<b>\$ 449,640</b>	<b>\$ 416,791</b>	<b>\$ 387,104</b>	<b>\$ 22,388</b>	<b>\$ 51,715</b>

*Footnote - Explanation of Sewer Capital Projects Negative Project Balances:*

*1 - Project balance proposed to be covered by Sewer Debt Service Fund (2018 Carry Forward Budget Adjustment Request).*

**Fund 312 – Sanitary Sewer Connection CIP**

The Sanitary Sewer Connection Capital Project Fund accounts for the revenues generated from the sewer availability charges (presently limited to those properties fronting on the sanitary sewer system funded and build by the City within the Woodbrook/Tillicum area), expenditures and transfers that are legally allowable for sewer availability charge fees, and administrative expenses to maintain and operate the fund.

The sewer availability charge created via City Ordinance 530 does not have a sunset date but is discontinued after properties connect to the available sewer. Unless the ordinance is amended, the availability charge will remain in place as long as there are sewer projects in the neighborhood.

Legally allowable expenses include public sanitary sewer improvement projects and based on Council’s declaration under Resolution # 2006-31 side sewer service connections on private property, which assures minimum flows within the Woodbrook/Tillicum sanitary sewer system, are achieved and maintained.

	Beginning Project Balance		Sources		Uses		Ending Project Balance	
	Budget	Actual	Annual Budget	YTD Actual	Annual Budget	YTD Actual	Budget	Actual
<b>Capital Projects - Sanitary Sewer Connection</b>								
Operations	\$ 502,810	\$ 502,810	\$ 316,000	\$ 183,388	\$ 35,000	\$ 34,619	\$ 783,810	\$ 651,579
<b>Total</b>	<b>\$ 502,810</b>	<b>\$ 502,810</b>	<b>\$ 316,000</b>	<b>\$ 183,388</b>	<b>\$ 35,000</b>	<b>\$ 34,619</b>	<b>\$ 783,810</b>	<b>\$ 651,579</b>

**Fund 401 – Surface Water Management Operations & CIP**

	Beginning Project Balance		Sources		Uses		Ending Project Balance	
	Budget	Actual	Annual Budget	YTD Actual	Annual Budget	YTD Actual	Budget	Actual
<b>Capital Projects - Surface Water Mgmt</b>								
Operations/One-time funding	\$ 4,711,203	\$ 4,711,203	\$ 2,760,000	\$ 2,813,008	\$ 5,198,715	\$ 3,052,647	\$ 2,272,488	\$ 4,471,564
Waughop Lake Management Plan	30,124	30,124	-	-	-	28,045	30,124	2,079
Stormwater Source Control Study	-	-	107,059	116,536	107,059	116,536	-	-
Stormwater Pipe Repair Project <sup>1</sup>	400,000	400,000	-	-	400,000	489,774	-	(89,774)
Outfall Retrofit	300,000	300,000	-	-	300,000	-	-	300,000
111th St Alley Repair Project	(4,304)	(4,304)	4,304	4,304	-	128	0	(127)
American Lake Integrated Aquatic Vegetation	10,000	10,000	30,000	12,399	40,000	16,532	-	5,867
<b>Total</b>	<b>\$ 5,447,023</b>	<b>\$ 5,447,023</b>	<b>\$ 2,901,363</b>	<b>\$ 2,946,247</b>	<b>\$ 6,045,774</b>	<b>\$ 3,703,663</b>	<b>\$ 2,302,612</b>	<b>\$ 4,689,608</b>

Footnote - Explanation of Surface Water Mgmt Capital Projects Negative Project Balances:

1 - Project balance proposed to be covered by SWM (2018 Carry Forward Budget Adjustment Request).

**Debt Service**

Under RCW 39.36.020(2), the public may vote to approve bond issues for general government in an amount not to exceed 2.5% of the value of all taxable property within the City. Within the 2.5% limit, the City Council may approve bond issues not to exceed 1.5% of the City’s assessed valuation. Prior to the passage of new legislation in 1994, the statutory limit on councilmanic (non-voted) debt for general government purposes was 0.75% of assessed valuation. Another 0.75% of councilmanic debt was available only for lease-purchase contracts (RCW 35.43.200). These two components have now been combined and can be used for any municipal purpose, including using the entire 1.5% for bonds. Therefore, the City’s remaining debt capacity without voter approval is \$77.4M and an additional \$54.1M may be accessed with voter approval. The voter-approved capacity is generally referred to as unlimited tax general obligation debt, which requires 60% voter approval and the election must have a voter turnout of at least 40% of those who voted in the last State general election. With this vote, the voter approves additional property tax be levied above and beyond the constitutional and statutory caps on property tax.

In addition to this general purpose debt capacity, RCW 39.36.030(4) also allows voter approval of park facilities and utility bond issues, each limited to 2.5% of the City’s assessed valuation. Therefore, legally the City can issue up to a total of 7.5% of the City’s assessed valuation in bonds for \$402.0M. The tables below show the City’s available debt capacity and outstanding debt as of December 31, 2017.

<b>Computation of Limitation of Indebtedness As of December 31, 2017</b>					
Description	General Purpose		Excess Levy Open Space & Park (voted)	Excess Levy Utility Purposes (voted)	Total Debt Capacity
	Councilmanic (Limited GO)	Excess Levy (with a vote)			
AV= \$5,410,414,843 (A)					
1.50%	\$ 81,156,223	\$ (81,156,223)			\$ -
2.50%		\$ 135,260,371	\$ 135,260,371	\$ 135,260,371	\$ 405,781,113
Add: Cash on Hand for Redemption (B)	\$ -				\$ -
Less: Bonds Outstanding	\$ (3,750,670)	\$ -	\$ -	\$ -	\$ (3,750,670)
<b>Remaining Debt Capacity</b>	<b>\$77,405,553</b>	<b>\$54,104,148</b>	<b>\$135,260,371</b>	<b>\$135,260,371</b>	<b>\$402,030,443</b>
<b>General Capacity (C)</b>	<b>\$131,509,701</b>				
(A) Final Assessed Valuation for 2017 Property Tax Collection					
(B) Debt Service Prefunding (the City currently does not prefund debt service)					
(C) Combined Total for Councilmanic and Excess Levy Capacities					

Summary of Outstanding Debt As of December 31, 2017								
Description	Purpose	Issue Date	Final Maturity	Interest Rate %	Amount Issued	Outstanding Debt	Average Annual Payment	Funding Source
2009 Limited Tax General Obligation Bonds (LTGO)	Police Facility	3/31/2009	12/1/2028	3.0 - 5.0%	\$ 2,719,507	\$ 125,000	\$ 130,000	General Fund
2016 Limited Tax General Obligation Bonds (LTGO)	Refunding 2009 LTGO	4/19/2016	12/1/2028	1.40 - 2.41%	\$ 1,884,032	\$ 1,884,032	\$ 210,000	General Fund
LOCAL Financing	LED Streetlight Retrofit	3/24/2015	12/1/2027	2.33%	\$ 1,460,000	\$ 1,275,000	\$ 156,000	General Fund
59th Avenue Promissory Note	Right-of-Way / Roadway in Lakewood Towne Center	4/30/2005	4/30/2024	3.74%	\$ 1,071,000	\$ 466,638	\$ 77,000	General Fund
<b>Subtotal</b>					<b>\$ 7,134,539</b>	<b>\$ 3,750,670</b>	<b>\$ 573,000</b>	
PWTFL 04-691-PRE-132	American Lake Gardens/ Tillicum Sewer	7/7/2005	7/7/2024	1.00%	\$ 593,864	\$ 208,006	\$ 31,000	Assessments on all Lakewood Sewer Accounts
PWTFL 06-962-022	American Lake Gardens/ Tillicum Sewer	9/18/2006	9/18/2026	0.50%	\$ 5,000,000	\$ 2,650,339	\$ 302,000	Assessments on all Lakewood Sewer Accounts
PWTFL 08-951-025	American Lake Gardens/ Tillicum Sewer	3/1/2008	7/1/2028	0.50%	\$ 1,840,000	\$ 1,144,288	\$ 107,000	Assessments on all Lakewood Sewer Accounts
PWTFL 12-951-025	American Lake Gardens/ Tillicum Sewer	6/1/2012	6/1/2031	0.50%	\$ 500,000	\$ 500,000	\$ 37,000	Assessments on all Lakewood Sewer Accounts
<b>Subtotal</b>					<b>\$ 7,933,864</b>	<b>\$ 4,502,632</b>	<b>\$ 477,000</b>	
Combined Local Improve District (CLID) 1101/1103	Street Improvements	12/1/2006	12/1/2026	3.75 - 4.65%	\$ 2,824,704	\$ 460,000	\$ 167,000	Assessment on Eight Property Owners
Local Improvement District (LID) 1108	Street Improvements	1/1/2008	12/1/2027	4.22 - 5.3%	\$ 880,000	\$ 290,667	\$ 56,000	Assessment on Single Business
<b>Subtotal</b>					<b>\$ 3,704,704</b>	<b>\$ 750,667</b>	<b>\$ 223,000</b>	
Capital Lease - Copiers	Copiers	10/1/2015	12/1/2018		\$ 60,018	\$ 20,897	\$ 22,000	General Fund
<b>Subtotal</b>					<b>\$ 60,018</b>	<b>\$ 20,897</b>	<b>\$ 22,000</b>	
<b>Total</b>					<b>\$ 18,833,125</b>	<b>\$ 9,024,865</b>	<b>\$ 1,295,000</b>	

While the city has limited service requirements, there is one area that will deserve some attention in the coming years, compensated absences. Compensated absences are an unfunded liability comprised of all outstanding vacation pay and accrued compensatory time that is recorded as an expenditure when paid. This occurs when an employee is paid out for unused vacation or compensatory time when an employee leaves the City. The calculation is made on an annual basis. As of December 31, 2017, this unfunded liability totals \$2.7M.

Legacy Cost		
Group	December 31, 2017	
	FTE	Total Liability
Non-Rep	32.00	\$ 375,442
AFSCME	84.25	\$ 590,011
LPMG	4.00	\$ 160,585
LPIG	93.00	\$ 1,548,586
Teamsters	4.00	\$ 21,131
<b>Total</b>	<b>217.25</b>	<b>\$ 2,695,755</b>

**Cash & Investments**

The City currently maintains cash in its bank account to earn earnings credit, which offsets banking service fees. The remainder is invested with the Local Government Investment Pool (LGIP). As of December 31, 2017, the total invested in with the LGIP \$21M with a net earnings rate of 1.2770% compared to the average yield on the 6-month Treasury Bill of 01.5%.

**By Fund Summary**

The following table provides a summary of each fund’s activity as of December 31, 2017.

Fund #/Fund Name	Beginning Fund Balance 1/1/2017	2017		Revenue Over/(Under) Expenditures	Ending Fund Balance 12/31/2017	Cash Balance *** 12/31/2017
		Revenues *	Expenditures **			
<b>Total All Funds</b>	<b>\$ 26,744,637</b>	<b>\$ 72,641,715</b>	<b>\$ 72,489,731</b>	<b>\$ 151,984</b>	<b>\$ 26,896,629</b>	<b>\$ 24,119,257</b>
<b>001 General Fund</b>	<b>\$ 7,909,378</b>	<b>\$ 39,415,717</b>	<b>\$ 38,172,867</b>	<b>\$ 1,242,850</b>	<b>\$ 9,152,227</b>	<b>\$ 6,634,879</b>
<b>1XX Special Revenue Funds</b>	<b>\$ 3,613,293</b>	<b>\$ 8,502,030</b>	<b>\$ 8,644,951</b>	<b>\$ (142,921)</b>	<b>\$ 3,470,373</b>	<b>\$ 3,073,102</b>
101 Street Operations & Maintenance	65,775	2,202,118	2,256,588	(54,470)	11,305	-
102 Real Estate Excise Tax	879,686	2,458,007	2,386,870	71,137	950,823	599,712
103 Transportation Benefit District	98,387	824,574	779,455	45,119	143,506	143,506
104 Hotel/Motel Lodging Tax	1,447,208	775,589	709,557	66,032	1,513,240	1,415,469
105 Property Abatement	136,201	339,349	227,954	111,396	247,597	257,942
106 Public Art	39,207	43,113	62,723	(19,610)	19,597	19,630
180 Narcotics Seizure	364,173	128,179	207,600	(79,421)	284,752	338,427
181 Felony Seizure	194,924	26,147	175,708	(149,561)	45,363	83,918
182 Federal Seizure	130,446	328	128,414	(128,086)	2,360	4,982
190 CDBG	39,767	1,137,540	1,125,455	12,085	51,852	-
191 Neighborhood Stabilization Program	142,684	107,036	144,251	(37,215)	105,469	110,579
192 South Sound Military Partnership	75,754	359,271	340,517	18,754	94,508	98,843
195 Public Safety Grants	(920)	100,779	99,859	920	-	95
<b>2XX Debt Service Fund</b>	<b>\$ 1,094,081</b>	<b>\$ 1,368,266</b>	<b>\$ 1,536,979</b>	<b>\$ (168,713)</b>	<b>\$ 925,368</b>	<b>\$ 925,682</b>
201 General Obligation Bond Debt Service	-	398,282	398,282	-	-	-
202 Local Improvement District Debt Service	88,051	201,175	284,291	(83,116)	4,935	4,935
204 Sewer Project Debt Service	880,289	767,623	854,406	(86,783)	793,506	793,819
251 Local Improvement District Guaranty	125,742	1,186	-	1,186	126,928	126,928
<b>3XX Capital Project Funds</b>	<b>\$ 3,755,203</b>	<b>\$ 14,724,138</b>	<b>\$ 14,253,246</b>	<b>\$ 470,892</b>	<b>\$ 4,226,099</b>	<b>\$ 3,912,059</b>
301 General Government CIP	236,974	2,489,886	1,733,444	756,443	993,416	1,049,480
302 Transportation CIP	3,026,241	11,601,224	12,098,080	(496,856)	2,529,386	2,138,248
311 Sewer Project CIP	(10,823)	449,640	387,104	62,537	51,716	69,222
312 Sanitary Sewer Connection	502,812	183,388	34,619	148,769	651,582	655,110
<b>4XX Enterprise Funds</b>	<b>\$ 5,447,024</b>	<b>\$ 2,946,247</b>	<b>\$ 3,703,663</b>	<b>\$ (757,415)</b>	<b>\$ 4,689,610</b>	<b>\$ 4,901,798</b>
401 Surface Water Management	5,447,024	2,946,247	3,703,663	(757,415)	4,689,609	4,901,798
<b>5XX Internal Service Funds</b>	<b>\$ 4,925,659</b>	<b>\$ 5,685,316</b>	<b>\$ 6,178,026</b>	<b>\$ (492,709)</b>	<b>\$ 4,432,952</b>	<b>\$ 4,671,737</b>
501 Vehicle & Equipment Replacement	4,527,589	1,671,934	2,245,975	(574,041)	3,953,548	3,998,180
502 City Hall Facility Services	378,072	821,111	762,279	58,832	436,906	502,143
503 Information Technology	20,000	1,766,365	1,743,865	22,500	42,500	154,345
504 Risk Management	-	1,425,907	1,425,907	-	-	17,069

\* Revenues includes all sources, ongoing and one-time.

\*\* Expenditures includes all uses, ongoing and one-time.

\*\*\* Negative cash balance due to timing of grant reimbursements and revenue distribution.

	2015 Actual	2016		2017		
		Annual Actual	Adopted Budget	Revised Budget	YND Est	Annual Actual
<b>(001) GENERAL FUND</b>						
<i>REVENUES:</i>						
<b>Taxes</b>	<b>\$25,902,341</b>	<b>\$26,329,393</b>	<b>\$26,053,034</b>	<b>\$26,687,734</b>	<b>\$26,974,357</b>	<b>\$27,469,335</b>
Property Tax	6,563,936	6,642,052	6,711,734	6,711,734	6,725,000	6,741,607
Local Sales & Use Tax	8,707,904	9,178,807	8,925,000	9,460,000	9,755,000	9,958,523
Sales/Parks	515,202	546,303	525,300	550,000	562,700	585,089
Brokered Natural Gas Use Tax	33,661	28,301	30,000	30,000	35,700	38,716
Criminal Justice Sales Tax	926,884	982,505	963,900	963,900	1,025,000	1,047,075
Admissions Tax	656,410	600,842	616,100	616,100	515,000	539,139
Utility Tax	5,703,609	5,629,010	5,644,000	5,644,000	5,644,000	5,744,060
Leasehold Tax	22,800	10,103	12,000	12,000	11,957	14,169
Gambling Tax	2,771,934	2,711,471	2,625,000	2,700,000	2,700,000	2,800,955
<b>Franchise Fees</b>	<b>3,520,594</b>	<b>3,616,442</b>	<b>3,634,900</b>	<b>3,634,900</b>	<b>3,678,800</b>	<b>3,733,390</b>
Cable, Water, Sewer, Solid Waste	2,666,387	2,791,715	2,790,300	2,790,300	2,790,300	2,844,927
Tacoma Power	854,207	824,727	844,600	844,600	888,500	888,463
<b>Development Service Fees</b>	<b>1,002,837</b>	<b>1,172,575</b>	<b>1,304,214</b>	<b>1,401,700</b>	<b>1,518,519</b>	<b>1,656,169</b>
Building Permits	453,669	475,833	494,000	569,000	616,064	619,836
Other Building Permit Fees	98,058	220,863	126,480	201,500	240,459	240,938
Plan Review/Plan Check Fees	371,069	370,220	596,256	520,250	528,471	661,289
Other Zoning/Development Fees	80,040	105,660	87,478	110,950	133,525	134,106
<b>Licenses &amp; Permits</b>	<b>452,242</b>	<b>424,169</b>	<b>481,500</b>	<b>428,000</b>	<b>406,564</b>	<b>414,234</b>
Business License	248,339	278,260	303,500	280,000	260,064	260,064
Alarm Permits & Fees	164,363	105,865	136,000	106,000	106,000	114,819
Animal Licenses	39,540	40,044	42,000	42,000	40,500	39,351
<b>State Shared Revenues</b>	<b>1,108,785</b>	<b>1,350,725</b>	<b>1,212,908</b>	<b>1,209,200</b>	<b>1,404,863</b>	<b>1,397,256</b>
Sales Tax Mitigation	46,846	46,177	50,000	38,000	37,938	37,938
Criminal Justice	134,679	149,009	154,752	152,000	153,900	153,413
Criminal Justice High Crime	224,154	375,837	236,700	236,700	423,500	423,055
Liquor Excise Tax	191,738	276,603	274,596	287,500	293,000	286,385
Liquor Board Profits	511,368	503,074	496,860	495,000	496,500	496,441
Marijuana Enforcement Enforcement/Excise Tax	-	25	-	-	25	25
<b>Intergovernmental</b>	<b>413,554</b>	<b>412,866</b>	<b>483,366</b>	<b>631,392</b>	<b>628,282</b>	<b>629,769</b>
Police FBI & Other Misc	13,334	13,460	12,900	12,100	12,100	12,100
Police-Animal Svcs-Steilacoom	12,173	15,675	13,400	13,400	13,400	14,865
Police-Animal Svcs-Dupont	27,954	28,386	27,800	27,800	28,952	29,569
Police-South Sound 911 Background Investigations	-	7,225	5,000	10,000	5,738	5,143
Muni Court-University Place Contract	170,585	124,711	194,638	275,407	275,407	275,407
Muni Court-Town of Steilacoom Contract	99,276	92,349	93,467	111,246	111,246	111,246
Muni Court-City of Dupont	89,042	131,060	136,161	181,439	181,439	181,439

	2015 Actual	2016	2017			
		Annual Actual	Adopted Budget	Revised Budget	YND Est	Annual Actual
<b>(001) GENERAL FUND-continued</b>						
<b>Charges for Services &amp; Fees</b>	<b>944,539</b>	<b>1,199,813</b>	<b>977,500</b>	<b>1,397,750</b>	<b>1,498,451</b>	<b>1,490,792</b>
Parks & Recreation Fees	231,151	219,318	259,000	259,000	240,425	240,404
Police - Various Contracts	19,800	1,087	-	5,500	6,846	8,427
Police - Towing Impound Fees	37,000	18,500	40,000	40,000	10,000	10,200
Police - Extra Duty	363,353	672,191	400,000	775,000	920,000	910,575
Police - Western State Hospital Community Policing Program	286,537	276,000	276,000	315,750	315,750	315,750
Other	6,697	12,718	2,500	2,500	5,430	5,437
<b>Fines &amp; Forfeitures</b>	<b>1,981,247</b>	<b>1,943,063</b>	<b>1,982,219</b>	<b>1,582,200</b>	<b>1,739,846</b>	<b>1,704,839</b>
Municipal Court	1,282,219	1,030,358	1,282,219	882,200	932,292	897,285
Photo Infraction	699,028	912,704	700,000	700,000	807,554	807,554
<b>Miscellaneous/Interest/Other</b>	<b>117,636</b>	<b>78,409</b>	<b>48,650</b>	<b>48,650</b>	<b>211,677</b>	<b>212,985</b>
Interest Earnings	7,919	24,179	6,000	6,000	59,215	66,500
Penalties & Interest - Taxes	21,915	22,780	30,500	30,500	67,632	68,599
Miscellaneous/Other	87,801	31,451	12,150	12,150	84,830	77,886
<b>Interfund Transfers</b>	<b>284,700</b>	<b>284,700</b>	<b>284,700</b>	<b>284,700</b>	<b>284,700</b>	<b>284,700</b>
Transfer In - Fund 401 SWM Operations	284,700	284,700	284,700	284,700	284,700	284,700
<b>Subtotal Operating Revenues</b>	<b>\$35,728,474</b>	<b>\$36,812,155</b>	<b>\$36,462,991</b>	<b>\$37,306,226</b>	<b>\$38,346,059</b>	<b>\$38,993,468</b>
<b>% Revenue Change over Prior Year</b>	<b>1.99%</b>	<b>3.03%</b>	<b>-0.95%</b>	<b>1.34%</b>	<b>4.17%</b>	<b>5.93%</b>
<b>EXPENDITURES:</b>						
<b>City Council</b>	<b>103,021</b>	<b>131,839</b>	<b>134,910</b>	<b>134,910</b>	<b>134,910</b>	<b>127,379</b>
Legislative	103,021	131,739	131,460	131,460	131,460	127,018
Sister City	-	100	3,450	3,450	3,450	361
<b>City Manager</b>	<b>601,322</b>	<b>627,631</b>	<b>611,558</b>	<b>634,586</b>	<b>634,586</b>	<b>633,389</b>
Executive	477,028	491,877	487,168	510,196	510,196	506,423
Governmental Relations	124,294	135,754	124,390	124,390	124,390	126,966
<b>Municipal Court</b>	<b>1,790,330</b>	<b>1,945,305</b>	<b>1,996,463</b>	<b>2,078,695</b>	<b>2,078,695</b>	<b>2,010,854</b>
Judicial Services	1,009,561	1,008,247	1,016,423	1,042,542	1,042,542	1,084,181
Professional Services	489,074	622,739	626,400	676,400	676,400	645,995
Probation & Detention	291,696	314,319	353,640	359,753	359,753	280,678
<b>Administrative Services</b>	<b>1,490,468</b>	<b>1,520,888</b>	<b>1,616,401</b>	<b>1,663,808</b>	<b>1,663,808</b>	<b>1,617,746</b>
Finance	979,952	992,952	1,073,178	1,099,863	1,099,863	1,081,687
Human Resources	510,516	527,937	543,223	563,944	563,944	536,059
<b>Legal</b>	<b>1,634,745</b>	<b>1,520,654</b>	<b>1,718,200</b>	<b>1,773,826</b>	<b>1,773,826</b>	<b>1,540,487</b>
Civil Legal Services	823,942	824,340	854,100	881,386	881,386	894,763
Criminal Prosecution Services	397,917	339,847	377,429	380,385	380,385	283,550
City Clerk	283,737	281,395	331,671	357,056	357,056	248,392
Election	129,149	75,071	155,000	155,000	155,000	113,782

	2015 Actual	2016	2017			
		Annual Actual	Adopted Budget	Revised Budget	YND Est	Annual Actual
<b>(001) GENERAL FUND-continued</b>						
<b>Community &amp; Economic Development</b>	<b>1,876,796</b>	<b>1,875,902</b>	<b>1,871,780</b>	<b>1,934,654</b>	<b>1,934,654</b>	<b>1,995,406</b>
Current Planning	631,708	662,641	617,830	631,228	631,228	630,971
Long Range Planning	233,089	135,641	149,133	152,310	152,310	171,058
Building	845,554	909,265	932,990	978,345	978,345	1,014,891
Economic Development	166,445	168,355	171,827	172,770	172,770	178,486
<b>Parks, Recreation &amp; Community Services</b>	<b>2,465,429</b>	<b>2,592,555</b>	<b>2,630,206</b>	<b>2,627,759</b>	<b>2,627,759</b>	<b>2,599,358</b>
Human Services	380,249	407,162	420,020	420,827	420,827	401,987
Administration	279,425	293,036	276,215	280,551	280,551	304,327
Recreation	378,728	416,464	431,820	438,785	438,785	465,267
Senior Services	205,028	221,579	219,571	225,350	225,350	222,371
Parks Facilities	601,638	475,050	463,507	447,506	447,506	465,075
Fort Steilacoom Park	476,101	604,482	610,237	603,694	603,694	588,850
Street Landscape Maintenance	144,261	174,782	208,836	211,046	211,046	151,482
<b>Police</b>	<b>21,595,504</b>	<b>22,385,005</b>	<b>23,173,274</b>	<b>23,567,740</b>	<b>23,712,740</b>	<b>23,308,561</b>
Command	3,843,299	4,072,647	4,561,256	4,571,167	4,571,167	4,326,564
Jail Service	700,814	606,720	624,240	624,240	624,240	706,760
Dispatch Services/SS911	2,112,715	2,155,585	2,195,070	2,202,330	2,202,330	2,202,328
Investigations	3,436,838	3,750,086	4,122,600	4,122,600	4,122,600	3,714,000
Patrol	6,918,555	7,271,021	7,384,440	7,384,440	7,384,440	7,334,525
Special Units	156,104	209,015	110,850	110,850	110,850	342,955
SWAT	81,170	98,806	78,750	78,750	78,750	113,589
Crime Prevention	819,654	907,267	1,106,150	1,106,150	1,106,150	914,600
Contracted Services (Extra Duty, offset by Revenue)	443,998	826,011	400,000	775,000	920,000	951,736
Community Safety Resource Team (CSRT)	393,837	347,181	349,570	355,740	355,740	359,001
Training	113,660	116,328	160,060	157,060	157,060	147,206
Traffic Policing	1,161,290	851,004	997,368	997,368	997,368	884,761
Property Room	264,470	223,962	253,000	258,540	258,540	241,464
Reimbursements	457,237	365,192	120,370	108,240	108,240	324,431
Emergency Management	18,773	37,378	38,040	38,040	38,040	26,299
Animal Control	298,364	248,900	281,510	287,225	287,225	286,053
Road & Street/Camera Enforcement	374,726	297,903	390,000	390,000	390,000	432,289
<b>Non-Departmental</b>	<b>132,402</b>	<b>122,398</b>	<b>131,720</b>	<b>132,020</b>	<b>132,020</b>	<b>128,098</b>
Commute Trip Reduction	1,128	179	-	-	-	-
Citywide	131,274	122,219	131,720	132,020	132,020	128,098
IT 6-Year Strategic Plan	-	-	-	-	-	-
<b>Interfund Transfers</b>	<b>1,641,482</b>	<b>1,605,336</b>	<b>1,539,731</b>	<b>1,542,651</b>	<b>1,499,463</b>	<b>1,334,160</b>
Transfer to Fund 101 Street O&M	1,266,320	1,182,032	1,027,161	1,030,081	986,893	900,878
Transfer to Fund 105/190 Abatement Program	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Fund 201 GO Bond Debt Service	340,162	388,304	477,570	477,570	477,570	398,282
<b>Subtotal Operating Expenditures</b>	<b>\$33,331,499</b>	<b>\$34,327,514</b>	<b>\$35,424,243</b>	<b>\$36,090,649</b>	<b>\$36,192,461</b>	<b>\$35,295,438</b>
<b>% Expenditure Change over Prior Year</b>	<b>-2.89%</b>	<b>2.99%</b>	<b>3.19%</b>	<b>5.14%</b>	<b>5.43%</b>	<b>2.82%</b>
<b>OPERATING INCOME (LOSS)</b>	<b>\$2,396,975</b>	<b>\$2,484,642</b>	<b>\$1,038,748</b>	<b>\$1,215,577</b>	<b>\$2,153,598</b>	<b>\$3,698,031</b>
<b>As a % of Operating Expenditures</b>	<b>7.19%</b>	<b>7.24%</b>	<b>2.93%</b>	<b>3.37%</b>	<b>5.95%</b>	<b>10.48%</b>

	2015 Actual	2016		2017		
		Annual Actual	Adopted Budget	Revised Budget	YND Est	Annual Actual
<b>(001) GENERAL FUND-continued</b>						
<i>OTHER FINANCING SOURCES:</i>						
<b>Grants, Donations/Contrib, 1-Time</b>	<b>335,163</b>	<b>300,431</b>	<b>69,750</b>	<b>278,060</b>	<b>278,060</b>	<b>326,199</b>
Contributions/Donations/Other	52,306	75,368	69,750	69,750	69,750	106,149
Proceeds from Sale of Assets/Capital Lease	1	110	-	-	-	-
Grants	282,856	224,954	-	208,310	208,310	220,050
<b>Transfers In</b>	<b>40,802</b>	<b>270,000</b>	<b>96,050</b>	<b>96,050</b>	<b>96,050</b>	<b>96,050</b>
Transfer In - Fund 251 LID Guaranty	-	270,000	-	-	-	-
Transfer In - Fund 105 Abatement/RHSP	-	-	-	-	-	-
Transfer In - Fund 501 Fleet & Equipment	40,802	-	96,050	96,050	96,050	96,050
<b>Subtotal Other Financing Sources</b>	<b>\$375,965</b>	<b>\$570,431</b>	<b>\$165,800</b>	<b>\$374,110</b>	<b>\$374,110</b>	<b>\$422,249</b>
	2015 Actual	2016 Annual Actual	2017			
			Adopted Budget	Revised Budget	YND Est	Annual Actual
<b>(001) GENERAL FUND-continued</b>						
<i>OTHER FINANCING USES:</i>						
<b>Capital &amp; Other 1-Time</b>	<b>570,544</b>	<b>396,064</b>	<b>720,828</b>	<b>1,520,855</b>	<b>1,520,855</b>	<b>1,140,965</b>
Municipal Court	51,350	16,077	41,024	48,562	48,562	29,914
City Council	-	-	-	-	-	-
City Manager	31,573	6,343	29,483	35,436	35,436	35,811
Administrative Services	3,992	36,525	46,276	83,427	83,427	31,736
IT 6-Year Strategic Plan	-	-	-	-	-	-
Legal/Clerk	309,575	52,361	44,381	189,587	189,587	152,192
Community & Economic Development	59,524	198,300	52,026	442,539	442,539	559,942
Parks, Recreation & Community Services	1,294	7,171	49,998	98,550	98,550	35,298
Police	113,235	79,286	457,640	622,754	622,754	296,072
<b>Interfund Transfers</b>	<b>886,229</b>	<b>598,489</b>	<b>798,923</b>	<b>1,736,464</b>	<b>1,736,464</b>	<b>1,736,464</b>
Transfer Out - Fund 101 Street O&M	-	-	158,923	286,624	286,624	286,624
Transfer Out - Fund 105 Property Abate/Rental Housing SP	-	-	90,000	140,000	140,000	140,000
Transfer Out - Fund 192 OEA Grant	50,000	54,750	50,000	50,000	50,000	50,000
Transfer Out - Fund 301 Parks CIP	146,729	-	-	657,125	657,125	657,125
Transfer Out - Fund 302 Transportation CIP	689,500	310,500	500,000	602,715	602,715	602,715
Transfer Out - Fund 302 Transportation CIP (Tacoma Power)	-	-	-	-	-	-
Transfer Out - Fund 501 Fleet & Equip Reserves	-	233,239	-	-	-	-
<b>Subtotal Other Financing Uses</b>	<b>\$1,456,773</b>	<b>\$994,553</b>	<b>\$1,519,751</b>	<b>\$3,257,319</b>	<b>\$3,257,319</b>	<b>\$2,877,429</b>
<b>Total Revenues and Other Sources</b>	<b>\$36,104,439</b>	<b>\$37,382,587</b>	<b>\$36,628,791</b>	<b>\$37,680,336</b>	<b>\$38,720,169</b>	<b>\$39,415,717</b>
<b>Total Expenditures and other Uses</b>	<b>\$34,788,272</b>	<b>\$35,322,067</b>	<b>\$36,943,994</b>	<b>\$39,347,968</b>	<b>\$39,449,780</b>	<b>\$38,172,867</b>
<b>Beginning Fund Balance:</b>	<b>\$4,532,693</b>	<b>\$5,848,860</b>	<b>\$5,315,430</b>	<b>\$7,909,380</b>	<b>\$7,909,380</b>	<b>\$7,909,379</b>
<b>Ending Fund Balance:</b>	<b>\$5,848,860</b>	<b>\$7,909,380</b>	<b>\$5,000,225</b>	<b>\$6,241,746</b>	<b>\$7,179,767</b>	<b>\$9,152,227</b>
Ending Fund Balance as a % of Gen/Street Operating Revenues	16.0%	20.9%	13.4%	16.3%	18.2%	22.9%
Reserve - Total Target 12% of Gen/Street Operating Revenues	\$4,397,783	\$4,535,491	\$4,491,602	\$4,592,790	\$4,722,445	\$4,800,348
2% Contingency Reserves	\$732,964	\$755,915	\$748,600	\$765,465	\$787,074	\$800,058
5% General Fund Reserves	\$1,832,409	\$1,889,788	\$1,871,501	\$1,913,663	\$1,967,685	\$2,000,145
5% Strategic Reserves	\$1,832,409	\$1,889,788	\$1,871,501	\$1,913,663	\$1,967,685	\$2,000,145
Unreserved / (12% Adopted Reserves Shortfall):	\$1,451,078	\$3,373,889	\$508,623	\$1,648,956	\$2,457,322	\$4,351,879



	2015	2016	2017		
	Actual	Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 101 STREET OPERATIONS &amp; MAINTENANCE</b>					
<i>REVENUES:</i>					
Permits	56,942	119,995	96,000	96,000	135,021
Engineering Review Fees	1,050	50	1,000	1,000	2,754
Motor Vehicle Fuel Tax	861,723	863,896	870,028	870,028	871,657
Interest Earnings/Other	-	(340)	-	-	-
<b>Subtotal Operating Revenues</b>	<b>\$ 919,715</b>	<b>\$ 983,601</b>	<b>\$ 967,028</b>	<b>\$ 967,028</b>	<b>\$ 1,009,432</b>
<i>EXPENDITURES:</i>					
Street Lighting	470,847	436,063	164,760	166,166	280,151
Traffic Control Devices	442,137	279,351	422,660	426,873	322,735
Snow & Ice Response	10,103	14,636	15,500	15,500	58,125
Road & Street Preservation	1,246,351	1,297,320	1,393,769	1,456,845	1,424,483
<b>Subtotal Operating Expenditures</b>	<b>\$2,169,439</b>	<b>\$2,027,370</b>	<b>\$1,996,689</b>	<b>\$2,065,384</b>	<b>\$2,085,493</b>
<b>OPERATING INCOME (LOSS)</b>	<b>(\$1,249,724)</b>	<b>(\$1,043,769)</b>	<b>(\$1,029,661)</b>	<b>(\$1,098,356)</b>	<b>(\$1,076,062)</b>
<i>OTHER FINANCING SOURCES:</i>					
Donations/Contributions	9,780	10,000	-	-	3,000
Judgments, Settlements/Miscellaneous	2,143	907	-	-	808
Permits Deposits for Professional Services	5,060	8,784	2,500	2,500	1,376
Transfer In From General Fund	1,266,320	1,182,032	1,186,084	1,316,705	1,187,502
<b>Subtotal Other Financing Sources</b>	<b>1,285,591</b>	<b>\$1,201,723</b>	<b>\$1,188,584</b>	<b>\$1,319,205</b>	<b>\$1,192,686</b>
<i>OTHER FINANCING USES:</i>					
Grants/Other	5,060	8,784	-	-	9,573
Building, Vehicles, Equipment	3,703	55,202	143,923	271,624	119,858
Construction - Traffic Control	27,105	28,193	15,000	15,000	41,664
<b>Subtotal Other Financing Uses</b>	<b>35,867</b>	<b>\$92,179</b>	<b>\$158,923</b>	<b>\$286,624</b>	<b>\$171,095</b>
<b>Total Revenues and Other Sources</b>	<b>2,205,306</b>	<b>\$2,185,324</b>	<b>\$2,155,612</b>	<b>\$2,286,233</b>	<b>\$2,202,118</b>
<b>Total Expenditures and other Uses</b>	<b>2,205,306</b>	<b>\$2,119,548</b>	<b>\$2,155,612</b>	<b>\$2,352,008</b>	<b>\$2,256,588</b>
<b>Beginning Fund Balance:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,775</b>	<b>\$65,775</b>
<b>Ending Fund Balance:</b>	<b>\$0</b>	<b>\$65,775</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,305</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 102 REAL ESTATE EXCISE TAX</b>					
<i>REVENUES:</i>					
Real Estate Excise Tax	1,486,450	2,114,687	1,300,000	2,120,000	2,453,402
Interest Earnings	77	1,749	-	-	4,606
<b>Total Revenue</b>	<b>\$1,486,527</b>	<b>\$2,116,437</b>	<b>\$1,300,000</b>	<b>\$2,120,000</b>	<b>\$2,458,007</b>
<i>EXPENDITURES:</i>					
Transfer Out - Fund 106 Public Art	-	-	-	27,791	27,791
Transfer Out - Fund 301 Parks CIP	85,878	107,234	100,000	525,255	525,255
Transfer Out - Fund 302 Transportation CIP	1,773,634	1,606,071	1,091,000	1,833,824	1,833,824
<b>Total Expenditures</b>	<b>\$2,128,501</b>	<b>\$1,713,305</b>	<b>\$1,191,000</b>	<b>\$2,386,870</b>	<b>\$2,386,870</b>
<b>Beginning Fund Balance:</b>	<b>\$1,118,529</b>	<b>\$476,554</b>	<b>\$210,249</b>	<b>\$879,686</b>	<b>\$879,686</b>
<b>Ending Fund Balance:</b>	<b>\$476,554</b>	<b>\$879,686</b>	<b>\$319,249</b>	<b>\$612,816</b>	<b>\$950,823</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 103 LAKEWOOD TRANSPORTATION BENEFIT DISTRICT</b>					
<i>REVENUES:</i>					
\$20 Vehicle License Fee (Net of State Admin Fee)	484,016	781,318	689,000	814,000	822,764
Interest Earnings	49	1,002	-	-	1,810
<b>Total Revenue</b>	<b>\$484,065</b>	<b>\$782,320</b>	<b>\$689,000</b>	<b>\$814,000</b>	<b>\$824,574</b>
<i>EXPENDITURES:</i>					
WCIA Risk Assessment	2,500	2,500	2,500	-	-
Audit	-	2,933	-	2,500	1,955
Transfer to Fund 302 Transportation Capital	481,565	678,500	682,500	777,500	777,500
<b>Total Expenditures</b>	<b>\$484,065</b>	<b>\$683,933</b>	<b>\$685,000</b>	<b>\$780,000</b>	<b>\$779,455</b>
<b>Beginning Fund Balance:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$98,387</b>	<b>\$98,387</b>
<b>Ending Fund Balance:</b>	<b>\$0</b>	<b>\$98,387</b>	<b>\$4,000</b>	<b>\$132,387</b>	<b>\$143,506</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 104 HOTEL/MOTEL LODGING TAX</b>					
<i>REVENUES:</i>					
Special Hotel/Motel Lodging Tax (5%)	\$494,141	\$540,974	\$428,571	\$485,714	\$544,428
Transient Rental income Tax (2%)	197,656	216,390	171,429	214,286	217,771
Interest Earnings	2,920	4,900	-	-	13,389
<b>Total Revenues</b>	<b>\$694,717</b>	<b>\$762,264</b>	<b>\$600,000</b>	<b>\$700,000</b>	<b>\$775,589</b>
<i>EXPENDITURES:</i>					
Administration	2,658	-	-	-	-
Lodging Tax Programs	412,477	484,275	600,000	476,350	472,508
Lodging Tax Programs-Transfer Out to Fund 301 Parks CIP	35,000	103,922	500,000	789,019	237,049
<b>Total Expenditures</b>	<b>\$450,135</b>	<b>\$588,197</b>	<b>\$1,100,000</b>	<b>\$1,265,369</b>	<b>\$709,557</b>
<b>Beginning Fund Balance:</b>	<b>\$1,028,557</b>	<b>\$1,273,140</b>	<b>\$969,290</b>	<b>\$1,447,207</b>	<b>\$1,447,208</b>
<b>Ending Fund Balance (earmarked for next year's grant awards)</b>	<b>\$1,273,140</b>	<b>\$1,447,208</b>	<b>\$469,290</b>	<b>\$881,838</b>	<b>\$1,513,240</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 105 PROPERTY ABATEMENT &amp; RENTAL HOUSING SAFETY PROGRAM</b>					
<i>REVENUES:</i>					
<i>Abatement Program:</i>					
Abatement Charges	2,525	24,620	-	4,588	56,633
Interest Earnings	34	1,294	-	-	10,489
Judgments & Settlements/Other Misc	-	-	-	-	983
Transfer In - Fund 001 General	35,000	35,000	125,000	125,000	125,000
<i>Rental Housing Safety Program:</i>					
Transfer In - Fund 001 General	-	-	-	50,000	50,000
Rental Housing Safety Program Fees	-	-	190,000	30,000	96,245
<b>Total Revenues</b>	<b>\$37,559</b>	<b>\$60,914</b>	<b>\$315,000</b>	<b>\$209,588</b>	<b>\$339,349</b>
<i>EXPENDITURES:</i>					
Abatement	150,000	74,045	125,000	265,789	186,174
Rental Housing Safety Program	-	-	185,111	80,000	41,780
<b>Total Expenditures</b>	<b>\$150,000</b>	<b>\$74,045</b>	<b>\$310,111</b>	<b>\$345,789</b>	<b>\$227,954</b>
<b>Beginning Fund Balance:</b>	<b>\$261,771</b>	<b>\$149,331</b>	<b>\$0</b>	<b>\$136,201</b>	<b>\$136,201</b>
<b>Ending Fund Balance:</b>	<b>\$149,330</b>	<b>\$136,201</b>	<b>\$4,889</b>	<b>\$0</b>	<b>\$247,597</b>
Abatement	\$149,331	\$136,201	\$0	\$0	\$143,132
Rental Housing Safety Program	\$0	\$0	\$4,889	-	\$104,465

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 106 PUBLIC ART</b>					
<i>REVENUES:</i>					
Interest Earnings	9	139	-	-	322
Facility Rentals	9,000	6,000	10,000	15,000	15,000
Donations/Contributiosn	400	25	-	-	-
Transfer In - Fund 102 REET	-	-	-	27,791	27,791
<b>Total Revenues</b>	<b>9,409</b>	<b>\$6,164</b>	<b>\$10,000</b>	<b>\$42,791</b>	<b>\$43,113</b>
<i>EXPENDITURES:</i>					
Arts Commission Programs	723	1,031	2,000	2,000	723
Public Art	-	-	-	80,000	62,000
<b>Total Expenditures</b>	<b>\$723</b>	<b>\$1,031</b>	<b>\$2,000</b>	<b>\$82,000</b>	<b>\$62,723</b>
<b>Beginning Fund Balance:</b>	<b>\$25,388</b>	<b>\$34,074</b>	<b>\$11,074</b>	<b>\$39,207</b>	<b>\$39,207</b>
<b>Ending Fund Balance:</b>	<b>\$34,074</b>	<b>\$39,207</b>	<b>\$19,074</b>	<b>\$0</b>	<b>\$19,597</b>

	2015 Actual	2016 Annual Actual	2017		
			Adopted Budget	Revised Budget	Annual Actual
<b>FUND 180 NARCOTICS SEIZURE</b>					
<i>REVENUES:</i>					
Forfeitures	166,343	140,183	75,000	115,865	116,037
Law Enforcement Contracts	23,281	17,956	-	17,753	8,924
Interest Earnings	1,443	1,757	-	-	3,218
<b>Total Revenues</b>	<b>\$191,066</b>	<b>\$159,896</b>	<b>\$75,000</b>	<b>\$133,618</b>	<b>\$128,179</b>
<i>EXPENDITURES:</i>					
Investigations /Predictive Policing	192,753	271,942	75,000	497,800	207,600
Capital Purchases	-	5,355	-	-	-
<b>Total Expenditures</b>	<b>\$192,753</b>	<b>\$277,297</b>	<b>\$75,000</b>	<b>\$497,800</b>	<b>\$207,600</b>
<b>Beginning Fund Balance:</b>	<b>\$483,272</b>	<b>\$481,585</b>	<b>\$532</b>	<b>\$364,183</b>	<b>\$364,183</b>
<b>Ending Fund Balance:</b>	<b>\$481,585</b>	<b>\$364,183</b>	<b>\$532</b>	<b>\$0</b>	<b>\$284,762</b>

	2015 Actual	2016 Annual Actual	2017		
			Adopted Budget	Revised Budget	Annual Actual
<b>FUND 181 FELONY SEIZURE</b>					
<i>REVENUES:</i>					
Forfeitures	-	194,924	-	-	26,147
<b>Total Revenues</b>	<b>\$0</b>	<b>\$194,924</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,147</b>
<i>EXPENDITURES:</i>					
Investigations/Predictive Policing	5,044	-	-	131,405	124,545
Capital Purchases	-	-	-	-	2,644
Transfer to Fund 501 Fleet & Equipment	-	-	-	48,519	48,519
Transfer to Fund 503 Information Technology	-	-	-	15,000	-
<b>Total Expenditures</b>	<b>\$5,044</b>	<b>\$0</b>	<b>\$0</b>	<b>\$194,924</b>	<b>\$175,708</b>
<b>Beginning Fund Balance:</b>	<b>\$5,044</b>	<b>\$0</b>	<b>\$0</b>	<b>\$194,924</b>	<b>\$194,924</b>
<b>Ending Fund Balance:</b>	<b>\$0</b>	<b>\$194,924</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,363</b>

	2015 Actual	2016 Annual Actual	2017		
			Adopted Budget	Revised Budget	Annual Actual
<b>FUND 182 FEDERAL SEIZURE</b>					
<i>REVENUES:</i>					
Forfeitures	218,838	52,679	75,000	75,000	-
Interest Earnings	62	724	-	-	328
<b>Total Revenues</b>	<b>\$218,899</b>	<b>\$53,403</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$328</b>
<i>EXPENDITURES:</i>					
Crime Prevention	83,840	129,804	104,900	194,976	117,945
Capital	-	-	-	10,470	10,469
<b>Total Expenditures</b>	<b>\$83,840</b>	<b>\$129,804</b>	<b>\$104,900</b>	<b>\$205,446</b>	<b>\$128,414</b>
<b>Beginning Fund Balance:</b>	<b>\$71,787</b>	<b>\$206,847</b>	<b>\$180,000</b>	<b>\$130,446</b>	<b>\$130,446</b>
<b>Ending Fund Balance:</b>	<b>\$206,847</b>	<b>\$130,446</b>	<b>\$150,100</b>	<b>\$0</b>	<b>\$2,360</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 190 CDBG/GRANTS</b>					
<i>REVENUES:</i>					
Grants	817,012	598,286	445,000	2,351,879	996,540
Section 108 Loan Proceeds	-	-	-	-	141,000
Interest Earnings	1,004	785	-	-	-
Miscellaneous/Contributions	16,250	40	-	-	-
<b>Total Revenues</b>	<b>\$834,266</b>	<b>\$599,110</b>	<b>\$445,000</b>	<b>\$2,351,879</b>	<b>\$1,137,540</b>
<i>EXPENDITURES:</i>					
Grants	626,266	573,762	445,000	1,384,797	431,704
Section 108 Loan Repayment	-	-	-	-	-
Transfer Out - Fund 302 Transportation	163,114	52,848	-	1,006,849	693,751
<b>Total Expenditures</b>	<b>\$789,380</b>	<b>\$626,611</b>	<b>\$445,000</b>	<b>\$2,391,646</b>	<b>\$1,125,455</b>
<b>Beginning Fund Balance:</b>	<b>\$22,381</b>	<b>\$67,267</b>	<b>\$0</b>	<b>\$39,767</b>	<b>\$39,767</b>
<b>Ending Fund Balance:</b>	<b>\$67,267</b>	<b>\$39,767</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,852</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 191 NEIGHBORHOOD STABILIZATION PROGRAM</b>					
<i>REVENUES:</i>					
Grant-NSP 1	-	-	-	-	40,518
Abatement Charges	-	28,043	-	45,298	53,687
Abatement Interest	-	991	-	-	12,831
<b>Total Revenues</b>	<b>\$0</b>	<b>\$29,034</b>	<b>\$0</b>	<b>\$45,298</b>	<b>\$107,036</b>
<i>EXPENDITURES:</i>					
Grant-NSP 1	18,402	39,225	-	187,982	144,251
<b>Total Expenditures</b>	<b>\$18,402</b>	<b>\$39,225</b>	<b>\$0</b>	<b>\$187,982</b>	<b>\$144,251</b>
<b>Beginning Fund Balance:</b>	<b>\$171,277</b>	<b>\$152,875</b>	<b>\$676</b>	<b>\$142,684</b>	<b>\$142,684</b>
<b>Ending Fund Balance:</b>	<b>\$152,875</b>	<b>\$142,684</b>	<b>\$676</b>	<b>\$0</b>	<b>\$105,469</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 192 OFFICE OF ECONOMIC ADJ/SOUTH SOUND MILITARY COMMUNITIES PARTNERS</b>					
<i>REVENUES:</i>					
Grants	153,468	239,351	-	169,426	127,421
Partner Participation	153,629	176,100	176,805	178,500	181,850
Misc/Other	-	555	-	-	-
Transfer In From Fund 001 General	50,000	54,750	50,000	50,000	50,000
<b>Total Revenues</b>	<b>\$357,097</b>	<b>\$470,756</b>	<b>\$226,805</b>	<b>\$397,926</b>	<b>\$359,271</b>
<i>EXPENDITURES:</i>					
OEA/SSMCP	394,313	442,505	306,672	432,901	340,517
<b>Total Expenditures</b>	<b>\$394,313</b>	<b>\$442,505</b>	<b>\$306,672</b>	<b>\$432,901</b>	<b>\$340,517</b>
<b>Beginning Fund Balance:</b>	<b>\$84,719</b>	<b>\$47,503</b>	<b>\$79,867</b>	<b>\$75,754</b>	<b>\$75,754</b>
<b>Ending Fund Balance:</b>	<b>\$47,503</b>	<b>\$75,754</b>	<b>\$0</b>	<b>\$40,779</b>	<b>\$94,508</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 195 PUBLIC SAFETY GRANTS</b>					
<i>REVENUES:</i>					
Grants	192,779	127,431	-	133,023	100,779
<b>Total Revenues</b>	<b>\$192,779</b>	<b>\$127,431</b>	<b>\$0</b>	<b>\$133,023</b>	<b>\$100,779</b>
<i>EXPENDITURES:</i>					
Grants	192,996	128,351	-	132,103	99,859
<b>Total Expenditures</b>	<b>\$192,996</b>	<b>\$128,351</b>	<b>\$0</b>	<b>\$132,103</b>	<b>\$99,859</b>
<b>Beginning Fund Balance:</b>	<b>\$216</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$920)</b>	<b>(\$920)</b>
<b>Ending Fund Balance:</b>	<b>\$0</b>	<b>(\$920)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 201 GENERAL OBLIGATION BOND DEBT SERVICE</b>					
<i>REVENUES:</i>					
Transfer-In From Fund 001 General	340,162	388,304	477,570	477,570	398,282
Bond Proceeds	-	1,884,032	-	-	-
<b>Total Revenues</b>	<b>\$340,162</b>	<b>\$2,272,336</b>	<b>\$477,570</b>	<b>\$477,570</b>	<b>\$398,282</b>
<i>EXPENDITURES:</i>					
Principal & Interest - 59th Avenue	77,000	77,000	77,000	77,000	77,000
Principal & Interest - Police Station - 2009/2016 LTGO	212,183	133,870	208,598	208,598	129,310
Principal & Interest - Police Station - 2016 LTGO	-	-	-	-	-
Principal & Interest - LOCAL LED Streetlight	50,980	154,650	155,025	155,025	155,025
Bond Refund	-	1,906,816	36,947	36,947	36,947
<b>Total Expenditures</b>	<b>\$340,162</b>	<b>\$2,272,336</b>	<b>\$477,570</b>	<b>\$477,570</b>	<b>\$398,282</b>
<b>Beginning Fund Balance:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Fund Balance:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 202 LOCAL IMPROVEMENT DISTRICT (LID) DEBT SERVICE</b>					
<i>REVENUES:</i>					
Interest	149	1,774	-	-	(1,421)
Assessments	607,068	210,082	204,438	204,438	202,595
<b>Total Revenues</b>	<b>\$607,217</b>	<b>\$211,856</b>	<b>\$204,438</b>	<b>\$204,438</b>	<b>\$201,175</b>
<i>EXPENDITURES:</i>					
Principal & Interest-Combined LID 1101/1103	50,541	525,541	130,601	216,801	210,454
Principal & Interest - LID 1108	73,330	82,660	73,837	73,837	73,837
<b>Total Expenditures</b>	<b>\$123,871</b>	<b>\$608,201</b>	<b>\$204,438</b>	<b>\$290,638</b>	<b>\$284,291</b>
<b>Beginning Fund Balance:</b>	<b>\$1,051</b>	<b>\$484,396</b>	<b>\$7,319</b>	<b>\$88,051</b>	<b>\$88,051</b>
<b>Ending Fund Balance:</b>	<b>\$484,396</b>	<b>\$88,051</b>	<b>\$7,319</b>	<b>\$1,851</b>	<b>\$4,935</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 204 SEWER PROJECT DEBT SERVICE</b>					
<i>REVENUES:</i>					
Sewer Charges (4.75% Sewer Surcharge)	659,515	679,787	660,000	660,000	708,949
Interest Earnings/Other	4,138	7,860	4,500	4,500	12,929
Sanitary Side Sewer Connection Home Loan Repayment	26,246	29,560	20,229	20,229	45,746
<b>Total Revenues</b>	<b>\$689,899</b>	<b>\$717,208</b>	<b>\$684,729</b>	<b>\$684,729</b>	<b>\$767,623</b>
<i>EXPENDITURES:</i>					
PWTFL Debt Service (PW-04-691-PRE-132)	32,439	32,390	32,092	32,092	32,092
PWTFL Debt Service (PW-06-962-022)	310,679	310,679	309,206	309,206	309,206
PWTFL Debt Service (PW-08-951-025)	110,701	110,788	110,268	110,268	110,268
PWTFL Debt Service (PW-12-851-025)	-	-	2,840	2,840	2,840
Transfer To Fund 311 Sewer Capital	270,000	-	290,000	400,000	400,000
<b>Total Expenditures</b>	<b>\$723,819</b>	<b>\$453,857</b>	<b>\$744,406</b>	<b>\$854,406</b>	<b>\$854,406</b>
<b>Beginning Fund Balance:</b>	<b>\$650,854</b>	<b>\$616,934</b>	<b>\$841,679</b>	<b>\$880,285</b>	<b>\$880,285</b>
<b>Ending Fund Balance:</b>	<b>\$616,934</b>	<b>\$880,285</b>	<b>\$782,002</b>	<b>\$710,608</b>	<b>\$793,502</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 251 LOCAL IMPROVEMENT DISTRICT (LID) GUARANTY DEBT SERVICE</b>					
<i>REVENUES:</i>					
Interest Earnings	2,703	1,241	-	-	1,186
<b>Total Revenues</b>	<b>\$2,703</b>	<b>\$1,241</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,186</b>
<i>EXPENDITURES:</i>					
Transfer Out - Fund 001 General	-	270,000	-	-	-
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Beginning Fund Balance:</b>	<b>\$391,798</b>	<b>\$394,501</b>	<b>\$124,501</b>	<b>\$125,742</b>	<b>\$125,742</b>
<b>Ending Fund Balance:</b>	<b>\$394,501</b>	<b>\$125,742</b>	<b>\$124,501</b>	<b>\$125,742</b>	<b>\$126,928</b>

	2015	2016	2017		
	Actual	Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 301 PARKS CAPITAL</b>					
<i>REVENUES:</i>					
Grants	270,943	715,566	450,000	1,469,673	518,674
Interest Earnings	5	284	-	-	5,474
Contributions/Donations	14,000	393,050	400,000	270,000	100,250
USGA/Verizon Fees	35,000	-	-	-	-
Proceeds from Sale of Land	-	-	-	401,475	404,474
Transfer In From Fund 001 General	146,729	-	-	657,125	657,125
Transfer In From Fund 102 REET	85,878	107,234	100,000	427,705	525,255
Transfer In From Fund 104 Hotel/Motel Lodging Tax	35,000	103,922	500,000	789,019	237,049
Transfer In From Fund 401 Surface Water Mgmt	35,000	56,324	50,000	419,650	41,586
<b>Total Revenues</b>	<b>\$622,555</b>	<b>\$1,376,380</b>	<b>\$1,500,000</b>	<b>\$4,434,647</b>	<b>\$2,489,886</b>
<i>EXPENDITURES:</i>					
Capital	545,726	1,226,510	1,500,000	4,671,621	1,733,444
<b>Total Expenditures</b>	<b>\$545,726</b>	<b>\$1,226,510</b>	<b>\$1,500,000</b>	<b>\$4,671,621</b>	<b>\$1,733,444</b>
<b>Beginning Fund Balance:</b>	<b>\$10,277</b>	<b>\$87,106</b>	<b>\$0</b>	<b>\$236,976</b>	<b>\$236,976</b>
<b>Ending Fund Balance:</b>	<b>\$87,106</b>	<b>\$236,975</b>	<b>\$0</b>	<b>\$0</b>	<b>\$993,419</b>

	2015	2016	2017		
	Actual	Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 302 TRANSPORTATION CAPITAL PROJECT</b>					
<i>REVENUES:</i>					
Motor Vehicle Excise Tax	357,560	352,859	350,000	355,170	356,029
State Transportation Package - Multi-Modal Distribution	-	59,757	61,740	61,740	61,819
State Transportation Package - Increased Gas Tax	17,729	34,887	54,096	-	54,092
Grants	6,375,782	10,212,497	4,975,850	13,760,541	5,698,373
Contributions from Utilities/Developers/Partners	328,485	1,296,106	20,000	244,123	337,005
LOCAL Financing	1,667,849	-	-	-	-
LID Financing	-	-	-	-	-
Proceeds from Sale of Asset/Street Vacation	154,225	2,000	-	-	1,000
Interest/Other	-	(7,402)	-	-	12,973
Interfund Loan From Fleet & Equipment Reserves	-	-	-	1,020,000	505,778
Transfer In - Fund 001 General	689,500	310,500	500,000	602,715	602,715
Transfer In - Fund 001 General (Tacoma Power)	-	-	-	-	-
Transfer In - Fund 102 REET	1,773,634	1,606,071	1,091,000	1,833,824	1,833,824
Transfer In - Fund 103 TBD	481,565	678,500	682,500	777,500	777,500
Transfer In - Fund 190 CDBG	163,114	52,848	-	1,006,849	693,751
Transfer In - Fund 401 SWM	989,061	870,269	493,650	1,839,298	666,365
<b>Total Revenues</b>	<b>\$12,998,504</b>	<b>\$15,468,893</b>	<b>\$8,228,836</b>	<b>\$21,501,760</b>	<b>\$11,601,224</b>
<i>EXPENDITURES:</i>					
Capital Projects	11,381,128	13,744,784	8,113,000	24,041,199	12,098,080
Debt Issue Cost	12,849	-	-	-	-
Transfer Out - Fund 401 SWM	-	302,397	-	-	-
Intefund Loan Repayment	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$11,393,977</b>	<b>\$14,047,181</b>	<b>\$8,113,000</b>	<b>\$24,041,199</b>	<b>\$12,098,080</b>
<b>Beginning Fund Balance:</b>	<b>\$0</b>	<b>\$1,604,528</b>	<b>\$271,951</b>	<b>\$3,026,240</b>	<b>\$3,026,240</b>
<b>Ending Fund Balance:</b>	<b>\$1,604,528</b>	<b>\$3,026,240</b>	<b>\$387,787</b>	<b>\$486,801</b>	<b>\$2,529,384</b>



	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 311 SEWER CAPITAL PROJECT</b>					
<i>REVENUES:</i>					
Grants	538,515	161,485	-	50,000	50,000
Interest Earnings	4	(29)	-	-	(360)
Public Works Trust Fund Loan	179,295	320,705			-
Transfer In From Fund 204 Sewer Project Debt	270,000	-	290,000	400,000	400,000
Transfer In From Fund 312 Sanitary Sewer Connection Capital	-	600,000	-	-	-
<b>Total Revenues</b>	<b>\$987,814</b>	<b>\$1,082,161</b>	<b>\$290,000</b>	<b>\$450,000</b>	<b>\$449,640</b>
<i>EXPENDITURES:</i>					
Capital	781,126	1,402,785	290,000	416,791	387,104
<b>Total Expenditures</b>	<b>\$781,126</b>	<b>\$1,402,785</b>	<b>\$290,000</b>	<b>\$416,791</b>	<b>\$387,104</b>
<b>Beginning Fund Balance:</b>	<b>\$106,070</b>	<b>\$309,803</b>	<b>\$39,173</b>	<b>(\$10,821)</b>	<b>(\$10,821)</b>
<b>Ending Fund Balance:</b>	<b>\$312,758</b>	<b>(\$10,821)</b>	<b>\$39,173</b>	<b>\$22,388</b>	<b>\$51,716</b>

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 312 SANITARY SEWER CONNECTION CAPITAL</b>					
<i>REVENUES:</i>					
Sewer Availability Charge	246,640	212,098	316,000	316,000	175,881
Interest Earnings	1,849	4,085	-	-	6,152
Proceeds From Lien	1,127	1,164	-	-	1,354
<b>Total Revenues</b>	<b>\$249,616</b>	<b>\$217,347</b>	<b>\$316,000</b>	<b>\$316,000</b>	<b>\$183,388</b>
<i>EXPENDITURES:</i>					
Capital & Administration	20,036	28,019	-	35,000	34,619
Transfer To Fund 311 Sewer Capital Project	-	600,000	-	-	-
<b>Total Expenditures</b>	<b>\$20,036</b>	<b>\$628,019</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$34,619</b>
<b>Beginning Fund Balance:</b>	<b>\$683,903</b>	<b>\$913,482</b>	<b>\$564,482</b>	<b>\$502,810</b>	<b>\$502,810</b>
<b>Ending Fund Balance:</b>	<b>\$913,482</b>	<b>\$502,810</b>	<b>\$880,482</b>	<b>\$783,810</b>	<b>\$651,579</b>

	2015	2016	2017		
	Actual	Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 401 SURFACE WATER MANAGEMENT</b>					
<i>REVENUES:</i>					
Charges for Services & Fees	2,740,257	2,768,494	2,756,000	2,756,000	2,761,267
Interest Earnings	14,782	22,548	4,000	4,000	46,966
<b>Subtotal Operating Revenues</b>	<b>\$2,755,038</b>	<b>\$2,791,042</b>	<b>\$2,760,000</b>	<b>\$2,760,000</b>	<b>\$2,808,232</b>
<b>% Revenue Change over Prior Year</b>	<b>0.7%</b>	<b>1.31%</b>	<b>-1.11%</b>	<b>-1.11%</b>	<b>0.62%</b>
<i>EXPENDITURES:</i>					
Engineering Services and Operations & Maintenance	1,928,740	1,852,531	-	-	-
Engineering Services	-	-	1,575,244	1,594,797	1,217,665
Operations & Maintenance	-	-	904,893	904,893	766,787
Transfer to Fund 001 General Admin Support	284,700	284,700	284,700	284,700	284,700
<b>Subtotal Operating Expenditures</b>	<b>\$2,213,440</b>	<b>\$2,137,231</b>	<b>\$2,764,837</b>	<b>\$2,784,390</b>	<b>\$2,269,152</b>
<b>% Expenditure Change over Prior Year</b>	<b>-0.5%</b>	<b>-3.44%</b>	<b>29.37%</b>	<b>30.28%</b>	<b>6.17%</b>
<b>OPERATING INCOME (LOSS)</b>	<b>\$541,598</b>	<b>\$653,811</b>	<b>(\$4,837)</b>	<b>(\$24,390)</b>	<b>\$539,080</b>
<b>As a % of Operating Expenditures</b>	<b>24.5%</b>	<b>30.6%</b>	<b>-0.2%</b>	<b>-0.9%</b>	<b>23.8%</b>
<i>OTHER FINANCING SOURCES:</i>					
Grants/Contributions	210,814	190,115	-	141,363	138,015
Flood Control Opportunity Fund	-	-	-	-	-
Judgments, Settlements/Miscellaneous	500	-	-	-	-
Transfer In From Fund 102/302 Street Capital	268,989	302,397	-	-	-
<b>Subtotal Other Financing Sources</b>	<b>480,303</b>	<b>\$492,512</b>	<b>\$0</b>	<b>\$141,363</b>	<b>\$138,015</b>
<i>OTHER FINANCING USES:</i>					
Capital/Other	1,064,633	574,156	87,102	939,436	726,559
Transfer to Fund 301 Parks CIP	35,000	56,324	50,000	419,650	41,586
Transfer to Fund 302 Transportation Capital	989,061	870,269	493,650	1,839,298	666,365
Transfer to Fund 502 Property Management	-	-	-	38,000	-
<b>Subtotal Other Financing Uses</b>	<b>\$2,088,694</b>	<b>\$1,500,749</b>	<b>\$630,752</b>	<b>\$3,236,384</b>	<b>\$1,434,510</b>
<b>Total Revenues and Other Sources</b>	<b>\$3,235,341</b>	<b>\$3,283,554</b>	<b>\$2,760,000</b>	<b>\$2,901,363</b>	<b>\$2,946,247</b>
<b>Total Expenditures and other Uses</b>	<b>\$4,302,134</b>	<b>\$3,637,980</b>	<b>\$3,395,589</b>	<b>\$6,020,774</b>	<b>\$3,703,663</b>
<b>Beginning Fund Balance:</b>	<b>\$6,868,242</b>	<b>\$5,801,449</b>	<b>\$3,032,185</b>	<b>\$5,447,023</b>	<b>\$5,447,023</b>
<b>Ending Fund Balance:</b>	<b>\$5,801,449</b>	<b>\$5,447,023</b>	<b>\$2,396,596</b>	<b>\$2,327,612</b>	<b>\$4,689,608</b>
Ending Fund Balance as a % of Operating Rev	210.6%	195.2%	86.8%	84.3%	167.0%
17% Operating Reserves	\$ 468,356	\$ 474,477	\$ 469,200	\$ 469,200	\$ 477,399
Unreserved / (17% Target Reserves Shortfall):	\$5,333,093	\$4,972,546	\$1,927,396	\$1,858,412	\$4,212,208

	2015 Actual	2016	2017		
		Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 501 FLEET &amp; EQUIPMENT</b>					
<i>OPERATING REVENUES:</i>					
M&O Revenue	629,755	491,653	751,720	751,720	649,107
Interest Earnings	1,530	15,394	4,000	3,980	29,381
<b>Total Revenues</b>	<b>\$631,285</b>	<b>\$507,047</b>	<b>\$755,720</b>	<b>\$755,700</b>	<b>\$678,489</b>
<i>OPERATING EXPENDITURES:</i>					
Gasoline	304,709	262,724	424,150	424,150	317,678
Other Supplies	4,629	1,725	3,990	3,990	18,195
Repairs & Maintenance	313,456	263,832	327,580	327,580	342,474
Other Services & Charges	8,492	140	-	-	140
<b>Total Expenditures</b>	<b>\$631,285</b>	<b>\$528,421</b>	<b>\$755,720</b>	<b>\$755,720</b>	<b>\$678,487</b>
<b>Operating Revenue Over/(Under) Expenditures</b>	<b>\$0</b>	<b>(\$21,374)</b>	<b>\$0</b>	<b>(\$20)</b>	<b>\$2</b>
<i>OTHER FINANCING SOURCES:</i>					
Interfund Loan Payment & Interest	-	-	-	-	-
Replacement Reserves Collections	883,135	972,694	853,089	853,089	831,415
Capital Contribution	-	-	80,500	205,500	79,941
Proceeds From Sale of Assets	68,698	90,355	37,800	49,800	29,175
Transfer In From Fund 001 General	-	233,239	-	-	-
Transfer In from Fund 181 Felony Seizure	-	-	-	48,519	48,519
Transfer In from Fund 302 Transportation CIP	-	-	-	-	-
Transfer In From Fund 504 Risk Management	-	79,884	-	4,395	4,395
<b>Total Other Financing Sources</b>	<b>\$951,832</b>	<b>\$1,376,172</b>	<b>\$971,389</b>	<b>\$1,161,303</b>	<b>\$993,445</b>
<i>OTHER FINANCING USES:</i>					
Fleet & Equipment New & Replacement	1,212,019	388,957	757,550	1,302,945	1,061,710
Interfund Loan To Fund 302 LID Interim Financing	-	-	-	1,020,000	505,778
Transfer to Fund 001 General	40,802	-	-	-	-
Transfer to Fund 502 Information Technology	110,050	123,189	-	-	-
<b>Total Other Financing Uses</b>	<b>\$1,362,871</b>	<b>\$512,146</b>	<b>\$757,550</b>	<b>\$2,322,945</b>	<b>\$1,567,488</b>
<b>Total Revenues</b>	<b>\$1,583,118</b>	<b>\$1,883,219</b>	<b>\$1,727,109</b>	<b>\$1,917,003</b>	<b>\$1,671,934</b>
<b>Total Expenditures</b>	<b>\$1,994,156</b>	<b>\$1,040,567</b>	<b>\$1,513,270</b>	<b>\$3,078,665</b>	<b>\$2,245,975</b>
<b>Beginning Fund Balance:</b>	<b>\$4,095,975</b>	<b>\$3,684,937</b>	<b>\$4,380,428</b>	<b>\$4,527,589</b>	<b>\$4,527,589</b>
<b>Ending Fund Balance:</b>	<b>\$3,684,937</b>	<b>\$4,527,589</b>	<b>\$4,594,267</b>	<b>\$3,365,927</b>	<b>\$3,953,548</b>

	2015	2016	2017		
	Actual	Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 502 PROPERTY MANAGEMENT</b>					
<i>OPERATING REVENUES:</i>					
M&O Revenue	727,437	731,389	590,060	596,799	718,379
Interest Earnings	2,634	1,658	-	-	2,731
<b>Total Operating Revenues</b>	<b>\$ 730,071</b>	<b>\$ 733,047</b>	<b>\$ 590,060</b>	<b>\$ 596,799</b>	<b>\$ 721,111</b>
<i>OPERATING EXPENDITURES:</i>					
City Hall Facility	299,931	328,130	290,260	293,774	397,455
Police Station	207,098	252,103	232,270	234,955	259,006
Parking Facilities/Light Rail	154,520	152,814	67,530	68,070	61,185
<b>Total Operating Expenditures</b>	<b>\$ 661,549</b>	<b>\$ 733,047</b>	<b>\$ 590,060</b>	<b>\$ 596,799</b>	<b>\$ 717,646</b>
<b>Operating Revenue Over/(Under) Expenditures</b>	<b>\$ 68,522</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,464</b>
<i>OTHER FINANCING SOURCES:</i>					
Replacement Reserve Collections	-	-	100,000	100,000	100,000
Transfer in From Fund 401 SWM	-	-	-	38,000	-
<b>Total Other Financing Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 138,000</b>	<b>\$ 100,000</b>
<i>OTHER FINANCING USES:</i>					
Capital/1-Time	67,432	69,178	109,000	280,454	44,633
<b>General Capital Replacement/Maintenance</b>	<b>67,432</b>	<b>7,096</b>	<b>3,046</b>	<b>2,389</b>	<b>3,893</b>
Capital Projects - Police Station Gate	67,432	7,096	3,046	2,389	3,893
<b>Total Other Financing Uses</b>	<b>\$ 67,432</b>	<b>\$ 69,178</b>	<b>\$ 109,000</b>	<b>\$ 280,454</b>	<b>\$ 44,633</b>
<b>Total Revenues</b>	<b>\$ 730,071</b>	<b>\$ 733,047</b>	<b>\$ 690,060</b>	<b>\$ 734,799</b>	<b>\$ 821,111</b>
<b>Total Expenditures</b>	<b>\$ 728,981</b>	<b>\$ 802,226</b>	<b>\$ 699,060</b>	<b>\$ 877,253</b>	<b>\$ 762,279</b>
<b>Beginning Fund Balance:</b>	<b>\$446,156</b>	<b>\$447,246</b>	<b>\$234,767</b>	<b>\$378,068</b>	<b>\$378,068</b>
<b>Ending Fund Balance:</b>	<b>\$447,246</b>	<b>\$378,068</b>	<b>\$225,767</b>	<b>\$235,614</b>	<b>\$436,900</b>

	2015	2016	2017		
	Actual	Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 503 INFORMATION TECHNOLOGY</b>					
<i>REVENUES:</i>					
M&O Revenue	1,007,671	931,086	1,293,748	1,317,045	1,084,685
Misc/Interest/Other	1,782	808	-	-	(785)
<b>Total Operating Revenues</b>	<b>\$ 1,009,453</b>	<b>\$ 931,894</b>	<b>\$ 1,293,748</b>	<b>\$ 1,317,045</b>	<b>\$ 1,083,901</b>
<i>EXPENDITURES:</i>					
Personnel	480,917	468,661	483,588	496,885	494,918
Supplies	106,740	59,497	108,020	108,020	44,135
Services & Charges	421,796	531,204	702,140	712,140	551,805
6-Year IT Strategic Plan	-	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$1,009,453</b>	<b>\$1,059,362</b>	<b>\$1,293,748</b>	<b>\$1,317,045</b>	<b>\$1,090,858</b>
<b>Operating Revenue Over/(Under) Expenditures</b>	<b>\$0</b>	<b>(\$127,469)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$6,957)</b>
<i>OTHER FINANCING SOURCES:</i>					
Replacement Reserve Collection	-	20,000	22,500	22,500	22,500
Proceeds from Capital Lease	57,295	-	-	-	-
Capital Contribution/1-Time M&O/6-Year Strategic Plan	202,102	175,845	794,750	948,159	659,964
Transfer In From Fund 181 Felony Seizure	-	-	-	15,000	-
Transfer In From Fund 501 Fleet & Equipment	110,050	123,189	-	-	-
<b>Total Other Financing Sources</b>	<b>\$369,447</b>	<b>\$319,034</b>	<b>\$817,250</b>	<b>\$985,659</b>	<b>\$682,464</b>
<i>OTHER FINANCING USES:</i>					
One-Time/Capital	308,499	232,514	794,750	963,159	653,005
<b>Total Other Financing Uses</b>	<b>\$308,499</b>	<b>\$232,514</b>	<b>\$794,750</b>	<b>\$963,159</b>	<b>\$653,005</b>
<b>Total Revenues</b>	<b>\$1,378,901</b>	<b>\$1,250,928</b>	<b>\$2,110,998</b>	<b>\$2,302,704</b>	<b>\$1,766,365</b>
<b>Total Expenditures</b>	<b>\$1,317,952</b>	<b>\$1,291,877</b>	<b>\$2,088,498</b>	<b>\$2,280,204</b>	<b>\$1,743,863</b>
<b>Beginning Fund Balance:</b>	<b>\$0</b>	<b>\$60,948</b>	<b>\$22,500</b>	<b>\$20,000</b>	<b>\$20,000</b>
<b>Ending Fund Balance:</b>	<b>\$60,948</b>	<b>\$20,000</b>	<b>\$45,000</b>	<b>\$42,500</b>	<b>\$42,502</b>

	2015	2016	2017		
	Actual	Annual Actual	Adopted Budget	Revised Budget	Annual Actual
<b>FUND 504 RISK MANAGEMENT</b>					
<i>REVENUES:</i>					
M&O Revenue	958,425	1,030,308	1,176,972	1,261,972	1,218,865
AWC Retro Refund	23,878	20,054	24,000	124,193	-
Interest/Miscellaneous	-	820	-	-	(686)
Insurance Proceeds/3rd Party Recoveries	51,778	163,744	50,000	60,495	207,728
<b>Total Revenues</b>	<b>\$1,034,081</b>	<b>\$1,214,926</b>	<b>\$1,250,972</b>	<b>\$1,446,660</b>	<b>\$1,425,907</b>
<i>EXPENDITURES:</i>					
Safety Program	27	2,659	5,180	5,180	1,790
AWC Retro Program	44,239	23,998	24,000	124,193	30,462
WCIA Assessment	835,200	942,553	1,071,792	1,071,792	1,055,879
Claims/Judgments & Settlements	154,615	165,831	150,000	191,100	183,189
<b>Total Expenditures</b>	<b>\$1,034,081</b>	<b>\$1,135,041</b>	<b>\$1,250,972</b>	<b>\$1,392,265</b>	<b>\$1,271,319</b>
<i>OTHER FINANCING SOURCES:</i>					
Capital Contribution/1-Time M&O	291,920	5,000	-	-	-
<b>Total Other Financing Sources</b>	<b>\$291,920</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<i>OTHER FINANCING USES:</i>					
One-Time/Capital	291,920	5,000	-	50,000	150,193
Transfer To Fund 501 Fleet & Equipment	-	79,884	-	4,395	4,395
<b>Total Other Financing Uses</b>	<b>\$291,920</b>	<b>\$84,884</b>	<b>\$0</b>	<b>\$54,395</b>	<b>\$154,588</b>
<b>Total Revenues</b>	<b>\$1,326,001</b>	<b>\$1,219,926</b>	<b>\$1,250,972</b>	<b>\$1,446,660</b>	<b>\$1,425,907</b>
<b>Total Expenditures</b>	<b>\$1,326,001</b>	<b>\$1,219,925</b>	<b>\$1,250,972</b>	<b>\$1,446,660</b>	<b>\$1,425,907</b>
<b>Beginning Fund Balance:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Ending Fund Balance:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**City Council**

<b>Performance Measure</b>	<b>Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
#of City Council retreats	2 times per year	0	0	0	1
# of City Council sponsored/supported events	20 per year	7	11	10	11

Events:

14th Annual MLK Celebration  
 Lakewood Chamber Chili Cook Off  
 4th Annual Happy Hearts Dinner & Auction  
 19th Annual APCC New Year Celebration  
 Lakewood Lions Crab Feed  
 2017 Pierce County READS  
 Community Farewell & Recognition LTG Lanza  
 KWA - 2nd Annual Taste of Korea  
 Pierce County Library - Summer Reading Kick Off  
 Springbrook Park Ribbon Cutting Event  
 Relay for Life - Lakewood  
 1st Annual You Matter Movement 5K  
 Greater Lakes Mental Health Anniversary Celebration  
 Ray Evans Memorial Fish Event  
 Studio Fitness 5K  
 Pierce County Law Enforcement Memorial Event  
 Parks Appreciation Day  
 SummerFest  
 Samoa Culture Day  
 National Night Out  
 Asian Film Festival  
 JBLM Centennial Celebration  
 Team Tillicum 5K  
 Waughop Lake Trail Grand Opening  
 CPTC 75th Anniversary  
 Boys and Girls 10th Anniversary - Lakewood Club  
 Springbrook Park Block Party  
 Veterans Day Ceremony/100 Commemoration of WWI & JBLM 100th Anniv  
 Bahai Community Bicentennial Anniversary  
 CPTC 75th Anniversary  
 LeMay Community Clean-up Day  
 Small Business Saturday  
 Truck & Tractor Day  
 2/2 SBCT Dinner @ Thornewood  
 Emergency Food Network Dinner & Auction  
 Make a Difference Day  
 Christmas Tree Lighting  
 Jingle Bell 5K

## City Manager

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Average # of items on study session agendas	< 6 items	5.2	4	4	5
# of new social media followers - Facebook	Average 10 per month	37	114	55	52
# of new social media followers - Twitter	Average 10 per month	22	509	16	23
# of multimedia items produced - video	1 per month	4	18	6	7
# of presentations of State of the City	10	3	4	0	4



**Finance**

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Type/Description- Finance</b>					
# of invoices paid annually	n/a	2038	2227	1949	1994
% of invoices paid within 30 days of invoice date <sup>(1)</sup>	95%	81.0%	86.2%	82.8%	84.6%
% of accounts receivable aged balances over 60 days versus annual billing	5%	12.00%	14.07%	8.00%	7.30%
GFOA Award Received for Prior Year's CAFR <sup>(2)</sup>	Yes	n/a	n/a	n/a	n/a
GFOA Award Received for Prior Year's PAFR <sup>(3)</sup>	Yes	n/a	n/a	n/a	n/a
GFOA Award Received for Biennium's Budget Document	Yes	n/a	Yes	n/a	n/a
Clean Audit for Prior Fiscal Year <sup>(4)</sup>	Yes	n/a	n/a	No	n/a
Bond Rating Per Standard & Poor's <sup>(5)</sup>	AA	AA-	AA-	AA-	AA-
# of months cash reconciled	12	2	4	3	3
Average working days to compile quarterly financial report <sup>(6)</sup>	5	6	6	6	6

(1) Requires coordination with departments to ensure Accounts Payable receives invoices timely.

(2) The City received the GFOA Award for Fiscal Year 2016 CAFR (Comprehensive Annual Financial Report) in January 2018.

(3) The City received the GFOA Award for Fiscal Year 2016 PAFR (Popular Annual Financial Report) in January 2018.

(4) The SAO (State Auditor's Office) audit finding was related to financial audit of 1998 assets.

(5) Effective April 2016, the City no longer has LTGO rated debt, therefore, rating is based on last rated bond.

(6) Number of days increased due to additional content added to the quarterly financial report.

## Human Resources

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Measures- Human Resources</b>					
Number of current (unexpired) Collective Bargaining Agreements as of EOQ	4	3	4	4	4
Voluntary Employee Turnover Rate	<12%	1.42%	4.29%	2.35%	1.42%
Average number of recruitments/analyst	n/a	4	5	4	4
Average number of applications received/position	n/a	48	60	46	42
Percentage of employees hired during the quarter last year and still employed	100%	100%	90%	57%	67%
Average number of days to create civil service eligibility list	<60	24	15	29	17
Average number of days to complete external non-civil service recruitment	<45	60	40	33	36.0%
Average number of FTEs filled City-wide	220	212	210	207	212
Percentage of performance evaluations due during quarter completed	100%	54%	53%	60%	45%
Percentage change in number of categories where workforce underutilization rate is 3% or greater	-10%	0%	6.60%	0%	0%
<b>Measures- Risk Management</b>					
Number of City facilities inspected for safety	5	1	0	0	5
Percentage of employees in compliance with mandatory training	100%	n/a	n/a	n/a	n/a
Number of new worker's compensation claims/100 FTEs	n/a	0.009	0.009	0	0.033
Percentage change in work days missed due to job-related injuries or illness over same quarter the prior year	-10%	-80%	-100%	-100%	50%
Worker's Compensation Experience Factor	<1.0	1.1092	1.1092	1.1092	1.1092

## Information Technology

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of new systems implemented	n/a	1	0	0	1
# of users served	n/a	243	227	279	258
# of personal computers maintained	n/a	454	454	454	403
# of support calls received annually	n/a	575	556	578	426
# of applications maintained	n/a	139	141	141	139
# of servers maintained (LAN/WAN)	n/a	85	88	88	91
# of phones operated and maintained	550	516	516	515	515
% of IT system up-time during normal business hours	100%	100%	100%	100%	100%
% of communications up-time during normal business hours	100%	100%	100%	100%	100%

Community and Economic Development

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4				
<b>Measure-CDBG</b>									
# of persons with new or improved access to public facility or infrastructure	4693	7185	0	0	0				
# of owner-occupied units rehabilitated	12	7	4	3	2				
# of new affordable housing units constructed	12	0	0	1	1				
# persons with access to affordable housing through fair housing activities	50	8	5	0	0				
# units assisted that are occupied by the elderly	tbd	5	4	3	1				
# of homebuyers receiving direct financial assistance through down payment assistance/closing costs	2	0	0	0	0				
# of jobs created*	20	12	8	0	0				
\$ program income received (CDBG & NSP)	tbd	\$13,643	\$47,711	\$35,061	\$62,279				
#of dangerous building abatements completed annually	15	3	4	2	6				
# of households receiving sewer connection assistance through PWTf program	5	0	1	0	0				
<b>Measure- Economic Development</b>									
\$ investment created through economic dev efforts	\$80,000,000	\$175,610,000	\$22,360,472	\$39,607,450	\$62,958,358				
# of business retention/expansion of interviews conducted	80	19	34	17	32				
# of new market rate, owner-occupied housing units constructed annually	40	10	9	13	15				
# of projects where permit assistance was provided	40	16	12	9	22				
# of special projects completed	50	21	14	12	12				
# of economic development inquiries received	200	78	85	61	48				
# of lodging contracts managed	16	0	0	0	0				
# of participant attending forums, focus groups, or special events	500	0	120	90	250				
# of new companies located in Lakewood	20	41	35	54	60				
# of new development projects assisted	30	18	11	23	17				
<b>Measure- Building Permit</b>									
# of permits issued	tbd	363	400	380	398				
# of plan reviews performed	tbd	185	195	237	195				
# of inspections performed	tbd	1,138	1,492	1,531	824				
<b>Measure- Advance Planning</b>									
# of privately initiated amendments	2017	0	1	0	0				
# of city initiated amendments	2017	1 (pending)	1	0	4				
Rental housing safety program	2017/18	Software development nearly complete	Registration to begin in October	Registration is underway; over 4,400 properties registered	Software fixes				
Title 18A update	2017/18	1st rough draft nearly complete	1st rough draft complete; internal meetings; development of an outreach plan	No change in status	No change in status				
CBD subarea plan	2017/18	Consultant selection process underway	Contract signed; public outreach initiated	Concept plan nearing completion; initial outreach & existing conditions report being prepared	EIS Scoping Notice prepared; finalized EIS approach; finalized the existings conditons report; performed targeted outreach; finalized vision & guiding principles.				
Backflow prevention	7/9/1905	Collecting information	City Council action pending	Interlocal agreement executed; \$18,500 invoice processed	Reporting and transfer of information in place				
Strategic Plan	2017/18	Collecting information	Under development	Under development	Under development.				
Complete annual assignments - capital facilities plan update, tracking housing date, and prepare multi-family tax credit report	Annual	N/A	N/A	N/A	Housing report done; MFTE report submitted to state.				
<b>Permit Type- Current Planning</b>	<b>Target # of Days</b>	<b>Total Permits</b>	<b>% w/in Target?</b>	<b>Total Permits</b>	<b>% w/in Target?</b>	<b>Total Permits</b>	<b>% w/in Target?</b>	<b>Total Permits</b>	<b>% w/in Target?</b>
Zoning Certification	30	11	100%	17	100%	13	100%	8	100%
Conditional use	120	2	100%	0	N/A	1	100	0	N/A
Administrative use	120	1	100%	1	100%	1	100%	1	100%
Preliminary plat	120	2	100%	0	N/A	2	100	0	N/A
Preliminary short plat	90	2	100%	1	100%	1	100%	3	100%
Sign permit	20	22	100%	8	100%	13	100%	19	100%
Site development permit	90	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Building Permit	20	66	100%	69	98	103	99	81	99
Shoreline permit	180	5	100%	5	100%	4	100%	6	100%
<b>Permit Type</b>	<b>Target # of Days</b>	<b>Total Permits</b>	<b># w/in Target?</b>	<b>Total Permits</b>	<b>% w/in Target?</b>	<b>Total Permits</b>	<b>% w/in Target?</b>	<b>Total Permits</b>	<b>% w/in Target?</b>
New single family residential	30	3	100%	11	100%	13	100%		100%
Residential additions	30	11	100%	10	100%	16	94%		100%
New multi-family *	30	6	33%	0	n/a	0			N/A
New commercial buildings *	30	9	56%	8	100%	6	100%		100%
Commercial tenant improvements - major (change of use)	30	26	100%	28	100%	46	100%		
Commercial tenant improvements - minor	30								

\* The figures provided are based on plans received by the City as of March 31, 2017.

Legal

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of days on average to review/process a contract	3	2.5	3.26	3.24	3.12
# of days on average for PRA response	30	14	30 +/-	43 +/-	34
Increase scope and extent of paperless discovery and electronic exchange of information with defense counsel, with goal being to reduce use of paper and related expenditures by 50%	50%	90% of PD discovery is paperless.	100% of PD discovery is paperless.	100% of PD discovery is paperless.	100 % of PD discovery is paperless.
Manage contract prosecution agreements/contracts to maintain maximum coverage of regular weekly calendars (16/week), as well as trials within the allocated budget	100%	100%	100%	100%	100%
Provide discovery within 14 calendar days of a request in 90% or more of the cases in which discovery is authorized/requested/required	90%	90%	90%	100%	100%
Respond to requests for legal advice/review as well as training (criminal law/criminal procedure generally) from Lakewood Police Department within 5 business days of request in 90% or more of the cases, with the goal being to remain in regular contact to triage issues and maximize delivery of law enforcement services with the most current training on criminal law/criminal procedure	90%	90%	90%	100%	100%
Review all Lakewood Police Department contracts within 5 business days of receipt in 90% or more of the matters, unless an expedited response is requested or necessary	90%	90%	100%	100%	100%
Make In Custody charging decisions within 8 hours of receipt of the report(s) in 90% or more of the cases	90%	90%	100%	100%	100%
Review all felony In Custody NCF cases from Pierce County within 8 hours of receipt of the report(s) in 95% or more of the cases	95%	95%	100%	100%	100%
Renew and maintain on regular basis community liaisons with: (1) community partners responding to the needs of domestic violence and domestic violence victims; (2) community action groups involved with education and advocacy relating to DUI/Physical Control; and (C) Child Protective Services and Adult Protective Services to ensure continuity of information in those cases involving the most vulnerable members of our community	100%	100%	100%	100%	100%
Review incidents for charging decision within 30 days of receipt	30 Days	30 Days	40 Days	40 Days	30 Days
Comply with the court rules regarding timeliness of all responsive pleadings (motions and appeals primarily) in 95% of the cases	95%	100%	100%	100%	100%

**Municipal Court**

<b>Performance Measure</b>	<b>Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
# of community group road tours	8	0	4	1	6
# of incidents with offenders involving risk management	0	0	0	0	0
# of work crew hours performed in lieu of jail	n/a	520	432	576	408
Cost saved by using alternative sentencing	n/a	\$26,889	\$24,001	\$15,682	\$3,521
Cost saved from reduced number of court transports	\$35,000	\$8,256	\$5,055	\$4,199	\$5,189

Parks and Recreation

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Measure- Admin</b>					
Cost Recovery % Target - 45% for parks and recreation services	45 %	47%	48%	46%	45%
<b>Measure- Human Services</b>					
Monthly average attendance at Lakewood Community Collaboration	40 each month	37	34	36	34
# of human services contracts Managed	25	21	22	22	22
<b>Measure- Recreation</b>					
\$ vendor sales generated from Farmers Market	\$140,000	\$3,500	\$35,000	\$126,500	\$0
# of partners at SummerFEST	50	20	40	100	20
\$ sponsorship, grants and in-kind service	\$70,000	\$52,350	\$8,550.00	\$9,000	\$8,500
Math Relay School/participants	8/240	0	11/350	0 (Presented to Elementary Principals)	22 Teams/13 schools
# of registered participants at SummerFEST Triathlon	200	88	246	299	0
<b>Measure- Senior Center</b>					
# of unduplicated seniors served	1,400	1211	150	112	128
\$ revenue generated from grants, fees, donations & in-kind support	\$80,000	\$26,177	\$13,800	\$17,126	\$72,207
# of volunteer hours	1,300	486.5	578	499.5	457
<b>Measure- Park Facilities</b>					
# of special use permits generated at park site (not FSP)	160	2	47	99	4
Boat Launch Revenue	\$50,000	\$3,539.58	\$18,487	\$27,588	\$1,340
# of returning customers	20	2	-	6	4
<b>Measure- Fort Steilacoom</b>					
# of acres of open space to maintain	500	500	500	500	500
# of special use permits for park use	230	4	74	95	20
# of returning customers	25	5	7	26	16
<b>Measure- Landscape</b>					
# of sites maintained	38	38	38	38	38
# of special projects completed outside of regular maintenance schedule	10	3	1		
<b>Measure- Property Management</b>					
# of square feet of coverage per building maintenance employee	158,615	158,615	158,615	158,615	158,615
# of unscheduled system failures	0	0	1 Boiler Repair (City Hall)	- 1 Hot Water Heater (City Hall) - 1 HVAC Repairs (City Hall) - 2 HVAC Repairs (O&M)	- 1 Hot Water Circulating Pump Leak (City Hall 3rd Floor) - 1 Mr. Slim (City Hall Server Room) - 1 Microwave (PD) - 1 Alarm System Control Panel (City Hall) - 1 Fire Alarm Charging System (PD) - 12 Car Breakins Glass Cleanup (Sounder Station)
# of service requests	400	161	133	171	203
<b>SWM Operations &amp; Maintenance</b>					
# of City street curb miles swept	3600	1053	254	625	1,474
# of catch basins cleaned or inspected	3400	491	1,432	2,123	43
# of hours of storm drain pipe video inspections recorded	900	8.5	246.50	405	355
# of linear feet of storm drain pipe cleaned	30000	0.00	9,369	17,306	27,723
# of tons of sweeping and vactor waste disposed of	2000	591	768	329	1,401
# of gallons of vactor liquid waste disposed of	100000	30,330	34,450	28,600	31,220
<b>Measure- Street Operations and Maintenance</b>					
% of completed MyLakewood311 requests	1	100%	100%	95.70%	95.7
# of potholes responded to	<275	235	212	55	123
# of reported downed signs	<400	103	106	119	107
# of traffic signal major equipment failures	<2	0	0	0	0
# of after hour call outs	<250	40	28	25	36

**Public Works**

<b>Performance Measure</b>	<b>Target</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
<b>Measure- Transportation Capital</b>					
# of traffic signals operated and maintained	77	69	69	69	69
# of City maintained street lights	1,982	1,982	1,982	1,982	1,982
Annual transportation capital funds administered		\$1,802,000	\$4,386,000	\$4,042,000	\$1,868,503
Amount of transportation grant funds awarded		\$0	\$535,000	\$0	\$0
<b>Measure- Surface Water Management</b>					
# of businesses/properties inspected for SWM compliance	200	26	145	17	2
# of charity car wash permits issued	60	0	8	12	0
# of volunteer hours for water quality sampling	100	0	60	60	25
% maintain compliance with NPDES Municipal Stormwater permit	100%	100%	100%	100%	100%



Police

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>Measure- Specialty Units</b>					
# of traffic stops	9000	2567	2667	2275	2240
Property Room Audits	1	0	0		
Animal Complaints	2800	533	668	726	
# of captures by K9	25	4			
Marine Service Hours	90	24	26	90	
SWAT Missions	24	13	10	6	
SWAT Training Days	31	6	15	6	
Civil Disturbance missions	0	1	1	1	
Civil Disturbance Team Training Days	13	3	0	1	
Vehicle Collisions (Fatality)	0	1	1	1	1
Vehicle Collisions (Injury)	250	70	69	70	83
Vehicle Collisions (Non-Injury)	2100	250	255	263	306
Narcotics Detections	40	21			
<b>Measure- Criminal Investigations</b>					
Cases assigned for follow up	1000	285	363	508	266
Cases cleared by investigation	700	356	375	254	205
Amount of narcotics seized (lbs)	30	46.22lbs	14.12lbs	7.86lbs.	4.2 lbs.
# of findings during Special Operations quarterly audits	0	0	1	0	0
<b>Measure- Patrol</b>					
# of arrests	2500	559	592	533	536
# of self-initiated calls for service	2200	6134	5813	6529	5793
# of minutes to respond to call for service	12	18.45* All Pri	20.68*	17.05	20.57
Top Priority calls: Average time from receipt to dispatch (in minutes)	3	2.97 (Pri1)	3.25	2.49 (Pri1)	3.06
Top Priority calls: Average time from dispatch to arrival on scene (in minutes)	3.5	4.57 (Pri1)	4.07	3.97 (Pri1)	4
Total calls for service	55,000	15593	16,513	17,256	15298
<b>Measure- Professional Standards</b>					
% of officers meeting state requirements for annual training hours	100	100	100	100	100
# of training hours provided	8080	2252.75	4255	3,233	1,868
Successful WASPC accreditation	Yes	n/a	N/A	N/A	N/A
# of internal investigations conducted	8	0	0	1	1
Use of force as percent of arrests	3%	4%			5%
Uses of force as percent of calls for service	0.10%	0.15%			0.46%
Pursuits	35	9	10	8	11
Pursuit Terminations	15%	4	5	4	4
Promotional processes completed	2	0	0	0	0
Hiring processes completed	4	1	4	0	0
<b>Measure - CSRT</b>					
Total number of code enforcement complaints received	600	185	194	188	
Average calendar days: Code complaint to first investigation	7	6	8	7	
Total code enforcement cases initiated during the reporting period	500	175	163	158	
Code enforcement cases resolved through voluntary compliance	300	54	53	57	
Code enforcement cases resolved through forced compliance	0	3	3	4	
Code enforcement: Average calendar days, Inspection to Forced Compliance	60	15	4	12	
Code enforcement: Average calendar days, Inspection to Voluntary Compliance	14	14	16	14	
Community Meetings Attended	120	36	38		

Department did not submit complete data for 2017 as of publication of this report.

**MyLakewood311 - # of Requests by Type**  
**2016**

Month	Abandon/ Vacant Property	Abandon Vehicles	Flood	Potholes	Signs	Street Lights	Dogs on Loose	Drug Activity	Vegetation	Noise	Parking	Garbage, Junk, Debris	Graffiti/ Vandal	Speed Complaint	Gang Activity	General /Other	Total
Jan 1-7	-	-	2	7	6	7	-	-	1	1	-	5	-	-	-	4	33
Jan 8-14	-	-	1	4	2	3	-	-	-	-	-	2	-	-	-	3	15
Jan 15-21	-	1	1	8	4	5	-	-	-	-	-	8	-	1	-	4	32
Jan 22-31	-	1	4	12	6	14	-	-	1	1	-	3	-	-	-	3	45
<b>Total Jan</b>	-	2	8	31	18	29	-	-	2	2	-	18	-	1	-	14	125
Feb 1-7	-	3	1	11	-	8	-	-	1	-	-	9	-	1	-	5	39
Feb 8-14	-	-	3	6	6	9	-	-	1	2	-	11	-	-	-	2	40
Feb 15-21	-	1	3	3	5	8	2	-	1	1	-	8	-	-	-	3	35
Feb 22-29	-	1	2	13	3	6	3	-	1	-	-	8	-	1	-	-	38
<b>Total Feb</b>	-	5	9	33	14	31	5	-	4	3	-	36	-	2	-	10	152
Mar 1-7	-	-	1	9	11	3	-	-	3	-	-	5	-	-	-	-	32
Mar 8-14	-	3	7	12	12	4	-	-	5	2	-	9	1	-	-	2	57
Mar 15-21	-	2	1	3	8	9	-	-	1	-	-	7	2	-	-	2	35
Mar 22-31	-	-	1	6	12	4	1	-	1	-	-	12	3	1	3	5	49
<b>Total Mar</b>	-	5	10	30	43	20	1	-	10	2	-	33	6	1	3	9	173
Apr 1-7	-	-	-	9	7	2	-	-	-	-	-	15	-	1	-	3	37
Apr 8-14	-	2	-	3	5	4	-	-	2	-	-	15	-	-	-	4	35
Apr 15-21	-	1	-	20	6	3	-	-	6	1	-	8	-	-	-	6	51
Apr 22-30	1	1	1	7	5	1	-	1	1	-	-	12	3	-	-	6	39
<b>Total Apr</b>	1	4	1	39	23	10	-	1	9	1	-	50	3	1	-	19	162
May 1-7	-	2	-	2	6	1	1	1	-	1	-	5	3	1	-	1	24
May 8-14	1	-	2	2	5	-	-	1	4	1	-	21	2	5	-	10	54
May 15-21	-	1	1	-	2	1	1	-	1	1	-	17	-	-	-	7	32
May 22-31	-	-	-	4	3	3	-	-	5	1	-	18	1	-	-	4	39
<b>Total May</b>	1	3	3	8	16	5	2	2	10	4	-	61	6	6	-	22	149
Jun 1-7	2	-	-	1	4	3	-	-	3	-	-	16	-	3	-	9	41
Jun 8-14	2	2	-	5	7	1	2	1	8	1	-	9	-	-	-	10	48
Jun 15-21	2	1	1	4	6	2	-	-	4	-	1	23	-	1	-	7	52
Jun 22-30	1	-	2	1	12	4	2	-	5	2	1	21	-	1	-	7	59
<b>Total Jun</b>	7	3	3	11	29	10	4	1	20	3	2	69	-	5	-	33	200
Jul 1-7	-	1	-	1	4	3	1	-	4	-	-	18	-	-	-	8	40
Jul 8-14	1	3	2	2	3	6	-	-	3	1	1	16	-	-	-	7	45
Jul 15-21	-	2	-	2	2	2	1	1	3	-	-	8	2	-	-	6	29
Jul 22-31	1	3	-	5	5	2	-	-	3	-	-	11	-	-	1	1	32
<b>Total Jul</b>	2	9	2	10	14	13	2	1	13	1	1	53	2	-	1	22	146
Aug 1-7	1	-	-	1	1	1	-	1	2	-	-	20	2	-	-	6	35
Aug 8-14	1	-	-	1	5	3	-	-	1	1	1	18	-	-	-	5	36
Aug 15-21	1	-	-	3	5	3	-	1	1	-	-	12	-	-	-	3	29
Aug 22-31	3	2	-	2	8	5	-	-	6	1	-	29	-	-	-	6	62
<b>Total Aug</b>	6	2	-	7	19	12	-	2	10	2	1	79	2	-	-	20	162
Sep 1-7	-	2	1	-	9	1	-	1	1	-	1	13	-	-	-	8	37
Sep 8-14	2	-	-	1	5	2	-	-	1	2	-	21	3	-	-	6	43
Sep 15-21	-	5	-	5	5	3	-	1	-	1	1	14	2	1	-	3	41
Sep 22-30	-	-	1	3	3	8	-	-	3	2	-	15	1	-	-	7	43
<b>Total Sep</b>	2	7	2	9	22	14	-	2	5	5	2	63	6	1	-	24	164
Oct 1-7	-	1	-	4	1	2	-	-	5	-	-	10	3	-	-	2	28
Oct 8-14	-	-	13	4	9	-	-	-	2	-	1	6	-	1	-	4	40
Oct 15-21	-	1	6	11	9	3	-	-	3	-	-	13	6	-	-	3	55
Oct 22-31	-	2	8	16	19	1	-	-	5	1	-	17	1	2	-	5	77
<b>Total Oct</b>	-	4	27	35	38	6	-	-	15	1	1	46	10	3	-	14	200
Nov 1-7	-	2	2	11	1	1	-	-	1	-	2	12	2	-	-	1	35
Nov 8-14	-	-	1	1	2	1	-	1	1	1	-	9	-	-	-	1	18
Nov 15-21	-	1	5	1	4	3	-	-	-	1	-	11	-	1	-	5	32
Nov 22-30	-	2	-	9	4	3	1	-	-	-	-	12	-	1	-	5	37
<b>Total Nov</b>	-	5	8	22	11	8	1	1	2	2	2	44	2	2	-	12	122
Dec 1-7	-	-	2	8	8	4	-	-	2	-	-	11	3	-	-	-	38
Dec 8-14	-	1	-	6	6	-	-	-	-	-	-	13	-	-	1	8	35
Dec 15-21	1	1	-	3	4	2	1	-	1	-	-	10	-	-	-	1	24
Dec 22-31	-	1	-	2	8	3	-	-	-	1	-	13	-	-	-	3	31
<b>Total Dec</b>	1	3	2	19	26	9	1	-	3	1	-	47	3	-	1	12	128
<b>Total</b>	<b>20</b>	<b>52</b>	<b>75</b>	<b>254</b>	<b>273</b>	<b>167</b>	<b>16</b>	<b>10</b>	<b>103</b>	<b>27</b>	<b>9</b>	<b>599</b>	<b>40</b>	<b>22</b>	<b>5</b>	<b>211</b>	<b>1,883</b>

Additional Information:

Signs and garbage are two of the most popular categories for reports. Reports for signs include signs that are down like stop signs, crosswalk and arrow signs, etc. Garbage complaints include concerns about people dumping furniture and mattresses in front of homes and on street corners, as well as residences that don't have trash service and let garbage pile up in front of, or alongside, their homes.

**MyLakewood311 - # of Requests by Type  
2017**

Month	Abandon/ Vacant Property	Abandon Vehicles	Flood	Potholes	Signs	Street Lights	Dogs on Loose	Drug Activity	Vegetation	Noise	Parking	Garbage, Junk, Debris	Graffiti/ Vandal	Speed Complaint	Gang Activity	General /Other	Total
Jan 1-7	-	1	-	7	5	1	-	-	1	-	-	10	-	-	-	2	27
Jan 8-14	-	1	-	10	11	1	1	-	-	-	-	12	-	-	-	2	38
Jan 15-21	1	-	9	8	7	4	-	-	-	1	-	10	-	-	-	1	41
Jan 22-29	2	1	1	10	4	2	-	-	3	-	-	16	2	-	-	1	42
<b>Total Jan</b>	<b>3</b>	<b>3</b>	<b>10</b>	<b>35</b>	<b>27</b>	<b>8</b>	<b>1</b>	<b>-</b>	<b>4</b>	<b>1</b>	<b>-</b>	<b>48</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>6</b>	<b>148</b>
Feb 1-7	1	2	1	6	3	2	-	-	4	-	-	7	-	1	-	2	29
Feb 8-14	-	2	7	27	13	1	-	-	-	-	-	10	-	-	-	5	65
Feb 15-21	-	-	6	13	7	2	-	1	3	-	1	11	-	-	-	3	47
Feb 22-28	-	-	-	16	10	1	-	1	-	-	2	21	-	-	-	-	51
<b>Total Feb</b>	<b>1</b>	<b>4</b>	<b>14</b>	<b>62</b>	<b>33</b>	<b>6</b>	<b>-</b>	<b>2</b>	<b>7</b>	<b>-</b>	<b>3</b>	<b>49</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>10</b>	<b>192</b>
Mar 1-7	2	2	3	20	12	-	-	1	2	-	-	13	1	-	1	1	58
Mar 8-14	1	2	4	39	8	1	-	-	1	-	3	13	-	1	1	1	75
Mar 15-21	-	4	2	32	10	-	-	1	1	-	-	16	1	-	-	1	68
Mar 22-31	1	3	2	49	15	1	-	-	-	-	-	14	6	4	-	1	96
<b>Total Mar</b>	<b>4</b>	<b>11</b>	<b>11</b>	<b>140</b>	<b>45</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>4</b>	<b>-</b>	<b>3</b>	<b>56</b>	<b>8</b>	<b>5</b>	<b>2</b>	<b>4</b>	<b>297</b>
Apr 1-7	1	2	-	26	8	2	1	1	3	1	-	19	1	1	-	6	72
Apr 8-14	1	-	1	43	18	1	1	-	5	1	-	17	1	3	-	4	96
Apr 15-21	1	1	1	31	16	-	1	-	-	1	-	13	1	1	-	1	68
Apr 22-30	1	3	2	-	-	-	-	-	-	-	-	-	-	-	-	4	10
<b>Total Apr</b>	<b>4</b>	<b>6</b>	<b>4</b>	<b>100</b>	<b>42</b>	<b>3</b>	<b>3</b>	<b>1</b>	<b>8</b>	<b>3</b>	<b>-</b>	<b>49</b>	<b>3</b>	<b>5</b>	<b>-</b>	<b>15</b>	<b>246</b>
May 1-7	-	1	2	23	14	3	1	3	1	1	-	12	1	-	-	1	63
May 8-14	1	1	-	5	4	1	2	-	4	-	-	14	-	-	-	5	37
May 15-21	-	1	3	15	7	-	1	1	-	-	-	14	-	1	-	4	47
May 22-31	-	3	-	14	7	-	-	1	3	-	-	21	-	2	-	4	55
<b>Total May</b>	<b>1</b>	<b>6</b>	<b>5</b>	<b>57</b>	<b>32</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>8</b>	<b>1</b>	<b>-</b>	<b>61</b>	<b>1</b>	<b>3</b>	<b>-</b>	<b>14</b>	<b>202</b>
Jun 1-7	4	-	2	5	4	1	-	-	7	-	-	19	1	-	-	2	45
Jun 8-14	-	1	-	14	6	-	1	-	3	-	-	15	-	3	-	4	47
Jun 15-21	3	3	1	7	1	-	-	1	2	1	-	17	2	1	-	4	43
Jun 22-30	3	3	-	8	14	1	-	-	14	1	3	12	1	3	-	2	65
<b>Total Jun</b>	<b>10</b>	<b>7</b>	<b>3</b>	<b>34</b>	<b>25</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>26</b>	<b>2</b>	<b>3</b>	<b>63</b>	<b>4</b>	<b>7</b>	<b>-</b>	<b>12</b>	<b>200</b>
Jul 1-7	5	1	-	7	7	1	-	-	2	-	-	14	3	-	1	3	37
Jul 8-14	1	3	1	4	14	-	-	1	7	-	-	10	2	-	-	1	44
Jul 15-21	2	-	1	7	10	-	-	-	12	1	-	20	-	1	-	4	58
Jul 22-31	1	2	-	7	11	-	1	-	14	-	-	35	1	-	-	10	82
<b>Total Jul</b>	<b>9</b>	<b>6</b>	<b>2</b>	<b>18</b>	<b>42</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>35</b>	<b>1</b>	<b>-</b>	<b>79</b>	<b>6</b>	<b>1</b>	<b>1</b>	<b>18</b>	<b>221</b>
Aug 1-7	-	2	-	6	13	1	-	-	6	1	-	31	-	2	-	1	63
Aug 8-14	2	1	-	5	8	1	-	-	8	2	-	18	-	-	-	-	45
Aug 15-21	1	2	-	3	8	-	-	2	3	1	-	19	-	-	2	1	42
Aug 22-31	2	2	-	13	7	2	-	-	3	1	-	27	2	1	-	5	65
<b>Total Aug</b>	<b>5</b>	<b>7</b>	<b>-</b>	<b>27</b>	<b>36</b>	<b>4</b>	<b>-</b>	<b>2</b>	<b>20</b>	<b>5</b>	<b>-</b>	<b>95</b>	<b>2</b>	<b>3</b>	<b>2</b>	<b>7</b>	<b>215</b>
Sep 1-7	-	2	1	2	9	-	-	-	4	-	-	21	-	-	-	2	41
Sep 8-14	2	4	-	3	8	2	-	-	2	1	1	12	-	1	-	7	43
Sep 15-21	3	5	-	4	16	2	-	1	4	1	-	15	-	-	-	1	52
Sep 22-30	2	2	-	1	13	1	-	-	4	1	2	21	-	-	-	7	54
<b>Total Sep</b>	<b>7</b>	<b>13</b>	<b>1</b>	<b>10</b>	<b>46</b>	<b>5</b>	<b>-</b>	<b>1</b>	<b>14</b>	<b>3</b>	<b>3</b>	<b>69</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>17</b>	<b>190</b>
Oct 1-7	1	1	1	5	5	1	-	-	2	-	-	12	1	-	-	1	30
Oct 8-14	-	4	-	4	4	-	-	-	3	-	-	15	-	-	-	2	28
Oct 15-21	-	4	4	1	13	2	-	2	2	1	-	14	-	1	-	-	44
Oct 22-31	1	3	-	10	15	4	-	-	4	-	1	14	-	-	-	1	53
<b>Total Oct</b>	<b>2</b>	<b>12</b>	<b>5</b>	<b>16</b>	<b>37</b>	<b>7</b>	<b>-</b>	<b>2</b>	<b>11</b>	<b>1</b>	<b>1</b>	<b>55</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>4</b>	<b>155</b>
Nov 1-7	-	2	-	3	6	-	-	1	1	-	-	9	-	-	-	2	24
Nov 8-14	1	5	4	12	10	-	-	-	2	-	-	16	-	-	-	3	53
Nov 15-21	-	4	19	19	26	2	-	-	6	1	1	20	-	-	-	1	99
Nov 22-30	-	5	8	15	10	1	1	-	1	-	-	13	-	-	-	3	57
<b>Total Nov</b>	<b>1</b>	<b>16</b>	<b>31</b>	<b>49</b>	<b>52</b>	<b>3</b>	<b>1</b>	<b>1</b>	<b>10</b>	<b>1</b>	<b>1</b>	<b>58</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9</b>	<b>233</b>
Dec 1-7	-	4	2	25	7	1	-	-	3	-	-	25	-	-	-	1	68
Dec 8-14	2	1	-	11	4	3	-	2	-	-	-	13	-	1	-	1	38
Dec 15-21	-	-	4	10	6	3	-	-	1	-	-	13	-	-	-	2	39
Dec 22-31	1	-	5	12	3	2	-	-	2	-	-	6	-	-	-	1	32
<b>Total Dec</b>	<b>3</b>	<b>5</b>	<b>11</b>	<b>58</b>	<b>20</b>	<b>9</b>	<b>-</b>	<b>2</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>57</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>5</b>	<b>177</b>
<b>Total YTD</b>	<b>50</b>	<b>96</b>	<b>97</b>	<b>606</b>	<b>437</b>	<b>54</b>	<b>11</b>	<b>20</b>	<b>153</b>	<b>18</b>	<b>14</b>	<b>739</b>	<b>27</b>	<b>28</b>	<b>5</b>	<b>121</b>	<b>2,476</b>

Additional Information:

Signs and garbage are two of the most popular categories for reports. Reports for signs include signs that are down like stop signs, crosswalk and arrow signs, etc. Garbage complaints include concerns about people dumping furniture and mattresses in front of homes and on street corners, as well as residences that don't have trash service and let garbage pile up in front of, or alongside, their homes. Much of the pothole complaints this fall (October to present day) are centered around the Lake City neighborhood, including Veterans Dr., Washington BLVD, as well as Interlaaken and Steilacoom BLVD, Whitman Ave and Lakewood Dr at the north end of the city.

## Building Permit Activity Report

Permit Type Description	Total 2016			Total 2017			Change Over Prior Year					
	# of Permits	Permit Fees	Valuation	# of Permits	Permit Fees	Valuation	# of Permits	Permit Fees	Valuation	Over/(Under)	Permit Fees	Valuation
<b>Commercial</b>	<b>327</b>	<b>\$ 637,083</b>	<b>\$ 46,689,953</b>	<b>432</b>	<b>\$ 824,324</b>	<b>\$ 54,433,204</b>	<b>105</b>	<b>32%</b>	<b>\$ 187,240</b>	<b>29%</b>	<b>\$ 7,743,251</b>	<b>17%</b>
Commercial Addition	5	\$ 21,772	\$ 1,348,539	8	\$ 55,073	\$ 4,255,425	3	60%	\$ 33,301	153%	\$ 2,906,886	216%
Commercial Carport	-	-	-	1	1,517	39,603	1	n/a	1,517	n/a	39,603	n/a
Commercial Deck	-	-	-	-	-	-	0	n/a	-	n/a	-	n/a
Commercial Demolition Permit	17	4,356	343,600	12	3,318	404,434	(5)	-29%	(1,038)	-24%	60,834	18%
Commercial Gate	4	2,180	24,280	2	1,456	19,865	(2)	-50%	(724)	-33%	(4,415)	-18%
Commercial Mechanical	75	49,186	-	80	91,748	-	5	7%	42,562	87%	-	n/a
Comm Over-the-Counter Mechanical	21	2,764	-	24	3,856	-	3	14%	1,092	40%	-	n/a
New Commercial Building	15	277,233	31,779,952	21	237,717	28,333,309	6	40%	(39,517)	-14%	(3,446,643)	-11%
New Commercial Bldg - Multi-	1	5,429	343,583	2	20,307	1,353,942	1	100%	14,877	274%	1,010,360	294%
Commercial Plumbing	48	37,714	-	62	41,785	-	14	29%	4,071	11%	-	n/a
Commercial Swimming Pool/Spa	1	2,225	100,000	1	2,225	100,000	0	0%	-	0%	-	0%
Comm over-the-counter plumbing	9	1,198	-	17	2,336	-	8	89%	1,138	95%	-	n/a
Commercial Retaining Wall	-	-	-	1	1,714	57,000	1	n/a	1,714	n/a	57,000	n/a
Commercial Remodel	103	206,737	11,203,346	142	293,908	16,373,322	39	38%	87,171	42%	5,169,976	46%
Commercial Re-roof	12	13,412	628,894	24	39,221	1,884,987	12	100%	25,809	192%	1,256,093	200%
Comm re-roof over-the-counter	15	12,154	879,239	32	27,157	1,591,616	17	113%	15,003	123%	712,377	81%
Commercial Window Replacement	-	-	-	2	571	11,200	2	n/a	571	n/a	11,200	n/a
Comm window replacement OTC	1	723	38,520	1	416	8,500	0	0%	(307)	-42%	(30,020)	-78%
<b>Residential</b>	<b>867</b>	<b>\$ 425,761</b>	<b>\$ 17,988,393</b>	<b>1034</b>	<b>\$ 553,108</b>	<b>\$ 21,540,977</b>	<b>167</b>	<b>19%</b>	<b>\$ 127,348</b>	<b>30%</b>	<b>\$ 3,552,584</b>	<b>20%</b>
Residential Accessory Structure	18	21,675	763,868	26	26,620	857,252	8	44%	4,944	23%	93,384	12%
Residential Addition	44	47,978	1,873,290	43	46,707	1,540,630	(1)	-2%	(1,271)	-3%	(332,660)	-18%
Residential Accessory Dwelling Unit	2	5,014	211,716	1	1,833	59,202	(1)	-50%	(3,180)	-63%	(152,514)	-72%
Residential Demolition Permit	22	4,079	227,455	24	4,728	388,355	2	9%	650	16%	160,900	71%
Residential Gate	7	4,534	97,400	3	2,486	60,345	(4)	-57%	(2,048)	-45%	(37,055)	-38%
Residential Mechanical	11	1,306	-	7	838	-	(4)	-36%	(469)	-36%	-	n/a
Res over-the-counter mechanical	409	28,160	-	449	32,986	-	40	10%	4,826	17%	-	n/a
New Single Family Residence	36	193,682	11,733,769	48	237,809	13,643,001	12	33%	44,127	23%	1,909,232	16%
Residential Plumbing	4	423	-	10	1,051	-	6	150%	628	149%	-	n/a
Res over-the-counter plumbing	31	2,083	-	28	2,419	-	(3)	-10%	336	16%	-	n/a
Residential Re-roof	6	4,315	122,793	10	6,343	171,866	4	67%	2,029	47%	49,073	40%
Res re-roof over-the-counter	27	8,891	325,519	48	18,233	621,139	21	78%	9,342	105%	295,620	91%
Residential Remodel/Repair	93	87,729	2,320,756	144	152,499	3,887,025	51	55%	64,770	74%	1,566,270	67%
Solar - Residential Prescriptive OTC	8	1,464	31,400	4	732	11,275	(4)	-50%	(732)	-50%	(20,125)	-64%
Residential Window Replacement	11	3,596	82,569	16	5,235	121,380	5	45%	1,639	46%	38,811	47%
Res Window replacement OTC	33	5,453	197,858	37	5,603	179,506	4	12%	150	3%	(18,352)	-9%
WEB Residential Furnace	53	2,965	-	58	3,376	-	5	9%	411	14%	-	n/a
WEB Residential Water Heater	52	2,416	-	78	3,612	-	26	50%	1,196	50%	-	n/a
<b>Manufactured Home</b>	<b>19</b>	<b>\$ 5,325</b>	<b>\$ 121,209</b>	<b>15</b>	<b>\$ 7,385</b>	<b>\$ 253,283</b>	<b>(4)</b>	<b>-21%</b>	<b>\$ 2,060</b>	<b>39%</b>	<b>\$ 132,074</b>	<b>109%</b>
Manufactured Home - residential lot	-	-	-	-	-	-	0	n/a	-	n/a	-	n/a
Manufactured Home - MH Park	7	1,103	15,200	4	630	19,000	(3)	-43%	(473)	-43%	3,800	25%
Monument Sign	12	4,222	106,009	11	6,755	234,283	(1)	-8%	2,533	60%	128,274	121%
<b>Other</b>	<b>73</b>	<b>\$ 20,049</b>	<b>\$ 628,784</b>	<b>58</b>	<b>\$ 19,283</b>	<b>\$ 572,894</b>	<b>(15)</b>	<b>-21%</b>	<b>\$ (766)</b>	<b>-4%</b>	<b>\$ (55,890)</b>	<b>-9%</b>
Solar - Comm/Non-prescriptive Res	-	-	-	-	-	-	0	n/a	-	n/a	-	n/a
Change of Use	1	1,089	25,000	-	-	-	(1)	-100%	(1,089)	-100%	(25,000)	-100%
Day Care	1	390	5,000	3	464	-	2	200%	74	19%	(5,000)	-100%
Pole Sign	4	1,978	52,137	4	4,034	27,550	0	0%	2,055	104%	(24,587)	-47%
Wall Sign	52	13,027	256,973	39	11,751	255,670	(13)	-25%	(1,276)	-10%	(1,304)	-1%
Adult Family Home	14	1,855	-	11	1,325	-	(3)	-21%	(530)	-29%	-	n/a
Universal Base Plan	1	1,710	289,674	1	1,710	289,674	0	0%	-	0%	-	0%
	<b>1,286</b>	<b>\$ 1,088,218</b>	<b>\$ 65,428,340</b>	<b>1,539</b>	<b>\$ 1,404,100</b>	<b>\$ 76,800,358</b>	<b>253</b>	<b>20%</b>	<b>\$ 315,882</b>	<b>29%</b>	<b>\$ 11,372,019</b>	<b>17%</b>

**Note:**

- Reports generated in the permits module are based either on application date range or issued date range and are meant to show activity.
- At application a portion of the fees are collected with the balance being collected at issuance which could fall in two different reporting periods.
- The report is not intended to be a revenue report, rather it is intended to show the number and types of permits and information on what those permits generated overall in permit fees and valuation.
- The Building Permit Report only reflects the building division and does not include planning and public works.
- The revenue reported on this spreadsheet is based on issued permits and will never match the financial revenue report as it does not include monies collected on permits that have not yet been issued.