



To: Mayor and City Councilmembers
 From: Tho Kraus, Assistant City Manager/Administrative Services
 Through: John J. Caulfield, City Manager *John J. Caulfield*
 Date: April 27, 2020
 Subject: 2019 Year-End Financial Report

Introduction

The intent of the financial report is to provide an overview of activity in all funds through December 31, 2019, with more in depth discussion focused on the City’s main operating funds, the General and Street O&M Funds.

Additionally, department performance measures and other data reporting are included at the end of this report. The City continues its efforts in developing performance measures.

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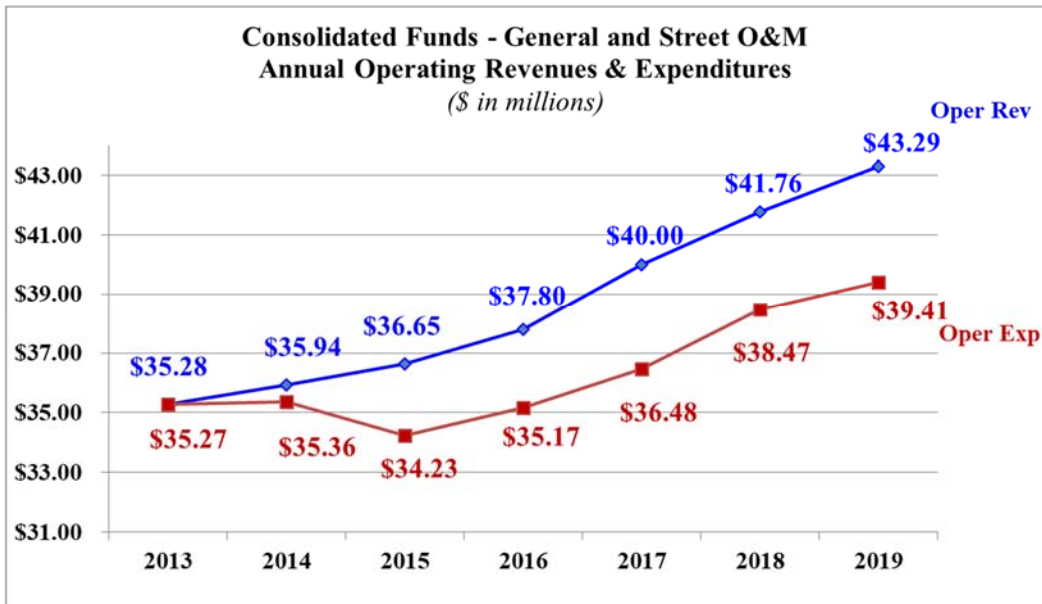
Consolidated Funds - General/Street O&M

The funds are combined in this presentation, as these two funds are the City’s primary general governmental operating funds. In 2019, the General Fund provided an annual subsidy of \$1.51M, which equates to 60% of the Street O&M Fund sources.

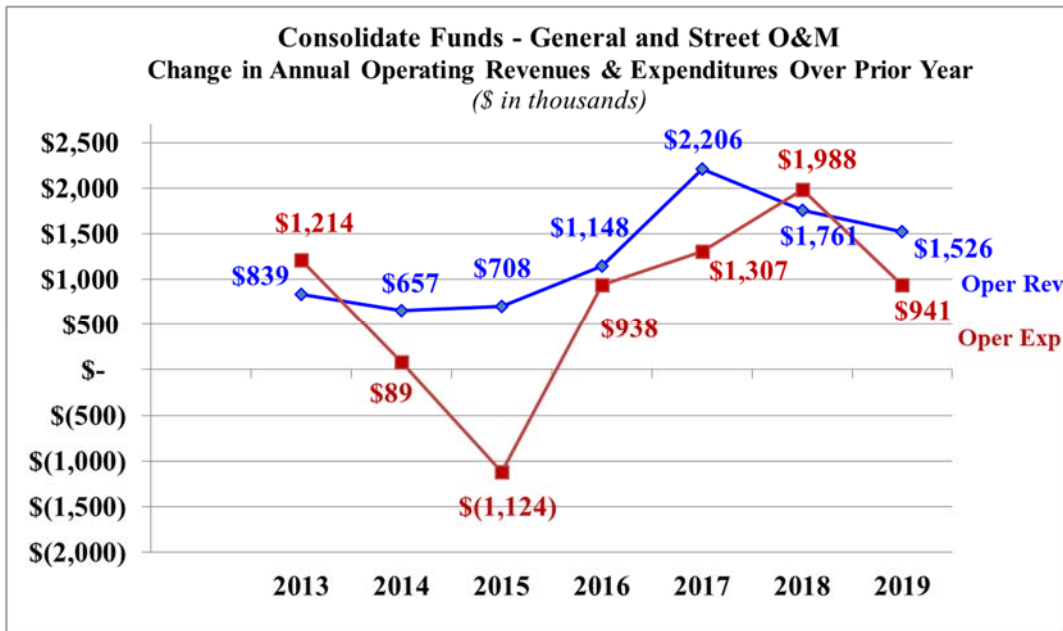
The following table and charts provide a comparison of operating revenues, operating expenditures and the resulting operating income/loss for the current and historical years.

Consolidated General & Street O&M Funds	2013 Annual Actual	2014 Annual Actual	2015 Annual Actual	2016 Annual Actual	2017 Annual Actual	2018 Annual Actual	2019 Annual Actual
Operating Revenue	\$ 35,284,000	\$ 35,940,000	\$ 36,648,000	\$ 37,796,000	\$ 40,003,000	\$ 41,764,000	\$ 43,290,000
Operating Expenditures	\$ 35,270,000	\$ 35,358,000	\$ 34,235,000	\$ 35,173,000	\$ 36,480,000	\$ 38,468,000	\$ 39,409,000
Operating Income / (Loss)	\$14,000	\$582,000	\$2,413,000	\$2,623,000	\$3,523,000	\$3,296,000	\$3,881,000

The following graph illustrates the total current budgeted and historical operating revenues and expenditures.



The following graph illustrates the change in total revenues collected and expenditures compared to the prior year.



Consolidated Funds – General and St O&M Ending Fund Balance and Cash

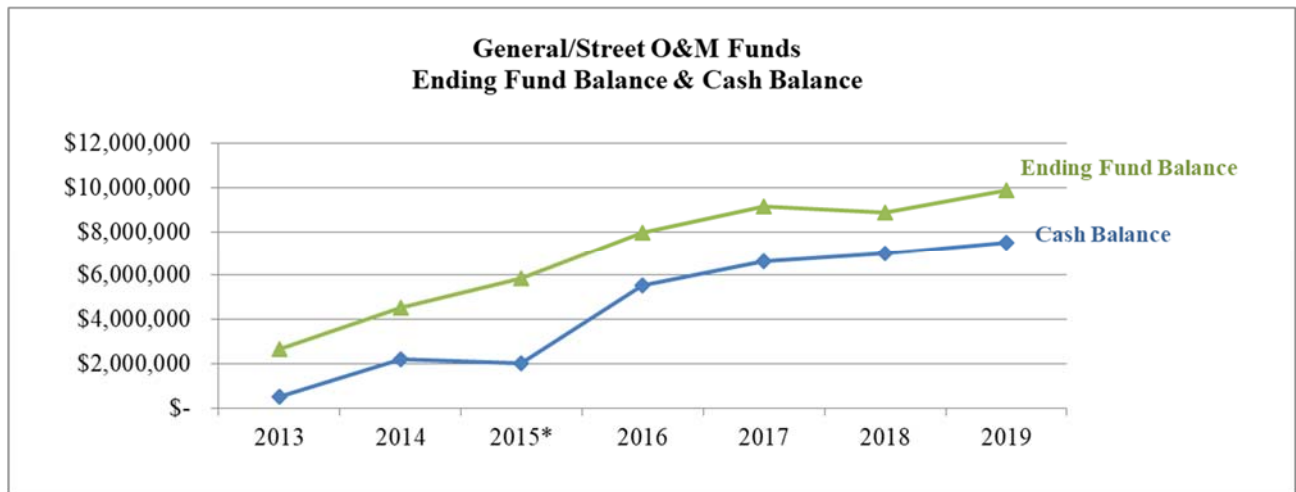
In support of the City’s financial integrity, the City Council adopted on September 15, 2014, a set of financial policies including fund balance reserves totaling 12% of General/Street O&M Funds operating revenues. In 2019, this 12% equates to \$5.19M as follows:

- **2% General Fund Contingency Reserves:** The purpose of this reserve is to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City’s operations which could not have been reasonably anticipated at the time the original budget was prepared. A 2% reserve fund based on the General/Street O&M Funds operating revenues equates to \$866K.
- **5% General Fund Ending Fund Balance Reserves:** The purpose of this reserve is to provide financial stability, cash flow for operations and the assurance that the City will be able to respond to revenue shortfalls with fiscal strength. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to \$2.2M.
- **5% Strategic Reserves:** The purpose of this reserve is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major unanticipated events. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to \$2.2M.

The following table and graph below provides the current and historical General/Street O&M Funds ending balance and cash & investment.

Year	Total Ending Fund Balance	Cash
2013	\$ 2,663,648	\$ 505,801
2014	\$ 4,532,741	\$ 2,183,083
2015*	\$ 5,848,860	\$ 2,043,548
2016	\$ 7,975,155	\$ 5,545,118
2017	\$ 9,163,535	\$ 6,634,879
2018	\$ 8,847,536	\$ 6,986,782
2019	\$ 9,878,841	\$ 7,483,611

* Lower cash balance due to providing \$1.8M in short-term/temporary interfund loans.



General & Street O&M Funds	2018	2019		2019 Actual vs 2018 Actual		2019 Actual vs 2019 Budget		
		Annual Actual	Revised Budget	YTD Actual	Over / (Under)	% Chg	Over / (Under)	% Chg
REVENUES:								
Property Tax	\$ 6,910,944	\$ 7,160,000	\$ 7,159,443	248,498	3.6%	(557)	0.0%	
Local Sales & Use Tax	10,978,014	10,802,600	11,955,004	976,990	8.9%	1,152,404	10.7%	
Sales/Parks	631,395	638,700	663,655	32,259	5.1%	24,955	3.9%	
Brokered Natural Gas Use Tax	41,558	40,000	50,477	8,919	21.5%	10,477	26.2%	
Criminal Justice Sales Tax	1,133,354	1,144,400	1,179,058	45,704	4.0%	34,658	3.0%	
Admissions Tax	545,816	496,000	504,879	(40,937)	-7.5%	8,879	1.8%	
Utility Tax	5,408,728	5,405,200	5,575,351	166,623	3.1%	170,151	3.1%	
Leasehold Tax	5,901	5,000	9,779	3,878	65.7%	4,779	95.6%	
Gambling Tax	3,181,655	2,801,000	3,099,813	(81,843)	-2.6%	298,813	10.7%	
Franchise Fees	4,035,453	4,212,400	4,145,138	109,685	2.7%	(67,262)	-1.6%	
Development Service Fees (CED)	2,204,665	1,277,500	1,749,026	(455,639)	-20.7%	471,526	36.9%	
Permits & Fees (PW)	164,062	112,500	154,287	(9,775)	-6.0%	41,787	37.1%	
License & Permits (BL, Alarm, Animal)	417,487	405,000	415,674	(1,813)	-0.4%	10,674	2.6%	
State Shared Revenues	2,055,486	2,041,300	1,985,974	(69,512)	-3.4%	(55,326)	-2.7%	
Intergovernmental	512,739	510,498	528,086	15,347	3.0%	17,588	3.4%	
Parks & Recreation Fees	250,101	278,700	279,541	29,439	11.8%	841	0.3%	
Police Contracts, including Extra Duty	1,048,282	1,152,500	1,363,913	315,631	30.1%	211,413	18.3%	
Other Charges for Services	1,855	4,500	5,384	3,529	190.2%	884	19.7%	
Fines & Forfeitures - Municipal Court	798,411	786,600	812,773	14,362	1.8%	26,173	3.3%	
Fines & Forfeitures - Camera Enforcement	828,460	800,000	950,064	121,604	14.7%	150,064	18.8%	
Miscellaneous/Interest/Other	325,024	253,246	417,942	92,918	28.6%	164,696	65.0%	
Interfund Transfers	284,700	284,700	284,700	-	0.0%	-	0.0%	
Subtotal Operating Revenues	\$ 41,764,092	\$ 40,612,344	\$ 43,289,960	\$ 1,525,868	3.7%	\$ 2,677,616	6.6%	
EXPENDITURES:								
City Council	122,436	142,198	135,995	13,559	11.1%	(6,203)	-4.4%	
City Manager	706,432	724,321	722,760	16,328	2.3%	(1,561)	-0.2%	
Municipal Court	2,050,968	2,126,798	1,958,515	(92,453)	-4.5%	(168,283)	-7.9%	
Administrative Services	1,731,553	1,815,892	1,775,396	43,843	2.5%	(40,496)	-2.2%	
Legal	1,699,409	1,709,272	1,706,817	7,407	0.4%	(2,455)	-0.1%	
Community & Economic Development	2,073,063	2,217,478	2,266,964	193,902	9.4%	49,487	2.2%	
Parks, Recreation & Community Services	2,718,160	3,024,333	2,903,440	185,281	6.8%	(120,893)	-4.0%	
Police	24,469,816	25,169,595	24,953,309	483,493	2.0%	(216,287)	-0.9%	
Street Operations & Engineering	2,334,992	2,498,440	\$2,392,808	57,816	2.5%	(105,632)	-4.2%	
Non-Departmental	127,456	133,960	121,530	(5,926)	-4.6%	(12,430)	-9.3%	
Interfund Transfers	433,847	477,206	471,603	37,756	8.7%	(5,603)	-1.2%	
Subtotal Operating Expenditures	\$ 38,468,132	\$ 40,039,493	\$ 39,409,137	941,005	2.4%	(630,356)	-1.6%	
OPERATING INCOME (LOSS)	\$ 3,295,960	\$ 572,851	\$ 3,880,823	\$ 584,863	17.7%	\$ 3,307,972	577.5%	
OTHER FINANCING SOURCES:								
Grants, Contrib, 1-Time Source	424,191	614,869	544,624	120,432	28.4%	(70,246)	-11.4%	
Transfers In	16,000	-	-	(16,000)	-100.0%	-	n/a	
Subtotal Other Financing Sources	\$ 440,191	\$ 614,869	\$ 544,624	\$ 104,432	23.7%	\$ (70,246)	-11.4%	
OTHER FINANCING USES:								
Capital & Other 1-Time	1,816,238	2,950,555	1,731,045	(85,193)	-4.7%	(1,219,510)	-41.3%	
Interfund Transfers	2,235,910	1,663,097	1,663,097	(572,813)	-25.6%	-	0.0%	
Subtotal Other Financing Uses	\$ 4,052,148	\$ 4,613,652	\$ 3,394,142	\$ (658,006)	-16.2%	\$ (1,219,510)	-26.4%	
Total Revenues and Other Sources	\$ 42,204,283	\$ 41,227,213	\$ 43,834,584	\$ 1,630,301	3.9%	\$ 2,607,370	6.3%	
Total Expenditures and other Uses	\$ 42,520,281	\$ 44,653,145	\$ 42,803,280	\$ 282,999	0.7%	\$ (1,849,866)	-4.1%	
Beginning Fund Balance:	\$ 9,163,534	\$ 8,847,537	\$ 8,847,537	\$ (315,997)	-3.4%	\$ -	0.0%	
Ending Fund Balance:	\$ 8,847,537	\$ 5,421,605	\$ 9,878,841	\$ 1,031,304	11.7%	\$ 4,457,236	82.2%	
Ending Fund Balance as a % of Oper Rev	21.2%	13.3%	22.8%					
Reserve - Total Target 12% of Oper Rev:	\$ 5,011,691	\$ 4,873,481	\$ 5,194,795					
2% Contingency Reserves	\$ 835,282	\$ 812,247	\$ 865,799					
5% General Fund Reserves	\$ 2,088,205	\$ 2,030,617	\$ 2,164,498					
5% Strategic Reserves	\$ 2,088,205	\$ 2,030,617	\$ 2,164,498					
Undesignated/Reserved for 2020-2022 Budgets	\$ 3,835,846	\$ 548,124	\$ 4,684,046					

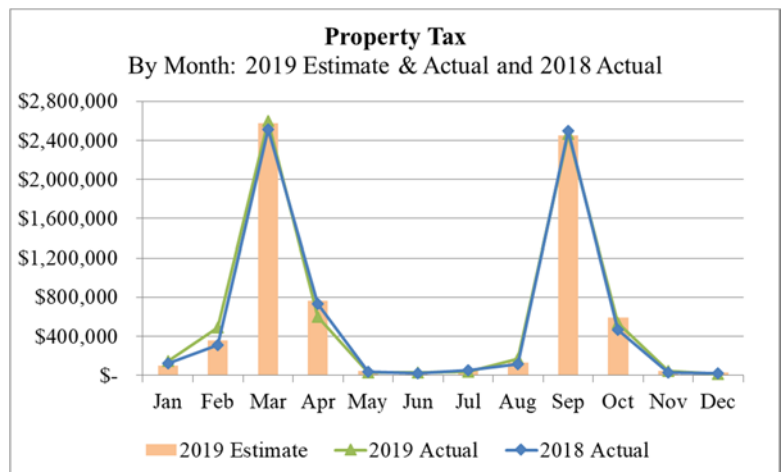
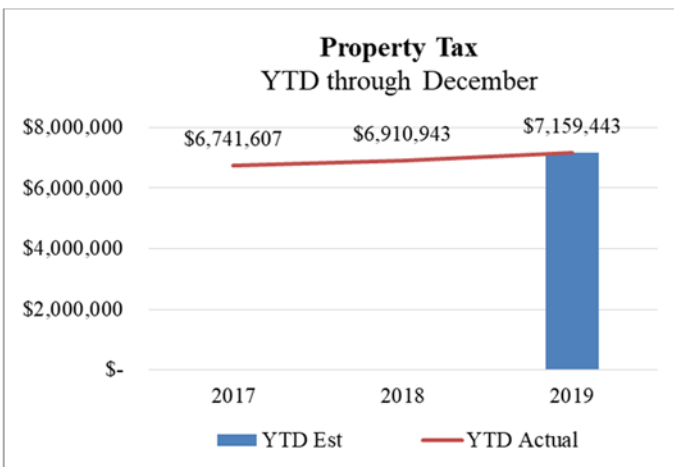
* Undesignated/Reserved Balances are one-time funds and per the city's financial policies may not be used for ongoing operations.

Property Tax

A property tax rate is placed on each piece of property within the City and is used for general governmental purpose. The rate is expressed in “dollars per \$1,000 assessed value (AV), and is a function of the property tax levy permitted by law and adopted by the City Council. In the City of Lakewood, as in other Washington cities, the maximum regular levy cannot exceed \$3.60, which includes the maximum regular levy of \$3.375 plus an additional \$0.225 per \$1,000 AV to provide for the Firemen’s Pension Fund. Property tax is assessed on land, buildings, and residential homes, and on inventory and improvements to commercial property.

Levy Rate Per \$1,000 Assessed Value			
Taxing District	2017	2018	2019
<i>City of Lakewood</i>	\$ 1.24	\$ 1.15	\$ 1.03
Emergency Medical Services	0.50	0.48	0.44
Flood Control	0.09	0.08	0.08
Pierce County	1.33	1.23	1.13
Port of Tacoma	0.18	0.18	0.18
Rural Library	0.47	0.43	0.50
School District	5.88	4.96	2.88
Sound Transit	0.25	0.23	0.21
Washington State	2.07	2.91	2.62
West Pierce Fire District	2.96	2.78	2.48
Total Levy Rate	\$ 14.97	\$ 14.43	\$ 11.54

Property Tax Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 86,446	\$ 123,438	\$ 102,357	\$ 144,853	\$ 21,415	17.3%	\$ 42,496	41.5%
Feb	304,015	306,699	357,826	492,293	185,594	60.5%	134,467	37.6%
Mar	2,346,012	2,512,460	2,576,689	2,595,070	82,610	3.3%	18,381	0.7%
Apr	839,495	728,230	763,976	601,934	(126,296)	-17.3%	(162,042)	-21.2%
May	35,651	38,834	43,201	32,454	(6,380)	-16.4%	(10,747)	-24.9%
Jun	28,801	19,413	27,825	25,420	6,007	30.9%	(2,404)	-8.6%
Jul	33,465	49,435	43,309	37,309	(12,126)	-24.5%	(6,000)	-13.9%
Aug	128,633	115,497	131,205	168,603	53,106	46.0%	37,398	28.5%
Sep	2,276,788	2,499,961	2,452,897	2,468,943	(31,018)	-1.2%	16,046	0.7%
Oct	600,563	467,672	589,737	535,490	67,818	14.5%	(54,247)	-9.2%
Nov	36,966	29,935	45,733	41,237	11,302	37.8%	(4,496)	-9.8%
Dec	24,772	19,369	25,245	15,837	(3,532)	-18.2%	(9,408)	-37.3%
Total Annual	\$ 6,741,607	\$ 6,910,943	\$ 7,160,000	\$ 7,159,443	\$ 248,500	3.6%	\$ (557)	0.0%
AV (in billions)	\$5.41	\$6.00	\$6.93					
5-Year Average Change (2015 - 2019):		1.8%						

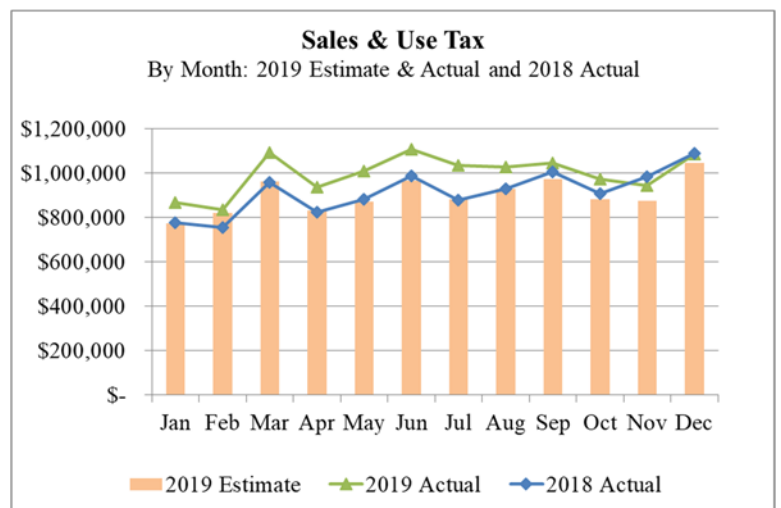
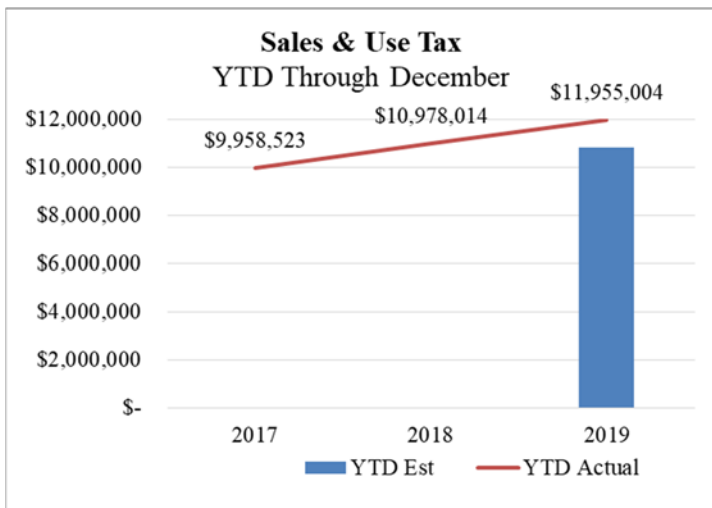


Sales & Use Tax

The City imposes a sales and use tax of 1% to fund general government programs. Of this total, 15% is provided to Pierce County per state law. The City imposes both the basic 0.5% and the optional 0.5% sales and use tax. This tax is imposed on personal and business purchases of tangible property. The retail sales tax is also assessed on some services such as repairs and construction. The City receives 1% of the sales tax rate. Of the 1%, the City receives 0.84% (Pierce County receives 15% of the 1% and the State receives 1% of the 1% leaving 0.84% to the City).

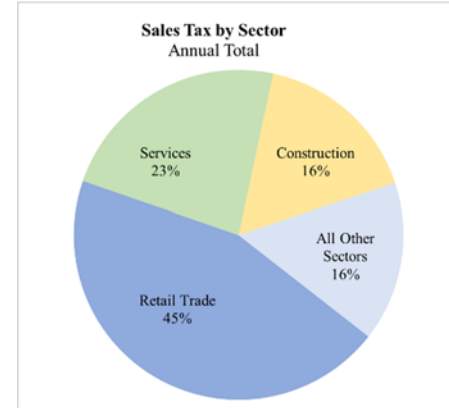
Agency	Rate
State of Washington	6.50%
<i>City of Lakewood</i>	<i>1.00%</i>
Criminal Justice Sales Tax	0.10%
Pierce Transit	0.60%
Sound Transit	1.40%
Pierce County Juvenile Facilities	0.10%
Zoo-Park Fee	0.10%
South Sound 911	0.10%
Total Tax on Sales & Use	9.90%

Sales Tax Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 709,919	\$ 777,046	\$ 771,143	866,122	\$ 89,076	11.5%	\$ 94,979	12.3%
Feb	794,509	756,096	818,819	834,944	78,848	10.4%	16,124	2.0%
Mar	957,078	957,541	963,555	1,094,051	136,510	14.3%	130,496	13.5%
Apr	746,372	824,513	830,064	936,605	112,092	13.6%	106,541	12.8%
May	769,917	882,494	869,695	1,009,891	127,397	14.4%	140,196	16.1%
Jun	928,804	988,945	964,758	1,106,875	117,930	11.9%	142,117	14.7%
Jul	822,128	876,871	883,605	1,033,260	156,390	17.8%	149,656	16.9%
Aug	826,033	930,324	928,246	1,027,630	97,305	10.5%	99,384	10.7%
Sep	881,750	1,003,916	972,436	1,047,083	43,166	4.3%	74,647	7.7%
Oct	785,051	908,774	881,779	972,142	63,368	7.0%	90,363	10.2%
Nov	781,771	983,643	874,375	942,492	(41,152)	-4.2%	68,117	7.8%
Dec	955,190	1,087,851	1,044,126	1,083,910	(3,940)	-0.4%	39,784	3.8%
Annual Total	\$ 9,958,523	\$ 10,978,014	\$ 10,802,600	\$ 11,955,004	\$ 976,990	8.9%	\$ 1,152,404	10.7%
Annual Sales (in millions)	\$1,186	\$1,307	\$1,286	\$1,423				
5-Year Average Change (2015 - 2019):	7.5%							



Retail trade, the largest economic sector, accounts for 45% of collections, followed by services and construction, which account for 23% and 17%, respectively. All other sectors, including wholesale trade, information, finance, insurance and real estate, manufacturing, government, transportation and utilities, and other accounts for the remaining 16%.

Top 10 Taxpayers (Grouped by Sector)				
Annual Totals				
Sector	2018	2019	Over / (Under)	
			Change from 2018	
			\$	%
General Merchandise Stores	\$ 812,819	\$ 830,871	\$ 18,052	2.2%
Motor Vehicle and Parts Dealers	551,589	614,800	63,211	11.5%
Building Material & Garden Equipment/Supplies	228,355	243,931	15,576	6.8%
Rental and Leasing Services	152,139	171,981	19,842	13.0%
Construction of Buildings	149,565	99,940	(49,625)	-33.2%
Administration of Economic Programs	125,533	104,170	(21,363)	-17.0%
Miscellaneous Store Retailers	121,932	157,863	35,931	29.5%
Total	\$2,141,932	\$2,223,556	\$ 81,624	3.8%



Sales & Use Tax by Sector						
Annual Totals						
Sector	Actual		Over / (Under)		Explanation of Variance	
	2018	2019	Change from 2018		Increase / (Decrease)	
			\$	%	\$ in Thousands	
Retail Trade	\$ 5,013,101	\$ 5,348,034	\$ 334,934	6.7%	\$ (11) -8%	Gasoline Stations
					\$ 13 4%	Food and Beverage Stores
					\$ 18 9%	Sporting Goods, Hobby, Musical Instr, and Book Stores
					\$ 20 12%	Electronics and Appliance Stores
					\$ 24 5%	Building Material and Garden Equipment and Supplie
					\$ 30 3%	General Merchandise Stores
					\$ 36 20%	Health and Personal Care Stores
					\$ 47 9%	Miscellaneous Store Retailers
					\$ 149 12%	Motor Vehicle and Parts Dealers
Services	2,649,880	2,758,767	108,888	4.1%	\$ (9) -51%	Ambulatory Health Care Services
					\$ (5) -27%	Waste Management and Remediation Services
					\$ 14 3%	Repair and Maintenance
					\$ 17 15%	Professional, Scientific, and Technical Services
					\$ 41 16%	Administrative and Support Services
					\$ 55 4%	Food Services and Drinking Places
Construction	1,501,815	1,977,491	475,676	31.7%	\$ (36) -7%	Specialty Trade Contractors
					\$ 203 211%	Heavy and Civil Engineering Construction
					\$ 309 34%	Construction of Buildings
Wholesale Trade	467,406	556,362	88,955	19.0%	\$ 15 12%	Merchant Wholesalers, Nondurable Goods
					\$ 72 21%	Merchant Wholesalers, Durable Goods
Information	484,438	478,470	(5,969)	-1.2%	\$ (21) -6%	Telecommunications
					\$ 12 228%	Other Information Services
Finance, Insurance, Real Estate	408,064	466,275	58,211	14.3%	\$ 4 47%	Real Estate
					\$ 23 41%	Credit Intermediation and Related Activities
					\$ 29 9%	Rental and Leasing Services
Manufacturing	221,773	175,329	(46,443)	-20.9%	\$ (21) -69%	Plastics and Rubber Products Manufacturing
					\$ (14) -117%	Fabricated Metal Product Manufacturing
					\$ (11) -46%	Nonmetallic Mineral Product Manufacturing
					\$ (7) -15%	Printing and Related Support Activities
					\$ 3 42%	Machinery Manufacturing
					\$ 3 15%	Miscellaneous Manufacturing
Government	170,795	124,245	(46,550)	-27.3%	\$ (25) -72%	Govt/Unclassifiable
					\$ (22) -17%	Administration of Economic Programs
					\$ 2 102%	Justice, Public Order, and Safety Activities
Other	60,741	70,030	9,289	15.3%	\$ (2) -50%	Utilities
					\$ 2 10%	Transit and Ground Passenger Transportation
					\$ 2 124%	Unknown
					\$ 7 24%	Support Activities for Transportation
Total	\$ 10,978,015	\$ 11,955,005	\$ 976,991	8.9%		

Note on Wholesale Sales Tax Classification: Sales tax applies if the buyer does not have a reseller permit or exemption certificate. Additionally, purchases made for personal or household use is not exempt from sales tax. This includes items used in a business that are not resold, such as office supplies, tools, equipment and equipment rentals.

The Marketplace Fairness Act, effective January 1, 2018, resulted in an increase in sales tax distributions for all cities and counties, but also eliminated the SST mitigation payments that many cities and counties have received since 2008. SST mitigation helped compensate jurisdictions for sales tax revenues that were lost when the state switched from an origin-based to destination-based sales tax for delivery of goods. As jurisdictions receive increased sales tax revenues from internet and remote sales, their SST mitigation payments are reduced by a corresponding amount, and all mitigation payments will cease as of October 1, 2019. The City's SST mitigation ceased mid-2018 since sales tax from the Marketplace Fairness Act exceeded SST mitigation.

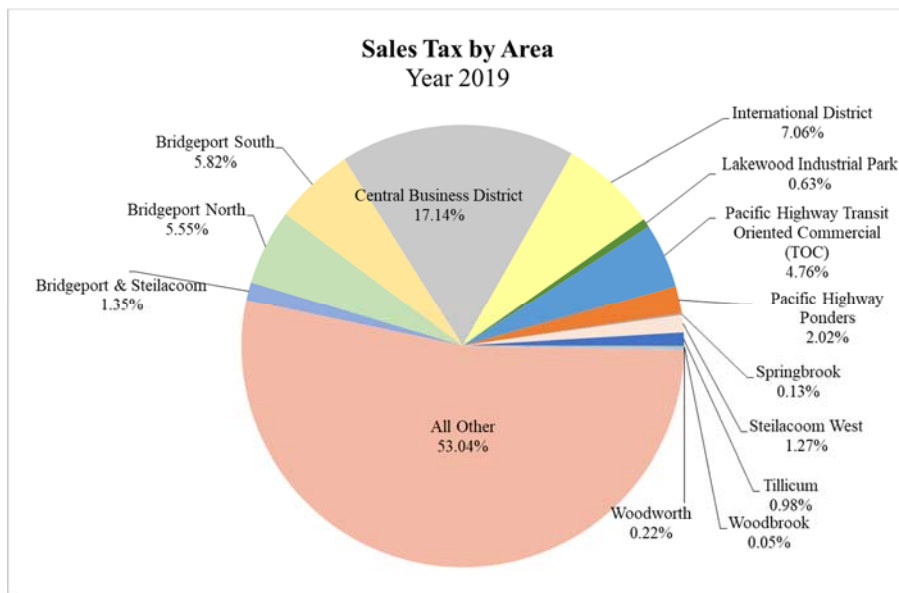
The following section provides a sales tax comparison by retail area and is based on UBI numbers and physical location addresses received from the Washington State Business License database, matched against UBI numbers in the City's sales tax database.

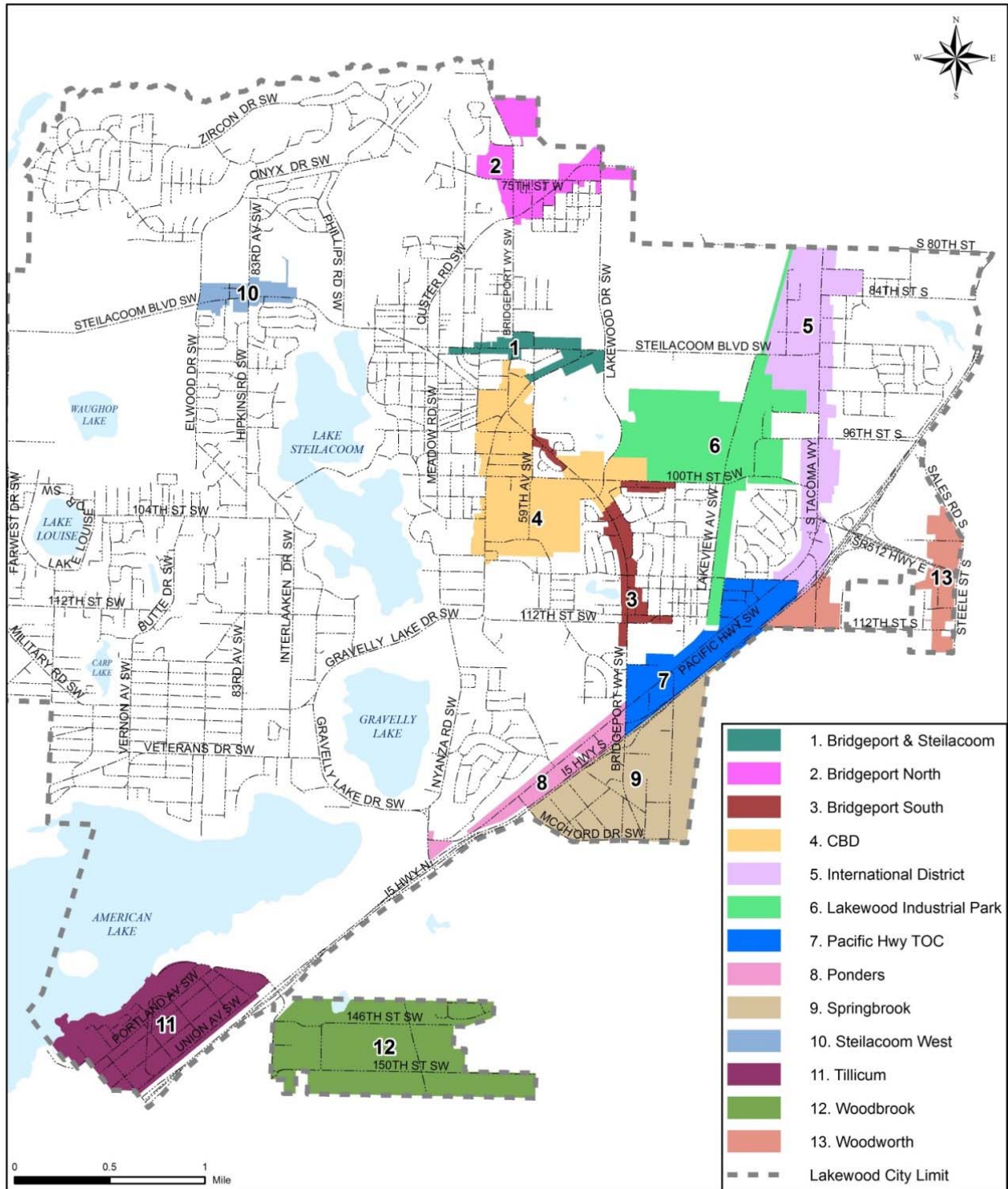
Marketplace Fairness Act				
Year	AWC Annual Est	Annual Actual	Over/Under Estimate	
			\$	%
2018	\$ 83,017	\$ 121,932	\$ 38,915	46.9%
2019	\$ 254,620	\$ 157,863	\$ (96,757)	-38.0%
2020	\$ 325,104			
2021	\$ 364,509			
2022	\$ 397,231			
Total	\$ 1,857,507			

Marketplace Fairness Act Quarterly Distributions				
	2018	2019	Over/Under	
			\$	%
Q1	\$ 27,107	\$ 32,686	\$ 5,579	20.6%
Q2	28,007	36,003	7,996	28.6%
Q3	29,402	39,758	10,356	35.2%
Q4	37,416	49,416	12,000	32.1%
Total Annual	\$ 121,932	\$ 157,863	\$ 35,931	29.5%

The area category title "All Other" which includes food services & drinking places, construction, and telecommunications attempts to capture: businesses that have multiple locations reporting under a single UBI number is excluded from the retail area reporting (such as Walgreens, O'Reilly's, Starbucks, Dollar Tree, McDonald's, etc.); businesses that do not fall under the retail area as currently defined (such food services & drinking places); or businesses that do not have a physical location in the City but are providing services within the City limits (telecommunications and construction). Businesses are added to the sales and use tax area periodically throughout the year; therefore, amounts reported in previous periods may differ.

Descriptor	Map ID	Location
Bridgeport & Steilacoom	1	Steilacoom Boulevard from John Dower Road to Lakewood Drive
Bridgeport North	2	Bridgeport Way from Custer Road to Univerity Place city limit; and Custer Road from Bridgeport Way to Tacoma city limit
Bridgeport South	3	Bridgeport Way from 108th Street to 59th Avenue
Central Business District	4	Lakewood Towne Center, the Colonial Center, and Lowes/Hobby Lobby Complex
International District	5	South Tacoma Way and Durango Avenue from 87th Street to the B&I
Lakewood Industrial Park	6	Lakeview Avenue from 108th Street to Steilacoom Boulevard and Lakewood Industrial Park
Pacific Highway TOC	7	Pacific Highway from 108th Street SW to Bridgeport Way
Pacific Highway Ponders	8	Pacific Highway from Gravelly Lake Drive to Bridgeport Way
Springbrook	9	Springbrook Neighborhood
Steilacoom West	10	Steilacoom Drive from 87th Avenue to Phillips Road
Tillicum	11	Tillicum Neighborhood
Woodbrook	12	Woodbrook Neighborhood
Woodworth	13	112th Street & South Tacoma Way/Steele Street/Sales Road (west Lakewood)





Retail Tax Areas

Map Date: April 03, 2015
 \Projects\Finance\RetailTax\RTAs.mxd

This product was prepared with care by City of Lakewood GIS. City of Lakewood expressly disclaims any liability for any inaccuracies which may yet be present. This is not a survey. Datasets were collected at different accuracy levels by various sources. Data on this map may be shown at scales larger than its original compilation. Call 253-589-2489 for further information.

Sales & Use Tax by Area

Annual Totals

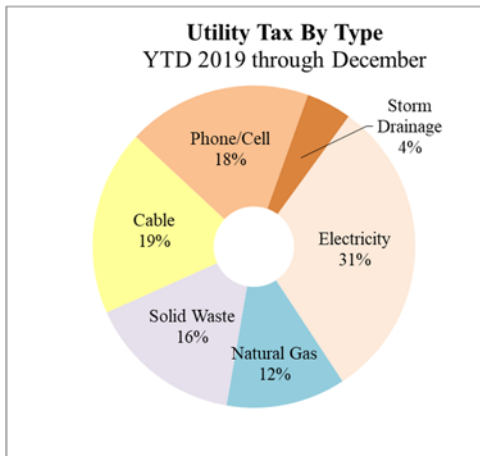
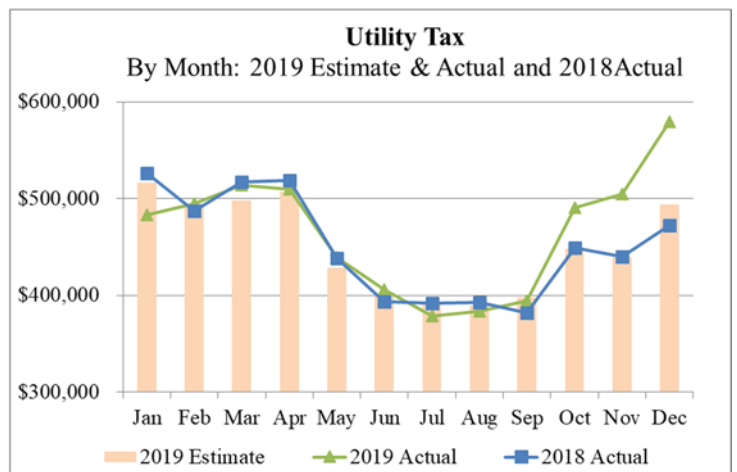
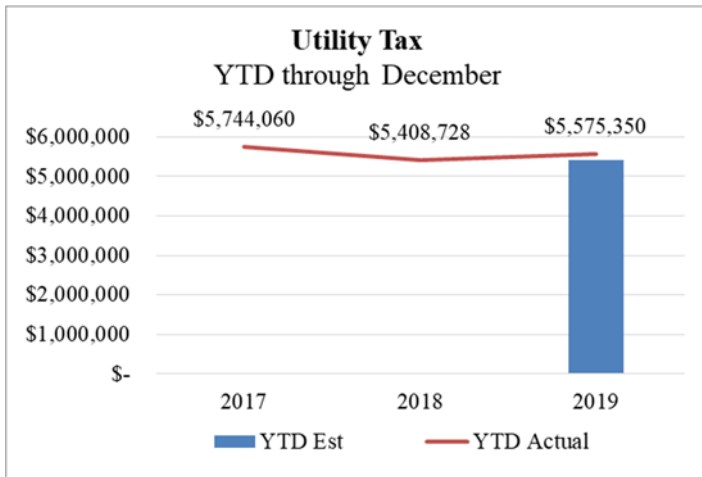
Map ID/Area	2018	2019	Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2018				
			\$	%			
1 Bridgeport & Steilacoom	\$ 162,977	\$ 161,050	\$ (1,927)	-1.2%	\$ (6)	-17%	Personal and Laundry Services
					\$ (3)	-100%	Food Services and Drinking Places
					\$ 2	4%	Repair and Maintenance
					\$ 5	9%	Building Material and Garden Equipment and Supplie
2 Bridgeport North	663,350	663,330	(20)	0.0%	\$ (6)	-97%	Miscellaneous Store Retailers
					\$ (1)	-16%	Repair and Maintenance
					\$ 1	219%	Specialty Trade Contractors
					\$ 8	1%	General Merchandise Stores
3 Bridgeport South	726,773	695,627	(31,146)	-4.3%	\$ (41)	-91%	Construction of Buildings
					\$ (20)	-55%	Furniture and Home Furnishings Stores
					\$ (7)	-26%	Gasoline Stations
					\$ 8	32%	Rental and Leasing Services
					\$ 12	42%	Merchant Wholesalers, Nondurable Goods
					\$ 15	239%	Credit Intermediation and Related Activities
4 Central Business District	2,033,539	2,048,750	15,211	0.7%	\$ (19)	-30%	Furniture and Home Furnishings Stores
					\$ (10)	-34%	Repair and Maintenance
					\$ 5	18%	Electronics and Appliance Stores
					\$ 9	2%	Food Services and Drinking Places
					\$ 16	7%	Building Material and Garden Equipment and Supplie
					\$ 16	4%	General Merchandise Stores
5 International District	884,959	843,507	(41,452)	-4.7%	\$ (33)	-19%	Motor Vehicle and Parts Dealers
					\$ (11)	-5%	Food Services and Drinking Places
					\$ (10)	-18%	Food and Beverage Stores
					\$ (8)	-82%	Ambulatory Health Care Services
					\$ 3	16%	Amusement, Gambling, and Recreation Industries
					\$ 18	11%	Rental and Leasing Services
6 Lakewood Industrial Park	95,301	74,988	(20,313)	-21.3%	\$ (9)	-77%	Nonmetallic Mineral Product Manufacturing
					\$ (4)	-88%	Merchant Wholesalers, Durable Goods
					\$ (3)	-5%	Repair and Maintenance
					\$ (2)	-74%	Electronics and Appliance Stores
					\$ (1)	-19%	Furniture and Home Furnishings Stores
7 Pacific Highway (TOC) Transit Oriented Commercial	466,368	568,680	102,312	21.9%	\$ 3	34%	Repair and Maintenance
					\$ 100	30%	Motor Vehicle and Parts Dealers
8 Pacific Highway Ponders	248,862	241,514	(7,347)	-3.0%	\$ (7)	-22%	Repair and Maintenance
					\$ (6)	-16%	Accommodation
					\$ (3)	-56%	Apparel Manufacturing
					\$ (3)	-22%	Merchant Wholesalers, Durable Goods
					\$ 13	13%	Motor Vehicle and Parts Dealers
9 Springbrook	15,610	15,341	(269)	-1.7%	\$ (1)	-42%	Personal and Laundry Services
					\$ (0)	-11%	Food and Beverage Stores
					\$ 1	9%	Securities, Commodity Contracts, and Other Financi
10 Steilacoom West	146,940	151,939	4,999	3.4%	\$ (1)	-5%	Food Services and Drinking Places
					\$ 8	9%	Food and Beverage Stores
11 Tillicum	121,583	116,958	(4,626)	-3.8%	\$ (1)	-2%	Food Services and Drinking Places
					\$ (1)	-25%	Specialty Trade Contractors
					\$ (1)	-13%	Gasoline Stations
					\$ (1)	-12%	Clothing and Clothing Accessories Stores
12 Woodbrook	5,562	6,056	494	8.9%	\$ (0)	-82%	Administrative and Support Services
					\$ 1	11%	Food and Beverage Stores
13 Woodworth	25,447	25,921	473	1.9%	\$ (3)	-64%	Waste Management and Remediation Services
					\$ (2)	-100%	Gasoline Stations
					\$ 7	62%	Repair and Maintenance
Other:							
Food Services, Drinking Places	408,022	472,689	64,667	15.8%			
Construction	1,379,648	1,883,752	504,104	36.5%			
Telecommunications	356,146	331,296	(24,850)	-7.0%			
All Other Categories	3,236,926	3,653,608	416,681	12.9%	\$ (25)	-72%	Govt/Unclassifiable
					\$ (22)	-17%	Administration of Economic Programs
					\$ (21)	-70%	Plastics and Rubber Products Manufacturing
					\$ (15)	-181%	Fabricated Metal Product Manufacturing
					\$ 12	228%	Other Information Services
					\$ 16	100%	Specialty Trade Contractors
					\$ 16	22%	Clothing and Clothing Accessories Stores
					\$ 18	13%	Electronics and Appliance Stores
					\$ 19	23%	Professional, Scientific, and Technical Services
					\$ 21	13%	Repair and Maintenance
					\$ 23	32%	Sporting Goods, Hobby, Musical Instr, and Book Stores
					\$ 38	96%	Health and Personal Care Stores
					\$ 41	17%	Administrative and Support Services
					\$ 46	49%	Furniture and Home Furnishings Stores
					\$ 57	19%	Miscellaneous Store Retailers
					\$ 65	14%	Motor Vehicle and Parts Dealers
					\$ 79	25%	Merchant Wholesalers, Durable Goods
Total	\$ 10,978,015	\$ 11,955,005	\$ 976,990	8.9%			

Utility Tax

The City levies a tax on utilities provided within the city. The tax is currently 5% of gross income for electric and gas services and 6% of gross income for solid waste, cable, cellular phone, landlines and storm drainage.

The increase in December 2019 is primarily due to an audit of a major phone provider for the tax period of January 1, 2012 through May 31, 2018.

Utility Tax Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 570,032	\$ 526,486	\$ 516,575	\$ 482,703	\$ (43,783)	-8.3%	\$ (33,872)	-6.6%
Feb	544,505	486,862	494,648	494,221	7,359	1.5%	(428)	-0.1%
Mar	531,514	517,285	498,294	513,387	(3,898)	-0.8%	15,093	3.0%
Apr	524,307	519,012	506,995	509,876	(9,136)	-1.8%	2,881	0.6%
May	467,667	437,930	427,888	438,676	746	0.2%	10,788	2.5%
Jun	421,120	393,222	400,016	406,169	12,947	3.3%	6,152	1.5%
Jul	406,296	391,975	392,640	378,731	(13,244)	-3.4%	(13,909)	-3.5%
Aug	406,869	392,788	389,549	383,662	(9,126)	-2.3%	(5,887)	-1.5%
Sep	417,641	381,718	397,533	394,350	12,632	3.3%	(3,183)	-0.8%
Oct	466,714	449,383	448,268	490,378	40,995	9.1%	42,110	9.4%
Nov	464,856	439,715	438,822	504,221	64,506	14.7%	65,399	14.9%
Dec	522,539	472,352	493,971	578,978	106,626	22.6%	85,007	17.2%
Total Annual	\$ 5,744,060	\$ 5,408,728	\$ 5,405,200	\$ 5,575,350	\$ 166,622	3.1%	\$ 170,150	3.1%
5-Year Average Change (2015 - 2019):		-0.4%						

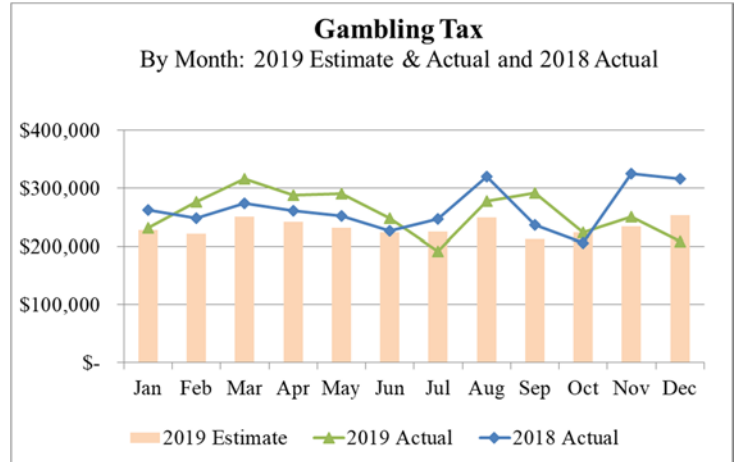
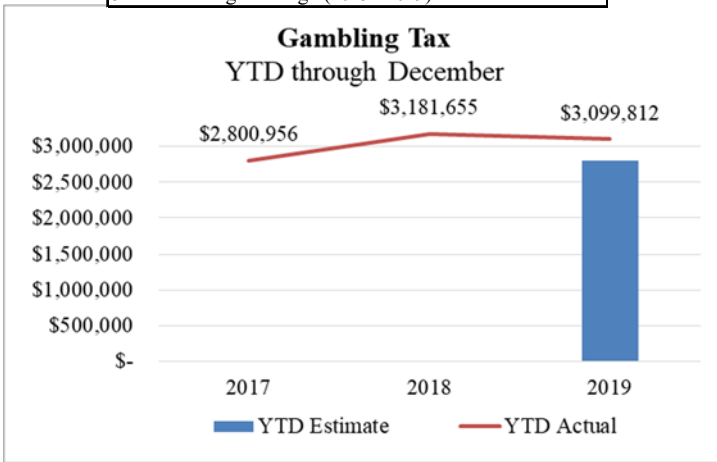


Utility Tax by Type Annual Totals							
Type	2018 Annual Actual	2019		Over / (Under)			
		Annual Est	YTD Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
				\$	%	\$	%
Electricity	\$ 1,665,799	\$ 1,692,500	\$ 1,714,042	\$ 48,243	2.9%	\$ 49,330	3.0%
Natural Gas	658,505	704,000	667,519	9,014	1.4%	9,444	1.4%
Solid Waste	819,244	790,500	868,805	49,561	6.0%	50,095	6.1%
Cable	988,171	1,046,300	1,040,070	51,899	5.3%	52,544	5.3%
Phone/Cell	1,112,982	936,900	1,031,230	(81,752)	-7.3%	(81,026)	-7.3%
Storm Drainage	164,027	235,000	253,685	89,658	54.7%	89,765	54.8%
Total	\$ 5,408,728	\$ 5,405,200	\$ 5,575,350	\$ 166,622	3.1%	\$ 170,151	3.1%

Gambling Tax

The City levies a gambling tax on gross receipts derived by operators of gambling activities, including punchboards; pull tabs, bingo, raffles, amusement games, and social card rooms. Fund raising activities and charitable and non-profit organizations that involve game of chance are subject to the tax. The gambling tax rates by activity are as follows: card rooms (11% of gross receipts), punch boards (3% of gross receipts), pull tabs (5% of gross receipts), bingo (5% off gross receipts less amounts paid as prizes), raffles (5% of gross receipts less amount paid as prizes); amusement games (2% of gross receipts less amount paid as prizes). Gambling tax from card rooms account for the majority of the revenues.

Gambling Tax									
Annual Totals									
Month	2017 Actual	2018 Actual	2019		Over / (Under)				
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate		
					\$	%	\$	%	
Jan	\$ 235,320	\$ 263,390	\$ 227,592	\$ 232,365	\$ (31,025)	-11.8%	\$ 4,773	2.1%	
Feb	241,022	249,131	222,371	276,487	27,356	11.0%	54,115	24.3%	
Mar	253,447	274,498	250,858	316,973	42,475	15.5%	66,115	26.4%	
Apr	241,908	261,555	242,113	287,987	26,432	10.1%	45,874	18.9%	
May	278,183	252,447	231,940	290,634	38,187	15.1%	58,694	25.3%	
Jun	235,312	227,021	224,243	248,101	21,080	9.3%	23,859	10.6%	
Jul	226,638	248,032	225,859	192,822	(55,210)	-22.3%	(33,037)	-14.6%	
Aug	217,614	319,934	249,546	277,725	(42,209)	-13.2%	28,179	11.3%	
Sep	224,740	237,493	213,202	292,664	55,171	23.2%	79,462	37.3%	
Oct	201,551	206,634	224,446	224,158	17,524	8.5%	(288)	-0.1%	
Nov	179,929	325,337	234,736	250,787	(74,550)	-22.9%	16,051	6.8%	
Dec	265,292	316,183	254,095	209,109	(107,074)	-33.9%	(44,986)	-17.7%	
Total Annual	\$ 2,800,954	\$ 3,181,654	\$ 2,801,000	\$ 3,099,812	\$ (81,842)	-2.6%	\$ 298,812	10.7%	
5-Year Average Change (2015 - 2019):		2.4%							

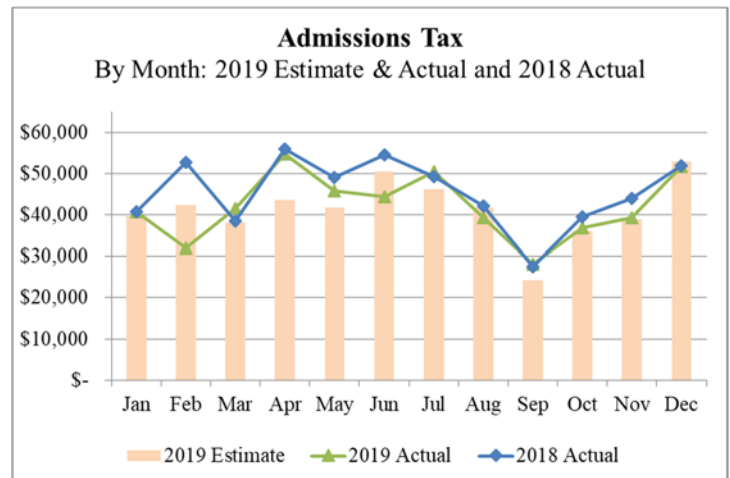
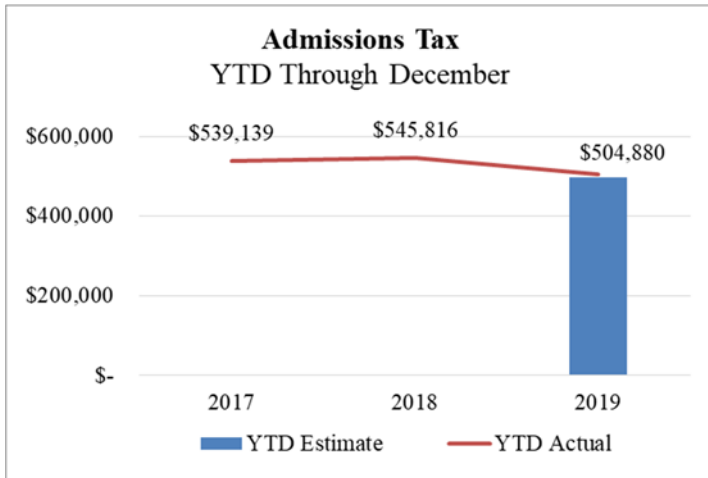


Card Room Gambling Tax - Major Establishments Only					
Major Establish	2017 Annual Actual	2018 Annual Actual	2019 Annual Actual	Over / (Under)	
				2019 Actual vs 2018 Actual	
				\$	%
Chips Casino	\$ 615,061	\$ 938,450	\$ 902,660	\$ (35,790)	-3.8%
Great American	592,280	587,670	667,826	80,156	13.6%
Macau Casino	725,689	959,923	789,618	(170,305)	-17.7%
Palace Casino	718,180	565,092	617,032	51,940	9.2%
Total	\$2,651,210	\$3,051,136	\$2,977,136	\$ (74,000)	-2.4%

Admissions Tax

The City levies an admissions tax of 5% on activities such as movie and play tickets, entrance fees and over charges to clubs. The tax is levied on the person or organization collecting the admission fee.

Admissions Tax Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
					2019 Actual vs 2018 Actual		2019 Actual vs Estimate	
			Estimate	Actual	\$	%	\$	%
Jan	\$ 42,600	\$ 40,770	\$ 39,669	\$ 40,681	\$ (89)	-0.2%	\$ 1,011	2.5%
Feb	47,425	52,774	42,311	31,915	(20,859)	-39.5%	(10,396)	-24.6%
Mar	56,594	38,424	38,183	41,565	3,141	8.2%	3,382	8.9%
Apr	49,479	56,059	43,481	54,869	(1,190)	-2.1%	11,388	26.2%
May	38,599	49,008	41,658	45,834	(3,174)	-6.5%	4,176	10.0%
Jun	51,773	54,471	50,596	44,332	(10,139)	-18.6%	(6,264)	-12.4%
Jul	44,036	49,210	46,124	50,429	1,219	2.5%	4,306	9.3%
Aug	35,015	42,192	41,836	39,231	(2,961)	-7.0%	(2,605)	-6.2%
Sep	32,560	27,445	24,271	28,213	768	2.8%	3,942	16.2%
Oct	31,157	39,449	36,093	36,870	(2,579)	-6.5%	777	2.2%
Nov	44,542	44,076	38,866	39,323	(4,753)	-10.8%	457	1.2%
Dec	65,359	51,937	52,912	51,618	(319)	-0.6%	(1,294)	-2.4%
Total Annual	\$ 539,139	\$ 545,815	\$ 496,000	\$ 504,880	\$ (40,935)	-7.5%	\$ 8,880	1.8%
5-Year Average Change (2015 - 2019):		-4.6%						



Admissions Tax by Payer					
Major Establishment	2017 Annual Actual	2018 Annual Actual	2019 Annual Actual	Over / (Under)	
				2019 Actual vs 2018 Actual	
				\$	%
AMC Theatres	\$ 302,925	\$ 325,219	\$ 318,466	\$ (6,753)	-2.1%
Déjà Vu	27,327	15,148	7,520	(7,628)	-50.4%
Grand Prix Raceway	18,719	16,464	22,137	5,673	34.5%
Great American Casino	358	20	-	-	-
Regal Cinemas	175,819	172,814	152,093	(20,721)	-12.0%
Star Lite Swap Meet	13,990	16,151	4,663	(11,488)	-71.1%
Total	\$539,139	\$545,816	\$504,879	\$ (40,937)	-7.5%

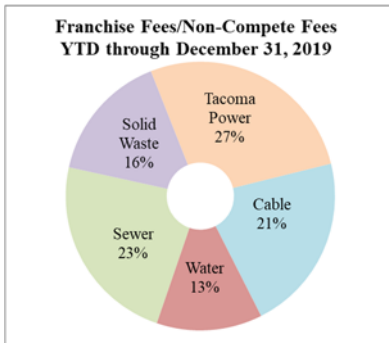
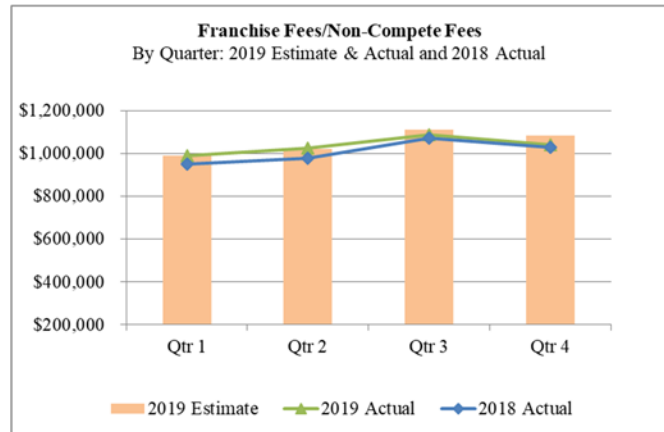
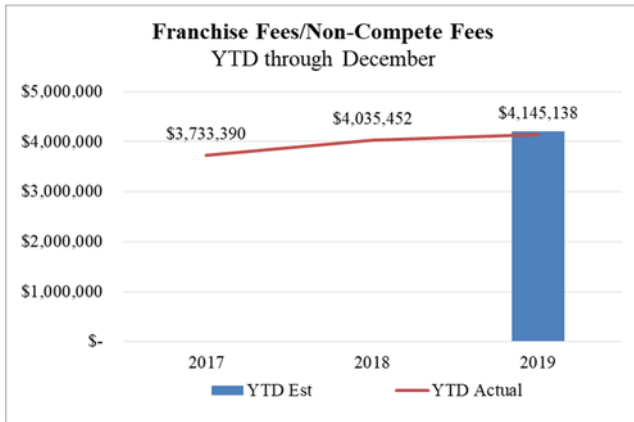
Note: Star Lite Swap Meet closed on 5/31/2019 and Déjà Vu closed in 9/18/2019.

Franchise Fees & Non-Compete Fees

Franchise fees are charges levied on private utilities for their use of City streets and other public properties to place utility infrastructure and to recoup City costs of administering franchise agreements. The franchise fees on light, natural gas, and telephone utilities are limited by statute to the actual administrative expenses incurred by the City directly related to receiving and approving permits, licenses, or franchises. Cable TV franchise fees are governed by the Federal Cable Communications Policy Act of 1996 and are negotiated with cable companies for an amount not to exceed 5% of gross revenues.

Utility	Utility Tax	Franchise Fee	Non-Compete Fee
Comcast Phone	6.00%	-	-
Comcast Cable	6.00%	5.00%	-
Integra Telecommunications	6.00%	-	-
Lakeview Light & Power	5.00%	-	-
Lakewood Water District	-	-	6.00%
Pierce County Sanitary Sewer	-	-	6.00%
Puget Sound Energy	5.00%	-	-
TPU Click!	6.00%	5.00%	-
TPU Light	-	-	6.00%
TPU Water	-	-	8.00%
Waste Connections	6.00%	4.00%	-

Franchise Fees/Non-Compete Fees								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ -	\$ -	\$ -	\$ -	-	-	-	-
Feb	72,921	76,370	81,001	79,748	3,378	4.4%	(1,253)	-1.5%
Mar	797,551	874,481	908,945	909,401	34,920	4.0%	456	0.1%
Apr	-	-	-	-	-	-	-	-
May	73,927	76,416	81,876	78,814	2,398	3.1%	(3,062)	-3.7%
Jun	821,782	903,542	941,342	947,375	43,833	4.9%	6,033	0.6%
Jul	-	-	-	-	-	-	-	-
Aug	75,978	79,863	84,613	82,636	2,773	3.5%	(1,977)	-2.3%
Sep	910,038	993,153	1,029,082	1,004,558	11,405	1.1%	(24,524)	-2.4%
Oct	-	-	-	-	-	-	-	-
Nov	74,502	77,218	82,817	77,808	590	0.8%	(5,009)	-6.0%
Dec	906,691	954,411	1,002,725	964,798	10,387	1.1%	(37,927)	-3.8%
Total Annual	\$3,733,390	\$4,035,455	\$4,212,400	\$ 4,145,138	\$ 109,683	2.7%	\$ (67,262)	-1.6%
5-Year Average Change (2015 - 2019):		3.5%						

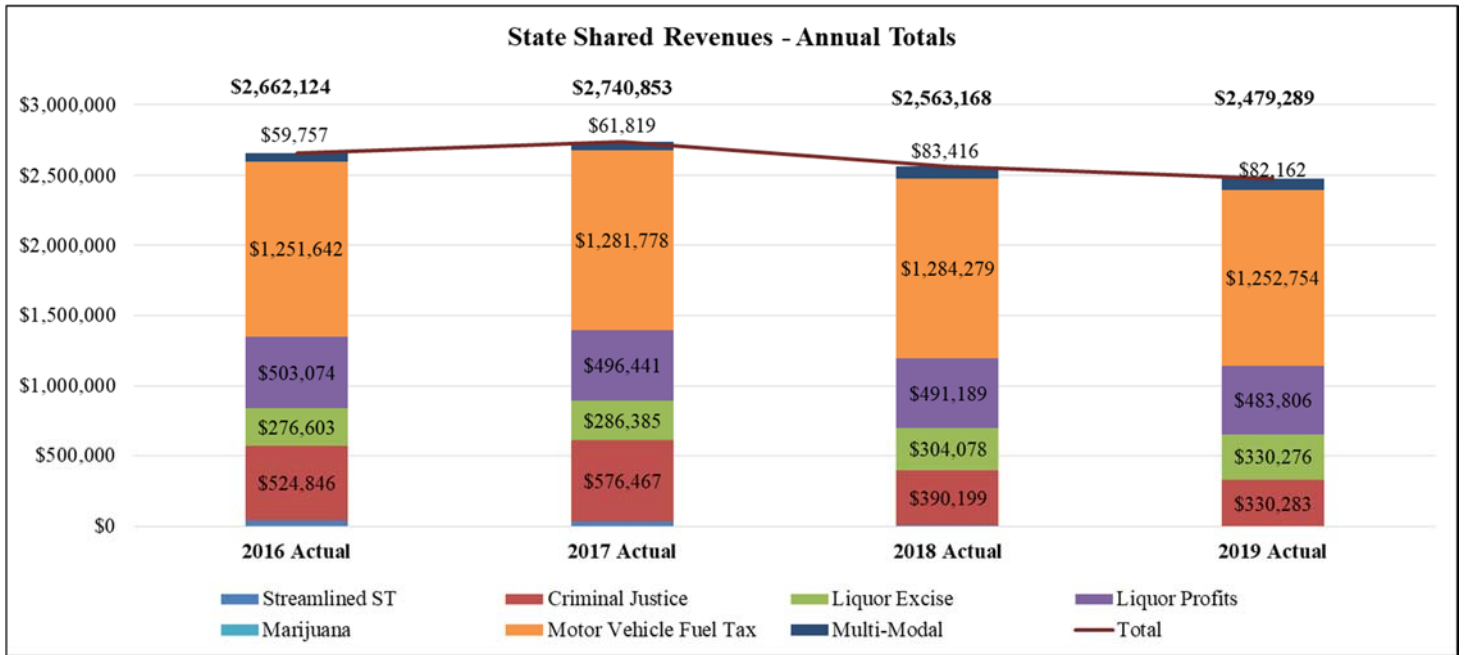
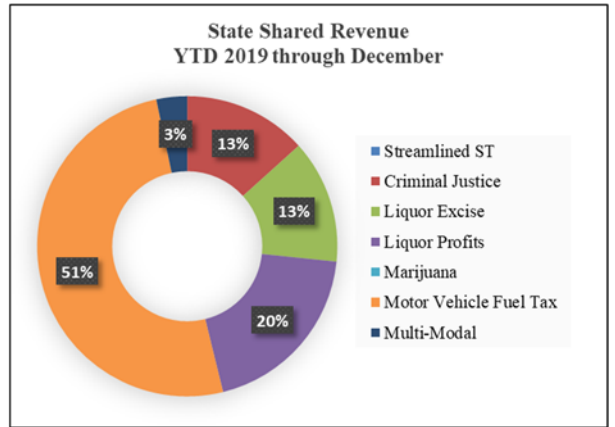


Franchise Fees/Non-Compete Fees by Type								
Annual Totals								
Type	2018 Annual	2019		Over / (Under)				
		Annual Est	Actual	2019 Actual vs 2018 Actual		2019 Actual vs Estimate		
				\$	%	\$	%	
Cable	\$ 893,594	\$ 928,500	\$ 888,488	(5,106)	-0.6%	(40,012)	-4.3%	
Water	509,557	537,300	526,830	17,273	3.4%	(10,470)	-1.9%	
Sewer	933,263	963,200	961,344	28,081	3.0%	(1,856)	-0.2%	
Solid Waste	608,862	654,800	645,175	36,313	6.0%	(9,625)	-1.5%	
Tacoma Power	1,090,176	1,128,600	1,123,301	33,125	3.0%	(5,296)	-0.5%	
Total	\$ 4,035,455	\$ 4,212,400	\$ 4,145,138	\$ 109,686	2.7%	\$ (67,262)	-1.6%	

State Shared Revenues

State-shared revenues are from taxes and fees collected by the State and disbursed to municipalities based on population or other criteria. The source of these shared revenues include: sales tax mitigation, criminal justice, leasehold excise tax, state lodging tax sharing, liquor excise tax and liquor profits, and motor vehicle fuel tax.

The following tables provides a comparison of state shared revenues, including the portion of motor vehicle fuel tax, increased gas tax and multi-modal revenue received directly in the transportation capital fund.



State Shared Revenue Annual Totals									
Revenue	2016 Annual Actual	2017 Annual Actual	2018 Annual Actual	2019		2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
				Estimate	Actual	Over/(Under)		Over/(Under)	
						\$	%	\$	%
Streamlined Sales Tax Mitigation	\$ 46,177	37,938	10,006	-	-	\$ (10,006)	-100.0%	\$ -	n/a
CJ-Violent Crimes/Population	80,885	83,789	87,036	84,000	94,809	7,773	8.9%	10,809	12.9%
CJ-Special Programs	59,074	60,763	62,527	61,000	64,628	2,101	3.4%	3,628	5.9%
CJ-DUI Cities	9,050	8,860	8,731	9,000	8,069	(662)	-7.6%	(931)	-10.3%
CJ-High Crime	375,837	423,055	231,905	241,800	162,777	(69,128)	-29.8%	(79,023)	-32.7%
Liquor Excise Tax	276,603	286,385	304,078	291,700	330,276	26,198	8.6%	38,576	13.2%
Liquor Board Profits	503,074	496,441	491,189	491,400	483,806	(7,383)	-1.5%	(7,594)	-1.5%
Marijuana Enforcement Profits	25	25	1	-	8	7	700.0%	8	n/a
Motor Vehicle Fuel Tax	863,896	871,657	860,015	862,400	841,601	(18,414)	-2.1%	(20,799)	-2.4%
Subtotal - General/Street	\$ 2,214,621	2,268,913	2,055,488	2,041,300	1,985,975	\$ (69,513)	-3.4%	\$ (55,325)	-2.7%
Motor Vehicle Fuel Tax	352,859	356,029	351,274	350,000	339,170	(12,104)	-3.4%	(10,830)	-3.1%
Increase Motor Vehicle Fuel Tax	34,887	54,092	72,990	72,300	71,983	(1,007)	-1.4%	(317)	-0.4%
Multi-Modal	59,757	61,819	83,416	82,400	82,162	(1,254)	-1.5%	(238)	-0.3%
Subtotal - Transportation CIP	\$ 447,503	471,940	507,680	504,700	493,315	\$ (14,365)	-2.8%	\$ (11,385)	-2.3%
Total State Shared Revenue	\$ 2,662,124	2,740,853	2,563,168	2,546,000	2,479,290	\$ (83,878)	-3.3%	\$ (66,710)	-2.6%

POLICE

Photo Infraction – Red Light/School Zone Enforcement

The City currently has eight cameras operating at five locations:

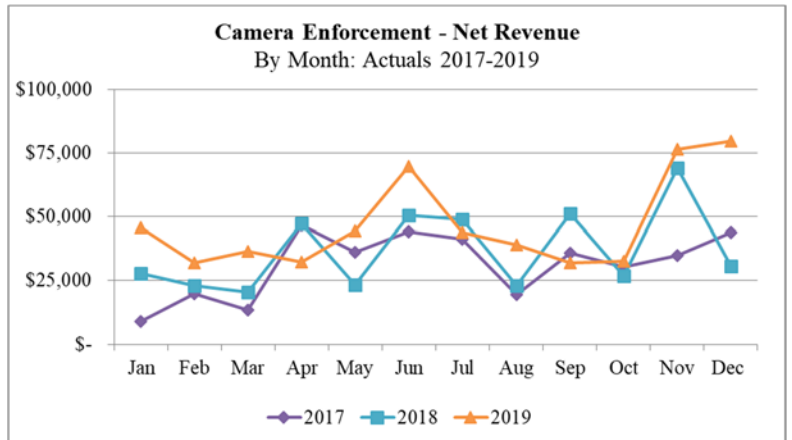
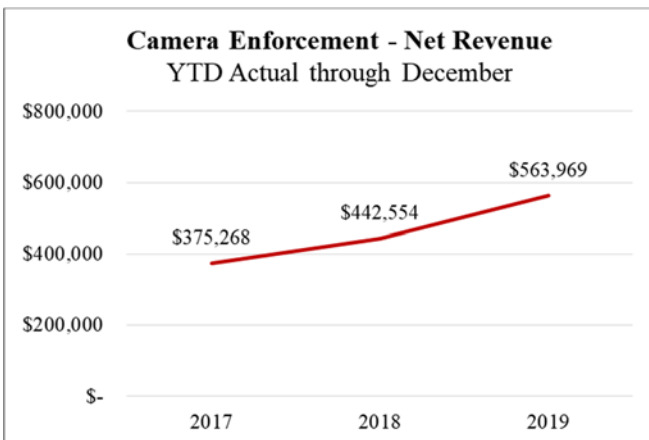
- 2 school zone cameras located at: 5405 Steilacoom Blvd – WB and 9904 Gravelly Lake Drive – SB.
- 6 red light cameras located at: Bridgeport Blvd SW & San Francisco Ave SW – SB & NB, Steilacoom Blvd SW & Phillips Rd SW – WB & EB; and South Tacoma Way & SR 512 – NB & SB.

The increase in revenues in 2016 compared to 2015 is due to school zone photo enforcement camera on Steilacoom Boulevard which was inoperable while being relocated from west to east of Lakewood Drive in roughly the last quarter of 2015. The new larger school zone thereafter is active for longer periods of time since it covers overlapping schedules of three schools (Four Heroes Elementary School, Lochburn Middle School and Harrison Prep). Previously, the photo enforced school zone only covered one school (Lochburn Middle School).

Photo Infraction - Red Light / School Zone Enforcement											
Annual Totals											
Month	Year 2017			Year 2018			Year 2019			Over / (Under)	
	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue	Net Revenue 2019 vs 2018	
										\$	%
Jan	\$ 58,693	\$ 49,652	\$ 9,041	\$ 60,215	\$ 32,240	\$ 27,975	\$ 77,124	\$ 31,455	\$ 45,669	\$ 17,694	63.2%
Feb	51,991	32,240	19,751	55,172	32,240	22,932	64,380	32,240	32,140	9,208	40.2%
Mar	60,662	47,178	13,484	52,657	32,240	20,417	68,761	32,240	36,521	16,104	78.9%
Apr	78,980	32,240	46,740	79,686	32,240	47,446	64,478	32,240	32,238	(15,208)	-32.1%
May	68,303	32,240	36,063	55,685	32,240	23,445	76,632	32,240	44,392	20,947	89.3%
Jun	76,404	32,240	44,164	82,914	32,240	50,674	101,799	32,240	69,559	18,885	37.3%
Jul	73,631	32,240	41,391	81,123	32,240	48,883	76,168	32,240	43,928	(4,955)	-10.1%
Aug	51,801	32,240	19,561	54,263	31,266	22,997	71,272	32,240	39,032	16,035	69.7%
Sep	68,025	32,240	35,785	83,303	32,240	51,063	64,088	32,240	31,848	(19,215)	-37.6%
Oct	62,761	32,240	30,521	59,156	32,240	26,916	64,963	32,240	32,723	5,807	21.6%
Nov	80,145	45,298	34,847	101,226	32,240	68,986	108,665	32,240	76,425	7,440	10.8%
Dec	76,160	32,240	43,920	63,061	32,240	30,821	111,736	32,240	79,496	48,675	157.9%
Total Annual	\$ 807,556	\$ 432,288	\$375,268	\$ 828,460	\$ 385,906	\$442,554	\$ 950,064	\$ 386,095	\$563,969	\$ 188,701	50.3%

Note on Vendor Payments:

- o Lower costs during July 2016 through December 2016 due to inactive cameras during construction.
- o January 2017 includes costs for repairs on Bridgeport Way SW & San Francisco Ave SW, Southbound and Northbound and reinstallation of system and mapping radars on City Mast Arm.
- o March 2017 includes reinstallation on SR512 & South Tacoma Way, Southbound
- o November 2017 includes installation of foundation, pole and radar, intercept and break ex conduit and install new j-box.

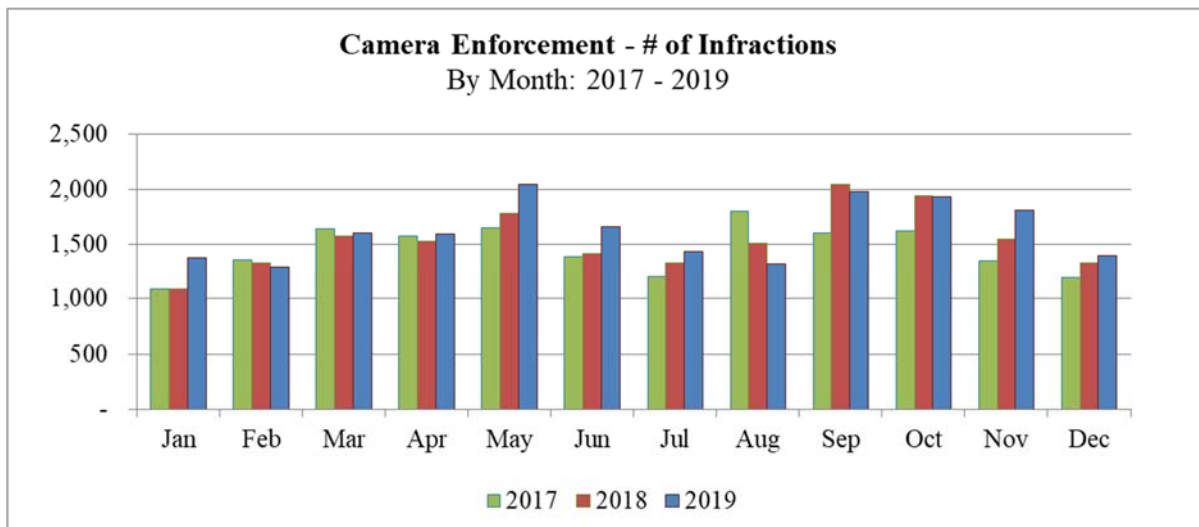
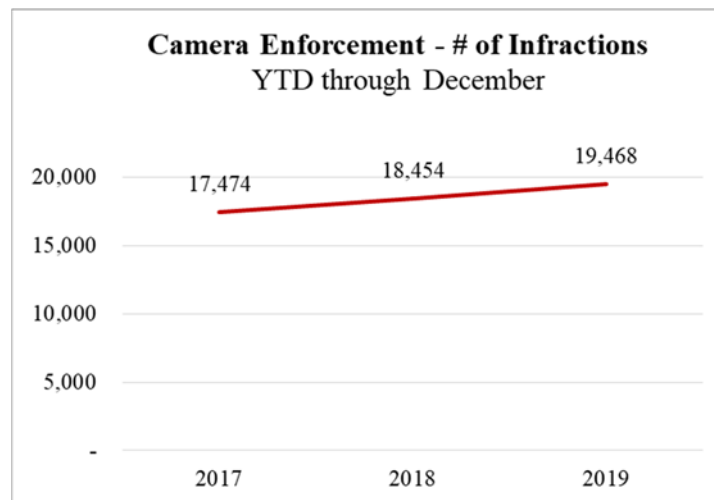


# of Infraction Notices Generated															
<i>Annual Totals</i>															
	BP Way & San Francisco			Steilacoom & Phillips			South Tacoma Way & SR512			School Zones			Total		
Month	2017	2018	2019	2017	2018	2019	2017	2018	2019	2017	2018	2019	2017	2018	2019
Jan	42	45	72	178	192	222	170	522	533	701	332	548	1,091	1,091	1,375
Feb	44	47	65	149	210	278	536	575	540	629	500	409	1,358	1,332	1,292
Mar	71	50	53	167	220	280	624	717	736	779	586	540	1,641	1,573	1,609
Apr	66	67	51	207	225	278	687	666	665	616	576	604	1,576	1,534	1,598
May	67	76	62	263	340	368	750	782	737	576	587	881	1,656	1,785	2,048
Jun	77	53	92	282	328	422	737	794	778	290	245	369	1,386	1,420	1,661
Jul	76	73	101	381	384	415	741	739	771	-	135	151	1,198	1,331	1,438
Aug	81	63	100	278	284	382	826	691	695	621	471	149	1,806	1,509	1,326
Sep	45	64	62	213	256	347	808	716	690	536	1,010	879	1,602	2,046	1,978
Oct	58	79	79	214	287	344	743	687	685	606	893	825	1,621	1,946	1,933
Nov	34	55	72	230	231	314	541	598	512	546	669	913	1,351	1,553	1,811
Dec	55	62	65	279	225	285	616	524	493	238	523	556	1,188	1,334	1,399
Total Annual	716	734	874	2,841	3,182	3,935	7,779	8,011	7,835	6,138	6,527	6,824	17,474	18,454	19,468

Note:

- Bridgeport Way & San Francisco cameras were inactive during June through November 2016 for road improvements.
- South Tacoma Way & SR512: May 2016 through Jan 2017 shut down one of two cameras on May 10 due to roadway improvements.
- School Zone Cameras:
 - Feb 2019 - Snow caused delays and days off.
 - Mar 2019 - 18 sessions failed setup of yellow flashing lights.
 - Nov 2017 - No notices generated for 2 days due to vendor error.
 - Jul 2017 through Oct 2017 - Gravelly Lake Drive site out of service due to construction during the majority of this period.

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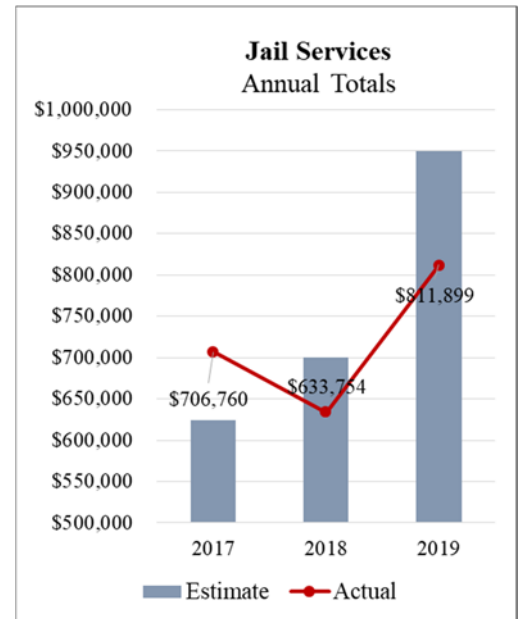
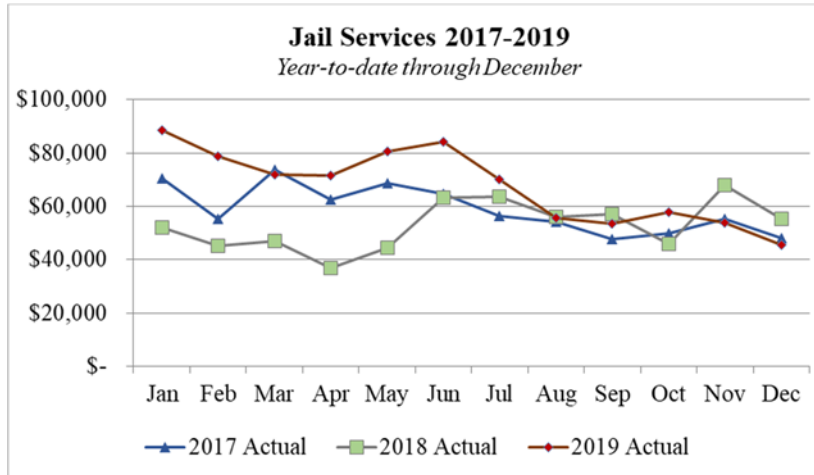


Jail Services

The City contracts with various agencies to provide jail services. In 2015, in an effort to reduce jail costs, the City increased utilization of the Nisqually facility, eliminated the use of the Wapato jail and decreased the use of Pierce County jail.

2019 Jail Rates					
Pierce County	Booking Fee	\$55.25	Nisqually	Booking Fee	\$20.00
	Daily Rate	\$85.85		Daily Rate	\$65.00
	Escort Fee*	\$132.53		Major Medical Costs	City Pays
	Mental Health Fee	\$138.11			
	Special Identification Process	\$184.91			
	Major Medical Costs	City Pays			

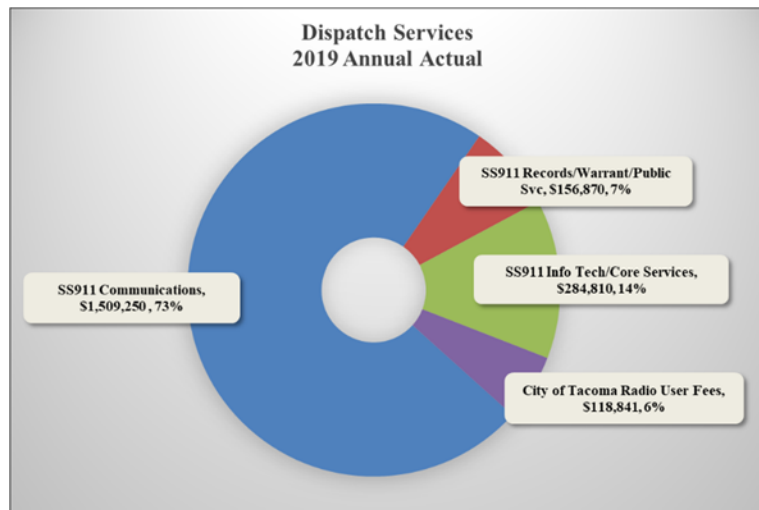
Service Period	Year 2017				Year 2018				Year 2019			
	Nisqually	Pierce County	Medical	Total by Month	Nisqually	Pierce County	Medical	Total by Month	Nisqually	Pierce County	Medical	Total by Month
Jan	\$ 55,786	\$ 8,520	\$ 6,017	\$ 70,323	\$ 39,881	\$ 12,161	\$ -	\$ 52,042	\$ 65,097	\$ 17,695	\$ 5,666	\$ 88,458
Feb	46,085	9,294	-	55,379	30,870	13,475	832	45,177	55,820	15,059	8,036	78,914
Mar	56,679	14,089	2,826	73,594	33,906	12,893	-	46,799	52,065	13,109	6,659	71,833
Apr	48,725	13,019	899	62,643	30,140	6,408	248	36,796	55,426	15,713	452	71,591
May	53,842	14,836	-	68,678	35,505	8,853	-	44,358	53,300	27,369	-	80,669
Jun	41,320	16,144	7,039	64,503	47,210	16,153	-	63,363	56,745	27,580	-	84,325
Jul	47,645	8,441	289	56,374	50,115	12,459	902	63,476	53,425	14,769	1,973	70,166
Aug	42,485	11,741	-	54,226	36,855	16,169	2,804	55,828	35,620	14,360	5,558	55,538
Sep	42,650	5,062	-	47,712	40,732	16,282	-	57,014	29,120	24,179	-	53,299
Oct	33,570	14,249	2,120	49,939	33,805	10,506	1,623	45,934	21,480	26,515	9,791	57,786
Nov	36,210	19,025	-	55,235	42,185	17,069	8,552	67,806	30,909	22,967	-	53,876
Dec	36,035	12,120	-	48,155	46,995	8,165	-	55,160	33,235	12,209	-	45,444
Annual Total	\$ 541,032	\$ 146,538	\$ 19,190	\$ 706,760	\$ 468,200	\$ 150,593	\$ 14,961	\$ 633,754	\$ 542,242	\$ 231,524	\$ 38,133	\$ 811,899
	Annual Budget			\$ 624,240	Annual Estimate			\$ 700,000	Annual Budget			\$ 950,000
	Annual Exp as % of Annual Budget			113.2%	Annual Exp as % of Annual Budget			90.5%	YTD as % of Annual Budget			85.5%



Dispatch Services

South Sound 911 PDA (Public Development Authority) provides dispatch emergency communication, records and technology services, and regional, interoperable first responder radio system.

South Sound 911 Dispatch Services					
<i>Year-to-date through December</i>					
Category	2016 Annual	2017 Annual	2018 Annual	2019	
				Estimate	Actual
Communication	\$ 1,487,300	\$ 1,539,360	\$ 1,577,840	\$ 1,509,252	\$ 1,509,250
Records/Warrant/Public Services	109,880	97,300	123,925	156,870	156,870
Information Technology/Core Services	446,390	448,110	299,785	284,808	284,810
Subtotal	\$ 2,043,570	\$ 2,084,770	\$ 2,001,550	\$ 1,950,930	\$ 1,950,930
Radio User Fees City of Tacoma	112,015	117,558	117,369	117,560	118,841
Total Dispatch Services	\$ 2,155,585	\$ 2,202,328	\$ 2,118,919	\$ 2,068,490	\$ 2,069,771
Change Over Prior Year - \$	\$ 42,870	\$ 46,743	\$ (83,409)	\$ (50,429)	\$ (49,148)
Change Over Prior Year - %	2.0%	2.2%	-3.8%	-2.4%	-2.3%



Fund 195 Public Safety Grants

The purpose of this fund is to account for the revenues and expenditures related to public safety grants. The following table provides a financial summary of these grants.

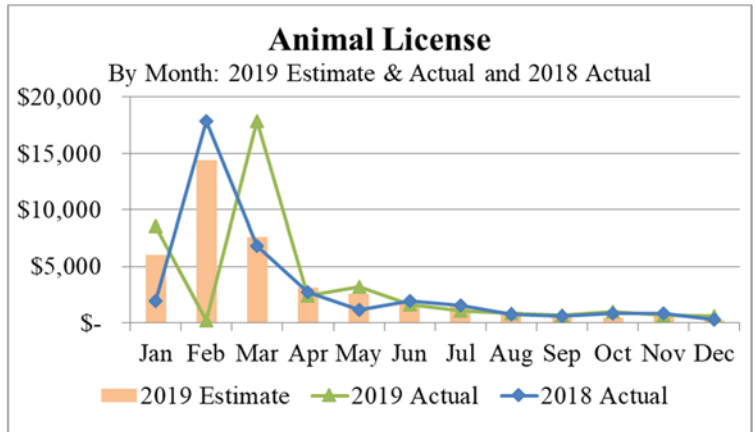
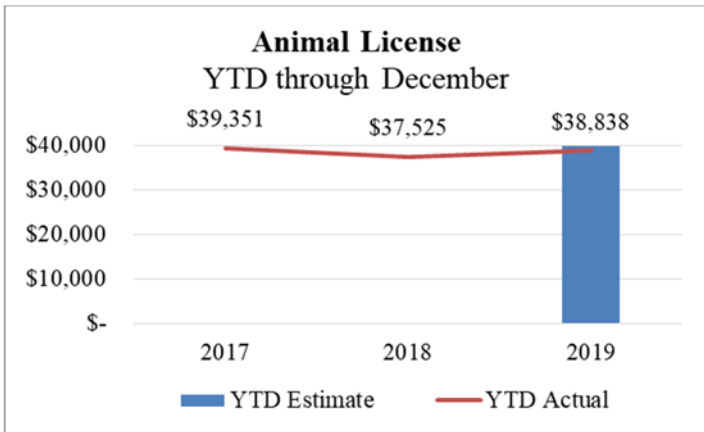
Public Safety Grants	2019	
	Annual Budget	YTD Dec
Dept. of Justice - Bulletproof Vest Partnership	\$ 31,963	\$ 15,560
Dept. of Justice - JAG Training Resilience and Adaptive Leaders (TRAIL)	22,577	12,640
Dept. of Justice - JAG In-Car Video	42,306	42,306
Dept. of Justice - Veterans Treatment Court	105,306	67,920
Pierce County - STOP Violence Against Women Training	3,836	3,836
Pierce County - WTSC Phlebotomy Certification	435	438
Washington Assn. of Sheriffs & Police Chiefs Safety Equipment	-	992
Washington Auto Theft Prevention Authority (WATPA)	102,000	100,884
Washington State Military Department - Emergency Management	49,408	33,265
Washington State Parks & Recreation Boaters Safety	17,281	17,278
Washington State Patrol - Phlebotomy Mobile Unit	15,000	12,156
Washington Traffic Safety Commission (WTSC) Phlebotomy	34,232	-
Washington Traffic Safety Commission (WTSC) Distracted Driving	7,600	7,600
Washington Traffic Safety Commission (WTSC) Impaired Driving	2,600	2,600
Total	\$ 434,544	\$ 317,473

Animal License

The City requires all dogs and cats over the age of eight weeks and residing in the city limits to be licensed annually. All licenses expire on December 31. Licenses not renewed by February 28 are subject to a \$2 late penalty.

Animal License Fees		
Fee Type	Senior (65+) or	
	Regular	Physically Disabled
Unaltered Dogs/Cats	\$55.00	\$30.00
Spayed/Neutered Dogs	\$20.00	\$10.00
Spayed/Neutered Cats	\$12.00	\$4.00
Pets Under 6 Months Old	\$4.00	\$4.00
Service Dogs	\$0.00	\$0.00
Late Fee (after February 28th)	\$2.00	\$2.00

Animal License Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 1,560	\$ 1,934	\$ 6,036	\$ 8,561	\$ 6,627	342.7%	\$ 2,525	41.8%
Feb	18,090	17,859	14,442	250	(17,609)	-98.6%	(14,192)	-98.3%
Mar	8,130	6,847	7,634	17,903	11,056	161.5%	10,269	134.5%
Apr	3,356	2,781	3,109	2,394	(387)	-13.9%	(716)	-23.0%
May	1,719	1,197	2,569	3,183	1,986	165.9%	614	23.9%
Jun	1,418	1,930	1,651	1,609	(321)	-16.6%	(42)	-2.5%
Jul	1,672	1,545	1,561	1,063	(482)	-31.2%	(498)	-31.9%
Aug	1,387	814	980	848	34	4.2%	(132)	-13.5%
Sep	510	589	659	714	125	21.2%	55	8.3%
Oct	441	832	498	987	155	18.6%	489	98.1%
Nov	624	891	626	700	(191)	-21.4%	74	11.9%
Dec	444	306	235	626	320	104.6%	391	165.9%
Total Annual	\$ 39,351	\$ 37,525	\$ 40,000	\$ 38,838	\$ 1,313	3.5%	\$ (1,162)	-2.9%
5-Year Average Change (2015 - 2019):		-0.4%						



Animal Control Year-to-date through December						
Operating Revenues & Expenditures	2017 Annual Actual	2018 Annual Actual	2019		Over / (Under)	
			Annual Est	YTD Actual	2019 Actual vs 2018 Actual	%
Operating Revenue:						
Animal License	\$ 39,351	\$ 37,525	\$ 40,000	\$ 38,838	\$ 1,313	3.5%
Animal Services - City of Dupont	29,569	29,533	33,252	33,252	3,719	12.6%
Animal Services - Town of Steilacoom	14,865	13,740	16,144	18,012	4,272	31.1%
Total Operating Revenues	\$ 83,785	\$ 80,797	\$ 89,396	\$ 90,102	\$ 9,304	11.5%
Operating Expenditures:						
Personnel	187,364	182,618	190,506	190,590	7,972	4.4%
Operating Supplies	762	1,104	1,240	500	(604)	-54.7%
Minor Equipment	3,107	202	2,120	1,355	1,153	570.8%
Humane Society	94,432	96,413	137,031	132,365	35,952	37.3%
Other Services & Charges	388	620	1,200	-	(620)	-100.0%
Total Operating Expenditures	\$ 286,053	\$ 280,958	\$ 332,097	\$ 324,810	\$ 43,853	15.6%
Net Program Cost	\$ (202,268)	\$ (200,161)	\$ (242,701)	\$ (234,708)	\$ (34,549)	17.3%

Note - operating expenditures do not include internal service allocations (such as vehicle repairs & maintenance, vehicle replacement reserves, etc.) as all police internal service charges are accounted for under Command Section.

Alarm Permits and Fees

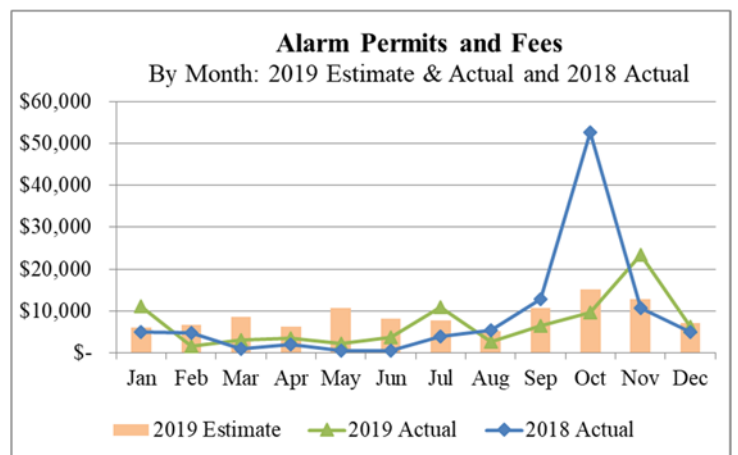
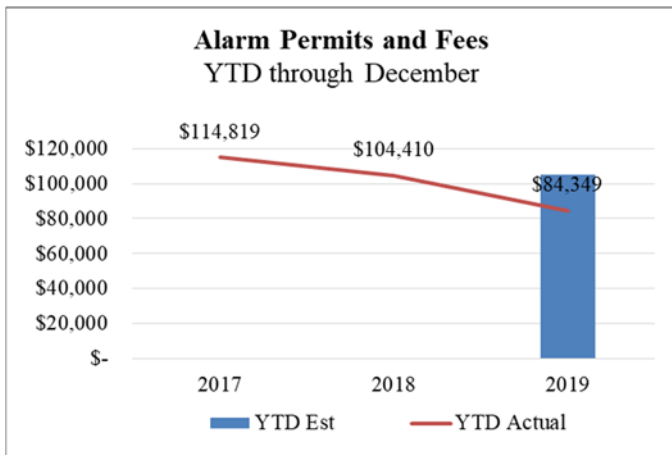
False alarms cost the City and citizens thousands of dollars per year and take officers away from actual emergencies. The false alarm ordinance includes a registration process, provides for annual alarm permit fees for residential and business alarms, and provides for fees for false alarms to encourage all alarm users to maintain the reliability of and to properly use their alarm equipment.

Alarm Permits and Fees								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
					2019 Actual vs 2018 Actual		2019 Actual vs Estimate	
			Budget	Actual	\$	%	\$	%
Jan	\$ 3,205	\$ 4,883	\$ 6,016	\$ 11,037	\$ 6,154	126.0%	\$ 5,021	83.5%
Feb	10,109	4,871	6,655	1,594	(3,277)	-67.3%	(5,061)	-76.0%
Mar	9,354	1,058	8,493	3,026	1,968	186.0%	(5,467)	-64.4%
Apr	9,734	2,117	6,303	3,418	1,301	61.5%	(2,885)	-45.8%
May	10,232	526	10,789	2,135	1,609	305.9%	(8,654)	-80.2%
Jun	13,494	577	8,172	3,770	3,193	553.3%	(4,403)	-53.9%
Jul	11,875	3,836	7,657	10,912	7,076	184.5%	3,255	42.5%
Aug	2,322	5,391	5,159	2,708	(2,683)	-49.8%	(2,451)	-47.5%
Sep	7,934	12,874	10,666	6,435	(6,439)	-50.0%	(4,231)	-39.7%
Oct	18,664	52,584	15,197	9,634	(42,950)	-81.7%	(5,563)	-36.6%
Nov	4,381	10,788	12,799	23,419	12,631	117.1%	10,620	83.0%
Dec	13,515	4,905	7,093	6,261	1,356	27.6%	(832)	-11.7%
Total Annual	\$ 114,819	\$ 104,410	\$ 105,000	\$ 84,349	\$ (20,061)	-19.2%	\$ (20,651)	-19.7%
5-Year Average Change (2015 - 2019):		-9.7%						

Note: The table reflects gross revenue and does not take into account of related processing and other fees totaling \$60,879 in 2017, \$49,687 in 2018 and \$51,379 in 2019.

The reason for the decrease in revenues earlier in 2018 is due to timing of billings by PMAM, the City’s 3rd party contractor. PMAM acquired ATB in 2011; however, transition of data from ATB to the new PMAM platform did not occur until January 2018. There were inconsistencies in the data transition and PMAM’s IT Team had been working on reconciling the data and completed it in July 2018. PMAM issued renewal notices to alarm companies in August 2018 (billed approximately \$69,000). This billing included four alarm companies totaling \$55,000.

An explanation from PMAM regarding the decrease in 2019 activity compared to 2018 was not finalized at the time of publication of this report.

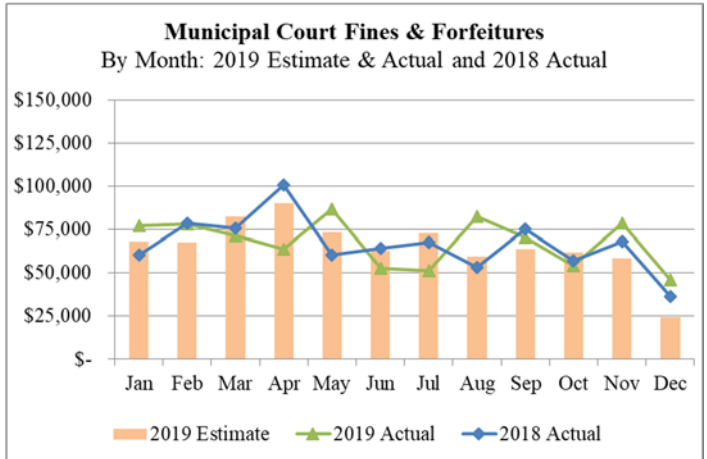
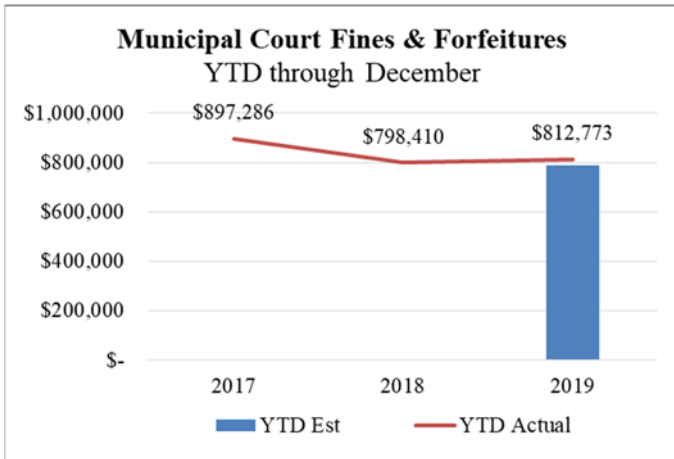


MUNICIPAL COURT

Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases. Revenues from 2015 cases and forward are collected by the City and remitted on a monthly basis to the contract jurisdictions (City of DuPont, City of University Place and Town of Steilacoom).

Municipal Court Fines & Forfeitures								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs Estimate	
					\$	%	\$	%
Jan	\$ 63,840	\$ 60,667	\$ 68,331	\$ 76,991	\$ 16,324	26.9%	\$ 8,660	12.7%
Feb	82,724	78,702	67,756	78,043	(659)	-0.8%	10,287	15.2%
Mar	88,744	75,684	82,704	71,343	(4,341)	-5.7%	(11,361)	-13.7%
Apr	104,924	100,895	90,187	63,866	(37,029)	-36.7%	(26,321)	-29.2%
May	82,123	60,526	73,501	86,843	26,317	43.5%	13,342	18.2%
Jun	58,723	64,190	62,687	52,973	(11,217)	-17.5%	(9,714)	-15.5%
Jul	107,491	67,571	73,091	51,449	(16,122)	-23.9%	(21,642)	-29.6%
Aug	54,388	53,215	59,645	82,274	29,059	54.6%	22,629	37.9%
Sep	55,886	75,240	63,779	70,292	(4,948)	-6.6%	6,513	10.2%
Oct	93,685	57,308	61,788	54,188	(3,120)	-5.4%	(7,600)	-12.3%
Nov	51,662	68,192	58,527	78,483	10,291	15.1%	19,956	34.1%
Dec	53,096	36,221	24,605	46,026	9,805	27.1%	21,421	87.1%
Total Annual	\$ 897,286	\$ 798,411	\$ 786,600	\$ 812,773	\$ 14,362	1.8%	\$ 26,173	3.3%

5-Year Average Change (2015 - 2019): -7.3% *Note: Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases.*



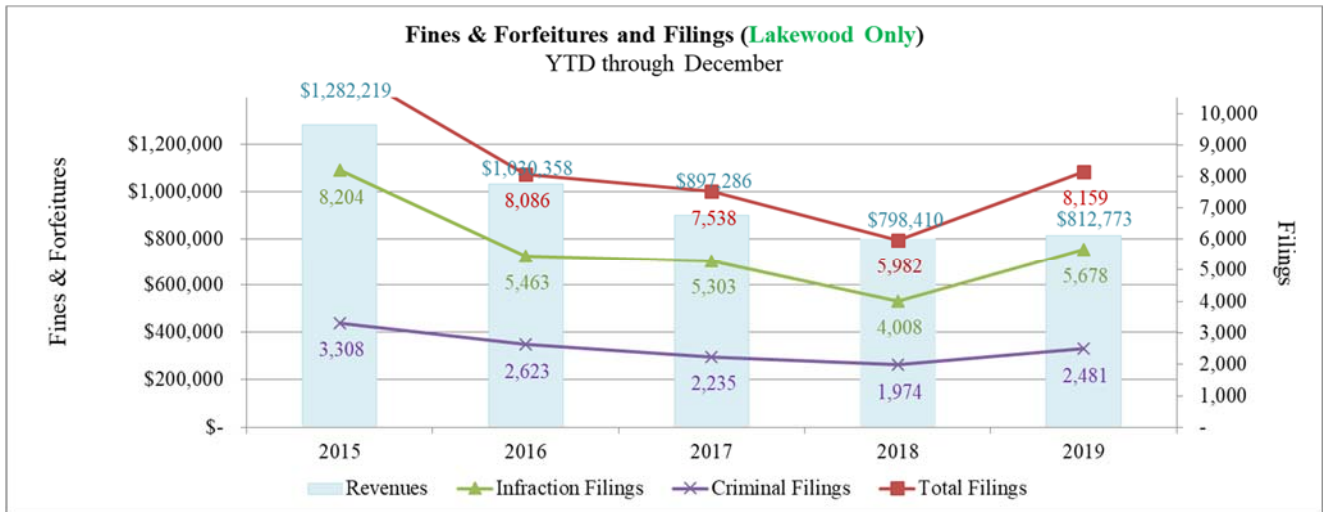
Municipal Court Fines & Forfeitures								
Annual Totals								
Category	2017 Actual	2018 Actual	2019		Over / (Under)		Over / (Under)	
			Annual Estimate	Annual Actual	2019 Actual vs 2018 Actual		2019 YTD Actual vs Est	
					\$	%	\$	%
Admin, Filing, Copy, Forms, Legal	\$ 60,299	\$ 56,694	\$ 57,400	\$ 51,015	\$ (5,679)	-10.0%	\$ (6,385)	-11.1%
Detention & Correction Services	179,959	151,475	162,000	158,640	7,165	4.7%	(3,360)	-2.1%
Civil Penalties	2,475	2,672	3,000	2,720	48	1.8%	(280)	-9.3%
Civil Infraction Penalties	522,424	459,749	437,700	484,398	24,649	5.4%	46,698	10.7%
Civil Parking Infractions	4,364	2,676	2,000	1,498	(1,178)	-44.0%	(502)	-25.1%
Criminal Traffic Misdemeanor Fines	18,417	17,737	19,100	38,272	20,535	115.8%	19,172	100.4%
Criminal Non-Traffic Fines	8,985	(3,185)	(4,900)	7,751	10,936	-343.4%	12,651	-258.2%
Court Cost Recoupment	22,173	38,919	39,600	16,514	(22,405)	-57.6%	(23,086)	-58.3%
Interest/Other/Misc	78,191	71,674	70,700	51,965	(19,709)	-27.5%	(18,735)	-26.5%
Total	\$ 897,286	\$ 798,411	\$ 786,600	\$ 812,773	\$ 14,363	1.8%	\$ 26,173	3.3%

Average Change (2015 - 2019): -7.3% *Note: Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases.*

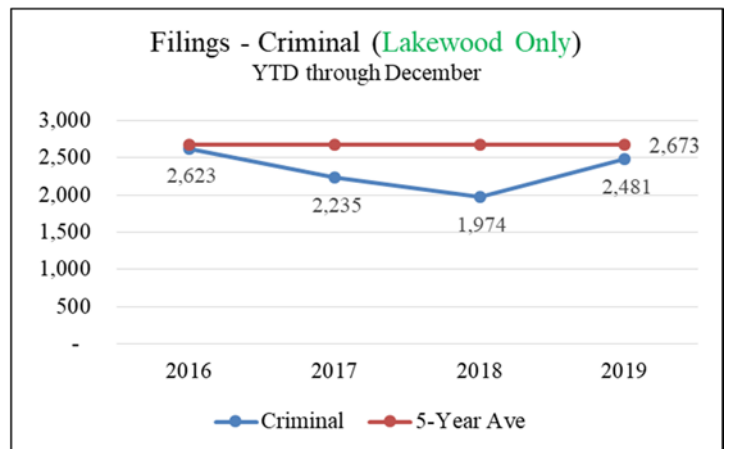
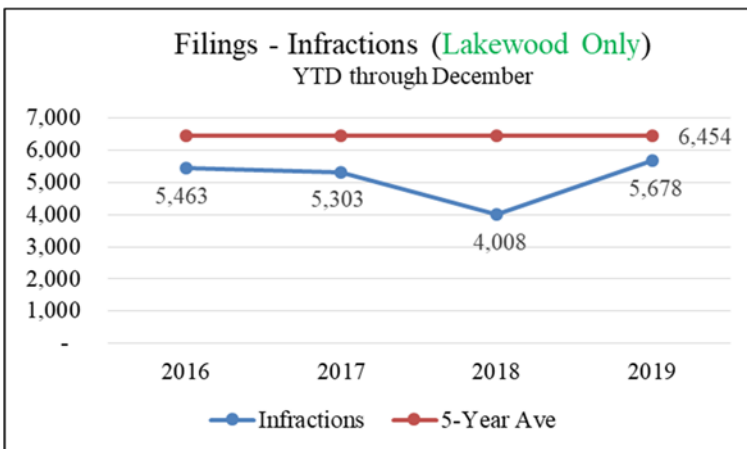
Municipal Court Year-to-date through December								
Operating Revenues & Expenditures	2017 Annual Actual	2018 Annual Actual	2019		Over / (Under) 2019 Actual vs 2018 Actual		Over / (Under) 2019 Estimate vs 2019 Actual	
			Annual Estimate	YTD Actual	\$	%	\$	%
Operating Revenue:								
Fines & Forfeitures	\$ 897,286	\$ 798,411	\$ 786,600	\$ 812,773	\$ 14,363	1.8%	\$ 26,173	3.3%
Court Services - City of University Place	275,407	285,396	153,321	153,321	(132,075)	-46.3%	-	0.0%
Court Services - Town of Steilacoom	111,246	111,537	155,276	155,276	43,739	39.2%	-	0.0%
Court Services - City of DuPont	181,439	40,301	121,505	121,505	81,204	201.5%	-	0.0%
Total Operating Revenues	\$1,465,378	\$1,235,645	\$1,216,702	\$ 1,242,875	\$ 7,231	0.6%	\$ 26,173	2.2%
Operating Expenditures:								
Judicial Services	1,084,181	1,092,375	1,078,944	1,065,824	(26,551)	-2.4%	(13,120)	-1.2%
Professional Services*	645,995	652,000	656,400	591,672	(60,328)	-9.3%	(64,728)	-9.9%
Probation & Detention	280,678	306,592	391,454	301,019	(5,573)	-1.8%	(90,435)	-23.1%
Total Operating Expenditures	\$2,010,854	\$2,050,968	\$2,126,798	\$ 1,958,515	\$ (92,453)	-4.5%	\$ (168,283)	-7.9%
Net Revenue (Cost)	\$ (545,477)	\$ (815,323)	\$ (910,096)	\$ (715,640)	\$ 99,683	-12.2%	\$ 194,456	-21.4%

* Professional Services includes Pro-Tem Judge, Public Defender, Jury/Witness Fees and Interpreter Services.

The following charts provides current and historical filings and fines & forfeitures for Lakewood only.



Note - Infraction filings do not include photo infractions.

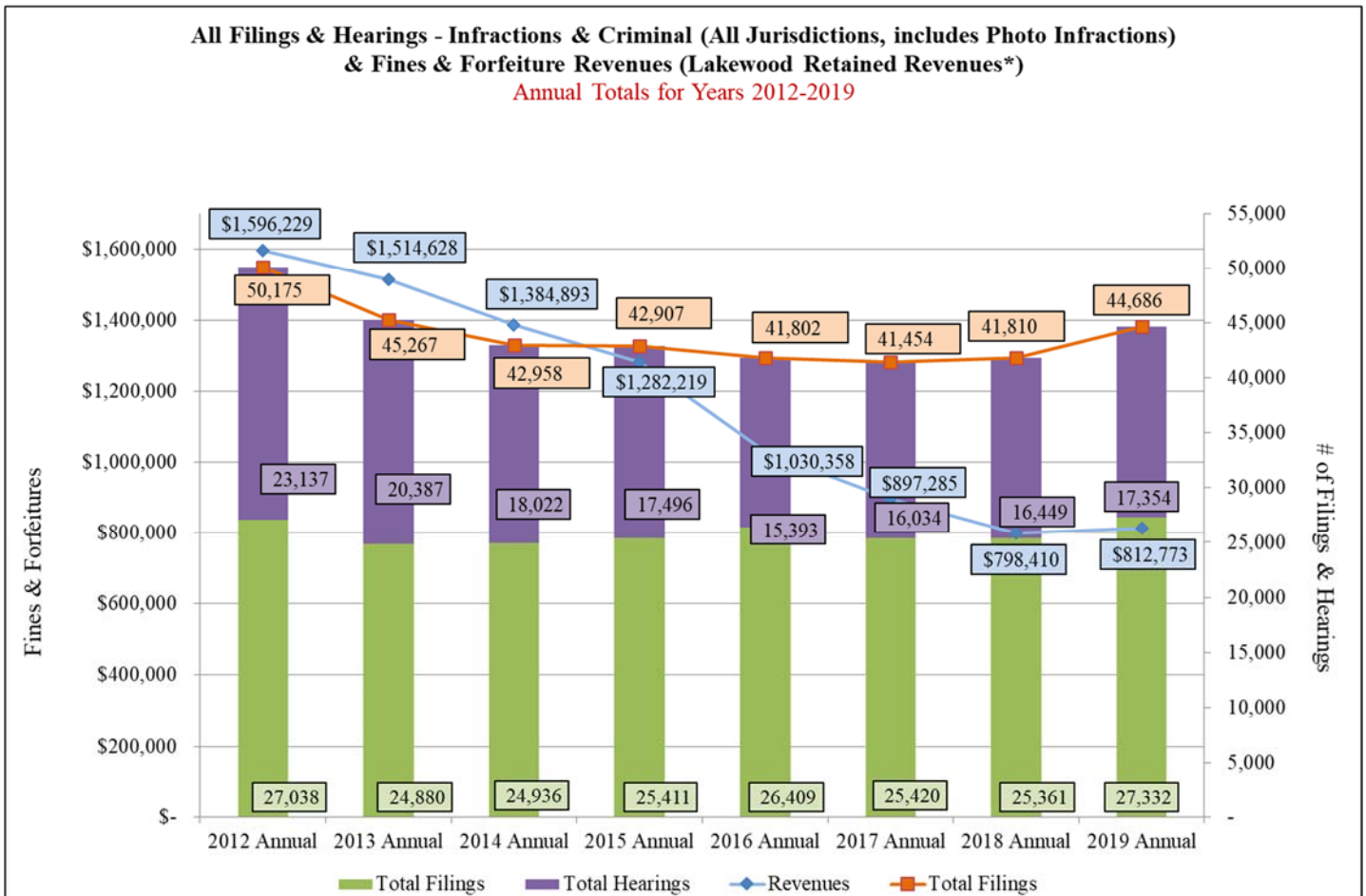


The tables below provides information on trends as it relates to fines and forfeitures revenue, filings and hearings.

Fines & Forfeitures Retained by Contract Jurisdictions *				
<i>(Received by the City of Lakewood and Remitted to Contract Jurisdictions)</i>				
<i>Annual Actuals</i>				
Contract Jurisdiction	2016 Annual	2017 Annual	2018 Annual	2019 Annual
City of University Place	\$ 64,187	\$ 70,720	\$ 86,876	\$ 63,086
Town of Steilacoom	69,060	90,649	104,858	99,374
City of DuPont	88,908	95,501	78,473	68,131
Total	\$ 222,155	\$ 256,870	\$ 270,208	\$ 230,591

* Revenues retained by contract jurisdictions not included in the graph above.

Contract jurisdictions are billed based on usage, those revenues are accounted for as charges for services.



*** Fines & Forfeiture Revenues:**

- Years 2012 through 2015 include fines and forfeitures from the City of University Place and Town of Steilacoom that the City of Lakewood keeps.

- Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases. Revenues from 2015 cases and forward are collected by the City and remitted on a monthly basis to the contract jurisdictions (City of DuPont, City of University Place and Town of Steilacoom) and are not considered City of Lakewood revenues.

All Filings & Hearings – Annual Totals

Annual Totals	FILINGS				HEARINGS				Total Filing & Hearings
	Infractions	Criminal	Photo/ Camera	Total Filings	Infractions	Criminal	Photo/ Camera	Total Hearings	
2019	7,638	3,050	16,644	27,332	2,710	14,346	298	17,354	44,686
Lakewood	5,678	2,481	16,644	24,803	2,070	11,598	298	13,966	38,769
University Place	419	302	-	721	194	1,655	-	1,849	2,570
Steilacoom	922	188	-	1,110	301	596	-	897	2,007
DuPont	619	79	-	698	145	497	-	642	1,340
2018	6,494	3,187	15,680	25,361	2,392	13,724	333	16,449	41,810
Lakewood	4,008	2,390	15,680	22,078	1,608	10,727	333	12,668	34,746
University Place	687	340	-	1,027	264	1,585	-	1,849	2,876
Steilacoom	1,053	234	-	1,287	313	604	-	917	2,204
DuPont	746	223	-	969	207	808	-	1,015	1,984
2017	7,910	3,097	14,413	25,420	2,615	13,055	364	16,034	41,454
Lakewood	5,303	2,235	14,413	21,951	1,890	9,898	364	12,152	34,103
University Place	629	396	-	1,025	227	1,843	-	2,070	3,095
Steilacoom	1,151	204	-	1,355	266	583	-	849	2,204
DuPont	827	262	-	1,089	232	731	-	963	2,052
2016	7,733	3,569	15,107	26,409	2,581	12,414	398	15,393	41,802
Lakewood	5,463	2,623	15,107	23,193	1,933	9,567	398	11,898	35,091
University Place	602	409	-	1,011	199	1,583	-	1,782	2,793
Steilacoom	678	162	-	840	179	487	-	666	1,506
DuPont	990	375	-	1,365	270	777	-	1,047	2,412
2015	10,453	4,197	10,761	25,411	4,806	12,322	368	17,496	42,907
Lakewood	8,204	3,308	10,761	22,273	4,569	10,784	368	15,721	37,994
University Place	316	458	-	774	237	1,538	-	1,775	2,549
Steilacoom	787	197	-	984	-	-	-	-	984
DuPont	1,146	234	-	1,380	-	-	-	-	1,380
2014	10,455	3,850	10,631	24,936	5,057	12,499	466	18,022	42,958
Lakewood	9,290	3,223	10,631	23,144	4,734	10,789	466	15,989	39,133
University Place	364	437	-	801	323	1,710	-	2,033	2,834
Steilacoom	801	190	-	991	-	-	-	-	991
DuPont	-	-	-	-	-	-	-	-	-
2013	9,062	4,245	11,573	24,880	5,855	13,831	701	20,387	45,267
Lakewood	8,429	3,616	11,573	23,618	5,468	11,767	701	17,936	41,554
University Place	396	563	-	959	387	2,064	-	2,451	3,410
Steilacoom	237	66	-	303	-	-	-	-	303
DuPont	-	-	-	-	-	-	-	-	-
2012	10,229	4,875	11,934	27,038	7,347	15,027	763	23,137	50,175
Lakewood	9,580	4,140	11,934	25,654	6,736	12,818	763	20,317	45,971
University Place	649	735	-	1,384	611	2,209	-	2,820	4,204
Steilacoom	-	-	-	-	-	-	-	-	-
DuPont	-	-	-	-	-	-	-	-	-

Note:

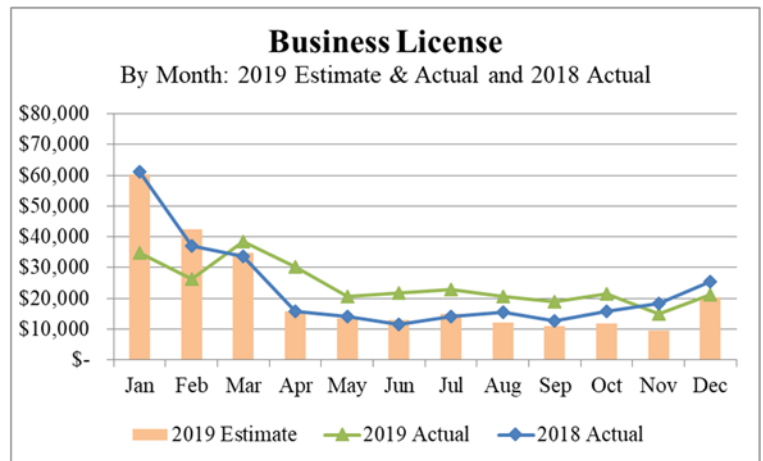
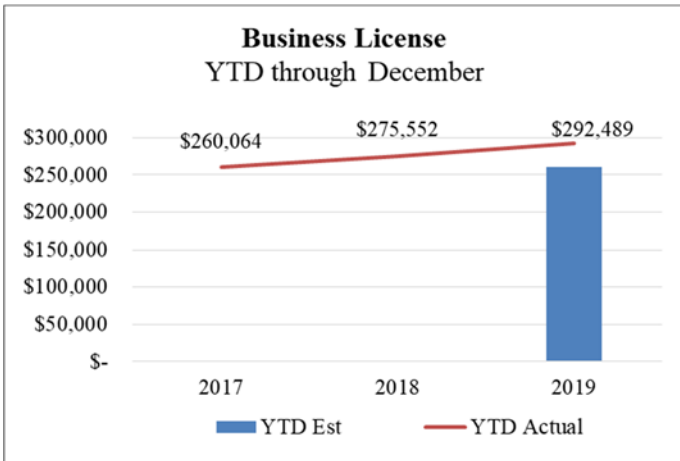
- Photo infractions are considered as parking infractions.
- Criminal hearings generally do not resolve in one hearing. After arraignment, a case can have multiple hearings.
- Domestic violence filings and hearings are included under criminal.
- Domestic violence filings and hearings for contract jurisdictions are not available for years 2012-2015.

COMMUNITY & ECONOMIC DEVELOPMENT

Business License

Businesses located or doing business in the City are required to obtain a local business license prior to commencing operations. Business license fees are set by the City Council and may change from time to time. Currently, the cost of a general business license is \$60 for a 12-month period. Additional fees may apply to specialty businesses. Organization exempt from taxation under 26 USC 501(C)(3) and (4) must apply and obtain a business license, but are exempt from the business license fee. The number of business licenses in a given year range between 3,800 – 4,200 with roughly 3,800 renewals annually.

Business License									
Annual Totals									
Month	2017 Actual	2018 Actual	2019		Over / (Under)				
			Budget	Actual	2019 Actual vs 2018 Actual		2019 Actual vs Estimate		
					\$	%	\$	%	
Jan	\$ 58,913	\$ 61,043	\$ 60,356	\$ 34,715	\$ (26,328)	-43.1%	\$ (25,641)	-42.5%	
Feb	33,209	37,155	42,468	26,320	(10,835)	-29.2%	(16,148)	-38.0%	
Mar	32,072	33,564	34,716	38,489	4,925	14.7%	3,773	10.9%	
Apr	16,275	15,855	15,746	30,280	14,425	91.0%	14,534	92.3%	
May	16,170	14,205	13,515	20,725	6,520	45.9%	7,210	53.4%	
Jun	18,795	11,520	12,963	21,715	10,195	88.5%	8,752	67.5%	
Jul	15,420	14,160	14,937	22,940	8,780	62.0%	8,003	53.6%	
Aug	13,860	15,655	12,241	20,650	4,995	31.9%	8,409	68.7%	
Sep	13,905	12,805	11,084	18,935	6,130	47.9%	7,851	70.8%	
Oct	14,070	15,890	11,887	21,395	5,505	34.6%	9,508	80.0%	
Nov	9,885	18,340	9,706	15,100	(3,240)	-17.7%	5,394	55.6%	
Dec	17,490	25,360	20,382	21,225	(4,135)	-16.3%	843	4.1%	
Annual Total	\$ 260,064	\$ 275,552	\$ 260,000	\$ 292,489	\$ 16,937	6.1%	\$ 32,489	12.5%	
5-Year Average Change (2015 - 2019):		3.6%							



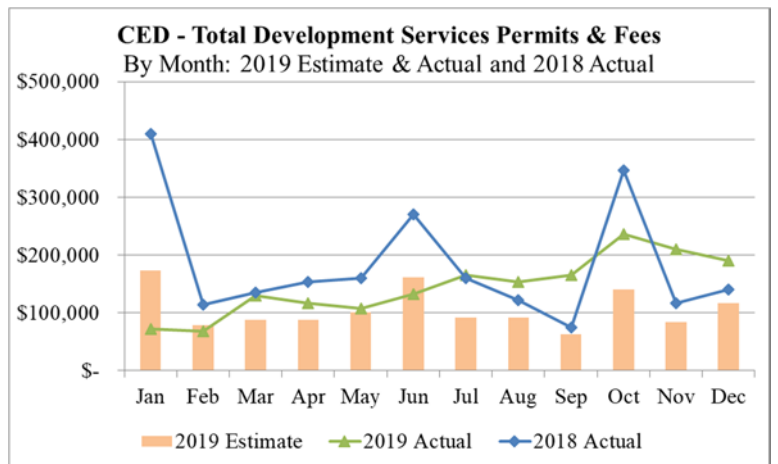
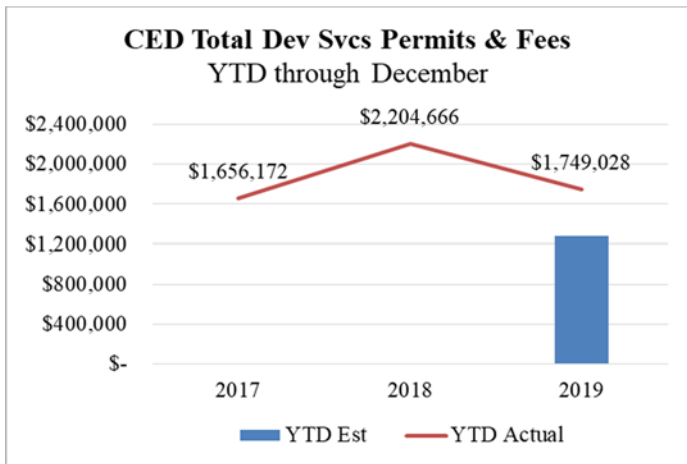
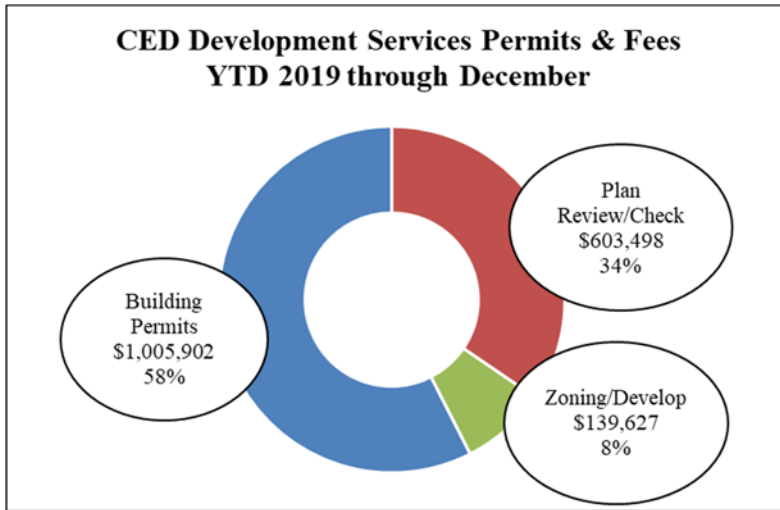
Temporary licenses are down in 2019 due to changing the temporary business license regulations in January 2018. The definition of temporary business was revised to exclude vendors at flea markets. The swap meet closed effective May 31, 2019.

Business License By Type								
Annual Totals								
Month	2017	2018	2019		Over / (Under)			
			Annual	Annual	Estimate	Actual	2019 YTD Actual vs 2018 YTD Actual	
							\$	%
General	\$ 164,467	\$ 220,755	\$ 220,000	\$ 257,545	\$ 36,790	16.7%		
Temporary	46,680	9,960	-	-	(9,960)	-100.0%		
Specialty	48,917	44,837	40,000	34,944	(9,893)	-22.1%		
Total	\$ 260,064	\$ 275,552	\$ 260,000	\$ 292,489	\$ 16,937	6.1%		

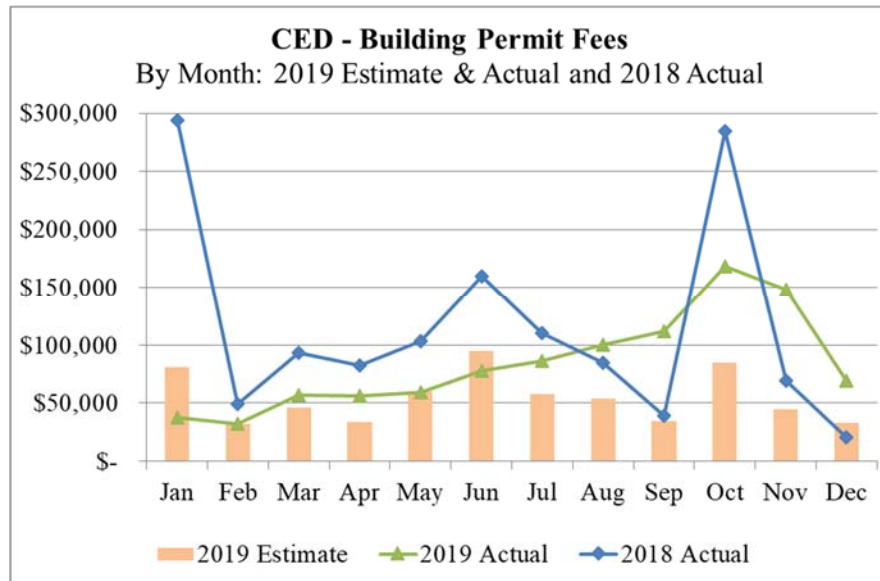
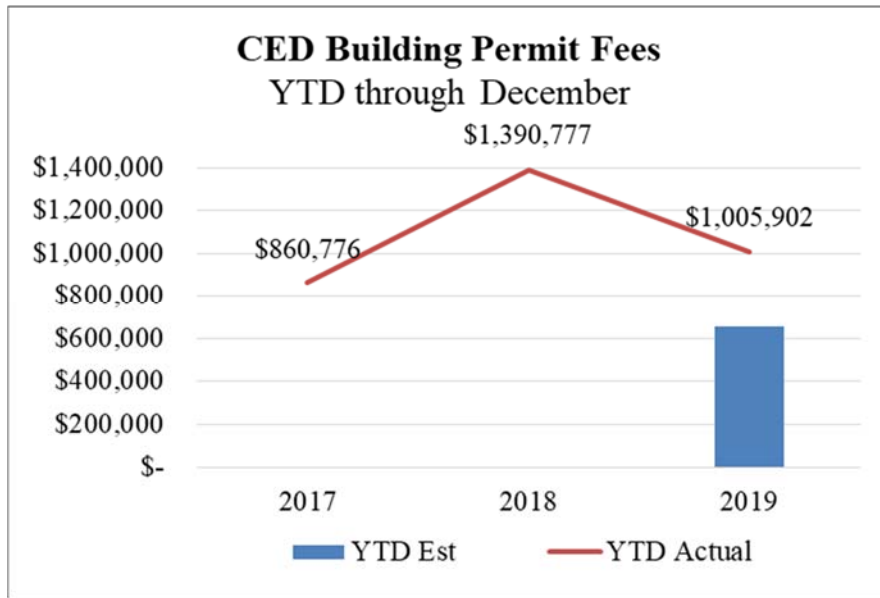
Development Services Permits & Fees

Community and Economic Development permits and fees include building and related permits (i.e. mechanical, plumbing), plan review fees, plan check fees and zoning and development fees.

CED - Total Development Services Permits & Fees								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 156,492	\$ 409,977	\$ 173,450	\$ 72,564	\$ (337,413)	-82.3%	\$ (100,885)	-58.2%
Feb	83,219	114,025	78,490	68,038	(45,987)	-40.3%	(10,452)	-13.3%
Mar	142,209	135,645	87,959	130,304	(5,341)	-3.9%	42,345	48.1%
Apr	165,436	153,370	87,570	116,692	(36,678)	-23.9%	29,122	33.3%
May	71,542	160,216	100,710	108,024	(52,192)	-32.6%	7,314	7.3%
Jun	266,093	270,669	161,651	133,225	(137,444)	-50.8%	(28,426)	-17.6%
Jul	109,589	159,598	92,356	164,974	5,376	3.4%	72,618	78.6%
Aug	111,916	121,463	91,617	153,265	31,802	26.2%	61,648	67.3%
Sep	100,266	74,972	63,588	165,581	90,609	120.9%	101,993	160.4%
Oct	129,601	346,837	139,890	236,520	(110,317)	-31.8%	96,630	69.1%
Nov	110,657	117,235	83,778	210,059	92,824	79.2%	126,281	150.7%
Dec	209,152	140,659	116,439	189,782	49,123	34.9%	73,343	63.0%
Total Annual	\$1,656,174	\$2,204,666	\$1,277,500	\$ 1,749,026	\$ (455,640)	-20.7%	\$ 471,526	36.9%
5-Year Average Change (2015 - 2019):		14.9%						

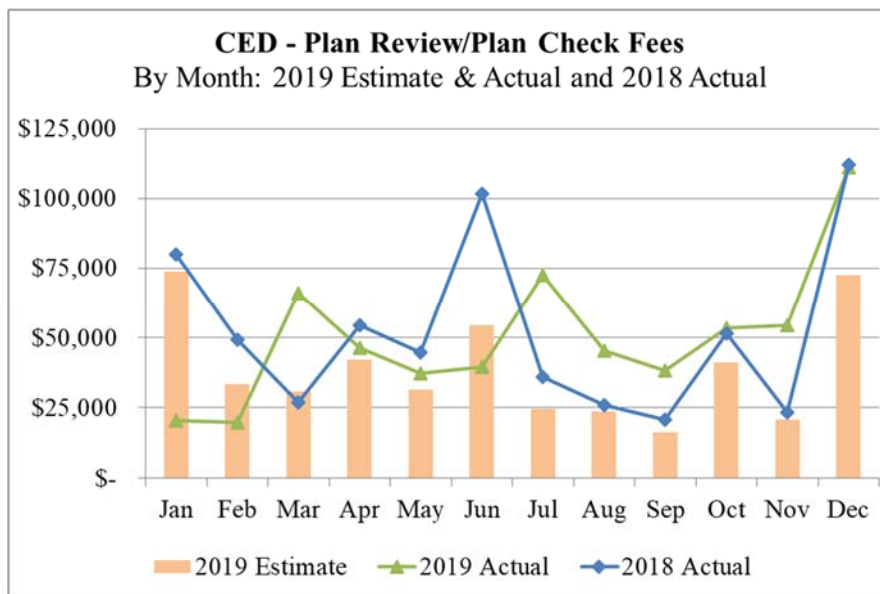
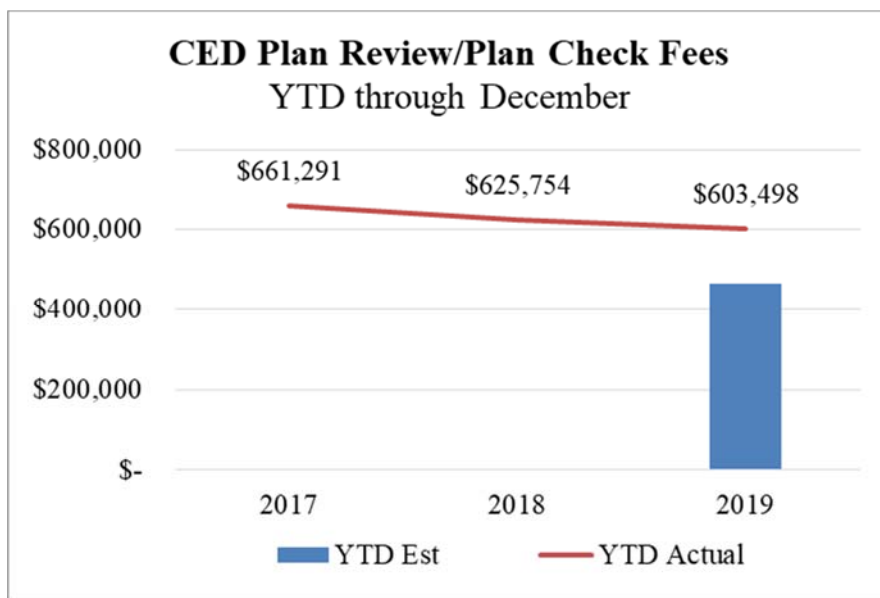


CED - Building Permit Fees								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 70,958	\$ 294,331	\$ 80,581	\$ 37,664	\$ (256,667)	-87.2%	\$ (42,917)	-53.3%
Feb	53,009	49,009	32,297	32,461	(16,548)	-33.8%	165	0.5%
Mar	61,774	93,358	45,954	56,949	(36,409)	-39.0%	10,995	23.9%
Apr	79,935	82,192	33,861	55,884	(26,308)	-32.0%	22,023	65.0%
May	45,906	103,690	59,814	58,981	(44,709)	-43.1%	(834)	-1.4%
Jun	177,801	159,853	94,946	78,037	(81,816)	-51.2%	(16,909)	-17.8%
Jul	68,717	110,139	57,847	86,656	(23,483)	-21.3%	28,809	49.8%
Aug	58,076	85,179	53,996	100,468	15,289	17.9%	46,472	86.1%
Sep	63,025	38,994	34,767	112,318	73,324	188.0%	77,551	223.1%
Oct	61,168	284,589	84,629	168,457	(116,132)	-40.8%	83,828	99.1%
Nov	78,138	69,143	44,715	148,441	79,298	114.7%	103,726	232.0%
Dec	42,269	20,298	33,195	69,586	49,288	242.8%	36,391	109.6%
Total Annual	\$ 860,776	\$ 1,390,775	\$ 656,600	\$ 1,005,901	\$ (384,874)	-27.7%	\$ 349,301	53.2%
5-Year Average Change (2015 - 2019):		16.5%						

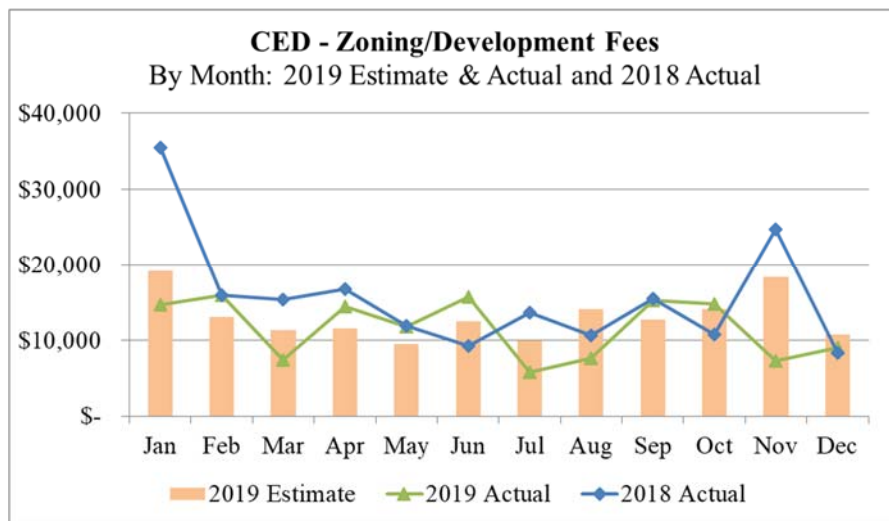
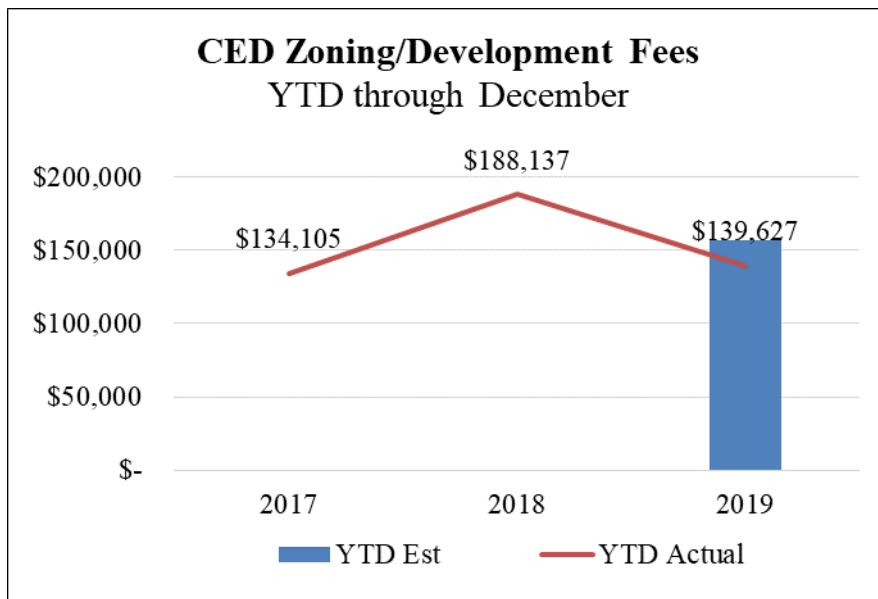


CED - Plan Review/Plan Check Fees								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 72,524	\$ 80,133	\$ 73,679	\$ 20,271	\$ (59,862)	-74.7%	\$ (53,408)	-72.5%
Feb	20,210	49,086	33,177	19,617	(29,469)	-60.0%	(13,560)	-40.9%
Mar	73,260	26,921	30,703	65,985	39,064	145.1%	35,282	114.9%
Apr	79,099	54,463	42,174	46,362	(8,101)	-14.9%	4,189	9.9%
May	20,128	44,676	31,433	37,242	(7,434)	-16.6%	5,808	18.5%
Jun	72,562	101,603	54,257	39,477	(62,126)	-61.1%	(14,779)	-27.2%
Jul	32,030	35,829	24,546	72,564	36,735	102.5%	48,018	195.6%
Aug	32,921	25,644	23,532	45,135	19,491	76.0%	21,603	91.8%
Sep	28,361	20,528	16,110	38,033	17,505	85.3%	21,923	136.1%
Oct	50,634	51,548	41,157	53,300	1,752	3.4%	12,143	29.5%
Nov	21,689	23,312	20,738	54,348	31,036	133.1%	33,610	162.1%
Dec	157,873	112,011	72,493	111,166	(845)	-0.8%	38,673	53.3%
Total Annual	\$ 661,291	\$ 625,754	\$ 464,000	\$ 603,498	\$ (22,256)	-3.6%	\$ 139,498	30.1%

5-Year Average Change (2015 - 2019): 12.5%



CED - Zoning/Development Fees								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 13,010	\$ 35,513	\$ 19,190	\$ 14,630	\$ (20,883)	-58.8%	\$ (4,560)	-23.8%
Feb	10,000	15,930	13,017	15,961	31	0.2%	2,944	22.6%
Mar	7,175	15,366	11,303	7,370	(7,996)	-52.0%	(3,933)	-34.8%
Apr	6,402	16,715	11,536	14,446	(2,269)	-13.6%	2,910	25.2%
May	5,508	11,850	9,462	11,801	(49)	-0.4%	2,339	24.7%
Jun	15,730	9,213	12,448	15,710	6,497	70.5%	3,262	26.2%
Jul	8,842	13,630	9,962	5,754	(7,876)	-57.8%	(4,208)	-42.2%
Aug	20,919	10,640	14,088	7,662	(2,978)	-28.0%	(6,426)	-45.6%
Sep	8,880	15,450	12,711	15,230	(220)	-1.4%	2,519	19.8%
Oct	17,799	10,700	14,103	14,763	4,063	38.0%	660	4.7%
Nov	10,830	24,780	18,325	7,270	(17,510)	-70.7%	(11,055)	-60.3%
Dec	9,010	8,350	10,751	9,030	680	8.1%	(1,721)	-16.0%
Total Annual	\$ 134,107	\$ 188,138	\$ 156,900	\$ 139,627	\$ (48,511)	-25.8%	\$ (17,273)	-11.0%
5-Year Average Change (2015 - 2019):		14.9%						



Cost Recovery – Development Services

In May 2016, the City Council adopted a set of revised financial policies to include cost recovery. The following is an excerpt of the cost recovery policy as it relates specifically to target cost recovery for development review services:

Target Cost Recovery Level for Development Review Services. The cost recovery policy applies to the following development programs/services: planning (long and short plats, privately initiated rezonings and comprehensive plan amendments, variances, use permits); building and safety (building permits, structural plan checks, inspections); engineering (public improvement plan checks, inspections, subdivision requirements, encroachments, right-of-way permits); and fire plan check. Cost recovery for these services should generally be very high. In most instances, the City's cost recovery ratio goal should be 85%. The timeline to achieve the cost recovery is no later than year 2021. In setting cost recovery levels, the City shall clearly establish and articulate performance measurements to ensure that there is “value for cost.”

The table below provides historical annual and current estimated annual and actual subsidy and recovery ratio by program.

Community & Economic Development - Permits							
Year-to-Date through December							
	2014	2015	2016	2017	2018	2019	
	Annual	Annual	Annual	Annual	Annual	Annual	YTD
	Actual	Actual	Actual	Actual	Actual	Estimate	Actual
Operating Revenues:							
Building Related Permits	543,270	551,727	696,696	860,776	1,390,775	656,600	1,005,902
Plan Review/Plan Check Fees	466,631	371,069	370,220	661,291	625,754	464,000	603,498
Other Zoning/Development Fees	86,993	80,040	105,660	134,106	188,137	156,900	139,627
Total Operating Revenue	\$1,096,894	\$1,002,836	\$1,172,575	\$1,656,172	\$ 2,204,665	\$ 1,277,500	\$ 1,749,027
Operating Expenditures:							
Code Enforcement	282,065	-	-	-	-	-	-
Planning	676,832	-	-	-	-	-	-
Current Planning	-	631,708	662,641	630,971	659,093	705,438	718,158
Long Range Planning	-	233,089	135,641	171,058	192,837	213,733	218,809
Building	817,591	845,554	909,265	1,014,891	1,035,962	1,112,652	1,146,618
Total Operating Expenditures	\$1,776,488	\$1,710,351	\$1,707,548	\$1,816,921	\$ 1,887,893	\$ 2,031,823	\$ 2,083,585
General Fund Subsidy Amount	\$ 679,594	\$ 707,515	\$ 534,973	\$ 160,749	\$ (316,772)	\$ 754,323	\$ 334,558
Recovery Ratio	62%	59%	69%	91%	117%	63%	84%
5-Year Average Actual Recovery:							
						General Fund Subsidy (2014 - 2018)	\$ 353,212
						Recovery Ratio (2014 - 2018)	79%
Average Recovery Ratio Since Year 85% Recovery Ratio Adopted:							
						General Fund Subsidy (2016 - 2018)	\$ 126,317
						Recovery Ratio (2016 - 2018)	92%
						General Fund Subsidy (2016 - 2019)	\$ 178,377
						Recovery Ratio (2016 - 2019)	90%

Note:

- Beginning in 2015, internal service charges are allocated to user departments.
- Expenditures do not include indirect overhead cost allocation for finance, human resources, legal, legislative and executive functions.
- Effective January 2015, Code Enforcement is accounted for under the Police Department.
- Prior to 2015, Current and Advanced Planning were combined under Planning.

Fund 105 Property Abatement / Rental Housing Safety Program

Property Abatement

The Property Abatement portion of this fund accounts for projects that the City has identified and processed through the abatement program. All revenue and the rightful recovery of those project expenses, along with all revenues from fees, fines, and interest, and other rightful recoveries from those projects are deposited into the program for the purpose of funding additional abatement projects.

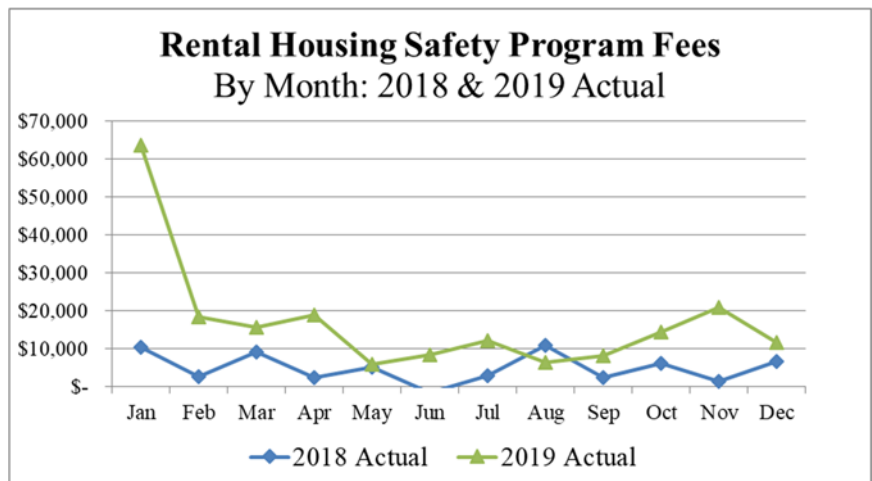
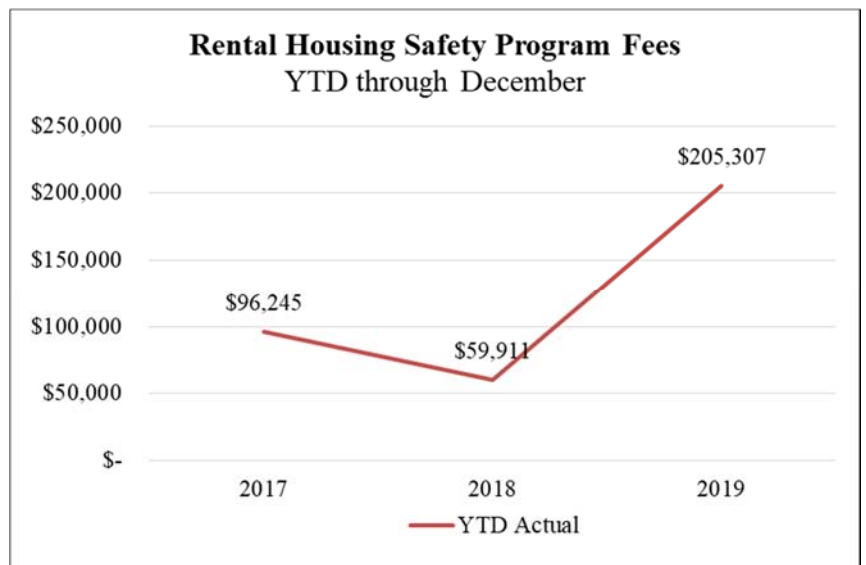
Property Abatement Annual Totals				
Operating Revenues & Expenditures	2017	2018	2019	
	Actual	Actual	Annual Est	Actual
<i>Operating Revenue:</i>				
Abatement Charges	\$ 56,633	\$ 257,467	\$ 107,500	\$ 138,739
Misc/Interest/Other	11,472	35,430	17,500	40,206
Total Operating Revenues	\$ 68,105	\$ 292,897	\$ 125,000	\$ 178,946
<i>Operating Expenditures:</i>				
Personnel Costs	49,897	51,202	87,977	46,364
Supplies	77	64	-	91
Professional Services	134,870	169,863	510,586	84,315
Other Services & Charges	1,092	588	750	1,704
Intergovernmental	238	-	-	-
Office Furniture & Equipment	-	-	50,000	-
Total Operating Expenditures	\$ 186,174	\$ 221,716	\$ 649,313	\$ 132,474
Net Program Income (Cost)	\$ (118,069)	\$ 71,181	\$ (524,313)	\$ 46,472
<i>Other Sources / (Uses)</i>				
Transfer In From General Fund	125,000	250,000	60,000	60,000
Total Sources / (Uses)	\$ 125,000	\$ 250,000	\$ 60,000	\$ 60,000
Beginning Balance	\$ 136,201	\$ 143,132	\$ 464,313	\$ 464,313
Ending Balance	\$ 143,132	\$ 464,313	\$ -	\$ 570,785

Rental Housing Safety Program

On August 1, 2016, the Lakewood City Council approved Ordinance No. 644 creating a Rental Housing Safety Program (RHSP). The program requires all residential rental properties (apartments, single family homes, duplexes, etc.) within Lakewood city limits to be registered. The program is designed to ensure that all rental housing units comply with specific life and safety standards and are providing a safe place for tenants to live. As of October 4, 2017, all rental properties owners will be required to register their property with the City every year and have the property inspected once every five years.

Rental Housing Safety Program Fees Annual Totals			
Month	2017	2018	2019
Jan	\$ -	\$ 10,560	63,805
Feb	-	2,676	18,464
Mar	-	9,264	15,639
Apr	-	2,544	19,103
May	-	5,355	6,086
Jun	-	(1,436)	8,374
Jul	-	3,050	12,153
Aug	-	11,088	6,510
Sep	-	2,564	8,163
Oct	13,289	6,228	14,459
Nov	58,116	1,388	20,922
Dec	24,840	6,630	11,629
Annual Total	\$96,245	\$ 59,911	\$ 205,307
2019 Annual Estimate =	\$ 168,600		
2019 % of Revenue Collected =	122%		

Rental Housing Safety Program Annual Totals				
Operating Revenues & Expenditures	2017 Actual	2018 Actual	2019	
			Annual Est	Actual
Operating Revenue:				
Registration Program Fees	\$ 96,245	\$ 59,911	\$ 168,600	\$ 205,307
Total Operating Revenues	\$ 96,245	\$ 59,911	\$ 168,600	\$ 205,307
Operating Expenditures:				
Personnel Costs	33,705	127,112	127,502	172,420
Supplies	1,043	653	3,000	738
Professional Services	5,220	295	17,822	487
Other Services & Charges	1,811	47	5,500	17
Internal Service Charges	-	31,702	44,344	26,179
Total Operating Expenditures	\$ 41,779	\$ 159,809	\$ 198,168	\$ 199,841
Net Program Income (Cost)	\$ 54,466	\$ (99,898)	\$ (29,568)	\$ 5,466
Other Sources / (Uses)				
Transfer In From General Fund	50,000	-	25,000	25,000
Total Sources / (Uses)	\$ 50,000	\$ -	\$ 25,000	\$ 25,000
Beginning Balance	\$ -	\$ 104,466	\$ 4,568	\$ 4,568
Ending Balance	\$ 104,466	\$ 4,568	\$ -	\$ 35,034



Fund 190 Community Development Block Grant

Fund 190 CDBG is predominantly comprised of U.S. Department of Housing and Urban Development funds for Community Development Block Grant Entitlements (CDBG), HOME program funding through the Lakewood and Tacoma HOME Consortium and Section 108 Loan Guarantees. There is also a grant from the Nisqually Tribe for minor home repairs and West Pierce Fire & Rescue for emergency assistance for displaced residents.

Through the planning and citizen participation process CDBG and HOME spending priorities are set on an annual basis, to be broken out into funding projects for physical improvements, public service (not to exceed 15%), housing, economic development, and administration (not to exceed 20%).

CDBG:

CDBG Funds may be used to fund an array of projects and activities qualifying under any of four categories:

- (1) Physical/Infrastructure Improvements
- (2) Public Service
- (3) Housing
- (4) Economic Development

CDBG Entitlement Funding History			
Program Year	Annual Allocation	Change Over Prior Year Over/(Under)	
		\$	%
2019	\$ 563,124	\$ 1,893	0.3%
2018	561,231	76,865	15.9%
2017	484,366	17,316	3.7%
2016	467,050	(698)	-0.1%
2015	467,748	(4,004)	-0.8%
2014	471,752	(9,846)	-2.0%
2013	481,598	10,703	2.3%
2012	470,895	(106,895)	-18.5%
2011	577,790	(114,016)	-16.5%
2010	691,806	50,755	7.9%
2009	641,051	5,749	0.9%
2008	635,302	(24,966)	-3.8%
2007	660,268	(3,682)	-0.6%
2006	663,950	(77,700)	-10.5%
2005	741,650	(43,350)	-5.5%
2004	785,000	(21,000)	-2.6%
2003	806,000	(91,000)	-10.1%
2002	897,000	(46,000)	-4.9%
2001	943,000	30,000	3.3%
2000	913,000	n/a	n/a
Total	\$12,923,581		

Investments made in various housing programs (Major Home Repair/Sewer Loan Program, Down Payment Assistance, and Multi-family Housing), and economic development activities (Microenterprise Loan Program) have created multiple Revolving Loan Funds (RLF) for each of the funded activities.

In addition to tracking the various CDBG grant allocation's revenue and expenditures in Fund 190 CDBG, notes receivable for Housing Program Loans are also tracked. These are revolving loans for Major Home Repair, Major Home Repair for Sewer and Down Payment Assistance for qualifying homebuyers.

The following tables provide a summary of loans and grants for Major Home and Sewer Repair Down Payment Assistance. These are zero interest loans with 20-year terms. Payments are revolving which dictates that the principal received is applied to current program expenditures before billing CDBG.

Major Home Repairs & Sewers (MHRS) / Down Payment Assistance (DPA) Loans and Grants As of December 31, 2019				
Program Year	MHRS		DPA	
	# of Projects	Original Amount	# of Projects	Original Amount
2019	5	\$ 144,967	-	\$ -
2018	9	\$ 174,133	-	\$ -
2017	4	\$ 72,322	-	\$ -
2016	6	\$ 129,355	-	\$ -
2015	1	\$ 37,144	-	\$ -
2014	5	\$ 72,979	1	\$ 3,364
2013	8	\$ 144,405	-	\$ -
2012	9	\$ 106,857	1	\$ 2,250
2011	8	\$ 170,407	-	\$ -
2010	13	\$ 256,286	2	\$ 8,619
2009	6	\$ 102,652	5	\$ 23,791
2008	3	\$ 37,224	4	\$ 19,379
2007	4	\$ 56,345	2	\$ 8,700
2006	6	\$ 67,556	1	\$ 7,000
2005	7	\$ 69,634	-	\$ -
2004	4	\$ 36,058	3	\$ 14,901
2003	7	\$ 49,136	8	\$ 35,336
2002	3	\$ 19,999	-	\$ -
2001	-	\$ -	11	\$ 51,621
2000	-	\$ -	1	\$ 5,000
Total	108	\$ 1,747,459	39	\$ 179,961

Major Home Repairs & Sewer Loans Detail:

Major Home Repair & Sewer Loans (MHRs)									
<i>As of December 31, 2019</i>									
Loan ID #	Original Loan / Grant Amount	Total Principal Paid/ Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2002									
3 = Total # Loans/Grants									
0 = Total Outstanding \$ 19,999 \$ 19,999 \$ -									
MHR-001	\$ 6,000	\$ 6,000	\$ -	9/23/2002		Paid Off		0.0%	
MHR-003	\$ 5,999	\$ 5,999	\$ -	2/24/2003		Paid Off		0.0%	
MHR-004	\$ 8,000	\$ 8,000	\$ -	5/5/2003		Paid Off		0.0%	
Year 2003									
7 = Total # Loans/Grants									
2 = Total Outstanding \$ 49,136 \$ 41,178 \$ 7,956									
MHR-006	\$ 7,831	\$ 7,831	\$ -	7/23/2003		Paid Off		0.0%	
MHR-008	\$ 4,523	\$ 4,523	\$ (0)	9/8/2003	10/1/2023	Paid Off	9/8/2023	0.0%	
MHR-009	\$ 7,956	\$ -	\$ 7,956	9/16/2003	10/1/2023		9/10/2023	0.0%	
MHR-011	\$ 7,237	\$ 7,237	\$ -	10/21/2003		Paid Off		0.0%	
MHR-018	\$ 6,950	\$ 6,950	\$ -	1/28/2004		Paid Off		0.0%	
MHR-016	\$ 6,640	\$ 6,640	\$ (0)	3/2/2004	3/1/2024	Paid Off	2/25/2024	0.0%	
MHR-019	\$ 8,000	\$ 8,000	\$ -	5/12/2004		Paid Off		0.0%	
MHR-017	\$ -	\$ -	\$ -	5/21/2004		Written Off		0.0%	
Year 2004									
4 = Total # Loans/Grants									
0 = Total Outstanding \$ 36,058 \$ 36,058 \$ -									
MHR-020	\$ 12,554	\$ 12,554	\$ -	9/15/2004		Paid Off		0.0%	
MHR-030	\$ 7,504	\$ 7,504	\$ -	9/23/2004		Paid Off		0.0%	
MHR-029	\$ 8,000	\$ 8,000	\$ -	11/1/2004		Written Off		0.0%	
MHR-024	\$ 8,000	\$ 8,000	\$ -	12/3/2004		Paid Off		0.0%	
Year 2005									
7 = Total # Loans/Grants									
2 = Total Outstanding \$ 69,634 \$ 49,990 \$ 19,645									
MHR-038	\$ 7,064	\$ 7,064	\$ -	8/29/2005		Paid Off		0.0%	
MHR-031	\$ 9,235	\$ 1,590	\$ 7,645	9/1/2005	4/1/2016		3/1/2026	0.0%	
MHR-032	\$ 7,302	\$ 7,302	\$ -	9/2/2005		Paid Off		0.0%	
MHR-034	\$ 7,993	\$ 7,993	\$ -	10/19/2005		Paid Off		0.0%	
MHR-036	\$ 15,840	\$ 15,840	\$ -	12/15/2005		Paid Off		0.0%	
MHR-040	\$ 10,200	\$ 10,200	\$ -	4/11/2006		Paid Off		0.0%	
MHR-047	\$ 12,000	\$ -	\$ 12,000	6/7/2006	6/1/2026		6/1/2026	0.0%	
Year 2006									
6 = Total # Loans/Grants									
3 = Total Outstanding \$ 67,556 \$ 37,014 \$ 30,541									
MHR-046	\$ 9,697	\$ 9,697	\$ -	7/26/2006		Paid Off		0.0%	
MHR-052	\$ 11,927	\$ -	\$ 11,927	11/14/2006	12/1/2026		11/8/2026	0.0%	
MHR-053	\$ 11,858	\$ 11,858	\$ -	12/20/2006		Paid Off		0.0%	
MHR-055	\$ 10,126	\$ 3,500	\$ 6,626	1/3/2007	1/1/2027		12/27/2026	0.0%	
MHR-056	\$ 11,960	\$ 11,960	\$ -	5/22/2007		Paid Off		0.0%	
MHR-054	\$ 11,988	\$ -	\$ 11,988	4/25/2007	5/1/2027		4/19/2027	0.0%	
Year 2007									
4 = Total # Loans/Grants									
2 = Total Outstanding \$ 56,345 \$ 26,179 \$ 30,167									
MHR-061	\$ 11,777	\$ -	\$ 11,777	11/8/2007	12/1/2027		11/2/2027	0.0%	
MHR-062	\$ 18,390	\$ -	\$ 18,390	11/20/2007	12/1/2027		11/14/2027	0.0%	
MHR-063	\$ 19,291	\$ 19,291	\$ -	11/20/2007		Paid Off		0.0%	
MHR-064	\$ 6,888	\$ 6,888	\$ -	2/4/2008		Paid Off		0.0%	
Year 2008									
3 = Total # Loans/Grants									
1 = Total Outstanding \$ 37,224 \$ 25,325 \$ 11,899									
MHR-066	\$ 11,899	\$ -	\$ 11,899	8/21/2008	9/1/2028		8/15/2028	0.0%	
MHR-069	\$ 11,980	\$ 11,980	\$ 0	12/29/2008		Written Off		0.0%	
MHR-070	\$ 13,345	\$ 13,345	\$ -	2/12/2009		Paid Off		0.0%	

Major Home Repair & Sewer Loans (MHRS) - continued

As of December 31, 2019

Loan ID #	Original Loan / Grant Amount	Total Principal Paid / Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate
Year 2014								
5 = Total # Loans/Grants								
3 = Total Outstanding \$ 72,979 \$ 34,110 \$ 38,869								
MHR-126	\$ 11,140	\$ 5,924	\$ 5,216	9/22/2014	12/1/2014		1/12/2034	0.0%
MHR-127	\$ 12,558	\$ 12,558	\$ -	2/5/2015		Paid Off		0.0%
MHR-128	\$ 14,014	\$ 3,683	\$ 10,331	1/14/2015	4/1/2015		3/1/2035	0.0%
MHR-129	\$ 24,497	\$ 1,175	\$ 23,322	12/30/2014	3/1/2015		3/1/2035	0.0%
MHRS-04	\$ 10,770	\$ 10,770	\$ -	1/29/2015	4/1/2015	Paid Off	4/1/2035	0.0%
Year 2015								
1 = Total # Loans/Grants								
1 = Outstanding Loans \$ 37,144 \$ 5,022 \$ 32,122								
MHR-132	\$ 37,144	\$ 5,022	\$ 32,122	12/22/2015	2/1/2016		1/1/2036	0.0%
Year 2016								
6 = Total # Loans/Grants								
6 = Total Outstanding \$ 129,355 \$ 11,531 \$ 117,824								
MHR-133	\$ 25,000	\$ -	\$ 25,000	8/16/2016	8/1/2036		7/1/2036	0.0%
MHR-135	\$ 28,303	\$ 2,768	\$ 25,535	12/9/2016	2/1/2017		1/1/2037	0.0%
MHR-136	\$ 10,702	\$ -	\$ 10,702	12/5/2016	1/1/2037		1/1/2037	0.0%
MHRS-09	\$ 12,724	\$ 1,836	\$ 10,888	12/19/2016	2/1/2017		1/1/2037	0.0%
MHRS-10	\$ 37,761	\$ 6,927	\$ 30,834	12/19/2016	2/1/2017		1/1/2037	0.0%
MHR-138	\$ 14,866	\$ -	\$ 14,866	1/20/2017	12/1/2037		12/31/2037	0.0%
Year 2017								
4 = Total # Loans/Grants								
3 = Total Outstanding \$ 72,322 \$ 38,822 \$ 33,500								
MHRS-08	\$ 8,243	\$ -	\$ 8,243	6/15/2017	6/1/2037		6/1/2037	0.0%
MHRS-11	\$ 23,289	\$ 23,289	\$ -	6/19/2017	8/1/2017	Paid Off	7/1/2037	0.0%
MHR-137	\$ 28,225	\$ 2,969	\$ 25,257	11/15/2017	12/1/2037		11/1/2037	0.0%
MHR-145	\$ 12,565	\$ 12,565	\$ -	11/16/2017		Paid Off		0.0%
Year 2018								
8 = Total # Loans/Grants								
9 = Total Outstanding \$ 174,132 \$ 12,986 \$ 161,146								
MHR-140	\$ 14,779	\$ -	\$ 14,779	1/29/2018	1/1/2038		1/29/2038	0.0%
MHR-142	\$ 12,565	\$ -	\$ 12,565	1/29/2018	1/1/2038		1/29/2038	0.0%
MHR-146 (1)	\$ 18,500	\$ -	\$ 18,500	2/16/2018	2/1/2038		2/16/2038	0.0%
MHR-149	\$ 5,201	\$ -	\$ 5,201	2/6/2018	2/1/2038		2/1/2038	0.0%
MHR-150	\$ 5,201	\$ -	\$ 5,201	1/11/2018	1/1/2038		1/11/2038	1.0%
MHR-151	\$ 12,686	\$ 12,686	\$ -	2/16/2018	3/1/2018	Paid Off	3/1/2038	1.0%
MHR-147 (1)	\$ 15,000	\$ -	\$ 15,000	7/28/2018	7/1/2038		7/28/2038	0.0%
MHR-154 (1)	\$ 65,000	\$ 300	\$ 64,700	11/29/2018	11/1/2038		11/29/2038	0.0%
MHR-162/MHR-105	\$ 25,200	\$ -	\$ 25,200	12/6/2018	12/1/2038		12/6/2038	0.0%
Year 2019								
5 = Total # Loans/Grants								
5 = Total Outstanding \$ 144,967 \$ 1,393 \$ 143,574								
MHR-155	\$ 22,442	\$ 663	\$ 21,780	2/28/2019	6/1/2019		5/1/2039	1.0%
MHR-158 (1)	\$ 43,000	\$ 58	\$ 42,942	5/15/2019	8/1/2019		6/1/2039	1.0%
MHR-160	\$ 36,736	\$ 509	\$ 36,227	4/26/2019	6/1/2019		5/1/2039	1.0%
MHR-161	\$ 33,595	\$ 98	\$ 33,496	5/8/2019	6/30/2019		6/1/2039	1.0%
MHR-165	\$ 9,194	\$ 66	\$ 9,128	8/1/2019	8/1/2019		7/1/2039	1.0%
Life-to-Date Total								
108 = Total # Loans/Grants								
65 = Total Outstanding \$ 1,747,460 \$ 643,092 \$ 1,104,368								

(1) Does not include open loans pending modification at year end totaling \$2,699.

Down Payment Assistance Loans & Grants Detail:

Down Payment Assistance - Loans & Grants									
<i>As of December 31, 2019</i>									
Loan ID #	Original Loan/Grant Amount	Principal Payments & Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2000									
1 = Total # Loans/Grants									
0 = Total Outstanding									
	\$ 5,000	\$ 5,000	\$ -						
DPA-001	\$ 5,000	\$ 5,000	\$ -	12/5/2001		Paid Off		0.0%	
Year 2001									
11 = Total # Loans/Grants									
2 = Total Outstanding									
	\$ 51,622	\$ 45,369	\$ 6,253						
DPA-002	\$ 5,000	\$ 5,000	\$ -	7/2/2001		Paid Off		0.0%	
DPA-004	\$ 3,366	\$ 3,366	\$ -	8/28/2001		Paid Off		0.0%	
DPA-005	\$ 5,000	\$ 5,000	\$ -	9/4/2001		Paid Off		0.0%	
DPA-006	\$ 5,000	\$ 5,000	\$ -	9/20/2001		Paid Off		0.0%	
DPA-007	\$ 5,000	\$ 5,000	\$ -	9/21/2001		Written Off		0.0%	
DPA-008	\$ 4,425	\$ 4,425	\$ -	10/18/2001		Paid Off		0.0%	
DPA-009	\$ 3,973	\$ -	\$ 3,973	12/5/2001	10/26/2021		10/26/2021	0.0%	
DPA-012	\$ 5,000	\$ 5,000	\$ -	1/25/2002		Paid Off		0.0%	
DPA-011	\$ 5,000	\$ 5,000	\$ -	1/31/2002		Paid Off		0.0%	
DPA-013	\$ 4,778	\$ 4,778	\$ -	2/28/2002		Paid Off		0.0%	
DPA-014	\$ 5,080	\$ 2,800	\$ 2,280	3/21/2002	9/1/2017		2/1/2022	0.0%	
Year 2003									
8 = Total # Loans/Grants									
0 = Total Outstanding									
	\$ 35,336	\$ 35,336	\$ -						
DPA-015	\$ 5,000	\$ 5,000	\$ -	8/1/2003		Paid Off		0.0%	
DPA-016	\$ 2,167	\$ 2,167	\$ -	8/20/2003		Paid Off		0.0%	
DPA-017 (Grant)	\$ 5,000	\$ 5,000	n/a	12/3/2003			n/a	n/a	
DPA-018 (Grant)	\$ 5,000	\$ 5,000	n/a	1/22/2004			n/a	n/a	
DPA-020 (Grant)	\$ 3,169	\$ 3,169	n/a	2/17/2004			n/a	n/a	
DPA-022 (Grant)	\$ 5,000	\$ 5,000	n/a	4/22/2004			n/a	n/a	
DPA-021 (Grant)	\$ 5,000	\$ 5,000	n/a	4/29/2004			n/a	n/a	
DPA-023 (Grant)	\$ 5,000	\$ 5,000	n/a	6/30/2004			n/a	n/a	
Year 2004									
3 = Total # Loans/Grants									
0 = Total Outstanding									
	\$ 14,901	\$ 14,901	\$ -						
DPA-024	\$ 5,000	\$ 5,000	\$ -	9/2/2004		Paid Off		0.0%	
DPA-025	\$ 4,901	\$ 4,901	\$ -	9/28/2004		Paid Off		0.0%	
DPA-026	\$ 5,000	\$ 5,000	\$ -	5/2/2005		Paid Off		0.0%	
Year 2006									
1 = Total # Loans/Grants									
1 = Total Outstanding									
	\$ 7,000	\$ -	\$ 7,000						
DPA-027	\$ 7,000	\$ -	\$ 7,000	7/26/2006	7/17/2026		7/17/2026	0.0%	
Year 2007									
2 = Total # Loans/Grants									
1 = Total Outstanding									
	\$ 8,700	\$ 3,500	\$ 5,200						
DPA-029	\$ 5,200	\$ -	\$ 5,200	2/28/2008	2/27/2028		2/27/2028	0.0%	
DPA-030	\$ 3,500	\$ 3,500	\$ -			Written Off		0.0%	
Year 2008									
4 = Total # Loans/Grants									
2 = Total Outstanding									
	\$ 19,379	\$ 13,954	\$ 5,425						
DPA-032	\$ 6,959	\$ 6,959	\$ -	11/21/2008		Written Off		0.0%	
DPA-033	\$ 2,550	\$ -	\$ 2,550	12/22/2008	2/18/2028		12/18/2028	0.0%	
DPA-034	\$ 6,995	\$ 6,995	\$ -	Short Sale		Written Off		0.0%	
DPA-035	\$ 2,875	\$ -	\$ 2,875	5/11/2009	4/27/2029		4/27/2029	0.0%	
Year 2009									
5 = Total # Loans/Grants									
2 = Total Outstanding									
	\$ 23,791	\$ 12,381	\$ 11,410						
DPA-041	\$ 7,000	\$ 7,000	\$ -	9/30/2009		Paid Off		0.0%	
DPA-042	\$ 4,410	\$ -	\$ 4,410	10/9/2009	10/7/2029		10/7/2029	0.0%	
DPA-044	\$ 2,091	\$ 2,091	\$ -	11/30/2009		Paid Off		0.0%	
DPA-046	\$ 7,000	\$ -	\$ 7,000	5/12/2010	5/5/2030		5/5/2030	0.0%	
DPA-055	\$ 3,290	\$ 3,290	\$ -	6/18/2010		Paid Off		0.0%	

Down Payment Assistance - Loans & Grants (continued)									
<i>As of December 31, 2019</i>									
Loan ID #	Original Loan/Grant Amount	Principal Payments & Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2010									
1 = Total # Loans/Grants									
2 = Total Outstanding \$ 8,619 \$ 7,000 \$ 1,619									
DPA-048	\$ 1,619	\$ -	\$ 1,619	11/18/2010	10/29/2030		10/29/2030	0.0%	
DPA-049	\$ 7,000	\$ 7,000		5/25/2011	5/16/2031	Paid Off	5/16/2031	0.0%	
Year 2012									
1 = Total # Loans/Grants									
1 = Total Outstanding \$ 2,250 \$ - \$ 2,250									
DPA-050	\$ 2,250	\$ -	\$ 2,250	10/24/2012	10/16/2032		10/16/2032	0.0%	
Year 2014									
1 = Total # Loans/Grants									
1 = Total Outstanding \$ 3,364 \$ 3,364 \$ -									
DPA-051	\$ 3,364	\$ 3,364	\$ -	9/30/2014		Paid Off		0.0%	
Life-to-Date Total									
39 = Total # Loans/Grant									
10 = Total Outstanding \$ 179,961 \$ 140,804 \$ 39,157									

CDBG Loan Detail:

The City of Lakewood note receivable from Living Access Support Alliance (LASA) of \$250,000 is for partial funding of the Client Services Center project. This is a 20 year deferred loan at zero interest.

CDBG Entitlement Loan - Living Access Support Alliance Loan (LASA)							
<i>As of December 31, 2019</i>							
Loan ID #	Original Loan/Grant Amount	Total Principal Paid	Loans Receivable	Closing Date	First Payment Date	Maturity Date	Interest Rate
2013-01	\$ 250,000	\$ -	\$ 250,000	6/2/2014	7/23/2023	6/2/2034	0.0%
Life-to-Date Total							
1 = Total # Loans							
1 = Outstanding \$ 250,000 \$ - \$ 250,000							

HOME:

In accordance with HOME federal regulations, expenditures for the HOME program have primarily focused investment in the creation of, maintenance of, or acquisition of affordable housing for low and moderate income individuals. Programs funded include the Housing Rehabilitation Program (single-family homeowner rehabilitation), Down Payment Assistance, and the Affordable Housing Fund (investments primarily with Habitat for Humanity and various non-profit housing providers). The Housing Rehabilitation, Down Payment, and Affordable Housing Funds all have corresponding Revolving Loan Funds (RLF) established in accordance with HUD regulations, which allow for the recapture and reuse of loan funds for similar housing activities.

The HOME program is funded annually through the Lakewood and Tacoma HOME Consortium. The Consortium reimburses expenditures for the City of Lakewood's projects/programs, which include Housing Rehabilitation, Affordable Housing, and Home Down Payment Loans, to the City of Lakewood. The notes on these loans are held and tracked by the Lakewood and Tacoma HOME Consortium in Tacoma, and are not accounted for in Fund 190 CDBG.

HOME Housing Rehabilitation Loan Detail:

HOME Housing Rehabilitation Loans As of December 31, 2019		
Program Year	# of Projects	Original Amount
2019	-	\$ -
2018	-	\$ -
2017	-	\$ -
2016	1	\$ 74,611
2015	2	\$ 88,697
2014	-	\$ -
2013	1	\$ 36,258
2012	4	\$ 201,175
2011	2	\$ 131,300
2010	3	\$ 178,130
2009	6	\$ 412,750
2008	7	\$ 289,765
2007	3	\$ 179,546
2006	7	\$ 379,452
2005	7	\$ 286,313
2004	10	\$ 395,478
2003	11	\$ 363,099
2002	5	\$ 155,471
2001	3	\$ 126,899
2000	1	\$ 40,000
Total	73	\$ 3,338,944

HOME Housing Rehabilitation Loans As of December 31, 2019										
Loan ID #	Original Loan Amount	Loan Reduction	Net Loan Amount	Principal Paid & Write Offs	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate
Year 2000										
1 = Total # Loans	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -					
LHR-001	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	9/23/2002		Paid Off		0.0%
Year 2001										
3 = Total # Loans	\$ 126,899	\$ -	\$ 126,899	\$ 126,899	\$ -					
LHR-002	\$ 49,979	\$ -	\$ 49,979	\$ 49,979	\$ -	7/23/2003		Paid Off		0.0%
LHR-004	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	9/8/2003		Paid Off		0.0%
LHR-005	\$ 36,920	\$ -	\$ 36,920	\$ 36,920	\$ -	9/16/2003		Paid Off		0.0%
Year 2002										
5 = Total # Loans	\$ 155,471	\$ 361	\$ 155,110	\$ 139,663	\$ 15,447					
LHR-003	\$ 39,028	\$ -	\$ 39,028	\$ 39,028	\$ -	9/15/2004		Paid Off		0.0%
LHR-006	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	7/22/2002		Paid Off		0.0%
LHR-007	\$ 30,735	\$ -	\$ 30,735	\$ 30,735	\$ -	9/23/2004		Paid Off		0.0%
LHR-008	\$ 15,808	\$ 361	\$ 15,447	\$ -	\$ 15,447	2/28/2003	2/1/2023		2/28/2023	0.0%
LHR-011	\$ 19,900	\$ -	\$ 19,900	\$ 19,900	\$ -	12/3/2004		Paid Off		0.0%
Year 2003										
11 = Total # Loans	\$ 363,099	\$ 6,806	\$ 356,293	\$ 222,299	\$ 133,994					
LHR-009	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	7/31/2003	4/1/2023		8/23/2025	0.0%
LHR-013	\$ 35,328	\$ -	\$ 35,328	\$ 35,328	\$ -	9/1/2005		Paid Off		0.0%
LHR-020	\$ 18,744	\$ -	\$ 18,744	\$ 15,608	\$ 3,136	11/13/2003	11/1/2023		11/13/2023	0.0%
LHR-012	\$ 68,321	\$ -	\$ 68,321	\$ 68,321	\$ -	10/19/2005		Paid Off		0.0%
LHR-019	\$ 23,344	\$ 2,100	\$ 21,244	\$ -	\$ 21,244	12/18/2003	12/18/2023		12/18/2023	0.0%
LHR-016	\$ 42,304	\$ -	\$ 42,304	\$ 42,304	\$ -	4/11/2006		Paid Off		0.0%
LHR-012B	\$ 23,145	\$ -	\$ 23,145	\$ 23,145	\$ -	5/14/2004		Paid Off		0.0%
LHR-026	\$ 28,760	\$ 4,702	\$ 24,058	\$ 0	\$ 24,058	5/4/2004	5/1/2024		5/4/2024	0.0%
LHR-032	\$ 13,473	\$ -	\$ 13,473	\$ 13,473	\$ -	6/21/2004		Paid Off		0.0%
LHR-014	\$ 45,560	\$ 4	\$ 45,556	\$ -	\$ 45,556	6/1/2024	6/1/2024			0.0%
LHR-022	\$ 24,120	\$ -	\$ 24,120	\$ 24,120	\$ -	6/7/2006		Paid Off		0.0%
Year 2004										
10 = Total # Loans	\$ 395,478	\$ 1,849	\$ 393,629	\$ 220,811	\$ 172,820					
LHR-021	\$ 34,100	\$ 111	\$ 33,989	\$ -	\$ 33,989	7/28/2004	7/1/2024		7/28/2024	0.0%
LHR-018/099X	\$ 48,934	\$ -	\$ 48,934	\$ 48,934	\$ -	11/14/2006		Paid Off		0.0%
LHR-031	\$ 13,072	\$ -	\$ 13,072	\$ 13,072	\$ -	12/20/2006		Paid Off		0.0%
LHR-025R	\$ 54,015	\$ 918	\$ 53,097	\$ 19,652	\$ 33,445	10/11/2004			10/11/2024	0.0%
LHR-030	\$ 48,000	\$ -	\$ 48,000	\$ 48,000	\$ -	12/16/2004		Paid Off		0.0%
LHR-039	\$ 38,704	\$ 489	\$ 38,215	\$ -	\$ 38,215	3/30/2005	3/30/2025		3/30/2025	0.0%
LHR-027	\$ 47,838	\$ -	\$ 47,838	\$ 47,838	\$ -	4/2/2005		Paid Off		0.0%
LHR-019B	\$ 19,500	\$ 214	\$ 19,286	\$ -	\$ 19,286	4/29/2005	4/29/2025		12/27/2026	0.0%
LHR-041	\$ 43,315	\$ -	\$ 43,315	\$ 43,315	\$ -	5/22/2007		Paid Off		0.0%
LHR-028	\$ 48,000	\$ 117	\$ 47,883	\$ -	\$ 47,883	6/6/2005	6/6/2025		6/6/2025	0.0%

HOME Housing Rehabilitation Loans

As of December 31, 2019

Loan ID #	Original Loan Amount	Principal				Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate
		Loan Reduction	Net Loan Amount	Paid & Write Offs							
Year 2005											
7 = Total # Loans	\$ 286,313	\$ 248	\$ 286,065	\$ 108,735	\$ 177,330						
LHR-043	\$ 41,480	\$ -	\$ 41,480	\$ 41,480	\$ -	11/8/2007		Paid Off		0.0%	
LHR-033	\$ 33,752	\$ -	\$ 33,752	\$ 33,752	\$ -	8/29/2005		Paid Off		0.0%	
LHR-034	\$ 52,577	\$ 109	\$ 52,468	\$ 6,999	\$ 45,469	8/23/2005	8/23/2025		8/23/2025	0.0%	
LHR-038	\$ 26,504	\$ -	\$ 26,504	\$ 26,504	\$ -	2/14/2006		Paid Off		0.0%	
LHR-049	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ 65,000	6/1/2006	6/1/2026		6/1/2026	0.0%	
LHR-047	\$ 25,500	\$ -	\$ 25,500	\$ -	\$ 25,500	6/8/2006	6/8/2026		6/8/2026	0.0%	
LHR-052	\$ 41,500	\$ 139	\$ 41,361	\$ -	\$ 41,361	6/23/2006	6/23/2026		6/23/2026	0.0%	
Year 2006											
7 = Total # Loans	\$ 379,452	\$ 256	\$ 379,196	\$ 188,854	\$ 190,342						
LHR-050	\$ 52,000	\$ -	\$ 52,000	\$ 18,554	\$ 33,446	8/23/2006	1/1/2013		8/23/2026	0.0%	
LHR-040	\$ 42,420	\$ -	\$ 42,420	\$ 42,420	\$ -	10/4/2006		Paid Off		0.0%	
LHR-053	\$ 73,910	\$ -	\$ 73,910	\$ 73,910	\$ -	10/24/2006		Written Off		0.0%	
LHR-054	\$ 47,570	\$ -	\$ 47,570	\$ 24,568	\$ 23,002	1/31/2007	8/1/2017		1/31/2027	0.0%	
LHR-055	\$ 69,150	\$ 17	\$ 69,133	\$ -	\$ 69,133	1/31/2007	1/31/2026		1/31/2027	0.0%	
LHR-057	\$ 65,000	\$ 239	\$ 64,761	\$ -	\$ 64,761	3/29/2007	3/29/2027		3/29/2027	0.0%	
LHR-060	\$ 29,402	\$ -	\$ 29,402	\$ 29,402	\$ -	2/12/2009		Written Off		0.0%	
Year 2007											
3 = Total # Loans	\$ 179,546	\$ 176	\$ 179,370	\$ 57,060	\$ 122,310						
LHR-062	\$ 57,060	\$ -	\$ 57,060	\$ 57,060	\$ -	12/23/2009		Paid Off		0.0%	
LHR-058/087	\$ 56,886	\$ 39	\$ 56,847	\$ -	\$ 56,847	8/17/2007	8/17/2018		8/17/2027	0.0%	
LHR-063	\$ 65,600	\$ 137	\$ 65,463	\$ -	\$ 65,463	1/31/2008	2/1/2028		1/31/2028	0.0%	
Year 2008											
7 = Total # Loans	\$ 289,765	\$ 1,409	\$ 288,356	\$ 125,035	\$ 163,322						
LHR-066	\$ 36,915	\$ -	\$ 36,915	\$ 36,915	\$ -	7/2/2010		Paid Off		0.0%	
LHR-068	\$ 49,085	\$ 248	\$ 48,837	\$ -	\$ 48,838	10/10/2008	10/10/2028		10/10/2028	0.0%	
LHR-071	\$ 62,845	\$ 668	\$ 62,177	\$ -	\$ 62,177	10/10/2008	10/10/2028		10/10/2028	0.0%	
LHR-070	\$ 38,050	\$ -	\$ 38,050	\$ 38,050	\$ -	10/10/2008		Paid Off		0.0%	
LHR-072	\$ 50,070	\$ -	\$ 50,070	\$ 50,070	\$ -	9/30/2010		Paid Off		0.0%	
LHR-069	\$ 26,450	\$ 181	\$ 26,269	\$ -	\$ 26,269	2/24/2009	12/19/2028		2/24/2029	0.0%	
LHR-073	\$ 26,350	\$ 312	\$ 26,038	\$ -	\$ 26,038	4/10/2009	4/10/2029		4/10/2029	0.0%	
Year 2009											
6 = Total # Loans	\$ 412,750	\$ 6,227	\$ 406,523	\$ 162,240	\$ 244,283						
LHR-078	\$ 65,000	\$ 1,383	\$ 63,617	\$ -	\$ 63,617	9/15/2009	9/15/2029		9/15/2029	0.0%	
LHR-074	\$ 59,525	\$ 3,243	\$ 56,282	\$ -	\$ 56,282	10/2/2009	10/2/2029		10/2/2029	0.0%	
LHR-077	\$ 83,100	\$ -	\$ 83,100	\$ 83,100	\$ -	11/9/2011		Paid Off		0.0%	
LHR-076	\$ 64,200	\$ 407	\$ 63,793	\$ -	\$ 63,793	11/6/2009	11/1/2029		11/6/2029	0.0%	
LHR-080	\$ 61,685	\$ 1,094	\$ 60,591	\$ -	\$ 60,591	12/17/2009	12/31/2029		12/17/2029	0.0%	
LHR-082	\$ 79,240	\$ 100	\$ 79,140	\$ 79,140	\$ -	2/16/2010	2/16/2030		Paid Off	0.0%	
Year 2010											
3 = Total # Loans	\$ 178,130	\$ 4,873	\$ 173,257	\$ -	\$ 173,257						
LHR-081	\$ 59,150	\$ 1,631	\$ 57,519	\$ -	\$ 57,519	1/31/2011	12/28/2030		1/31/2031	0.0%	
LHR-085	\$ 52,200	\$ 3,242	\$ 48,958	\$ -	\$ 48,958	2/2/2011	2/18/2031		2/2/2031	0.0%	
LHR-086	\$ 66,780	\$ -	\$ 66,780	\$ -	\$ 66,780	5/5/2011	5/5/2031		5/5/2031	0.0%	
Year 2011											
2 = Total # Loans	\$ 131,300	\$ 3,854	\$ 127,446	\$ -	\$ 127,446						
LHR-090	\$ 47,500	\$ 3,617	\$ 43,883	\$ -	\$ 43,883	4/5/2012	4/5/2032		4/5/2032	0.0%	
LHR-091	\$ 83,800	\$ 237	\$ 83,563	\$ -	\$ 83,563	5/8/2012	5/8/2032		5/8/2032	0.0%	
Year 2012											
4 = Total # Loans	\$ 201,175	\$ 3,693	\$ 197,484	\$ 41,175	\$ 156,307						
LHR-094	\$ 34,500	\$ 3,133	\$ 31,367	\$ -	\$ 31,367	9/28/2012	9/28/2032		9/28/2032	0.0%	
LHR-096	\$ 50,000	\$ 560	\$ 49,442	\$ -	\$ 49,440	1/23/2013	1/29/2018		1/23/2033	0.0%	
LHR-097	\$ 75,500	\$ -	\$ 75,500	\$ -	\$ 75,500	2/20/2013	2/20/2033		4/20/2033	0.0%	
LHR-095	\$ 41,175	\$ -	\$ 41,175	\$ 41,175	\$ -	12/30/2014		Paid Off		0.0%	
Year 2013											
1 = Total # Loans	\$ 36,258	\$ -	\$ 36,258	\$ 14,585	\$ 21,673						
LHR-066R	\$ 36,258	\$ -	\$ 36,258	\$ 14,585	\$ 21,673	8/27/2013	10/1/2013		8/27/2033	0.0%	
Year 2015											
2 = Total # Loans	\$ 88,697	\$ -	\$ 88,697	\$ 31,597	\$ 57,100						
LHR-099X/018	\$ 15,947	\$ -	\$ 15,947	\$ 15,947	\$ -	12/29/2015	1/1/2016		12/29/2035	0.0%	
LHR-100	\$ 72,750	\$ -	\$ 72,750	\$ 15,650	\$ 57,100	9/28/2015	11/1/2015		9/28/2035	0.0%	
Year 2016											
1 = Total # Loans	\$ 74,611	\$ -	\$ 74,611	\$ -	\$ 74,611						
LHR-101	\$ 74,611	\$ -	\$ 74,611	\$ -	\$ 74,611	8/26/2016	8/26/2036		7/1/2036	0.0%	
Life-to-Date Total											
73 = Total # Loans	\$ 3,338,944	\$ 29,752	\$ 3,309,194	\$ 1,478,953	\$ 1,830,242						

Section 108:

The Section 108 program funds are used to fund large-scale economic development projects throughout Lakewood. This funding source most closely mirrors CDBG program regulations and requirements, in that, it must meet the national objective of serving low and moderate income individuals (primarily through the creation or retention of jobs for low and moderate income persons). Funding is to be awarded to qualifying projects as “gap funding” and is typically the final piece of the financing puzzle required to complete a project’s budget. Funds are to be provided as loans with terms up to 20 years and carry standard underwriting and collateralization requirements. Section 108 loans require borrower (jurisdiction) to pledge current and future CDBG allocations as principal security for the loan guarantee with additional collateral security being provided to the City by the final borrower (business or end use).

In 2012, the City of Lakewood was awarded \$2,888,000 from HUD for Section 108 Loan Guarantee funds. This program provides communities with a source of financing for large scale, capital-intensive economic development, housing, public facilities, and large-scale infrastructure and community development projects.

Section 108 Loans									
<i>As of December 31, 2019</i>									
Loan ID #	Original Loan/Grant Amount	Total Principal Paid	Total Interest Paid	Total Loan Balance	Closing Date	First Payment Date	Maturity Date	Interest Rate	
Year 2014									
1 = Total # Loans									
1 = Total Outstanding									
	\$ 700,000	\$ 130,000	\$ 92,102	\$ 570,000					
Curbside Motors	\$ 700,000	\$ 130,000	\$ 92,102	\$ 570,000	12/5/2014	8/1/2015	8/1/2034	4.25%	
Year 2015									
1 = Total # Loans									
1 = Total Outstanding									
	\$ 310,000	\$ -	\$ 47,443	\$ 310,000					
Living Access Support Alliance (LASA)	\$ 310,000	\$ -	\$ 47,443	\$ 310,000	8/1/2015	8/1/2020	8/1/2034	4.25%	
Year 2017									
1 = Total # Loans									
1 = Total Outstanding									
	\$ 141,000	\$ 94,000	\$ 5,508	\$ 47,000					
City of Lakewood 108th Street	\$ 141,000	\$ 94,000	\$ 5,508	\$ 47,000	8/31/2017	8/1/2018	8/31/2020	1.5% variable	
Life-to-Date Total									
3 = Total # Loans									
3 = Total Outstanding									
	\$ 1,151,000	\$ 224,000	\$ 145,052	\$ 927,000					

On August 31, 2017, the City entered into a Contract Loan Guarantee with Housing Urban Development for the overlay project 108th Street. The loan amount is \$141,000 to be paid with three years of CDBG entitlement funds. This was approved in the annual action plan and the note application. The security pledge is the City’s full faith and credit. The interest rate is variable and is set by LIBOR. As of 6/30/2019 the outstanding principal balance for this loan is \$94,000.

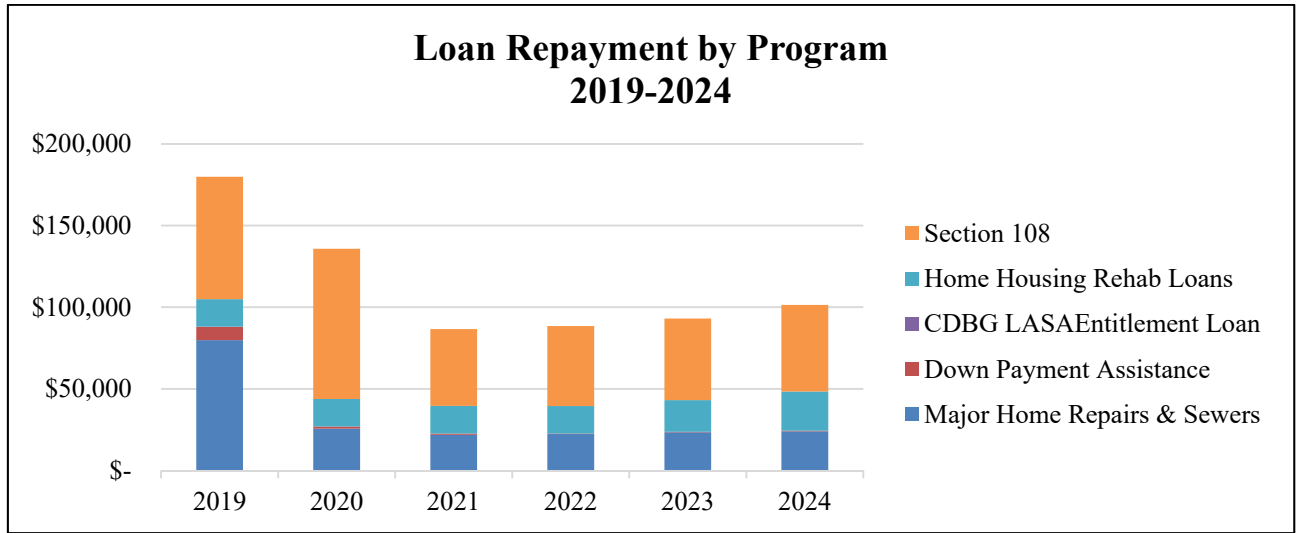
A Section 108 Loan in the amount of \$700,000 was issued in 2014 for Curbside Motors Incorporated and another for \$310,000 in 2015 for Living Access Support Alliance by the United States Department of Housing and Urban Development (HUD) to the City. The outstanding combined principal balance as of June 30, 2019, of \$908,000 is being repaid by a third party and, therefore, is not recognizable as debt on the City’s long-term debt schedule or City’s financials.

Loan Repayment by Program

The following table provides a schedule of loan repayments by program.

Loan Repayment by Program	2019	2020	2021	2022	2023	2024	2025-2029	2030-2060
Major Home Repairs & Sewers	\$ 79,844	\$ 25,685	\$ 21,795	\$ 22,277	\$ 23,440	\$ 24,034	\$ 124,622	\$ 773,864
Down Payment Assistance	8,200	1,200	855	300	300	300	4,175	38,726
CDBG LASAEntitlement Loan	-	-	-	-	-	-	-	250,000
Home Housing Rehab Loans	16,918	16,918	16,918	16,918	19,329	24,032	229,795	1,488,266
Section 108	75,000	92,000	47,000	49,000	50,000	53,000	300,000	336,000
Total	\$179,963	\$135,803	\$ 86,568	\$ 88,495	\$ 93,069	\$ 101,366	\$ 658,593	\$2,886,856
							Average Annual Years 2025-2029	\$ 109,766
							Average Annual Years 2030-2060	\$ 96,229

The schedule of loan repayments above reflects estimated amounts as of 12/31/2019.



CDBG Fund Summary

The tables below provides the fund’s financial information.

Fund 190 CDBG Balance Sheet As of December 31, 2019	
Assets:	
Cash	\$ -
Due From Other Governments	55,206
Notes/Loan Receivable - CDBG Down Payment Assistance	39,157
Notes/Loan Receivable - CDBG Major Home & Sewer Repairs	1,107,068
Notes/Loan Receivable - CDBG LASA	250,000
Notes/Loan Receivable - Nisqually Tribe Contribution	1,971
Total Assets	\$ 1,453,402
Liabilities:	
Accounts Payable	\$ 12,692
Interfund Loan Payable	\$ 31,297
Payroll Payable	6,171
HUD DPA Checking Interest	18
Total Liabilities	\$ 50,178
Fund Balance (Restricted)	\$ 1,403,225
Total Liabilities & Fund Balance	\$ 1,453,402

	<i>Year-to-date through December 31, 2019</i>			
	Beginning Balance	Revenue	Expenditure	Fund Balance
Fund 190 CDBG Summary				
CDBG	1,395,490	763,691	762,958	1,396,223
HOME (*)	(8,541)	80,796	72,255	-
Nisqually Tribal	6,832	6	(163)	7,001
Total	1,393,781	844,493	835,050	\$ 1,403,224
CDBG	\$ 1,395,490	\$ 763,691	\$ 762,958	\$ 1,396,223
Administration	19,783	88,078	107,861	-
Administration 2018	-	57,346	57,346	-
Administration 2019	-	30,732	30,732	-
Administration Revolving (1)	19,783	-	19,783	-
Physical Improvements		536,028	536,028	-
123rd St.	-	486,445	486,445	-
Debt Service - 108th St	-	49,583	49,583	-
Housing Programs	1,125,707	139,585	119,069	1,146,223
Major Home Repair/Sewer	1,125,707	131,339	112,909	1,144,137
Emergency Assistance Displaced Resident	-	5,751	5,751	-
Admin of HOME Programs	-	409	409	-
Major/DPA Revolving Loan Interest & Fees	-	2,086	-	2,086
Affordable Housing	250,000	-	-	250,000
CDBG Loan	250,000	-	-	250,000
HOME	\$ (8,541)	\$ 80,796	\$ 72,255	\$ -
Housing Rehabilitation (*)	(8,541)	51,986	43,445	-
Affordable Housing - Habitat	-	28,735	28,735	-
Affordable Housing - Other	-	75	75	-
NISQUALLY & OTHER	\$ 6,832	\$ 6	\$ (163)	\$ 7,001
Emergency Assist Displaced Residents	464	-	-	464
Emergency Assist Displaced Residents	464	-	-	464
Minor Home Repairs	6,368	6	(163)	6,537
Minor Home Repairs	6,368	6	(163)	6,537
Total	\$1,393,781	\$ 844,493	\$ 835,050	\$ 1,403,224

(*) Timing issue- 2018 loan disbursement reimbursed in 2019

Fund 191 Neighborhood Stabilization Program

The purpose of this fund is to account for the revenues and expenditures associated with the Federal Neighborhood Stabilization Program. The NSP was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. The NSP1 program provides funds to purchase and redevelop foreclosed and abandoned homes and residential properties. The NSP3 program provides a third round of neighborhood stabilization grants to all states and select governments on a formula basis. NSP 3 program funds have been spent. The following table provides a financial summary of the NSP program.

Neighborhood Stabilization Program	Year-to-date through December 31, 2019			
	Beginning Balance	Revenue	Expenditure	Ending Balance
Neighborhood Stabilization Program 1	\$ 88,632	\$ 57,462	\$ 3,662	\$ 142,433
Total	\$ 88,632	\$ 57,462	\$ 3,662	\$ 142,433

Fund 192 South Sound Military Communities Partnership

The purpose of this fund is to account for the revenues and expenditures associated with the Federal Office of Economic Adjustment Grant Program, which provides grants to assist communities with the alleviation of socioeconomic effects that may result from military base closures and realignments. This fund also accounts for all activity associated with the South Sound Military Communities Partnership (SSMCP). The following table provides a financial summary of the OEA/SSMCP programs.

South Sound Military Communities Partnership/ Office of Economic Adjustment	Year-to-date through December 31, 2019			
	Balance	Revenue	Expenditure	Balance
SSMCP	\$ 73,699	\$ 232,401	\$ 252,670	\$ 53,430
OEA - Joint Land Use Study	-	138,982	138,982	\$ -
OEA - JBLM CU Implementation 3	-	69,408	69,408	\$ -
Dept. of Defense /Tactical Tailor	-	33,435	33,435	\$ -
Total	\$ 73,699	\$ 474,227	\$ 494,496	\$ 53,430

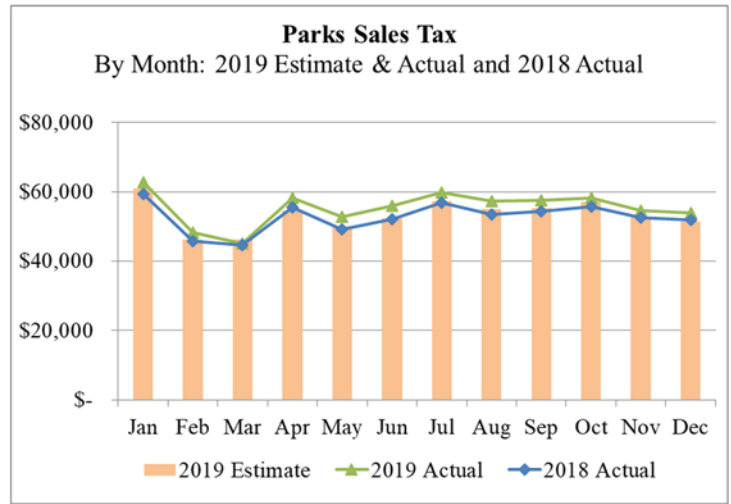
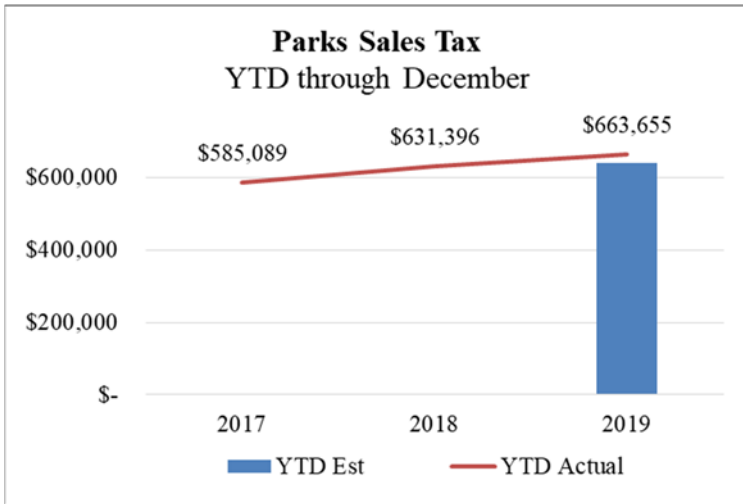
PARKS, RECREATION & COMMUNITY SERVICES

Parks Sales Tax

On September 19, 2000, Pierce County voters approved the ballot measure to increase local sales taxes by one-tenth of 1 percent. A sales and use tax equal to one-tenth of one percent (0.001%) within Pierce County provides funds to acquire, improve, rehabilitate, maintain, or develop regional and local parks; to improve, rehabilitate, maintain or expand accredited zoo, aquarium and wildlife preserves pursuant to RCW 82.14.400(6); for community-based housing; and to implement the creation of a zoo and aquarium advisory authority.

The tax was proposed as a funding mechanism for Tacoma Metro Park District (the zoo). The money collected is shared 50-50 between the Parks District and the cities not contained in the District and the county.

Parks Sales Tax								
Annual Totals								
Month	2017 Actual	2018 Actual	2019		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 56,557	\$ 59,311	\$ 60,886	\$ 62,678	\$ 3,367	5.7%	\$ 1,792	2.9%
Feb	42,378	45,821	46,115	48,314	2,493	5.4%	2,199	4.8%
Mar	41,805	44,646	46,164	45,140	494	1.1%	(1,024)	-2.2%
Apr	50,024	55,443	54,560	58,086	2,643	4.8%	3,526	6.5%
May	44,809	49,249	50,030	52,692	3,443	7.0%	2,662	5.3%
Jun	47,408	52,094	52,358	55,907	3,813	7.3%	3,549	6.8%
Jul	52,697	56,905	57,348	59,742	2,837	5.0%	2,394	4.2%
Aug	50,233	53,365	54,978	57,222	3,857	7.2%	2,244	4.1%
Sep	51,027	54,418	55,141	57,409	2,991	5.5%	2,268	4.1%
Oct	52,293	55,737	57,144	58,156	2,419	4.3%	1,012	1.8%
Nov	48,054	52,643	52,536	54,478	1,835	3.5%	1,942	3.7%
Dec	47,804	51,764	51,441	53,831	2,067	4.0%	2,390	4.6%
Total Annual	\$ 585,089	\$ 631,396	\$ 638,700	\$ 663,655	\$ 32,259	5.1%	\$ 24,955	3.9%
5-Year Average Change (2015 - 2019):		5.8%						



Cost Recovery – Parks, Recreation & Community Services

In May 2016, the City Council adopted a set of revised financial policies to include cost recovery. The following is an excerpt of the cost recovery policy as it relates specifically to target cost recovery for parks programs/services:

Target Cost Recovery Level for Parks Programs/Services. The cost recovery policy applies to the following parks and recreation programs/services: recreation services; special events and community gathering; senior services; and all parks. The following should be considered when determining

pricing levels: The higher the community benefit, the higher the General Fund subsidy level and the higher the individual benefit, the lower the General Fund subsidy level. The overall cost recovery goal for all parks programs and services should be 45%.

Included in the revenues is the parks sales tax, which is allocated to the various parks programs/functions based on prorated share of expenditures. The growth in parks sales tax has helped reduce the general fund subsidy amount.

The table below provides historical annual and current estimated annual and actual subsidy and recovery ratio by program.

Parks, Recreation & Community Services						
<i>Year-to-Date through December</i>						
Program	2015	2016	2017	2018	2019	
	Annual Actual	Annual Actual	Annual Actual	Annual Actual	Annual Estimate	YTD Actual
Recreation:						
Revenues	\$ 185,865	\$ 216,547	\$ 261,919	\$ 259,786	\$ 286,521	\$ 273,458
Expenditures	\$ 378,728	\$ 416,464	\$ 465,267	\$ 405,448	\$ 457,021	\$ 467,173
General Fund Subsidy	\$ 192,862	\$ 199,917	\$ 203,347	\$ 145,662	\$ 170,500	\$ 193,715
Recovery Ratio	49%	52%	56%	64%	63%	59%
Senior Services:						
Revenues	\$ 126,325	\$ 128,002	\$ 146,667	\$ 135,302	\$ 140,741	\$ 164,863
Expenditures	\$ 205,028	\$ 221,579	\$ 222,371	\$ 236,627	\$ 237,607	\$ 246,535
General Fund Subsidy	\$ 78,703	\$ 93,576	\$ 75,703	\$ 101,325	\$ 96,866	\$ 81,672
Recovery Ratio	62%	58%	66%	57%	59%	67%
Parks Facilities:						
Revenues	\$ 230,460	\$ 189,650	\$ 196,875	\$ 207,559	\$ 206,281	\$ 216,183
Expenditures	\$ 601,638	\$ 475,050	\$ 465,075	\$ 500,484	\$ 514,451	\$ 544,466
General Fund Subsidy	\$ 371,178	\$ 285,400	\$ 268,200	\$ 292,925	\$ 308,170	\$ 328,282
Recovery Ratio	38%	40%	42%	41%	40%	40%
Fort Steilacoom Park:						
Revenues	\$ 196,072	\$ 222,616	\$ 229,551	\$ 282,142	\$ 295,490	\$ 298,997
Expenditures	\$ 476,101	\$ 604,482	\$ 588,850	\$ 672,444	\$ 793,932	\$ 733,560
General Fund Subsidy	\$ 280,028	\$ 381,866	\$ 359,299	\$ 390,302	\$ 498,442	\$ 434,564
Recovery Ratio	41%	37%	39%	42%	37%	41%
Subtotal Direct Cost:						
Revenues	\$ 738,723	\$ 756,815	\$ 835,013	\$ 884,789	\$ 929,032	\$ 953,501
Expenditures	\$ 1,661,494	\$ 1,717,575	\$ 1,741,562	\$ 1,815,003	\$ 2,003,011	\$ 1,991,734
General Fund Subsidy	\$ 922,772	\$ 960,760	\$ 906,549	\$ 930,214	\$ 1,073,979	\$ 1,038,233
Recovery Ratio	44%	44%	48%	49%	46%	48%
Administration (Indirect Cost):						
Revenues	\$ 74,171	\$ 79,621	\$ 87,032	\$ 89,860	\$ 92,518	\$ 94,133
Expenditures	\$ 279,425	\$ 293,036	\$ 304,327	\$ 301,174	\$ 339,293	\$ 329,201
General Fund Subsidy	\$ 205,254	\$ 213,415	\$ 217,295	\$ 211,314	\$ 246,774	\$ 235,068
Recovery Ratio	27%	27%	29%	30%	27%	29%
Total Direct & Indirect Cost:						
Revenues	\$ 812,894	\$ 836,436	\$ 922,045	\$ 974,649	\$ 1,021,550	\$ 1,047,633
Expenditures	\$ 1,940,919	\$ 2,010,611	\$ 2,045,889	\$ 2,116,177	\$ 2,342,304	\$ 2,320,934
General Fund Subsidy	\$ 1,128,025	\$ 1,174,175	\$ 1,123,844	\$ 1,141,528	\$ 1,320,754	\$ 1,273,301
Recovery Ratio	42%	42%	45%	46%	44%	45%
5-Year Average General Fund Subsidy (2014 - 2018)						\$ 1,078,896
5-Year Average Recovery Ratio (2014 - 2018)						45%
Average 5-Year General Fund Subsidy (2015 - 2019)						\$ 1,168,175
Average 5-Year Recovery Ratio (2015 - 2019)						44%

Note:

- Revenues includes Parks Sales Tax
- Revenues for Administration (Indirect Cost) is the program's prorated share of Parks Sales Tax.
- Beginning in 2015, internal service charges are allocated to user departments.
- Expenditures do not include Indirect overhead Cost allocation for finance, human resources, legal, legislative and executive functions.

Human Services Program

Since incorporation, the City has dedicated 1% of General Fund in for human services programs that support our most vulnerable populations and create conditions that enable people in need to access resources and support services which foster healthy and functional individuals and families where children thrive and achieve their full potential.

Agency	Program	2017 Actual	2018 Actual	2019 Actual	2020 Allocation	Total 2017-2020
	Total	\$ 337,441	\$ 344,707	\$ 353,356	\$ 360,000	\$ 1,395,504
	Access to Health & Behavior Health	\$ 76,500	\$ 59,000	\$ 71,500	\$ 71,500	\$ 278,500
Communities In Schools	Lakewood School-Wide Support	22,500	-	-	-	22,500
Community Healthcare	Primary Medical Care	-	-	20,000	20,000	40,000
Community Healthcare	Uncompensated Medical Care for ESL	5,000	-	-	-	5,000
Greater Lakes Mental Health	Behavioral Contact Team	25,000	25,000	25,000	25,000	100,000
Lindquist Dental Clinic for Children	Dental Care for Children	12,000	17,000	14,000	14,000	57,000
Pierce County Project Access	Donated Care Program	12,000	17,000	12,500	12,500	54,000
	Emotional Supports for Health Relationships	\$ 81,409	\$ 113,423	\$ 113,403	\$ 117,000	\$ 425,235
Centerforce	Inclusion for Adult with Disabilities	-	-	10,000	10,000	20,000
Communities In Schools	After School Program	-	24,000	17,500	17,500	59,000
Lakewood Boys & Girls Club	After School Program	12,500	12,500	20,000	20,000	65,000
Pierce College	Computer Clubhouse	11,626	14,000	-	-	25,626
Pierce College / City of Lakewood (*)	Lakewood's Promise	17,390	19,923	21,403	25,000	83,716
Pierce County Aids Foundation	Oasis Youth Center & Case Mgmt	15,000	17,000	22,500	22,500	77,000
Rebuilding Hope Sexual Assault Center	Therapy & Advocacy Programs	14,893	16,000	14,000	14,000	58,893
YMCA of Pierce & Kitsap Counties	Late Night Youth Programs	10,000	10,000	8,000	8,000	36,000
	Housing Assistance	\$ 40,988	\$ 41,000	\$ 25,953	\$ 29,000	\$ 136,941
Catholic Community Services	Family Housing Network	15,988	16,000	11,953	15,000	58,941
Rebuilding Together South	Rebuilding Day & Year-Round Services	10,000	10,000	14,000	14,000	48,000
Tacoma Rescue Mission	Adams Street Family Shelter	15,000	15,000	-	-	30,000
	Stabilization Services	\$ 138,544	\$ 131,284	\$ 142,500	\$ 142,500	\$ 554,828
Caring for Kids	Ready to Learn Fair & School Supplies	5,000	4,997	-	-	9,997
Emergency Food Network	Food Distribution	25,000	25,000	25,000	25,000	100,000
Nourish Pierce Co (Fish Food Banks of Pierce Co)	Food Bank	25,000	25,000	20,000	20,000	90,000
Lakewood Area Shelter Association (LASA)	Client Services Center	22,500	22,500	18,750	18,750	82,500
South Sound Outreach Services	Connection Center Utility Assistance	9,444	1,287	-	-	10,731
St. Leo Food Connection	Children's Feeding Program	5,600	6,000	-	-	11,600
St. Leo Food Connection	Springbrook Mobile Food Bank	9,000	9,000	30,000	30,000	78,000
Tacoma Community House	Victims of Crime Advocacy Program	12,000	12,500	18,750	18,750	62,000
YWCA Pierce County	Domestic Violence Services	25,000	25,000	30,000	30,000	110,000

* In 2017, the City brought Lakewood's Promise work back in-house and cancelled the contract with Pierce College.

Fund 502 Property Management

The table below provides the operational costs of maintaining City Hall, Police Station and Sounder Station.

Property Management Operating Expenditures						
<i>2019 Annual Totals</i>						
Operating Expenditures	2017 Actual	2018 Actual	2019		Over/(Under) 2019 Actual vs 2019 Budget	
			Budget	YTD Actual	\$	%
City Hall Facility	\$ 397,455	\$ 366,270	\$ 369,505	\$ 369,872	\$ 367	0.1%
Personnel	111,737	113,984	114,505	121,578	7,073	6.2%
Supplies	35,877	31,531	35,810	32,199	(3,611)	-10.1%
Services / Intergovernmental	118,853	95,129	79,900	109,081	29,181	36.5%
Utilities	130,988	125,626	139,290	107,014	(32,276)	-23.2%
Police Station	\$ 259,004	\$ 259,802	\$ 239,249	\$ 266,905	\$ 27,656	11.6%
Personnel	60,643	55,964	56,029	62,438	6,409	11.4%
Supplies	13,755	16,492	22,200	12,466	(9,734)	-43.8%
Services / Intergovernmental	78,397	76,785	69,890	80,244	10,354	14.8%
Utilities	106,210	110,561	91,130	111,757	20,627	22.6%
Sounder Station *	\$ 61,185	\$ 62,086	\$ 68,357	\$ 61,413	\$ (6,944)	-10.2%
Personnel	11,461	11,192	11,207	12,487	1,280	11.4%
Supplies	3,687	2,812	5,000	3,278	(1,722)	-34.4%
Services / Intergovernmental	39,991	42,013	46,050	39,531	(6,519)	-14.2%
Utilities	6,046	6,069	6,100	6,116	16	0.3%
Total Operating Expenditures	\$ 717,646	\$ 688,157	\$ 677,111	\$ 698,188	\$ 21,077	3.1%

* Reflects Sounder Station operating expenditures accounted for in Fund 502 Property Management.

Fund 301 – Parks CIP

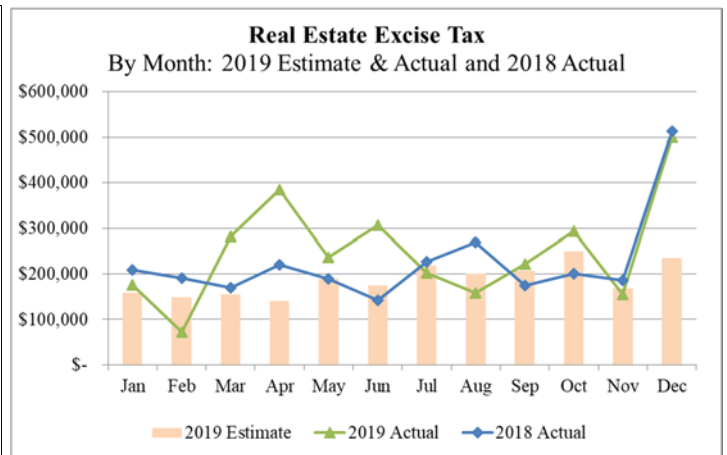
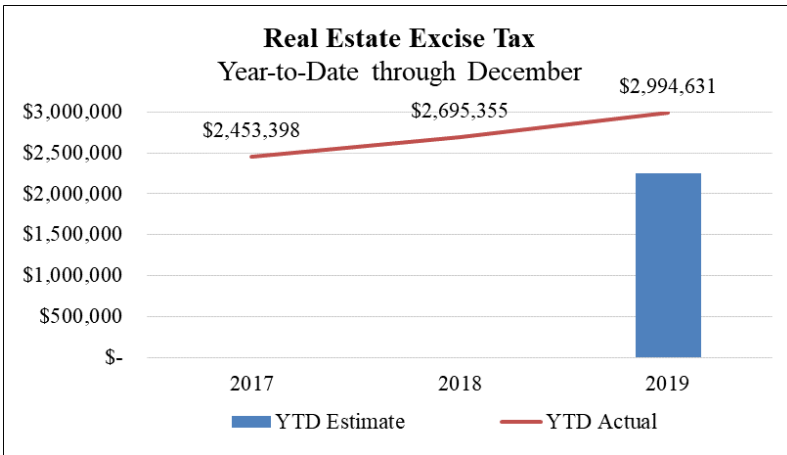
The Parks Capital Project Fund accounts for the receipts and disbursements related to the acquisition or construction of major park capital facilities with the exception of those facilities financed by proprietary and trust funds.

Fund 301 Parks CIP	2019 Budget	2019 Actual
Revenues:		
Grants	\$ 3,449,700	\$ 714,360
Contributions/Donations	105,000	22,350
Interest/Other	-	33,800
Lakewood Water District	-	186,624
Transfer In - Fund 001 General	499,300	479,300
Transfer In - Fund 102 REET	1,443,130	1,443,130
Transfer In - Fund 104 LTAC	489,870	178,836
Transfer In - Fund 302 Transportation / MVET	5,087	10,065
Transfer In - Fund 401 SWM	237,814	131,537
Transfer In - Fund 502 Property Managmeent	50,000	50,000
Total Revenues	\$ 6,279,901	\$ 3,250,004
Expenditures:		
301.0003 Harry Todd Playground Replacement	1,727,917	181,151
301.0004 Ft Steilacoom Park Pavilion - Stage	95,814	-
301.0005 Chambers Creek Trail Planning	200,000	-
301.0006 Gateways	171,702	234,765
301.0012 Springbrook Park Acquisition Phase III	747,814	176,198
301.0013 FSP Utility & North Angle Lane Improvements	917,031	1,052,591
301.0014 Ft Steilacoom Park/South Angle Lane Parking & Elwood Fencing	1,498,744	132,045
301.0016 Park Equipment Replacement	38,291	10,807
301.0017 Park Playground Resurfacing	19,000	16,011
301.0018 Project Support	113,809	27,562
301.0019 Edgewater Dock	50,000	4,918
301.0020 Wards Lake Improvements	100,000	73,723
301.0022 Street Banners & Brackets Phase II	10,749	1,960
301.0027 American Lake Improvement (ADA, Playground)	250,000	52,958
301.0028 Oakbrook Park Improvements	50,000	50,000
301.0031 Fort Steailacoom Park Turf Infields	1,010,000	-
301.0035 Fort Steilacoom Park Pavilion Restroom Improvements	70,000	8,792
301.0036 Service Club Sign	25,000	2,490
Total Expenditures	\$ 7,095,871	\$ 2,025,972
Beginning Fund Balance	\$ 1,492,524	\$ 1,492,524
Ending Fund Balance	\$ 676,554	\$ 2,716,556

Fund 102 Real Estate Excise Tax

All sales of real estate are taxed at 1.78%, of which 1.28% goes towards state funding of K-12 education and public works assistance and the City receives 0.5% for capital purposes. The Pierce County Treasurer collects the real estate excise tax and remits to the City on a monthly basis. The tax is the obligation of the seller and due and payable immediately at the time of the sale.

Real Estate Excise Tax									
Annual Totals									
Month	2017	2018	2019		Over / (Under)				
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate		
					\$	%	\$	%	
Jan	\$ 202,399	\$ 209,520	159,127	\$ 177,064	\$ (32,456)	-15.5%	\$ 17,937	11.3%	
Feb	231,142	191,643	149,096	73,074	(118,569)	-61.9%	(76,022)	-51.0%	
Mar	122,169	170,498	155,358	281,814	111,316	65.3%	126,456	81.4%	
Apr	150,177	219,737	140,221	385,709	165,972	75.5%	245,488	175.1%	
May	258,871	189,396	190,245	237,058	47,662	25.2%	46,813	24.6%	
Jun	190,661	143,044	175,188	307,045	164,001	114.7%	131,857	75.3%	
Jul	288,785	226,227	218,583	202,258	(23,969)	-10.6%	(16,324)	-7.5%	
Aug	178,589	269,923	201,488	158,917	(111,006)	-41.1%	(42,571)	-21.1%	
Sep	189,709	175,454	207,269	222,439	46,985	26.8%	15,170	7.3%	
Oct	289,788	201,155	250,521	293,584	92,429	45.9%	43,063	17.2%	
Nov	165,816	185,745	168,461	154,694	(31,051)	-16.7%	(13,767)	-8.2%	
Dec	185,292	513,014	234,444	500,975	(12,039)	-2.3%	266,531	113.7%	
Total Annual	\$ 2,453,398	\$ 2,695,355	\$ 2,250,000	\$ 2,994,634	\$ 299,279	11.1%	\$ 744,634	33.1%	
REET Sales - Annual (in millions)	\$491	\$539	\$450	\$599					
5-Year Average Change (2015 - 2019):	20.3%								



The following tables summarize by month, the number of taxable and exempt real estate transactions, and lists major transactions (sales price of \$1M and greater).

Transactions that are exempt include:

- Property acquired by gift, inheritance, and other transfers which do not represent market transactions at “arm’s length”, such as transfers to a corporation or partnership owned by the transferor or his/her own family members;
- Transfers to lien holders when such transfers are in lieu of foreclosure;
- Real property acquired from a governmental entity;
- Business transfers in which no gain or loss occurs;
- Trade in credit; and
- Standing timber, if the income from the timber sale is subject to B&O tax.

Month	Transaction Type			# of Parcels	Major Transactions - 2019		
	Exempt	Taxable	Total		Description	Sales Price	Net Tax
Jan	60	90	150	159	Commercial/Retail 5221 100th St SW Commercial/Retail (Custer Square) 4102 to 7406 Custer Rd W Apartment Complex 12802 True Lane SW	\$1,850,000 \$2,550,000 \$5,293,600	\$9,158 \$12,623 \$26,203
Feb	39	54	93	98	Single Family Residence 6718 76th St W	\$1,050,000	\$5,198
Mar	61	90	151	198	Universal Tires & Wheels 9210 South Tacoma Way Single Family Residence 14 Country Club Drive SW General Warehousing 3401 96th St South	\$1,000,000 \$1,650,000 \$27,200,000	\$4,950 \$8,168 \$134,640
Apr	65	101	166	178	Single Family Residence 8921 North Thorne Lane SW Commercial Retail Trade 10506 Bridgeport Way SW Apartment Complex 5314 San Francisco Ave SW Beaumont Apartments 8609 82nd St SW	\$1,100,000 \$1,200,000 \$1,877,500 \$46,393,200	\$5,445 \$5,940 \$9,294 \$229,646
May	58	107	165	196	Single Family Residence 25 Forest Glen Ln SW Commercial Land & Improvements 11329 Pacific Hwy SW Commercial Land & Improvements 9530 Front St South Commercial Land & Improvements 9522 to 9537 Gravelly Lake Drive	\$1,175,000 \$1,600,000 \$5,000,000 \$7,865,000	\$5,816 \$7,920 \$24,750 \$38,932
Jun	51	116	167	185	Single Family Residence 11901 Greendale Drive SW RV Storage Yard XXX Steilacoom Blvd SW General Warehousing Storage/Farmers Coffee 9412 Front St S Walgreens 9505 Bridgeport Way SW Bridgeport Professional/Medical Svcs Building 7424 Bridgeport Wy Star Lite Market Place 8327 S Tacoma Way	\$1,072,500 \$1,200,000 \$1,225,000 \$4,327,714 \$7,250,000 \$11,700,000	\$5,309 \$5,940 \$6,064 \$21,422 \$35,888 \$57,915
Jul	53	99	152	167	Single Family Residence 11914 Nyanza Rd SW	\$1,200,000	\$5,940
Aug	54	101	155	170	No major transactions (\$1M+)	n/a	n/a
Sep	53	106	159	189	76 Union Gas Station Mini Mart 7718 Bridgeport Way West Tillicum Manor Mobile Park 23 Spaces 2 Duplexes 15317 Washington Single Family Residence 7 Country Club Drive West Commercial General Merchandise Retail Trade 10408 South Tacoma Commercial 9314 to 9316 Bridgeport Way SW Commercial Lakewood Square 6010 Mt Tacoma Drive SW	\$1,500,000 \$1,618,000 \$1,795,000 \$2,425,000 \$2,500,000 \$4,466,000	\$7,425 \$8,009 \$8,885 \$12,004 \$12,375 \$22,107
Oct	55	109	164	181	Single Family Residence 12404 Gravelly Lake Drive SW Lake Center Apt 5925 99th St SW Les Schwab xxx Durango St SW Klauser Building 3625 Perkins Ln Single Family Residence 12753 Gravelly Lake Drive SW Mt Tahoma Square Phase One 9505 South Tacoma Wy Butler House 4901 115th St Ct SW Macau Casino Restaurant 9811 South Tacoma Wy CVS Pharmacy 9332 to 9400 Bridgeport Way SW	\$1,140,000 \$1,150,000 \$1,218,000 \$1,450,000 \$1,775,000 \$2,100,000 \$3,197,100 \$6,000,000 \$8,505,300	\$5,643 \$5,693 \$6,029 \$7,178 \$8,786 \$10,395 \$15,826 \$29,700 \$42,101
Nov	42	83	125	136	Meadow Park Trlr Ct & Computer Repair 7416 Custer Road W Professional Office Building 9881 Bridgeport Way LLC New Construction Multi Family Apts 15001 Woodbrook Dr SW Single Family Residence 12718 Gravelly Lake Dr SW Single Family Residence 23 Country Dr SW Dutch Brothers Coffee 6229 Lake Grove St W	\$1,000,000 \$1,120,000 \$1,350,000 \$1,940,000 \$2,000,000 \$2,095,000	\$4,950 \$5,544 \$6,683 \$9,603 \$9,900 \$10,370
Dec	69	91	160		Single Family Residence 57 Country Club Road SW Single Family Residence 10502 Brook Lane SW Single Family Residence 7117 Interlaaken Drive SW Freeport Apts 10211 47th Ave SW Medical Office 11203 Bridgeport Way SW Single Family Residence 6820 150th St SW Oakridge Condos 8008 83rd Ave SW Royal Oaks Apts 8008 to 8248 Bridgeport Way SW	\$1,002,000 \$1,021,000 \$1,450,000 \$1,751,500 \$2,160,000 \$5,000,000 \$20,169,600 \$25,154,000	\$4,960 \$5,054 \$7,178 \$8,670 \$10,692 \$24,750 \$99,840 \$124,512
Total Annual	660	1,147	1,807	1,857		\$242,832,014	\$1,202,019

Month	Transaction Type			# of Parcels	Major Transactions - 2018		
	Exempt	Taxable	Total		Description	Sales Price	Net Tax
Jan	46	81	127	178	Eastwood Apartments 5302 to 5306 Chicago Av SW Vacant Land Undeveloped 7901 116th St Ct SW (Multiple) Commercial Vacant Land 12623 Bridgeport Way SW South Tacoma Retail Plaza (Restaurant) 8722 South Tacoma Way Gas Station Mini Mart 3701 Steilacoom Blvd SW General Merchandise Retail Trade 8813 Edgewater Drive Single Family Residence 13015 Naomilawn Dr SW Duplex 12601 Bridgeport Way SW Single Family Residence 128 Country Club Cir CW	\$4,649,600 \$4,320,000 \$4,000,000 \$1,840,000 \$1,500,000 \$1,400,000 \$1,365,000 \$1,252,500 \$1,030,000	\$23,016 \$21,384 \$19,800 \$9,108 \$7,425 \$6,930 \$6,757 \$6,200 \$5,099
Feb	63	91	154	162	Commercial Vacant Land 10640 Pacific Highway SW Los Robles Apts 12712 Lincoln Ave SW Park Place Apts 12602 TO 12618 Lincoln Ave SW Single Family Residence 44 Country Club Drive SW	\$4,550,000 \$1,747,700 \$1,597,600 \$1,500,000	\$22,523 \$8,651 \$7,908 \$7,425
Mar	59	95	154	160	Single Family Residence 7235 Interlaaken Drive SW Single Family Residence 22 Loch Lane SW Professional Office Building 9881 Bridgeport Way SW Used Car Lots Only Retail 9001 South Tacoma Way	\$1,235,000 \$1,175,000 \$1,160,000 \$1,075,000	\$6,113 \$5,816 \$5,742 \$5,321
Apr	53	104	157	164	Lakewood You Store It 12611 Pacific Highway SW Bridgeport Apartments 4910 to 4918 108th St SW Tudor Haus Apartments 5506 to 5510 Chicago Ave SW Biltmore Hotel 12701 Pacific Highway SW Single Family Residence 12505 Gravelly Lake Drive SW Whispering Firs Apartments 5501 Chicago Ave SW	\$6,951,500 \$3,217,600 \$2,230,000 \$2,140,000 \$2,100,000 \$1,820,000	\$34,410 \$15,927 \$11,039 \$10,593 \$10,395 \$9,009
May	69	114	183	213	Single Family Residence 30 Country Club Dr SW General Warehousing Storage 10604 30th Ave S Lakewood Gardens 2 Apts 10901 to 10923 Addison St SW Oaklyn Manor Apts 7920 Washington Blvd SW Commercial Vacant Land 11023 Bridgeport Way SW	\$1,050,000 \$1,085,000 \$1,100,000 \$1,324,900 \$2,400,000	\$5,198 \$5,371 \$5,445 \$6,558 \$11,880
Jun	46	95	141	155	Single Family Residence 11420 Gravelly Lake Dr SW Villa Plaza Apartment 5634 Main St SW Single Family Residence 71 West Shore Ave SW Office Space 10025 Lakewood Drive SW	\$1,200,000 \$1,150,000 \$1,125,000 \$1,100,000	\$5,940 \$5,693 \$5,569 \$5,445
Jul	46	126	172	205	Sandman Apartments 10102 Sales Road S Gas Station/Mini Mart 10801 Bridgeport Way SW Single Family Residence 13120 Country Club Dr SW Unit 102	\$6,815,700 \$2,090,000 \$1,275,000	\$33,738 \$10,346 \$6,311
Aug	50	101	151	155	The James Apts 4828 123rd St SW Clover Meadows Apts 12517 47th Ave SW Lochburn Villa Apts 8814 Lochburn Lane SW Single Family Residence 12771 Gravelly Lake Drive SW Ivars Seafood 10114 South Tacoma Way	\$18,050,000 \$2,350,000 \$1,848,200 \$1,295,000 \$1,175,000	\$89,348 \$11,633 \$9,149 \$6,410 \$5,816
Sep	35	89	124	130	Sylvan Park Multi Family Apts 3407 to 3411 92nd St S Autozone Parts & Accessories 8308 Berkeley St SW Single Family Residence 13120 Country Club Dr SW Unit 401 Single Family Residence 12111 Gravelly Lake Dr SW Single Family Residence 12116 Nyanza Rd SW	\$1,615,000 \$1,600,000 \$1,375,000 \$1,340,000 \$1,150,000	\$7,994 \$7,920 \$6,806 \$6,633 \$5,693
Oct	47	114	161	172	Commercial Land & Improvements 9802 South Tacoma Way Vacant Undeveloped Residential Land 11456 Gravelly Lake Drive SW Flett Creek Professional Building 6210 75th St W Single Family Residence 12723 Gavelly Lake Drive SW Dairy Queen 10104 South Tacoma Way Single Family Residence 7920 Interlaaken Drive SW	\$1,991,500 \$1,599,000 \$1,550,000 \$1,152,000 \$1,100,000 \$1,025,000	\$9,858 \$7,915 \$7,673 \$5,702 \$5,445 \$5,074
Nov	55	83	138	145	Springtree Apts 12702 to 12714 49th Ave SW Sizzler Restaurant 10204 South Tacoma Way South Tacoma Business Park 8811 South Tacoma Way Single Family Residence 11320 Gravelly Lake Drive SW Vincent Apts 3313 to 3317 92nd St S	\$8,825,000 \$2,050,000 \$1,875,000 \$1,588,000 \$1,000,000	\$43,684 \$10,148 \$9,281 \$7,861 \$4,950
Dec	50	91	141	155	General Warehousing Storage @ 14801 Spring St SW New Constr Lakewood Cinema Plaza Pad "H" @ 2302 South 84th St Stanley Estates Apartments @ 12310 Interlaaken Drive SW Vacant Industrial Land @ 6922 146th St Single Family Dwelling @ 10807 Greendale Drive SW	\$65,575,000 \$5,900,000 \$3,696,375 \$1,650,000 \$1,500,000	\$324,596 \$29,205 \$18,297 \$8,168 \$7,425
Total Annual	619	1,184	1,803	1,994		\$209,447,175	\$1,036,764

Fund 103 Transportation Benefit District

** Note on Initiative 976: In November 2019, voters approved I-976 (known as the “\$30 car tab initiative”) effective December 5, 2019. The initiative makes significant changes to many other aspects of the State’s transportation system, including repeal of the authority for transportation benefit districts to impose fees.*

The initiative will:

- *Limit motor vehicle license fees to \$30 per year;*
- *Repeal or reduce certain motor vehicle weight fees;*
- *Repeal the authority for TBDs to impose vehicle license fees;*
- *Reduce electric vehicle fees to \$30 per year;*
- *Repeal the 0.3% tax on motor vehicle retail sales;*
- *Require local motor vehicle excise taxes (MVETs) to be calculated using the Kelley Blue Book base value of the vehicle;*
- *Conditionally repeal the Sound Transit 0.8% MVET; and*
- *Require the retirement or refinancing of Sound Transit-related bonds.*

There will also be reductions in many of the state accounts associated with transportation funding, including the Multimodal Transportation Account (including state grants and local programs funded by these resources), the Motor Vehicle Account, State Patrol Highway Account, and the Transportation Partnership Account. In addition to the \$835,000/year from the \$20 VLF, the City receives multimodal funding and motor vehicle excise tax of approximately \$82,000/year and \$1,285,000/year, respectively, which could be impacted if reductions occur as the state level.

On August 6, 2012, the Lakewood City Council adopted Ordinance #550, creating a transportation benefit district (TBD) in the City of Lakewood, referred to as the Lakewood TBD. The TBD is a quasi-municipal corporation and independent taxing district created for the sole purpose of acquiring, constructing, improving, providing and funding transportation improvement within the city limits of Lakewood. It has the authority to impose certain taxes and fees, either through the vote of the people of board action, for transportation purposes. The TBD is governed by the members of the Lakewood City Council as the District’s Board of Directors and the Mayor services as Chair of the Board. The Transportation Benefit District authority automatically expires on 12:01 am on July 16, 2032, unless dissolved sooner.

On September 15, 2014, the Lakewood TBD adopted Ordinance #TBD-01, authorizing an annual \$20 vehicle licensing fee for the TBD. The TBD Board found this fee is the best way to preserve, maintain, operate, construct, or reconstruct the transportation infrastructure of the City of Lakewood and fund transportation improvements within the District that are consistent with existing state, regional or local transportation plans necessitated by existing or reasonably foreseeable congestion levels.

The fees are effective for tabs due beginning April 1, 2015. The Washington State Department of Licensing (DOL) collects the fees and distributes the net proceeds to the City on a monthly basis. DOL automatically deducts one percent (1%) of the \$20 fee at the time of collection for administration and collections expenses incurred. The 1% administration fee is the maximum amount permitted by RCW 82.80.140.

On July 1, 2015 the Washington State Legislature enacted Second Engrossed Substitute Bill 5987 (SESSB 5987), which authorizes the City to assume the rights, powers, functions, and obligation of the TBD. On November 22, 2016, the City Council declared its intent to conduct a public hearing to consider the proposed assumption of the rights, powers, function, and obligations of the existing City of Lakewood TBD. The City Council conducted the public hearing on December 5, 2016. On December 12, 2016, the City Council adopted the ordinance to assume the TBD.

On May 6, 2019, the Lakewood TBD adopted Ordinance # 708, authorizing two additional eligible projects and identified completed TBD projects as follows:

Completed Projects

- Steilacoom Boulevard – Lakewood Drive to West of South Tacoma Way
- Lakewood Drive – 100th to Steilacoom Boulevard
- Main Street – Gravelly Lake Drive to 108th St
- 59th – Main Street to 100th
- 108th – Bridgeport to Pacific Highway
- 108th – Main Street to Bridgeport

Current Eligible Projects

- Pacific Highway – 108th to SR 512
- 100th – Lakeview to South Tacoma Way
- New LED Street Lights
- Signal Projects
- Minor Capital Projects
- Neighborhood Traffic Safety
- Personnel, Engineering, Professional Services
- Chip Seal Program – Local Access Roads
- Lakewood Drive – Flett Creek to North City Limits
- 59th – 100th to Bridgeport
- Custer – Steilacoom to John Dower
- 88th – Steilacoom to Custer
- 100th – 59th to Lakeview
- Non-Motorized Trail: Gravelly Lake Drive – Washington Blvd to Nyanza Road SW (added 5/6/2019)
- Overlay & Sidewalk Fill-In: Custer Road – John Dower to 500’ West of Bridgeport Way (added 5/6/2019)

The \$20 vehicle license fee is estimated to generate \$814,000 annually. This revenue source along with General Fund contributions, real estate excise tax, motor vehicle fuel tax and grants will provide funding for needed improvements to city streets and roads.

Vehicles Subject to the Vehicle Licensing Fee

The annual vehicle fee is due for each vehicle subject to license tab fees and for each vehicle subject to gross weight fees with an unladen (scale) weight of 6,000 pounds or less as described in table below. Vehicles with non-expiring registration, such as Disabled American Veteran and Collector Vehicles, are exempt from the tax. The annual vehicle licensing fee applies only when renewing a vehicle registration, and is effective upon the registration renewal date as provided by the Department of Licensing.

The following vehicles are subject to the vehicle licensing fee under RCW 82.80.140:

Vehicles Subject to the VLF		
Use Type	Description	Authority
CAB	Taxicab	RCW 46.17.350
CMB	Combination	RCW 46.17.355 if scale weight is 6000 pounds or less
CMB (non-powered)	Trailers	RCW 46.16A.450(b)
COM	Commercial vehicle	RCW 46.17.350 if scale weight is 6000 pounds or less
COM non powered	Commercial	RCW 46.16A.450
CYC	Motorcycle	RCW 46.17.350
FIX	Fixed Load vehicle	RCW 46.17.355 if scale weight is 6000 pounds or less
FRH, 6 seats or less	For Hire	RCW 46.17.350
FRH, 7 seats or more	For Hire	RCW 46.17.355 if scale weight is 6000 pounds or less
HDL	House Moving Dolly	RCW 46.17.350
LOG (powered)	Used Exclusively for hauling logs	RCW 46.17.355 if scale weight is 6000 pounds or less
LOG (non-powered)	Used exclusively for hauling logs	RCW 46.17.355
MHM	Motor home	RCW 46.17.350

Vehicles Subject to the VLF (continued)		
Use Type	Description	Authority
MOB	Mobile Home	RCW 46.17.350 (if actually licensed)
PAS	Passenger vehicle	RCW 46.17.350
STA, 6 seats or less	Stage	RCW 46.17.350
STA, 7 seats or more	Stage	RCW 46.17.355 if scale weight is 6000 pounds or less
TLR	Private –use trailer (if over 2000 pounds scale weight)	RCW 46.17.350
TOW	Tow truck	RCW 46.17.350
TRK	Truck	RCW 46.17.355 if scale weight is 6000 pounds or less
TVL	Travel trailer	RCW 46.17.350
NEP	Neighborhood electric passenger vehicle	RCW 46.17.350
NET	Neighborhood electric truck	RCW 46.17.355 if scale weight is 6000 pounds or less
MEP	Medium-speed electric passenger vehicle	RCW 46.17.350
MET	Medium-speed electric truck	RCW 46.17.355 if scale weight is 6000 pounds or less

Vehicles Exempt from the Vehicle Licensing Fee

The following vehicles are specifically exempted from the vehicle licensing fee:

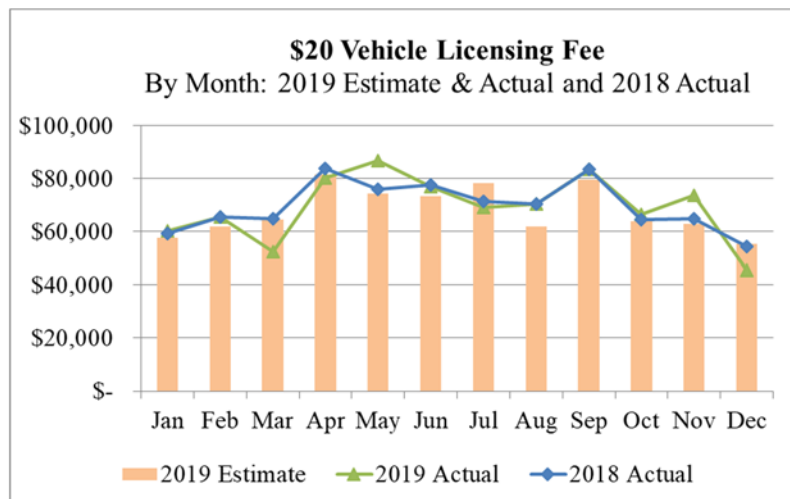
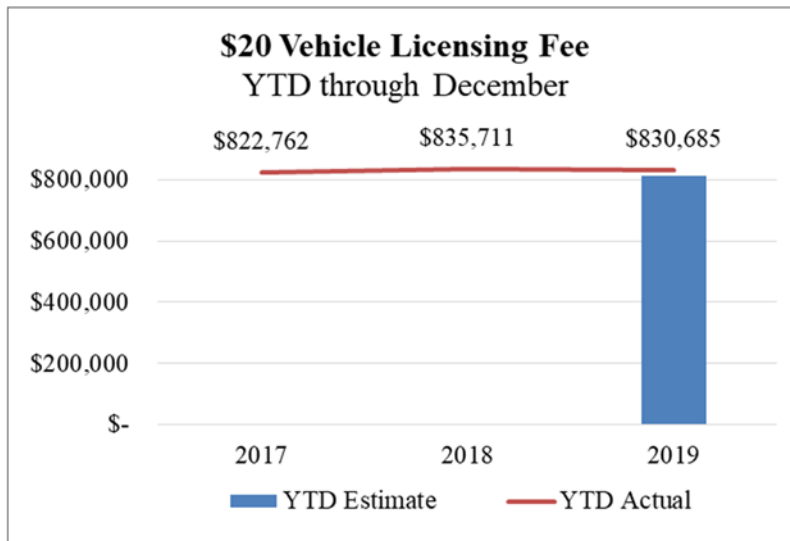
- a. Campers, as defined in RCW 46.04.085;
- b. Farm tractors or farm vehicles as defined in RCW 46.04.180 and 46.04.181;
- c. Mopeds, as defined in RCW 46.04.304;
- d. Off-road and non-highway vehicles as defined in RCW 46.04.365;
- e. Private use single-axle trailer, as defined in RCW 46.04.422;
- f. Snowmobiles as defined in RCW 46.04.546; and
- g. Vehicles registered under chapter 46.87 RCW and the international registration plan.

The following vehicles are not subject to the vehicle fee under RCW 82.80.140:

Vehicles Exempt from VLF		
Use Type	Description	Reasoning
ATQ	Antique Vehicle (any vehicle 30 years old)	Not subject to license fees
ATV	Motorized Non highway vehicle	Not subject to RCW 82.80.140
CGR	Converter Gear	Not subject to license fees
CMP	Campers	Exempt under RCW 82.80.140
GOV	State, County, City, Tribal	Not subject to license fees
FAR	Farm	Exempt under RCW 82.80.140
FCB	Farm Combination	Exempt under RCW 82.80.140
FED	Federally Owned	Not subject to license fees
FEX	Farm Exempt	Not subject to license fees
FMC	Federal Motorcycle Trailer	Not subject to license fees
ORV	Off Road Vehicles	Exempt under RCW 82.80.140
PED	Moped	Exempt under RCW 82.80.140
ATQ	Restored and Collector Vehicles	Not subject to license fees
SCH	Private School	Not subject to license fees
SNO, SNV	Snowmobiles	Exempt under RCW 82.80.140
SNV	Vintage snowmobiles	Exempt under RCW 82.80.140
SNX	State, County, City owned snowmobiles	Exempt under RCW 82.80.140
TLR	Personal use trailers, single axle (less than 2,000 pounds scale weight)	Exempt under RCW 82.80.140

\$20 Vehicle Licensing Fee								
<i>Annual Totals</i>								
Month	2017 Actual	2018 Actual	2019 Actual		Over / (Under)			
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate	
					\$	%	\$	%
Jan	\$ 58,493	\$ 59,360	\$ 57,731	60,311	\$ 951	1.6%	\$ 2,580	4.5%
Feb	64,607	65,538	61,993	65,498	(40)	-0.1%	3,505	5.7%
Mar	60,651	64,837	64,327	52,470	(12,367)	-19.1%	(11,857)	-18.4%
Apr	81,536	83,871	81,405	80,200	(3,671)	-4.4%	(1,205)	-1.5%
May	73,466	75,854	74,366	86,823	10,969	14.5%	12,457	16.8%
Jun	77,517	77,398	73,274	76,931	(467)	-0.6%	3,658	5.0%
Jul	82,909	71,485	78,160	69,201	(2,284)	-3.2%	(8,959)	-11.5%
Aug	58,271	70,326	61,758	70,290	(36)	-0.1%	8,532	13.8%
Sep	80,982	83,503	79,380	83,477	(26)	0.0%	4,097	5.2%
Oct	60,766	64,489	63,736	66,370	1,881	2.9%	2,634	4.1%
Nov	65,498	64,676	62,707	73,750	9,074	14.0%	11,043	17.6%
Dec	58,066	54,374	55,165	45,363	(9,010)	-16.6%	(9,802)	-17.8%
Annual Total	\$ 822,762	\$ 835,711	\$ 814,000	\$ 830,685	\$ (5,026)	-0.6%	\$ 16,685	2.0%

Note: March 2019 decrease (potentially the result of February's snow) is offset by May's increase distribution.



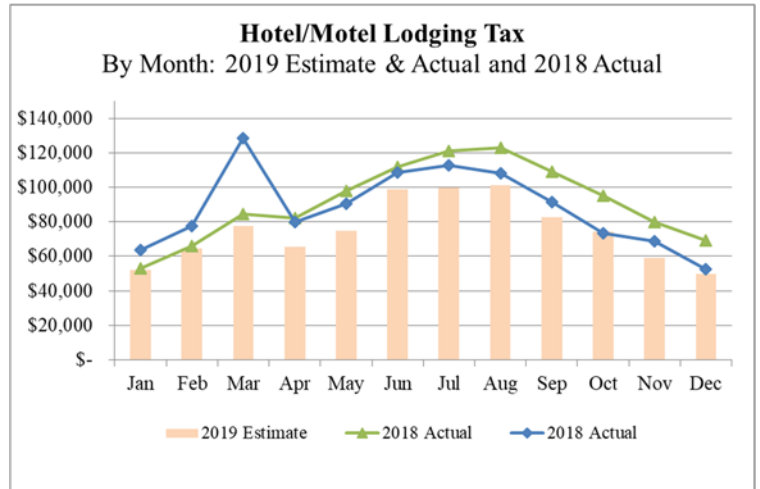
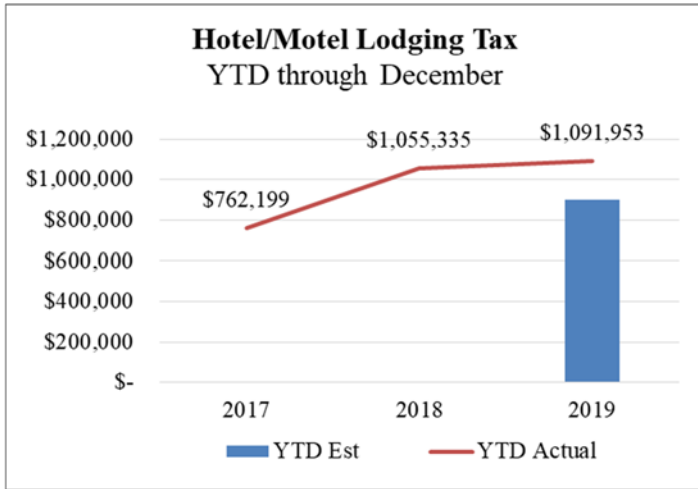
Fund 104 Hotel/Motel Lodging Tax

There is an excise tax of 7% on the sale of or charge made for the furnishing of lodging by a hotel, rooming house, tourist court, motel, trailer camp and the granting of similar license to use real property. The hotel/motel taxes generated from the rental of rooms are restricted to be used for the promotion of tourism in the City.

The City’s Lodging Tax Advisory Committee makes recommendations to the City Council in regards to how the taxes are to be used.

The 2018 overall increase is due primarily to new hotel, increased activity and additional revenue resulting from an excise tax audit performed by the state.

Hotel/Motel Lodging Tax									
Annual Totals									
Month	2017 Actual	2018 Actual	2019		Over / (Under)				
			Estimate	Actual	2019 Actual vs 2018 Actual		2019 Actual vs 2019 Estimate		
					\$	%	\$	%	
Jan	\$ 50,159	\$ 63,696	\$ 52,189	\$ 52,821	\$ (10,875)	-17.1%	\$ 633	1.2%	
Feb	54,365	77,614	64,543	65,824	(11,790)	-15.2%	1,281	2.0%	
Mar	62,343	128,253	77,648	84,328	(43,925)	-34.2%	6,680	8.6%	
Apr	57,175	79,985	65,348	82,032	2,047	2.6%	16,684	25.5%	
May	66,115	90,414	74,826	97,918	7,504	8.3%	23,093	30.9%	
Jun	71,599	108,413	98,626	111,782	3,369	3.1%	13,155	13.3%	
Jul	84,669	112,884	99,801	121,053	8,169	7.2%	21,252	21.3%	
Aug	87,478	108,068	101,263	122,802	14,734	13.6%	21,540	21.3%	
Sep	72,383	91,256	82,499	109,087	17,831	19.5%	26,588	32.2%	
Oct	56,193	73,503	74,292	94,968	21,465	29.2%	20,676	27.8%	
Nov	50,507	68,816	59,264	80,038	11,222	16.3%	20,773	35.1%	
Dec	49,213	52,434	49,702	69,300	16,867	32.2%	19,599	39.4%	
Annual Total	\$ 762,199	\$ 1,055,335	\$ 900,000	\$ 1,091,953	\$ 36,618	3.5%	\$ 191,953	21.3%	
5-Year Average Change (2015 - 2019):		11.6%							



The following table provides details of the hotel/motel lodging tax allocations for year-to-date December 31, 2019.

Hotel/Motel Lodging Tax Summary	2019	
	Annual Estimate	Annual Actual
4% Revenue:		
Special Hotel/Motel Tax (2%)	\$ 257,143	\$ 309,869
Transient Rental Income (2%)	\$ 257,143	\$ 317,282
Subtotal	514,286	627,151
3% Revenue:		
Special Hotel/Motel Tax (3%)	385,714	464,803
Subtotal	385,714	464,803
Interest	-	22,666
Total Revenue	900,000	1,114,619
4% Expenditure:		
Asia Pacific Cultural Center	5,000	5,000
City of Lakewood Communications - Media Promotion	30,000	25,437
City of Lakewood - Concert Series	6,000	6,000
City of Lakewood - PRCS - Farmers Market	20,000	19,800
City of Lakewood - PRCS - SummerFEST	50,000	47,282
Historic Fort Steilacoom Association	8,000	8,000
Lakewold Gardens	30,000	30,000
Lakewood Arts Festival Association	17,500	17,500
Lakewood Chamber of Commerce	90,000	90,000
Lakewood Chamber of Commerce - Blue Light	20,000	8,484
Lakewood Historical Society & Museum	20,000	20,000
Lakewood Playhouse	23,000	23,000
Lakewood Sister Cities Association	13,000	13,000
Tacoma Regional Convention + Visitor Bureau	50,000	50,000
Tacoma South Sound Sports Commission	75,000	75,000
Subtotal	457,500	438,502
3% Expenditure:		
City of Lakewood - PRCS - Gateways	80,000	80,000
City of Lakewood - PRCS - FSP/N. Angle Lane Parking /Trail Improvements	209,870	80,721
City of Lakewood - PRCS - Harry Todd Park Phase II (Waterfront)	200,000	18,115
CPTC McGavick Center Payment	101,850	101,850
Subtotal	591,720	280,686
Total Expenditures	\$ 1,049,220	\$ 719,189
Beginning Balance	\$ 1,165,206	\$ 1,165,206
Ending Balance	\$ 1,015,986	\$ 1,560,637

Fund 302 – Transportation CIP

The *Transportation Capital Projects Fund* accounts for receipts and disbursements related to acquisition, design, construction and any other related street capital project expenditures. Revenues supporting this fund’s activities include motor vehicle fuel tax; direct and indirect federal grants; state grants; GO bond proceeds; transfers in from the Real Estate Excise Tax Fund; contribution from General Fund, Community Development Block Grant, and the councilmanic \$20 vehicle licensing fees from the Transportation Benefit District Fund.

Fund 302 Transportation CIP	2019 Budget	2019 Actual
Revenues:		
Motor Vehicle Excise Tax	\$ 350,000	\$ 338,774
Increased Motor Vehicle Excise Tax	72,300	71,893
Multi-Modal Distribution	82,400	82,162
Grants	4,385,683	1,407,564
Contributions From Utilities/Developers/Partners	86,720	179,351
Proceeds from Sale of Asset/Street Vacation	-	200,000
Pavement Degradation	-	52,741
Traffic Mitigation	-	103,505
Interest/Other	-	136,879
GO Bond Proceeds	5,880,204	8,055,905
Transfer In - Fund 001 General	983,797	983,797
Transfer In - Fund 102 REET	1,254,245	1,304,031
Transfer In - Fund 103 TBD	972,786	923,000
Transfer In - Fund 190 CDBG	624,461	486,445
Transfer In - Fund 401 SWM	1,084,492	788,275
Total Revenues	\$ 15,777,088	\$ 15,114,321
Expenditures:		
302.0000 Unallocated	-	56,996
302.0001 Personnel, Engineering & Professional Svcs	532,000	571,033
302.0002 New LED Streetlights	530,383	396,935
302.0003 Neighborhood Traffic Safety	51,797	29,815
302.0004 Minor Capital	494,448	449,229
302.0005 Chip Seal Program	426,944	342,363
302.0012 Steilacoom Blvd Safety Project	164,553	16,617
302.0015 112th/111th Bridgeport Way to Kendrick	11,643	-
302.0024 Steilacoom Blvd - Farwest to Phillips	811,791	88,138
302.0025 Safety Projects - Military Rd/112th	51,795	3,354
302.0028 Paths & Trails	5,087	5,087
302.0039 Gravelly Lake Dr - Non Motorized Trail	261,900	20,061
302.0042 John Dower Road Sidewalks - SRTS1	-	64
302.0043 Phillips Road Sidewalk - SRTS	44,065	2,998
302.0044 Steilacoom Blvd - Weller to Phillips - SRTS	232,000	-
302.0051 Lakewood Dr Overlay-Steilacoom - N City	125,131	128,958
302.0053 123rd St - Bridgeport Way to 47th Ave Street Improvements	1,551,968	1,052,614
302.0060 Signal Projects	1,024,951	74,344
302.0063 Colonial Center Revitalization	2,086,481	2,060,037
302.0064 146th St, Spring St and 150th St Street Improvement (LID)	880,204	3,116
302.0065 SRTS: GLD (BPW to Steilacoom)	489,165	370,932
302.0066 Overlay: Custer - Steilacoom to John Dower	683,437	635,640
302.0119 Sidewalks: Lakewood Drive - Steilacoom Blvd. to Flett Creek	-	1,672
302.0134 Veterans Dr - GL Dr to Amer Lake Park	2,549,428	581,751
302.0135 Building, Street & Park Improvements	43,068	-
302.0137 Streets: Steilacoom Blvd/88th (Weller to Custer Rd.)	1,652,801	91,069
302.0138 Sidewalks: Onyx Dr SW - 89th to 97th	911,842	334,329
Total Expenditures	\$ 15,616,882	\$ 7,317,153
Beginning Fund Balance	\$ 3,543,427	\$ 3,543,427
Ending Fund Balance	\$ 3,703,633	\$ 11,340,594

Sewer CIP Funds

In November 2018, in connection with the 2019/2020 biennial budget, the City Council adopted Ordinance No. 702 eliminating Fund 312 Sanitary Sewer Connection CIP and consolidating it with Fund 311 Sewer Capital Project CIP beginning in 2019. The purpose of Fund 311 is revised to account for the construction and expansion of a sewer system and related costs to maintain and operate the fund. The City Council also adopted Resolution 2018-19, which supports continuing the sewer surcharge and expanding the geographical area to include the entire city and identifies that the surcharge will be used for design, construction and other costs associated with sewer projects beyond paying for debt service. This will allow the City to use surcharge revenue to pay for sewer projects both inside and outside of Tillicum and Woodbrook.

Fund 311 Sewer Capital Project	2019 Budget	2019 Actual
Revenues:		
Interest/Other	\$ -	\$ 21,045
Grant	525,000	450,000
Sewer Availability charges	145,000	244,212
Transfer In - Fund 204 Sewer Project Debt (4.75% Surcharge)	987,000	987,000
Transfer In - Fund 312 Closeout	815,484	815,483
Total Revenues	\$ 2,472,484	\$ 2,517,741
Expenditures:		
311.0000 Unallocated	35,000	26,199
311.0001 Building, Street & Park Improvements	92,472	-
311.0002 Side Sewer CIPS	53,000	53
311.0004 North Thorne Lane Sewer Extension	929,804	1,363,894
311.0013 Fort Steilacoom Park Sewer Extension	152,000	-
Total Expenditures	\$ 1,262,276	\$ 1,390,145
Beginning Fund Balance	\$ 118,224	\$ 118,224
Ending Fund Balance	\$ 1,328,432	\$ 1,245,820

Fund 312 Sanitary Sewer Connection	2019 Budget	2019 Actual
Revenues:		
Sewer Availability Charge	\$ -	\$ -
Interest Earnings	-	-
Proceeds from Lien	-	-
Total Revenues	\$ -	\$ -
Expenditures:		
312.0000 Transfer Out to Fund 311 - Fund 312 Closeout	815,483	815,483
Total Expenditures	\$ 815,483	\$ 815,483
Beginning Fund Balance	\$ 815,483	\$ 815,483
Ending Fund Balance	\$ -	\$ -

Fund 401 – Surface Water Management Operations & CIP

The Surface Water Management Fund accounts for activities that provide storm water collection and disposal services to the City. Activities include administration, engineering, construction, operation, maintenance, and repairs, which are primarily supported by user fees. The fees are billed along with Pierce County’s semi-annual property taxes, and remitted by the County to the City.

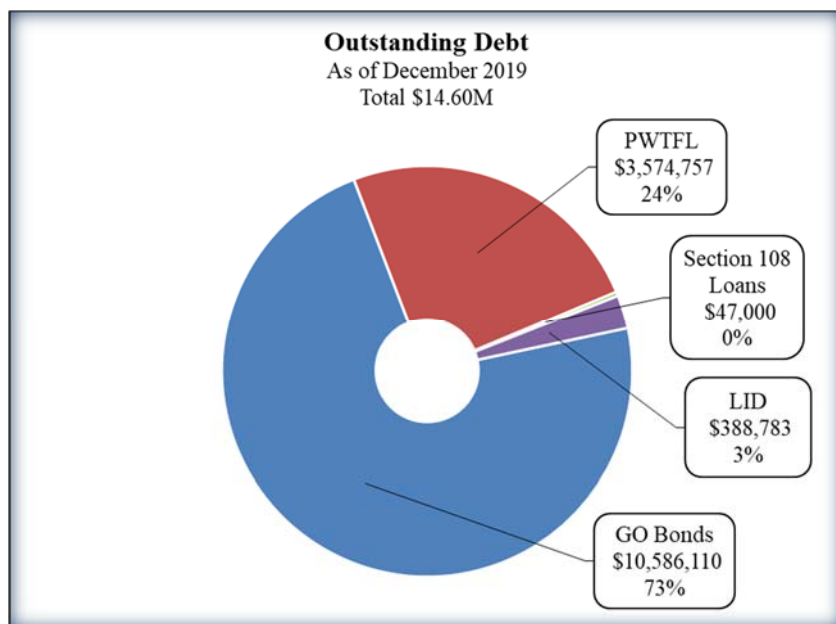
Fund 401 Surface Water Management	2019 Budget	2019 Actual
Revenues:		
Storm Drainage Fees & Charges	\$ 3,826,200	\$ 4,256,773
Site Development Permits	43,000	46,968
Special Assessment	-	44,313
Interest Earnings / Other	21,600	79,984
Grants/Contributions	434,084	75,000
Total Revenues	\$ 4,324,884	\$ 4,503,037
Expenditures:		
401.0000 Operations	4,296,051	3,453,362
401.0008 Outfall Retrofit	300,000	72,213
401.0012 Outfall Retrofit Feasibility Project	60,000	-
401.0013 58th Ave Ct Bioretentional Swale	80,000	-
401.0015 Oakbrook Outfall Retrofits	25,000	804
401.0017 American Lake Integrated Aquatic Vegetation	1,398	888
401.0018 Waughop Lake Treatment	430,000	19,537
401.0019 Storm Drainage Repair	-	51,177
401.0021 American Lake Treatment Project	131,000	124,619
401.9999 Rental - Stump Grinder (20%)	350	-
401.9999 IT Maintenance & Operations	16,745	15,270
401.9999 Contributed Capital	66,210	14,938
401.9999 Misc 1-Time	-	44,111
Total Expenditures	\$ 5,406,754	\$ 3,796,920
Beginning Fund Balance	\$ 3,600,171	\$ 3,600,171
Ending Fund Balance	\$ 2,518,301	\$ 4,306,289

Debt Service

Under RCW 39.36.020(2), the public may vote to approve bond issues for general government in an amount not to exceed 2.5% of the value of all taxable property within the City. Within the 2.5% limit, the City Council may approve bond issues not to exceed 1.5% of the City’s assessed valuation. Prior to the passage of new legislation in 1994, the statutory limit on councilmanic (non-voted) debt for general government purposes was 0.75% of assessed valuation. Another 0.75% of councilmanic debt was available only for lease-purchase contracts (RCW 35.43.200). These two components are combined and can be used for any municipal purpose, including using the entire 1.5% for bonds. Therefore, the City’s remaining debt capacity without voter approval is \$93.4M and an additional \$69.3M may be accessed with voter approval. The voter-approved capacity is generally referred to as unlimited tax general obligation debt, which requires 60% voter approval and the election must have a voter turnout of at least 40% of those who voted in the last State general election. With this vote, the voter approves additional property tax be levied above and beyond the constitutional and statutory caps on property tax.

In addition to this general purpose debt capacity, RCW 39.36.030(4) also allows voter approval of park facilities and utility bond issues, each limited to 2.5% of the City’s assessed valuation. Therefore, legally the City can issue up to a total of 7.5% of the City’s assessed valuation in bonds for \$509.1M. The tables below show the City’s available debt capacity and outstanding debt as of December 31, 2019.

Computation of Limitation of Indebtedness As of December 31, 2019					
Description	General Purpose		Excess Levy	Excess Levy	Total Debt Capacity
	Councilmanic (Limited GO)	Excess Levy (with a vote)	Open Space & Park (voted)	Utility Purposes (voted)	
AV= \$6,929,745,386 (A)					
1.50%	\$ 103,946,181	\$ (103,946,181)			\$ -
2.50%		\$ 173,243,635	\$ 173,243,635	\$ 173,243,635	\$ 519,730,904
Add: Cash on Hand for Redemption (B)	\$ -				\$ -
Less: Bonds Outstanding	\$ (10,586,110)	\$ -	\$ -	\$ -	\$ (10,586,110)
Remaining Debt Capacity	\$93,360,071	\$69,297,454	\$173,243,635	\$173,243,635	\$509,144,794
General Capacity (C)	\$162,657,525				
(A) Final Assessed Valuation for 2019 Property Tax Collection					
(B) Debt Service Prefunding (the City currently does not prefund debt service)					
(C) Combined Total for Councilmanic and Excess Levy Capacities					



Summary of Outstanding Debt As of December 31, 2019								
Description	Purpose	Issue Date	Final Maturity	Interest Rate %	Amount Issued	Outstanding Debt	Average Annual Payment	Funding Source
2019 Limited Tax General Obligation Bonds (LTGO)	Transportation Projects	5/8/2019	12/1/2038	3.0 - 5%	\$ 7,460,000	\$ 7,460,000	\$ 207,000	General Fund
2016 Limited Tax General Obligation Bonds (LTGO)	Refunding 2009 LTGO	4/19/2016	12/1/2028	1.40 - 2.41%	\$ 1,884,032	\$ 1,710,798	\$ 210,000	General Fund
LOCAL Financing	LED Streetlight Retrofit	3/24/2015	12/1/2027	2.33%	\$ 1,460,000	\$ 1,070,000	\$ 156,000	General Fund
59th Avenue Promissory Note	Right-of-Way / Roadway in Lakewood Towne Center	4/30/2005	4/30/2024	3.74%	\$ 1,071,000	\$ 345,312	\$ 77,000	General Fund
Subtotal					\$ 11,875,032	\$ 10,586,110	\$ 650,000	
PWTFL 04-691-PRE-132	American Lake Gardens/ Tillicum Sewer	7/7/2005	7/7/2024	1.00%	\$ 593,864	\$ 148,576	\$ 31,000	Assessments on all Lakewood Sewer Accounts
PWTFL 06-962-022	American Lake Gardens/ Tillicum Sewer	9/18/2006	9/18/2026	0.50%	\$ 5,000,000	\$ 2,061,374	\$ 302,000	Assessments on all Lakewood Sewer Accounts
PWTFL 08-951-025	American Lake Gardens/ Tillicum Sewer	3/1/2008	7/1/2028	0.50%	\$ 1,840,000	\$ 936,235	\$ 107,000	Assessments on all Lakewood Sewer Accounts
PWTFL 12-951-025	American Lake Gardens/ Tillicum Sewer	6/1/2012	6/1/2031	0.50%	\$ 500,000	\$ 428,571	\$ 37,000	Assessments on all Lakewood Sewer Accounts
Subtotal					\$ 7,933,864	\$ 3,574,757	\$ 477,000	
Section 108 Loan	108th Street	8/31/2017	8/1/2020	Varies	\$ 141,000	\$ 47,000	\$ 47,000	HUD
Subtotal					\$ 141,000	\$ 47,000	\$ 47,000	
Combined Local Improve District (CLID) 1101/1103	Street Improvements - Steilacoom Blvd/ Lakewood Dr, Steilacoom Blvd/ Farwest Dr, and Gravelly Lake Dr/ Pacific Hwy	12/1/2006	12/1/2026	3.75 - 4.65%	\$ 2,824,704	\$ 210,000	\$ 167,000	Assessment on Eight Property Owners
Local Improvement District (LID) 1108	Street Improvements - South Tacoma Way SW, 112th St S	1/1/2008	12/1/2027	4.22 - 5.3%	\$ 880,000	\$ 178,783	\$ 56,000	Assessment on Single Business
Subtotal					\$ 3,704,704	\$ 388,783	\$ 223,000	
Total					\$ 23,654,600	\$ 14,596,650	\$ 1,397,000	

On May 8, 2019, the City issued \$7,460,000 in Limited Tax General Obligation bonds to provide funds to finance transportation projects, which may include improvements and upgrades to non-motorized trail of Gravelly Lake Drive, street projects on Washington Boulevard and Steilacoom Boulevard, and sidewalks on Veterans Drive and Onyx Drive SW, and other capital purposes and pay costs of issuing the Bonds. Principal of the Bonds is payable annually on December 1 of each year from 2020 to 2038, inclusive. Interest on the Bonds is payable semiannually on each June 1 and December 1, commencing on December 1, 2019. The Bonds constitute a general obligation of the City and are payable from property tax revenues of the City and such other money as is lawfully available, including real estate excise taxes (REET).

New Debt Issue: On March 2, 2020, the City issued \$922,757 bonds to reimburse the cost of improvements within the Local Improvement District (LID 1109) totaling \$883,320 and pay cost of issuance of the bonds totaling \$39,437. The bonds are payable on each March 1 beginning on March 1, 2021. The bonds mature on March 1, 2035 and bear interest at a rate of 2.78%. The average annual debt service payment is \$84,792 and is payable from assessments from the property owner.

Compensated absences are an unfunded liability comprised of all outstanding vacation pay and accrued compensatory time that is recorded as an expenditure when paid. This occurs when an employee is paid out for unused vacation or compensatory time when an employee leaves the City. The calculation is made on an annual basis. As of December 31, 2019, this unfunded liability totals \$2.96M.

Legacy Cost		
Group	December 31, 2019	
	FTE	Total Liability
Non-Rep	33.00	\$ 428,358
AFSCME	86.25	\$ 602,564
LPMG	4.00	\$ 182,650
LPIG	93.00	\$ 1,727,578
Teamsters	4.00	\$ 23,565
Total	220.25	\$ 2,964,715

Cash & Investments

The City currently maintains cash in its bank account to earn earnings credit, which offsets banking service fees. The remainder is invested with the Local Government Investment Pool (LGIP). As of December 31, 2019, the total invested with the LGIP is \$27.6M with a net earnings of 1.78% compared to the average yield on the 6-month Treasury Bill of 1.58%.

By Fund Summary

The following table provides a summary of each fund's activity as of December 31, 2019.

Fund	Beginning	YTD Activity		Revenue	Ending	Cash Balance ⁽³⁾
	Fund Balance 1/1/2019	Revenues ⁽¹⁾	Expenditures ⁽²⁾	Over/(Under) Expenditures	Fund Balance 12/31/2019	
Total All Funds	\$ 28,371,386	\$ 86,298,087	\$ 75,028,130	\$ 11,269,957	\$ 39,641,347	\$ 34,728,294
001 General Fund	\$ 8,847,534	\$ 42,838,107	\$ 41,811,592	\$ 1,026,515	\$ 9,874,049	\$ 7,483,611
1XX Special Revenue Funds	\$ 4,397,234	\$ 10,190,019	\$ 9,271,121	\$ 918,898	\$ 5,316,133	\$ 3,100,022
101 Street Operations & Maintenance	-	2,508,585	2,503,796	4,789	4,789	-
102 Real Estate Excise Tax	709,416	3,002,014	2,911,161	90,853	800,269	144,360
103 Transportation Benefit District	141,325	834,131	923,000	(88,869)	52,456	52,457
104 Hotel/Motel Lodging Tax	1,165,205	1,114,619	719,189	395,430	1,560,635	1,435,233
105 Property Abatement/RHSP	468,880	469,253	332,315	136,938	605,818	621,557
106 Public Art	24,885	121,893	4,000	117,893	142,778	142,779
180 Narcotics Seizure	316,361	167,544	201,584	(34,040)	282,321	287,649
181 Felony Seizure	15,044	14,121	21,022	(6,901)	8,143	10,460
182 Federal Seizure	-	264,203	4,374	259,829	259,829	259,829
190 CDBG	1,393,781	844,493	835,050	9,443	1,403,224	-
191 Neighborhood Stabilization Program	88,632	57,462	3,662	53,801	142,433	142,726
192 South Sound Military Partnership	73,701	474,227	494,496	(20,269)	53,432	2,972
195 Public Safety Grants	-	317,473	317,473	-	-	-
2XX Debt Service Fund	\$ 1,137,865	\$ 1,657,405	\$ 2,308,559	\$ (651,154)	\$ 486,711	\$ 486,715
201 General Obligation Bond Debt Service	-	600,603	600,603	-	-	-
202 Local Improvement District Debt Service	67,726	203,305	235,934	(32,629)	35,097	35,097
204 Sewer Project Debt Service	940,452	850,891	1,472,023	(621,131)	319,321	319,325
251 Local Improvement District Guaranty	129,688	2,606	-	2,606	132,294	132,294
3XX Capital Project Funds	\$ 5,969,660	\$ 20,882,066	\$ 11,548,754	\$ 9,333,311	\$ 15,302,971	\$ 15,428,930
301 General Government CIP	1,492,525	3,250,004	2,025,972	1,224,032	2,716,557	2,376,445
302 Transportation CIP	3,543,426	15,114,321	7,317,153	7,797,168	11,340,594	12,252,979
311 Sewer Project CIP	118,225	2,517,741	1,390,145	1,127,595	1,245,820	799,505
312 Sanitary Sewer Connection	815,484	-	815,484	(815,484)	-	-
4XX Enterprise Funds	\$ 3,600,172	\$ 4,503,037	\$ 3,796,920	\$ 706,117	\$ 4,306,290	\$ 4,451,881
401 Surface Water Management	3,600,172	4,503,037	3,796,920	706,117	4,306,289	4,451,881
5XX Internal Service Funds	\$ 4,418,920	\$ 6,227,454	\$ 6,291,184	\$ (63,730)	\$ 4,355,193	\$ 3,777,137
501 Vehicle & Equipment Replacement	3,835,781	1,734,384	1,789,712	(55,328)	3,780,457	2,943,161
502 City Hall Facility Services	493,139	798,189	855,271	(57,081)	436,058	509,950
503 Information Technology	90,002	1,847,494	1,798,816	48,678	138,680	244,023
504 Risk Management	-	1,847,386	1,847,385	0.51	1	80,003

(1) Revenues includes all sources, ongoing and one-time.

(2) Expenditures includes all uses, ongoing and one-time.

(3) Negative cash balance due to timing of grant reimbursements and/or revenue collection.

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
(001) GENERAL FUND					
<i>REVENUES:</i>					
Taxes	\$27,469,335	\$28,837,365	\$27,734,900	\$28,492,900	\$30,197,457
Property Tax	6,741,607	6,910,944	7,110,000	7,160,000	7,159,443
Local Sales & Use Tax	9,958,523	10,978,014	9,852,600	10,802,600	11,955,004
Sales/Parks	585,089	631,395	608,700	638,700	663,655
Brokered Natural Gas Use Tax	38,716	41,558	30,000	40,000	50,477
Criminal Justice Sales Tax	1,047,075	1,133,354	1,089,400	1,144,400	1,179,058
Admissions Tax	539,139	545,816	496,000	496,000	504,879
Utility Tax	5,744,060	5,408,728	5,735,200	5,405,200	5,575,351
Leasehold Tax	14,169	5,901	12,000	5,000	9,779
Gambling Tax	2,800,955	3,181,655	2,801,000	2,801,000	3,099,813
Franchise Fees	3,733,390	4,035,453	4,108,800	4,212,400	4,145,138
Cable, Water, Sewer, Solid Waste	2,844,927	2,945,276	2,960,200	3,083,800	3,021,837
Tacoma Power	888,463	1,090,176	1,148,600	1,128,600	1,123,301
Development Service Fees	1,656,169	2,204,665	1,710,100	1,277,500	1,749,026
Building Permits	619,836	897,791	714,000	426,400	690,016
Other Building Permit Fees	240,938	492,983	310,200	230,200	315,885
Plan Review/Plan Check Fees	661,289	625,754	564,000	464,000	603,498
Other Zoning/Development Fees	134,106	188,137	121,900	156,900	139,627
Licenses & Permits	414,234	417,487	384,000	405,000	415,674
Business License	260,064	275,552	314,000	260,000	292,489
Alarm Permits & Fees	114,819	104,411	30,000	105,000	84,348
Animal Licenses	39,351	37,525	40,000	40,000	38,838
State Shared Revenues	1,397,256	1,195,471	1,255,900	1,178,900	1,144,373
Sales Tax Mitigation	37,938	10,006	-	-	-
Criminal Justice	153,413	158,293	154,000	154,000	167,506
Criminal Justice High Crime	423,055	231,905	318,800	241,800	162,777
Liquor Excise Tax	286,385	304,078	291,700	291,700	330,276
Liquor Board Profits	496,441	491,189	491,400	491,400	483,806
Marijuana Enforcement/Excise Tax	25	1	-	-	8
Intergovernmental	629,769	512,739	576,500	510,498	528,086
Police FBI & Other Misc	12,100	12,640	12,000	12,000	14,080
Police-Animal Svcs-Steilacoom	14,865	13,740	14,100	16,144	18,012
Police-Animal Svcs-Dupont	29,569	29,533	29,100	33,252	33,252
Police-South Sound 911 Background Investigations	5,143	19,593	4,000	19,000	32,640
Muni Court-University Place Contract	275,407	285,396	294,000	153,321	153,321
Muni Court-Town of Steilacoom Contract	111,246	111,537	114,900	155,276	155,276
Muni Court-City of Dupont	181,439	40,301	108,400	121,505	121,505

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
(001) GENERAL FUND-continued					
Charges for Services & Fees	1,490,792	1,300,239	1,435,700	1,435,700	1,648,838
Parks & Recreation Fees	240,404	250,101	278,700	278,700	279,541
Police - Various Contracts	8,427	15,507	7,000	7,000	23,643
Police - Towing Impound Fees	10,200	10,300	15,000	15,000	6,300
Police - Extra Duty	910,575	655,726	775,000	775,000	978,470
Police - Western State Hospital Community Policing	315,750	366,750	355,500	355,500	355,500
Other	5,437	1,855	4,500	4,500	5,384
Fines & Forfeitures	1,704,839	1,626,872	1,560,900	1,586,600	1,762,837
Municipal Court	897,285	798,411	860,900	786,600	812,773
Photo Infraction	807,554	828,460	700,000	800,000	950,064
Miscellaneous/Interest/Other	212,985	325,024	133,700	253,246	417,942
Interest Earnings	66,500	130,742	68,000	128,000	160,388
Penalties & Interest - Taxes	68,599	77,122	15,200	60,200	167,569
Miscellaneous/Other	77,886	117,160	50,500	65,046	89,985
Interfund Transfers	284,700	284,700	284,700	284,700	284,700
Transfers In - Fund 401 SWM	284,700	284,700	284,700	284,700	284,700
Subtotal Operating Revenues	\$38,993,468	\$40,740,015	\$39,185,200	\$39,637,444	\$42,294,072
<i>EXPENDITURES:</i>					
City Council	127,379	122,436	136,853	142,198	135,995
Legislative	127,018	122,436	133,403	138,748	133,874
Sister City	361	-	3,450	3,450	2,121
City Manager	633,389	706,432	706,338	724,321	722,760
Executive	506,423	559,533	558,090	576,073	567,347
Communications	126,966	146,899	148,248	148,248	155,413
Municipal Court	2,010,854	2,050,968	2,126,507	2,126,798	1,958,515
Judicial Services (Includes Veterans Court Grant Match)	1,084,181	1,092,375	1,078,653	1,078,944	1,065,824
Professional Services	645,995	652,000	656,400	656,400	591,672
Probation & Detention	280,678	306,592	391,454	391,454	301,019
Administrative Services	1,617,746	1,731,553	1,811,960	1,815,892	1,775,396
Finance	1,081,687	1,166,248	1,222,733	1,223,571	1,193,231
Human Resources	536,059	565,305	589,227	592,320	582,165
Legal	1,540,487	1,699,409	1,708,980	1,709,272	1,706,817
Civil Legal Services	894,763	1,087,523	926,805	927,039	1,124,353
Criminal Prosecution Services	283,550	240,632	344,890	344,890	232,724
City Clerk	248,392	287,036	282,285	282,343	204,178
Election	113,782	84,219	155,000	155,000	145,562

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
(001) GENERAL FUND-continued					
Community & Economic Development	1,995,406	2,073,063	2,183,606	2,217,478	2,266,964
Current Planning	630,971	659,093	705,298	705,438	718,158
Long Range Planning	171,058	192,837	213,664	213,733	218,809
Building	1,014,891	1,035,962	1,079,013	1,112,652	1,146,618
Economic Development	178,486	185,169	185,631	185,654	183,379
Parks, Recreation & Community Services	2,599,358	2,718,160	2,935,191	3,024,333	2,903,440
Human Services	401,987	418,594	435,596	435,596	403,779
Administration	304,327	301,174	315,474	339,293	329,201
Recreation	465,267	405,448	412,721	457,021	467,173
Senior Services	222,371	236,627	237,607	237,607	246,535
Parks Facilities	465,075	500,484	522,442	514,451	544,466
Fort Steilacoom Park	588,850	672,444	774,459	793,932	733,560
Street Landscape Maintenance	151,482	183,388	236,892	246,433	178,727
Police	23,308,561	24,469,816	24,747,028	25,169,595	24,953,309
Command	4,326,564	4,596,657	4,355,472	4,481,027	4,084,467
Jail Service	706,760	633,754	700,000	950,000	811,899
Dispatch Services/SS911	2,202,328	2,118,919	2,068,490	2,068,490	2,069,771
Investigations	3,714,000	3,385,410	4,394,040	4,394,040	3,935,607
Patrol	7,334,525	7,764,555	7,428,622	7,428,622	7,730,510
Special Units	342,955	913,301	110,850	110,851	373,704
SWAT/SRT	113,589	124,032	116,054	116,054	148,476
Neighborhood Policing Unit (Formerly Crime Prevention)	914,600	1,114,361	1,289,583	1,289,583	1,195,099
Contracted Services (Extra Duty, offset by Revenue)	951,736	951,870	775,000	775,000	1,033,057
Community Safety Resource Team (CSRT)	359,001	421,180	384,550	387,405	403,968
Training	147,206	286,671	771,219	771,219	843,556
Traffic Policing	884,761	869,386	1,239,680	1,242,535	928,309
Property Room	241,464	249,181	274,310	274,310	276,447
Reimbursements	324,431	301,055	109,152	120,322	356,392
Emergency Management	26,299	72,620	38,040	38,040	51,141
Animal Control	286,053	280,958	301,966	332,097	324,810
Road & Street/Camera Enforcement	432,289	385,906	390,000	390,000	386,095
Non-Departmental	128,098	127,456	133,960	133,960	121,530
Citywide	128,098	127,456	133,960	133,960	121,530
Interfund Transfers	1,334,160	1,791,977	1,867,246	1,900,746	1,983,711
Transfer to Fund 101 Street O&M	900,878	1,358,130	1,390,040	1,423,540	1,512,108
Transfer to Fund 105/190 Abatement Program	35,000	35,000	35,000	35,000	35,000
Transfer to Fund 201 GO Bond Debt Service	398,282	398,847	442,206	442,206	436,603
Subtotal Operating Expenditures	\$35,295,438	\$37,491,270	\$38,357,670	\$38,964,593	\$38,528,437
OPERATING INCOME (LOSS)	\$3,698,031	\$3,248,745	\$827,530	\$672,851	\$3,765,635

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
(001) GENERAL FUND-continued					
<i>OTHER FINANCING SOURCES:</i>					
Grants, Donations/Contrib, 1-Time	326,199	423,455	140,750	612,369	544,035
Contributions/Donations/Other	106,149	171,941	140,750	104,650	97,102
Grants	220,050	251,514	-	507,719	446,933
Transfers In	96,050	16,000	-	-	-
Transfer In - Fund 501 Fleet & Equipment	96,050	16,000	-	-	-
Subtotal Other Financing Sources	\$422,249	\$439,455	\$140,750	\$612,369	\$544,035
<i>OTHER FINANCING USES:</i>					
Capital & Other 1-Time	1,140,965	1,756,983	558,728	2,619,935	1,620,058
Municipal Court	29,914	78,647	18,553	128,653	94,366
City Council	-	4,218	-	-	-
City Manager	35,811	9,817	4,453	72,424	25,796
Administrative Services	31,736	21,310	20,311	68,215	32,136
IT 6-Year Strategic Plan & I/S Charges to be Allocated	-	-	-	-	-
Legal/Clerk	152,192	165,623	18,553	103,688	57,002
Community & Economic Development	559,942	249,841	58,211	1,094,859	600,928
Parks, Recreation & Community Services	35,298	38,310	111,670	303,950	102,495
Police	296,072	1,189,217	326,977	848,147	707,335
Interfund Transfers	1,736,464	2,235,910	952,101	2,091,217	1,663,097
Transfer Out - Fund 101 Street	286,624	-	72,101	428,120	-
Transfer Out - Fund 102 Street Capital	-	-	-	-	-
Transfer Out - Fund 105 Property Abatement/RHSP	140,000	215,000	50,000	50,000	50,000
Transfer Out - Fund 106 Public Art	-	-	-	100,000	100,000
Transfer Out - Fund 192 SSMCP	50,000	50,000	50,000	50,000	50,000
Transfer Out - Fund 301 Parks CIP	657,125	925,275	80,000	479,300	479,300
Transfer Out - Fund 302 Transportation CIP	602,715	1,045,635	700,000	983,797	983,797
Subtotal Other Financing Uses	\$2,877,429	\$3,992,893	\$1,510,829	\$4,711,152	\$3,283,155
Total Revenues and Other Sources	\$39,415,717	\$41,179,470	\$39,325,950	\$40,249,813	\$42,838,107
Total Expenditures and other Uses	\$38,172,867	\$41,484,163	\$39,868,499	\$43,675,745	\$41,811,592
Beginning Fund Balance:	\$7,909,379	\$9,152,227	\$5,798,575	\$8,847,534	\$8,847,534
Ending Fund Balance:	\$9,152,227	\$8,847,534	\$5,256,026	\$5,421,602	\$9,874,049
Ending Fund Balance as a % of Gen/Street Operating Rev	22.9%	21.2%	13.1%	13.3%	22.8%
Reserve - Total Target 12% of Gen/Street Operating Rev	\$4,800,348	\$5,011,691	\$4,819,212	\$4,873,481	\$5,194,795
2% Contingency Reserves	\$800,058	\$835,282	\$803,202	\$812,247	\$865,799
5% General Fund Reserves	\$2,000,145	\$2,088,205	\$2,008,005	\$2,030,617	\$2,164,498
5% Strategic Reserves	\$2,000,145	\$2,088,205	\$2,008,005	\$2,030,617	\$2,164,498
Unreserved / (12% Adopted Reserves Shortfall):	\$4,351,879	\$3,835,843	\$436,814	\$548,121	\$4,679,253

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 101 STREET OPERATIONS & MAINTENANCE					
<i>REVENUES:</i>					
Permits	135,021	164,062	111,500	111,500	154,287
Engineering Review Fees	2,754	-	1,000	1,000	-
Motor Vehicle Fuel Tax	871,657	860,015	862,400	862,400	841,601
Interest Earnings/Other	-	-	-	-	-
Subtotal Operating Revenues	\$ 1,009,432	\$ 1,024,077	\$ 974,900	\$ 974,900	\$ 995,888
<i>EXPENDITURES:</i>					
Street Lighting	280,151	327,973	395,879	405,879	367,112
Traffic Control Devices	322,735	410,756	407,975	415,475	386,439
Snow & Ice Response	58,125	33,840	15,500	30,500	5,446
Road & Street Preservation	1,424,483	1,562,423	1,545,586	1,646,586	1,633,811
I/S Charges to be Allocated	-	-	-	-	-
Subtotal Operating Expenditures	\$2,085,493	\$2,334,992	\$2,364,940	\$2,498,440	\$2,392,808
OPERATING INCOME (LOSS)	(\$1,076,062)	(\$1,310,915)	(\$1,390,040)	(\$1,523,540)	(\$1,396,920)
<i>OTHER FINANCING SOURCES:</i>					
Donations/Contributions	3,000	200	-	-	-
Judgments, Settlements/Miscellaneous	808	536	-	-	589
Permits Deposits for Professional Services	1,376	-	2,500	2,500	-
Transfer In From General Fund	1,187,502	1,358,130	1,462,141	1,851,660	1,512,108
Subtotal Other Financing Sources	\$1,192,686	\$1,358,866	\$1,464,641	\$1,854,160	\$1,512,697
<i>OTHER FINANCING USES:</i>					
Grants/Other	9,573	5,551	-	-	-
Building, Vehicles, Equipment	119,858	53,704	59,602	315,620	110,987
I/S Charges to be Allocated	-	-	-	-	-
Construction - Traffic Control	41,664	-	15,000	15,000	-
Subtotal Other Financing Uses	\$171,095	\$59,256	\$74,602	\$330,620	\$110,987
Total Revenues and Other Sources	\$2,202,118	\$2,382,943	\$2,439,541	\$2,829,060	\$2,508,585
Total Expenditures and other Uses	\$2,256,588	\$2,394,248	\$2,439,542	\$2,829,060	\$2,503,796
Beginning Fund Balance:	\$65,775	\$11,305	\$0	\$0	\$0
Ending Fund Balance:	\$11,305	\$0	\$0	\$0	\$4,789

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 102 REAL ESTATE EXCISE TAX					
<i>REVENUES:</i>					
Real Estate Excise Tax	2,453,402	2,695,355	1,700,000	2,250,000	2,994,634
Interest Earnings	4,606	14,061	-	-	7,380
Total Revenue	\$2,458,007	\$2,709,416	\$1,700,000	\$2,250,000	\$3,002,014
<i>EXPENDITURES:</i>					
Transfer Out - Fund 106 Public Art	27,791	-	-	-	-
Transfer Out - Fund 201 GO Bond Debt Service	-	-	184,000	164,000	164,000
Transfer Out - Fund 301 Parks CIP	525,255	358,525	1,443,130	1,443,130	1,443,130
Transfer Out - Fund 302 Transportation CIP	1,833,824	2,592,298	155,870	1,304,031	1,304,031
Total Expenditures	\$2,386,870	\$2,950,823	\$1,783,000	\$2,911,161	\$2,911,161
Beginning Fund Balance:	\$879,686	\$950,823	\$83,000	\$709,416	\$709,416
Ending Fund Balance:	\$950,823	\$709,416	\$0	\$48,255	\$800,269

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 103 LAKEWOOD TRANSPORTATION BENEFIT DISTRICT					
<i>REVENUES:</i>					
\$20 Vehicle License Fee (Net of State Admin Fee)	822,764	835,710	814,000	814,000	830,684
Interest Earnings	1,810	3,906	-	-	3,447
Total Revenue	\$824,574	\$839,617	\$814,000	\$814,000	\$834,131
<i>EXPENDITURES:</i>					
Audit	1,955	-	-	-	-
Transfer to Fund 302 Transportation Capital	777,500	841,797	814,000	923,000	923,000
Total Expenditures	\$779,455	\$841,797	\$814,000	\$923,000	\$923,000
Beginning Fund Balance:	\$98,387	\$143,506	\$0	\$141,325	\$141,325
Ending Fund Balance:	\$143,506	\$141,325	\$0	\$32,325	\$52,456

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 104 HOTEL/MOTEL LODGING TAX					
<i>REVENUES:</i>					
Special Hotel/Motel Lodging Tax (5%)	\$544,428	\$767,251	\$571,429	\$642,829	\$774,671
Transient Rental income Tax (2%)	217,771	288,084	228,571	257,171	317,282
Interest Earnings	13,389	22,883	-	-	22,666
Total Revenues	\$775,589	\$1,078,218	\$800,000	\$900,000	\$1,114,619
<i>EXPENDITURES:</i>					
Administration	-	-	-	-	-
Lodging Tax Programs	472,508	470,793	1,049,220	559,350	540,352
Lodging Tax Programs-Transfer Out to Fund 301 Parks CIP	237,049	955,461	-	489,870	178,836
Total Expenditures	\$709,557	\$1,426,254	\$1,049,220	\$1,049,220	\$719,189
Beginning Fund Balance:	\$1,447,208	\$1,513,240	\$1,049,220	\$1,165,206	\$1,165,206
Ending Fund Balance (earmarked for next year's grant awards)	\$1,513,240	\$1,165,206	\$800,000	\$1,015,986	\$1,560,637

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 105 PROPERTY ABATEMENT & RENTAL HOUSING SAFETY PROGRAM					
<i>REVENUES:</i>					
<i>Abatement Program:</i>					
Abatement Charges	56,633	257,467	63,000	107,500	138,739
Interest Earnings	10,489	35,430	22,000	17,500	36,581
Judgments & Settlements/Other Misc	983	-	-	-	3,625
Transfer In - Fund 001 General	125,000	250,000	60,000	60,000	60,000
<i>Rental Housing Safety Program:</i>					
Transfer In - Fund 001 General	50,000	-	25,000	25,000	25,000
Rental Housing Safety Program Fees	96,245	59,911	168,600	168,600	205,307
Total Revenues	\$339,349	\$602,808	\$338,600	\$378,600	\$469,253
<i>EXPENDITURES:</i>					
Abatement	186,174	221,716	145,001	649,311	132,474
Rental Housing Safety Program	41,780	159,809	193,602	198,169	199,841
Total Expenditures	\$227,954	\$381,525	\$338,603	\$847,480	\$332,315
Beginning Fund Balance:	\$136,201	\$247,597	\$0	\$468,879	\$468,879
Ending Fund Balance:	\$247,597	\$468,879	\$0	\$0	\$605,817
Abatement	\$143,132	\$464,312	\$0	\$0	\$570,784
Rental Housing Safety Program	\$104,465	\$4,567	\$0	\$0	\$35,033

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 106 PUBLIC ART					
<i>REVENUES:</i>					
Interest Earnings	322	348	-	-	893
Facility Rentals	15,000	24,000	15,000	15,000	21,000
Donations/Contributions	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	100,000	100,000
Transfer In - Fund 102 REET	27,791	-	-	-	-
Total Revenues	\$43,113	\$24,348	\$15,000	\$115,000	\$121,893
<i>EXPENDITURES:</i>					
Arts Commission Programs	723	610	-	2,000	-
Public Art	62,000	18,450	15,000	137,886	4,000
Total Expenditures	\$62,723	\$19,061	\$15,000	\$139,886	\$4,000
Beginning Fund Balance:	\$39,207	\$19,597	\$0	\$24,885	\$24,885
Ending Fund Balance:	\$19,597	\$24,885	\$0	\$0	\$142,778

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 180 NARCOTICS SEIZURE					
<i>REVENUES:</i>					
Forfeitures	116,037	172,938	60,500	60,500	123,275
Law Enforcement Contracts	8,924	27,557	-	27,343	38,171
Interest Earnings	3,218	4,712	-	-	6,098
Total Revenues	\$128,179	\$205,207	\$60,500	\$87,843	\$167,544
<i>EXPENDITURES:</i>					
Investigations /Predictive Policing	207,600	154,707	60,500	404,204	201,584
Capital Purchases	-	18,901	-	-	-
Total Expenditures	\$207,600	\$173,608	\$60,500	\$404,204	\$201,584
Beginning Fund Balance:	\$364,183	\$284,762	\$0	\$316,361	\$316,361
Ending Fund Balance:	\$284,762	\$316,361	\$0	\$0	\$282,321

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 YTD Actual
FUND 181 FELONY SEIZURE					
<i>REVENUES:</i>					
Forfeitures	26,147	30,841	-	6,035	14,121
Total Revenues	\$26,147	\$30,841	\$0	\$6,035	\$14,121
<i>EXPENDITURES:</i>					
Investigations/Predictive Policing	124,545	61,160	-	21,080	21,022
Capital Purchases	2,644	-	-	-	-
Transfer to Fund 501 Fleet & Equipment	48,519	-	-	-	-
Total Expenditures	\$175,708	\$61,160	\$0	\$21,080	\$21,022
Beginning Fund Balance:	\$194,924	\$45,363	\$0	\$15,044	\$15,044
Ending Fund Balance:	\$45,363	\$15,044	\$0	\$0	\$8,143

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 182 FEDERAL SEIZURE					
<i>REVENUES:</i>					
Forfeitures	-	736	9,600	9,600	264,203
Interest Earnings	328	0	-	-	-
Total Revenues	\$328	\$736	\$9,600	\$9,600	\$264,203
<i>EXPENDITURES:</i>					
Crime Prevention	117,945	3,096	9,600	9,600	4,374
Capital	10,469	-	-	-	-
Total Expenditures	\$128,414	\$3,096	\$9,600	\$9,600	\$4,374
Beginning Fund Balance:	\$130,446	\$2,360	\$0	\$0	\$0
Ending Fund Balance:	\$2,360	\$0	\$0	\$0	\$259,829

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 190 CDBG					
<i>REVENUES:</i>					
Grants	996,540	548,832	565,000	2,387,863	843,178
Section 108 Loan Proceeds	141,000	-	-	-	-
Total Revenues	\$1,137,540	\$548,832	\$565,000	\$2,387,863	\$844,493
<i>EXPENDITURES:</i>					
Grants	431,704	384,460	315,000	1,952,318	348,605
Section 108 Loan Repayment	-	49,311	-	-	-
Transfer Out - Fund 302 Transportation	693,751	112,997	250,000	489,461	486,445
Total Expenditures	\$1,125,455	\$546,768	\$565,000	\$2,441,779	\$835,050
Beginning Fund Balance:	\$1,379,633	\$1,391,718	\$0	\$1,393,781	\$1,393,781
Ending Fund Balance:	\$1,391,718	\$1,393,781	\$0	\$1,339,866	\$1,403,224

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 191 NEIGHBORHOOD STABILIZATION PROGRAM					
<i>REVENUES:</i>					
Grant-NSP 1	40,518	-	-	-	55,697
Abatement Charges	53,687	36,982	4,500	70,000	-
Abatement Interest	12,831	4,721	4,000	5,000	1,766
Total Revenues	\$107,036	\$41,703	\$8,500	\$75,000	\$57,462
<i>EXPENDITURES:</i>					
Grant-NSP 1	144,251	58,540	8,500	163,632	3,662
Total Expenditures	\$144,251	\$58,540	\$8,500	\$163,632	\$3,662
Beginning Fund Balance:	\$142,684	\$105,469	\$0	\$88,632	\$88,632
Ending Fund Balance:	\$105,469	\$88,632	\$0	\$0	\$142,433

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 192 SSMCP (SOUTH SOUND MILITARY COMMUNITIES PARTNERSHIP)					
<i>REVENUES:</i>					
Grants	127,421	1,464,107	-	7,641,625	241,825
Partner Participation	181,850	182,510	227,100	180,100	182,400
Misc/Other	-	336	-	-	1
Transfer In From Fund 001 General	50,000	50,000	50,000	50,000	50,000
Total Revenues	\$359,271	\$1,696,953	\$277,100	\$7,871,725	\$474,227
<i>EXPENDITURES:</i>					
OEA/SSMCP	340,517	1,717,761	277,099	7,900,312	494,496
Total Expenditures	\$340,517	\$1,717,761	\$277,099	\$7,900,312	\$494,496
Beginning Fund Balance:	\$75,754	\$94,508	\$0	\$73,700	\$73,700
Ending Fund Balance:	\$94,508	\$73,700	\$1	\$45,113	\$53,431

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 195 PUBLIC SAFETY GRANTS					
<i>REVENUES:</i>					
Grants	100,779	133,427	105,306	434,544	317,474
Total Revenues	\$100,779	\$133,427	\$105,306	\$434,544	\$317,474
<i>EXPENDITURES:</i>					
Grants	99,859	133,427	105,306	434,544	317,473
Total Expenditures	\$99,859	\$133,427	\$105,306	\$434,544	\$317,473
Beginning Fund Balance:	(\$920)	\$0	\$0	\$0	\$0
Ending Fund Balance:	\$0	\$0	\$0	(\$0)	\$0

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 201 GENERAL OBLIGATION BOND DEBT SERVICE					
<i>REVENUES:</i>					
Local Sales & Use Tax	-	-	-	-	-
Transfer-In From Fund 001 General	398,282	398,847	442,206	442,206	436,603
Transfer-In From Fund 102 REET	-	-	184,000	164,000	164,000
Total Revenues	\$398,282	\$398,847	\$626,206	\$606,206	\$600,603
<i>EXPENDITURES:</i>					
Principal & Interest - 59th Avenue	77,000	77,000	77,000	77,000	77,000
Principal & Interest - Police Station - 2009/2016	129,310	129,750	-	-	-
Principal & Interest - Police Station - 2016 LTGO	36,947	36,947	210,181	211,431	210,181
Principal & Interest - LOCAL LED Streetlight	155,025	155,150	155,025	155,025	155,025
Principle & Interest - Transportation CIP Bond	-	-	184,000	162,750	158,396
Total Expenditures	\$398,282	\$398,847	\$626,206	\$606,206	\$600,603
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 202 LOCAL IMPROVEMENT DISTRICT (LID) DEBT SERVICE					
<i>REVENUES:</i>					
Interest	(1,421)	541	-	-	1,876
Assessments	202,595	255,548	197,600	174,251	201,429
Total Revenues	\$201,175	\$256,089	\$197,600	\$174,251	\$203,305
<i>EXPENDITURES:</i>					
Principal & Interest-Combined LID 1101/1103	210,454	122,233	124,400	173,684	167,641
Principal & Interest - LID 1108	73,837	71,065	73,200	68,293	68,293
Total Expenditures	\$284,291	\$193,298	\$197,600	\$241,977	\$235,934
Beginning Fund Balance:	\$88,051	\$4,935	\$0	\$67,726	\$67,726
Ending Fund Balance:	\$4,935	\$67,726	\$0	\$0	\$35,097

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 204 SEWER PROJECT DEBT SERVICE					
<i>REVENUES:</i>					
Sewer Charges (4.75% Sewer Surcharge)	708,949	673,891	745,000	745,000	822,295
Interest Earnings/Other	12,929	15,110	26,629	26,629	20,829
Sanitary Side Sewer Connection Home Loan Repayment	45,746	14,434	-	-	7,767
Total Revenues	\$767,623	\$703,436	\$771,629	\$771,629	\$850,891
<i>EXPENDITURES:</i>					
Principal & Interest	454,406	487,491	485,022	485,022	485,023
Transfer To Fund 311 Sewer Capital	400,000	68,995	987,000	987,000	987,000
Total Expenditures	\$854,406	\$556,486	\$1,472,022	\$1,472,022	\$1,472,023
Beginning Fund Balance:	\$880,285	\$793,502	\$991,245	\$940,452	\$940,452
Ending Fund Balance:	\$793,502	\$940,452	\$290,852	\$240,059	\$319,321

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 251 LOCAL IMPROVEMENT DISTRICT (LID) GUARANTY DEBT SERVICE					
<i>REVENUES:</i>					
Interest Earnings	1,186	2,760	-	-	2,606
Total Revenues	\$1,186	\$2,760	\$0	\$0	\$2,606
<i>EXPENDITURES:</i>					
Transfer Out - Fund 001 General	-	-	-	-	-
Total Expenditures	\$0	\$0	\$0	\$0	\$0
Beginning Fund Balance:	\$125,742	\$126,928	\$127,047	\$129,688	\$129,688
Ending Fund Balance:	\$126,928	\$129,688	\$127,047	\$129,688	\$132,294

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 301 PARKS CAPITAL					
<i>REVENUES:</i>					
Grants	518,674	25,000	537,000	3,449,700	714,360
Motor Vehicle Excise Tax for Paths & Trails	-	-	-	-	4,978
Intergovernmental-Fort Steilacoom Park	-	-	-	-	-
Funds Anticipated	-	-	-	-	-
Interest Earnings	5,474	12,988	-	-	33,800
Contributions/Donations/Utility & Developers	100,250	162,250	5,000	125,000	208,974
Proceeds from Sale of Land	404,474	-	-	-	-
Transfer In From Fund 001 General	657,125	945,684	80,000	479,300	479,300
Transfer In From Fund 102 REET	525,255	358,525	1,443,130	1,443,130	1,443,130
Transfer In From Fund 104 Hotel/Motel Lodging Tax	237,049	955,461	489,870	489,870	178,836
Transfer In From Fund 302 Transportation CIP	-	-	-	5,087	5,087
Transfer In From Fund 401 Surface Water Mgmt	41,586	248,150	50,000	237,814	131,537
Transfer In - Fund 502 Property Management	-	-	-	50,000	50,000
Total Revenues	\$2,489,886	\$2,708,058	2,605,000	\$6,279,901	\$3,250,004
<i>EXPENDITURES:</i>					
Capital	1,733,444	2,208,952	1,725,000	7,095,871	2,025,972
Total Expenditures	\$1,733,444	\$2,208,952	\$1,725,000	\$7,095,871	\$2,025,972
Beginning Fund Balance:	\$236,976	\$993,419	\$0	\$1,492,525	\$1,492,525
Ending Fund Balance:	\$993,419	\$1,492,525	\$880,000	\$676,555	\$2,716,557

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 302 TRANSPORTATION CAPITAL PROJECT					
<i>REVENUES:</i>					
Motor Vehicle Excise Tax	356,029	351,274	350,000	350,000	338,774
State Transportation Package - Multi-Modal Distribution	61,819	83,416	82,400	82,400	82,162
State Transportation Package - Increased Gas Tax	54,092	72,990	72,300	72,300	71,893
Traffic Mitigation Fees			-	-	103,505
Pavement Degradation Fees			-	-	52,741
Grants	5,698,373	7,837,710	810,000	4,385,683	1,407,564
Contributions from Utilities/Developers/Partners	337,005	23,013	-	86,720	179,351
Proceeds from Sale of Asset/Street Vacation	1,000	40,102	-	-	200,000
Interest/Other	12,973	28,074	-	-	136,879
Interfund Loan From Fleet & Equipment Reserves	505,778	374,426	-	880,204	-
GO Bond Proceeds	-	-	5,000,000	5,000,000	8,055,905
Transfer In - Fund 001 General	602,715	1,045,635	700,000	983,797	983,797
Transfer In - Fund 102 REET	1,833,824	2,592,298	155,870	1,304,031	1,304,031
Transfer In - Fund 103 TBD	777,500	841,797	814,000	923,000	923,000
Transfer In - Fund 190 CDBG	693,751	112,997	250,000	624,461	486,445
Transfer In - Fund 401 SWM	666,365	1,451,101	614,000	1,084,492	788,275
Total Revenues	\$11,601,224	\$14,854,833	\$8,848,570	\$15,777,088	\$15,114,321
<i>EXPENDITURES:</i>					
Capital Projects	12,098,080	13,820,382	6,655,000	14,731,591	7,256,185
Transfer Out - Fund 301 Parks CIP	-	20,409	-	5,087	5,087
Intefund Loan Repayment	-	-	-	880,204	-
Total Expenditures	\$12,098,080	\$13,840,791	\$6,655,000	\$15,616,882	\$7,317,153
Beginning Fund Balance:	\$3,026,240	\$2,529,384	\$300,000	\$3,543,426	\$3,543,426
Ending Fund Balance:	\$2,529,384	\$3,543,426	\$2,493,570	\$3,703,632	\$11,340,594

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 311 SEWER CAPITAL PROJECT					
<i>REVENUES:</i>					
Grants	50,000	-	-	525,000	450,000
Sewer Availability Charge	-	-	145,000	145,000	245,401
Interest Earnings	(360)	3,290	-	-	18,382
Proceeds from Lien	-	-	-	-	1,474
Transfer In Fund 204 Sewer Project Debt (Sewer Surcharge 4.7%)	400,000	68,995	987,000	987,000	987,000
Transfer In Fund 312 Sanitary Sewer Connection Capital	-	35,000	712,390	815,484	815,483
Total Revenues	\$449,640	\$107,285	\$1,844,390	\$2,472,484	\$2,517,741
<i>EXPENDITURES:</i>					
Capital/Administration	387,104	40,775	1,174,000	1,262,276	1,390,145
Total Expenditures	\$387,104	\$40,775	\$1,174,000	\$1,262,276	\$1,390,145
Beginning Fund Balance:	(\$10,821)	\$51,716	\$28,239	\$118,225	\$118,225
Ending Fund Balance:	\$51,716	\$118,225	\$698,629	\$1,328,433	\$1,245,820

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 312 SANITARY SEWER CONNECTION CAPITAL					
<i>REVENUES:</i>					
Sewer Availability Charge	175,881	211,609	-	-	-
Interest Earnings	6,152	10,479	-	-	-
Proceeds From Lien	1,354	2,410	-	-	-
Total Revenues	\$183,388	\$224,498	\$0	\$0	\$0
<i>EXPENDITURES:</i>					
Capital & Administration	34,619	25,594	-	-	-
Transfer To Fund 311 Sewer Capital Project	-	35,000	712,390	815,484	815,484
Total Expenditures	\$34,619	\$60,594	\$712,390	\$815,484	\$815,484
Beginning Fund Balance:	\$502,810	\$651,579	\$712,390	\$815,484	\$815,484
Ending Fund Balance:	\$651,579	\$815,484	\$0	\$0	(\$0)

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 401 SURFACE WATER MANAGEMENT					
<i>REVENUES:</i>					
Storm Drainage Fees & Charges	2,715,699	2,735,663	3,726,200	3,826,200	4,256,773
Site Development Permit Fee	39,534	55,968	30,000	43,000	46,968
Interest Earnings & Misc	46,966	66,762	21,600	21,600	79,984
Subtotal Operating Revenues	\$2,802,199	\$2,858,394	\$3,777,800	\$3,890,800	\$4,383,724
<i>EXPENDITURES:</i>					
Engineering Services	1,217,665	1,219,515	1,832,744	1,832,745	1,431,957
Operations & Maintenance	766,787	596,460	856,300	856,300	810,393
Transfer to Fund 001 General Admin Support	284,700	284,700	284,700	284,700	284,700
Subtotal Operating Expenditures	\$2,269,152	\$2,100,675	\$2,973,744	\$2,973,745	\$2,527,049
OPERATING INCOME (LOSS)	\$533,046	\$757,718	\$804,056	\$917,055	\$1,856,675
<i>OTHER FINANCING SOURCES:</i>					
Grants/Contributions	144,049	49,226	-	50,000	-
American Lake Management District	-	-	-	104,084	119,313
Flood Control Opportunity Fund	-	-	-	280,000	-
Subtotal Other Financing Sources	\$144,049	\$49,226	\$0	\$434,084	\$119,313
<i>OTHER FINANCING USES:</i>					
Capital/1-Time	726,559	197,129	216,252	979,703	225,438
American Lake Management District	-	-	-	131,000	124,619
Transfer to Fund 301 Parks CIP	41,586	248,150	50,000	237,814	133,958
Transfer to Fund 302 Transportation Capital	666,365	1,451,101	614,000	1,084,492	785,855
Subtotal Other Financing Uses	\$1,434,510	\$1,896,381	\$880,252	\$2,433,009	\$1,269,870
Total Revenues and Other Sources	\$2,946,247	\$2,907,620	\$3,777,800	\$4,324,884	\$4,503,037
Total Expenditures and other Uses	\$3,703,663	\$3,997,056	\$3,853,996	\$5,406,754	\$3,796,920
Beginning Fund Balance:	\$5,447,023	\$4,689,608	\$2,155,074	\$3,600,172	\$3,600,172
Ending Fund Balance:	\$4,689,608	\$3,600,172	\$2,078,878	\$2,518,302	\$4,306,289
Ending Fund Balance as a % of Operating Rev/Exp	167.4%	126.0%	55.0%	64.7%	98.2%
17% Operating Reserves (of operating revenues)	\$476,374	\$485,927	n/a	n/a	\$0
33% Operating Reserves (of operating expenditures)	n/a	n/a	\$981,336	\$981,336	\$833,926
1% Capital Reserves	n/a	n/a	\$478,940	\$458,330	\$458,330
American Lake Management District	\$0	\$0	\$0	-\$5,040	\$16,571
Unreserved / (Shortfall):	\$4,213,234	\$3,114,245	\$618,602	\$1,083,676	\$2,997,462

	2017	2018	2019	2019	2019
	Annual Actual	Annual Actual	Original Budget	Revised Budget	Annual Actual
FUND 501 FLEET & EQUIPMENT					
<i>OPERATING REVENUES:</i>					
M&O Revenue	649,107	691,737	740,720	740,720	763,367
Interest Earnings	29,379	61,399	15,000	15,000	71,013
Total Revenues	\$678,487	\$753,136	\$755,720	\$755,720	\$834,380
<i>OPERATING EXPENDITURES:</i>					
Fuel/Gasoline	317,678	348,588	424,150	424,150	323,206
Other Supplies	18,195	12,045	3,990	3,990	18,655
Repairs & Maintenance	342,474	388,376	327,580	327,580	499,389
Other Services & Charges	140	2,564	-	-	6,468
Intergovernmental	-	1,563	-	-	-
Total Expenditures	\$678,487	\$753,136	\$755,720	\$755,720	\$847,719
Operating Revenue Over/(Under) Expenditures	(\$0)	\$0	\$0	\$0	(\$13,339)
<i>OTHER FINANCING SOURCES:</i>					
Interfund Loan (Fund 302 LID Interim Financing)	-	-	-	880,204	-
Replacement Reserves Collections	831,415	942,870	805,481	805,481	805,481
Capital Contribution	79,941	-	127,320	127,320	-
Proceeds From Sale of Assets	29,175	52,500	-	-	13,339
Transfer In from Fund 181 Felony Seizure	48,519	-	-	-	-
Transfer In From Fund 504 Risk Management	4,395	-	-	81,184	81,184
Total Other Financing Sources	\$993,445	\$995,370	\$932,801	\$1,894,189	\$900,004
<i>OTHER FINANCING USES:</i>					
Fleet & Equipment New & Replacement	965,660	722,714	905,000	1,106,779	941,993
Interfund Loan To Fund 302 LID Interim Financing	505,778	374,426	-	-	-
Transfer to Fund 001 General	96,050	16,000	-	-	-
Total Other Financing Uses	\$1,567,488	\$1,113,140	\$905,000	\$1,106,779	\$941,993
Total Revenues	\$1,671,932	\$1,748,506	\$1,688,521	\$2,649,909	\$1,734,384
Total Expenditures	\$2,245,975	\$1,866,277	\$1,660,720	\$1,862,499	\$1,789,712
Beginning Fund Balance:	\$4,527,589	\$3,953,548	\$4,787,279	\$3,835,778	\$3,835,778
Ending Fund Balance:	\$3,953,546	\$3,835,778	\$4,815,080	\$4,623,188	\$3,780,451

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 502 PROPERTY MANAGEMENT					
<i>OPERATING REVENUES:</i>					
M&O Revenue	718,379	677,621	677,111	677,111	683,461
Interest Earnings	2,731	10,536	-	-	14,728
Total Operating Revenues	\$ 721,111	\$ 688,157	\$ 677,111	\$ 677,111	\$ 698,189
<i>OPERATING EXPENDITURES:</i>					
City Hall Facility	397,455	366,268	369,505	369,505	369,872
Police Station	259,006	259,803	239,249	239,249	266,905
Parking Facilities/Light Rail	61,185	62,086	68,357	68,357	61,413
Total Operating Expenditures	\$ 717,646	\$ 688,157	\$ 677,111	\$ 677,111	\$ 698,189
Operating Revenue Over/(Under) Expenditures	\$ 3,464	\$ -	\$ -	\$ -	\$ (0)
<i>OTHER FINANCING SOURCES:</i>					
Replacement Reserve Collections / Other 1-Time	100,000	100,000	100,000	136,500	100,000
Total Other Financing Sources	\$ 100,000	\$ 100,000	\$ 100,000	\$ 136,500	\$ 100,000
<i>OTHER FINANCING USES:</i>					
Capital/1-Time/6-Year Property Management Plan	44,633	43,761	68,000	277,411	157,082
Total Other Financing Uses	\$ 44,633	\$ 43,761	\$ 68,000	\$ 277,411	\$ 157,082
Total Revenues	\$ 821,111	\$ 788,157	\$ 777,111	\$ 813,611	\$ 798,188
Total Expenditures	\$ 762,279	\$ 731,918	\$ 745,111	\$ 954,522	\$ 855,271
Beginning Fund Balance:	\$378,068	\$436,900	\$316,436	\$493,139	\$493,139
Ending Fund Balance:	\$436,900	\$493,139	\$348,436	\$352,228	\$436,057

	2017 Annual Actual	2018 Annual Actual	2019 Original Budget	2019 Revised Budget	2019 Annual Actual
FUND 503 INFORMATION TECHNOLOGY					
<i>REVENUES:</i>					
M&O Revenue	1,090,858	1,218,422	1,597,212	1,597,212	1,202,671
Misc/Interest/Other	0	1,002	-	-	2,201
Total Operating Revenues	\$ 1,090,858	\$ 1,219,424	\$ 1,597,212	\$ 1,597,212	\$ 1,204,872
<i>EXPENDITURES:</i>					
Personnel	494,918	521,877	546,982	546,982	562,728
Supplies	44,135	134,355	174,520	174,520	40,330
Services & Charges	551,805	563,192	875,710	875,710	601,814
Total Operating Expenditures	\$1,090,858	\$1,219,424	\$1,597,212	\$1,597,212	\$1,204,872
Operating Revenue Over/(Under) Expenditures	\$0	\$0	\$0	\$0	\$0
<i>OTHER FINANCING SOURCES:</i>					
Replacement Reserve Collection	22,500	47,500	66,844	66,844	48,678
Capital Contrib & Other 1-Time /6-Year Strategic Plan	653,007	402,720	318,750	1,217,611	593,944
Total Other Financing Sources	\$675,507	\$450,220	\$385,594	\$1,284,455	\$642,622
<i>OTHER FINANCING USES:</i>					
One-Time/Capital	653,005	402,720	318,750	1,217,611	593,944
Total Other Financing Uses	\$653,005	\$402,720	\$318,750	\$1,217,611	\$593,944
Total Revenues	\$1,766,365	\$1,669,644	\$1,982,806	\$2,881,667	\$1,847,494
Total Expenditures	\$1,743,863	\$1,622,144	\$1,915,962	\$2,814,823	\$1,798,816
Beginning Fund Balance:	\$20,000	\$42,500	\$65,000	\$90,000	\$90,000
Ending Fund Balance:	\$42,500	\$90,000	\$131,844	\$156,844	\$138,678

	2017	2018	2019	2019	2019
	Annual Actual	Annual Actual	Original Budget	Revised Budget	Annual Actual
FUND 504 RISK MANAGEMENT					
<i>REVENUES:</i>					
M&O Revenue	1,064,277	2,297,703	1,434,659	1,434,659	1,561,705
AWC Retro Refund	-	-	-	5,000	-
Interest/Miscellaneous	(686)	94	-	-	99
Insurance Proceeds/3rd Party Recoveries	207,728	120,648	150,000	531,184	285,581
Total Revenues	\$1,271,319	\$2,418,445	\$1,584,659	\$1,970,843	\$1,847,386
<i>EXPENDITURES:</i>					
Safety Program	1,790	4,696	3,980	3,980	2,782
AWC Retro Program	30,462	33,911	24,000	24,000	35,792
WCIA Assessment	1,055,879	1,169,200	1,406,679	1,411,679	1,411,230
Claims/Judgments & Settlements	183,189	1,210,638	150,000	450,000	316,397
Total Expenditures	\$1,271,319	\$2,418,445	\$1,584,659	\$1,889,659	\$1,766,202
<i>OTHER FINANCING SOURCES:</i>					
Capital Contribution/1-Time M&O	\$154,588	-	-	-	-
Total Other Financing Sources	\$154,588	\$0	\$0	\$0	\$0
<i>OTHER FINANCING USES:</i>					
One-Time/Capital	150,193	-	-	-	-
Transfer To Fund 501 Fleet & Equipment	4,395	-	-	81,184	81,184
Total Other Financing Uses	\$154,588	\$0	\$0	\$81,184	\$81,184
Total Revenues	\$1,425,907	\$2,418,445	\$1,584,659	\$1,970,843	\$1,847,386
Total Expenditures	\$1,425,907	\$2,418,445	\$1,584,659	\$1,970,843	\$1,847,386
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0

**Caseloads of the Courts of Washington
State-Wide Court Activity Trends by Type of Case - 2013 to 2017**

	2013	2014	% Chg	2015	% Chg	2016	% Chg	2017	% Chg
CASE FILINGS (EXCEPT PARKING)									
Traffic Infractions	867,880	824,732	-5 %	810,635	-1.7 %	715,216	-11.8 %	710,067	-0.7 %
Non-Traffic Infractions	30,864	32,375	4.9 %	35,870	10.8 %	32,021	-10.7 %	29,245	-8.7 %
DUI/Physical Control Misdemeanors	31,730	28,588	-9.9 %	26,363	-7.8 %	24,425	-7.4 %	25,619	4.9 %
Other Traffic Misdemeanors (1)	93,816	78,654	-16.2 %	73,948	-6 %	73,018	-1.3 %	70,270	-3.8 %
Non-Traffic Misdemeanors	110,747	106,136	-4.2 %	104,953	-1.1 %	98,291	-6.3 %	98,285	0 %
Felony Complaints (2)	6,473	6,572	1.5 %	5,634	-14.3 %	5,750	2.1 %	4,716	-18 %
Civil	126,600	126,131	-0.4 %	118,981	-5.7 %	105,785	-11.1 %	101,212	-4.3 %
Civil Harassment Protection (3)	8,270	7,038	-14.9 %	7,282	3.5 %	7,216	-0.9 %	7,595	5.3 %
Domestic Violence Protection (3)	2,010	1,789	-11 %	1,755	-1.9 %	1,886	7.5 %	1,839	-2.5 %
Sexual Assault Protection	63	63	0 %	73	15.9 %	93	27.4 %	84	-9.7 %
Stalking Protection	81	484	497.5 %	409	-15.5 %	398	-2.7 %	389	-2.3 %
Small Claims	13,690	13,446	-1.8 %	14,500	7.8 %	13,500	-6.9 %	12,192	-9.7 %
Total Non-Parking Filings	1,292,224	1,226,008	-5.1 %	1,200,403	-2.1 %	1,077,599	-10.2 %	1,061,513	-1.5 %
CHARGE DISPOSITIONS (EXC. PARKING)									
Traffic Infraction	1,060,505	994,576	-6.2 %	975,573	-1.9 %	861,642	-11.7 %	831,783	-3.5 %
Non-Traffic Infraction	41,593	41,209	-0.9 %	42,709	3.6 %	42,681	-0.1 %	41,279	-3.3 %
DUI/Physical Control	20,949	19,812	-5.4 %	18,861	-4.8 %	17,155	-9 %	16,953	-1.2 %
Other Traffic Misdemeanor (1)	88,599	83,819	-5.4 %	74,257	-11.4 %	72,128	-2.9 %	65,697	-8.9 %
Non-Traffic Misdemeanor	146,942	139,381	-5.1 %	135,217	-3 %	130,024	-3.8 %	124,405	-4.3 %
Felony Preliminary (4)	6,683	6,644	-0.6 %	6,590	-0.8 %	5,946	-9.8 %	5,537	-6.9 %
Civil	103,766	117,137	12.9 %	102,464	-12.5 %	91,445	-10.8 %	82,391	-9.9 %
Civil Case Protection Orders	9,056	8,133	-10.2 %	8,855	8.9 %	10,600	19.7 %	11,923	12.5 %
Small Claims	10,709	9,770	-8.8 %	10,208	4.5 %	10,966	7.4 %	9,768	-10.9 %
Total Non-Parking Dispositions	1,488,802	1,420,481	-4.7 %	1,374,734	-3.3 %	1,242,587	-9.6 %	1,189,736	-4.2 %
CONTESTED PROCEEDINGS (EXC. PARKING)									
Jury Trials	2,254	2,208	-2 %	1,933	-12.5 %	1,873	-3.1 %	1,788	-4.5 %
Non-Jury Trials and Contested Small Claims Hrg	10,686	8,710	-18.5 %	10,535	21 %	14,205	34.8 %	14,071	-0.9 %
Contested Traffic Inf. Hrgs.	117,158	109,512	-6.5 %	105,701	-3.5 %	97,705	-7.6 %	92,608	-5.2 %
Contested Non-Traffic Inf. Hrgs.	3,018	2,729	-9.6 %	2,687	-1.5 %	2,901	8 %	2,494	-14 %
Cont. Non-Parking Proceedings	133,116	123,159	-7.5 %	120,856	-1.9 %	116,684	-3.5 %	110,961	-4.9 %
REVENUE (EXC. PARKING)									
Traffic Infractions	123,865,192	116,200,744	-6.2 %	114,114,848	-1.8 %	107,109,864	-6.1 %	102,688,456	-4.1 %
Non-Traffic Infractions	2,230,292	2,397,099	7.5 %	2,203,290	-8.1 %	2,168,131	-1.6 %	1,903,570	-12.2 %
DUI/Physical Control	15,589,450	15,945,249	2.3 %	16,157,326	1.3 %	14,671,837	-9.2 %	13,417,189	-8.6 %
Other Traffic Misdemeanors (1)	12,331,779	11,842,630	-4 %	11,243,323	-5.1 %	10,035,672	-10.7 %	9,042,164	-9.9 %
Non-Traffic Misdemeanors	6,040,283	5,504,790	-8.9 %	5,243,058	-4.8 %	4,560,529	-13 %	3,885,085	-14.8 %
Criminal Court Costs Recovered	6,958,311	6,453,750	-7.3 %	6,057,512	-6.1 %	5,224,031	-13.8 %	4,836,619	-7.4 %
Civil	10,553,781	10,670,775	1.1 %	10,103,117	-5.3 %	9,241,331	-8.5 %	8,884,127	-3.9 %
Small Claims	330,930	273,983	-17.2 %	195,652	-28.6 %	191,031	-2.4 %	174,180	-8.8 %
Total Non-Parking Revenue	177,900,016	169,289,024	-4.8 %	165,318,128	-2.3 %	153,202,432	-7.3 %	144,831,392	-5.5 %
PSEA-2	24,792,476	23,380,570	-5.7 %	23,120,588	-1.1 %	21,621,780	-6.5 %	20,495,304	-5.2 %
PARKING INFRACTION ACTIVITY									
Filings	909,055	809,825	-10.9 %	882,417	9 %	989,797	12.2 %	941,784	-4.9 %
Dispositions	670,121	639,238	-4.6 %	696,667	9 %	791,333	13.6 %	776,705	-1.8 %
Contested Hearings	21,842	20,077	-8.1 %	19,164	-4.5 %	20,482	6.9 %	18,837	-8 %
Revenue	53,885,932	43,985,888	-18.4 %	48,878,088	11.1 %	53,027,396	8.5 %	55,582,052	4.8 %

(1) In City of Redmond v. Moore, 151 Wn.2d 664 (2004), the Washington State Supreme Court held that "Driving With License Suspended" (DWLS) statutes providing for the mandatory suspension of a driver's license without an administrative hearing violate procedural due process and are unconstitutional. The large percentage variations from 2003 to 2005 are due in large part to that decision.

(2) Some courts have felony probable-cause activity in addition to the formal felony complaint filings shown here. For felony probable-cause statistics, see the statewide trend table titled "Felony Activity" and the court-level table titled "Felony Complaints".

(3) Does not include related criminal charges, which are included in misdemeanor categories. The Stalking Protection Order cause of action was added pursuant to Chapter 84 Lav 2013 effective 7/28/2013.

(4) Includes dispositions of felony preliminary matters only.

(5) Overall parking infraction filings during 2012 were down approximately 12% compared to 2011. However, a review of information for individual courts or jurisdictions may show significant increases in parking infraction activity. This appears to be the results of legislative changes related to the Discover Pass (Chapter 262, Laws 2012) or new photo-enforcement violation filings.

City Council

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of City Council retreats	2 times per year	0	0	1	0
# of City Council sponsored/supported events	20 per year	5	10	8	10

MLK Jr. Celebration
 KWA Korean Night (Lunar New Year) Celebration
 Happy Hearts Dinner & Auction
 APCC Asia Pacific New Year Celebration
 3rd Annual WA State Patriotic Day
 CISC Champions Youth Breakfast
 Prepare Your Business for Disaster Recovery
 Lakewood Youth Summit
 Rotary Club of Lakewood Sportsmans Dinner & Auction
 Parks Appreciation Day
 Spring Community Clean-Up
 Pierce County Law Enforcement Memorial
 Ray Evans Memorial Fishing Event
 Greater Lake Annual Vision of Hope
 2/2 SBCT Community Day
 Arlington Project
 APCC Samoa Cultural Day
 SummerFEST Triathlon & SummerFEST
 National Night Out
 Partners For Parks - Barn Bingo
 Colonial Plaza grand opening celebration
 September 11th Remembrance Ceremony
 2019 Film Arts and Book Festival (FAB)
 Summer Concert Series at Fort Steilacoom Park Pavilion
 Truck & Tractor Day
 8th Annual Filipino American History Month Celebration
 Greater Tacoma Pierce County Purchasing Forum
 Make a Difference Day
 Community HealthCare 50th Anniversary Celebration
 Fall Community Clean Up
 2/2 SBCT Event
 Pierce College International Night
 Christmas Tree Lighting Ceremony, Parade and Holiday Festival
 Cocoa with a Cop

City Manager

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Average # of items on study session agendas	< 6 items	4.5	4.3	3.5	3.6
# of presentations of State of the City	10	3	6	2	0
# of new followers: City Twitter	45 per quarter	100	56	13*	50
# of new followers: LPD Twitter	45 per quarter	441	195	87*	246
#of new likes: City FB	45 per quarter	375	225	279	281
#of new likes: LPD FB	45 per quarter	423	450	906	623
#of new likes: Parks FB	45 per quarter	6	61	78	34
#of new likes: Senior Ctr FB	45 per quarter	10	21	20	16
# of posts: City Instagram	45 per quarter	38	38	36**	33
# of multimedia items produced - video	3 per quarter	2	10	4	7

* = Twitter had outages in August and September 2019 that affected the "new followers" data, which means the totals may not be correct.

** Does not include live Instagram posts that occurred or the "stories" created from SummerFEST, which do not appear in our Instagram timeline.

Finance

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Type/Description- Finance					
# of invoices paid annually	n/a	2146	2229	2069	1906
% of invoices paid within 30 days of invoice date ⁽¹⁾	95%	89.4%	90.5%	89.5%	89.9%
% of accounts receivable aged balances over 60 days versus annual billing ⁽²⁾	5%	12.2%	5.5%	2.72%	1.54%
GFOA Award Received for Current Year CAFR ⁽³⁾	Yes	n/a	n/a	n/a	n/a
GFOA Award Received for Biennium's Budget Document	Yes	n/a	n/a	n/a	n/a
Clean Audit for Prior Fiscal Year	Yes	n/a	Yes	Yes	n/a
Bond Rating Per Standard & Poor's ⁽⁴⁾	AA	AA	AA	AA	AA

(1) Requires coordination with departments to ensure Accounts Payable receives invoices timely.

(2) Increase in Qtr 1 due to \$67K of 4Q18 invoices not paid until 2Q19.

(3) FY2019 CAFR Award received in 1Q20.

(4) Bond rating upgraded June 2018.

Human Resources

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measures- Human Resources					
Number of current (unexpired) Collective Bargaining Agreements as of EOQ	4	3	4	4	2
Voluntary Employee Turnover Rate (not reported cumulatively)	<12%	1.91%	1.89%	2.32%	1.85%
Average number of recruitments/analyst	n/a	7.5	6	3	3.5
Average number of applications received/position	n/a	33	54	47	15
Percentage of employees hired during the quarter last year and still employed	100%	83%	100%	100%	89%
Average number of days to complete external recruitment (excluding Police Officers)	<45	32.5	55	19.25	37.5%
Average number of FTEs filled City-wide	220	210	211	215.65	215.8
Percentage of performance evaluations due during quarter completed	100%	47%	32%	47%	49%
Percentage of City Leadership Team who have achieved WCIA Supervisor credential	100%	29%	29%	30%	30%
Number of categories (out of 112) where workforce underutilization is 3% or greater	0	16	16	16	16%
Measures- Risk Management					
Percentage of employees in compliance with quarterly mandatory training	100%	73%	87%	97%	98%
Percentage Stay at Work applications of total medical releases to light duty	70%	100%	0%	33%	0
Percentage workers comp developed claim expense of total annual premium cost = Loss Ratio% (reported cumulative YTD)	<70%	2.3%	37.8%	not available	not available
Worker's Compensation Experience Factor	<1.0	1.1587	1.1587	1.1587	1.1587
Percentage of vehicle incidents that were preventable by the City employee	0%	67%	14%	25%	100%

Information Technology

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of new systems implemented	n/a	0	0	0	
# of users served	n/a	245	259	259	259
# of personal computers maintained	n/a	420	454	454	428
# of applications maintained	n/a	139	139	139	139
# of servers maintained (LAN/WAN)	n/a	90	84	83	83
# of phones operated and maintained	550	519	519	519	519
% of Lakewood IT systems up-time	100%	100.00%	100%	100%	100%
% of SS911 systems up-time	100%	n/a	n/a	99.99%	100%
% of communications up-time	100%	100.00%	100%	100%	100%
Number of help desk requests received	n/a	505	428	495	457
Help desk requests resolved: Total requests resolved ⁽¹⁾	n/a	426	397	485	451

(1) Unresolved projects include: requests that are part of a larger/major project are left open until task/project is completed; some issues require follow-up with departments for clarity/recreate issue/testing and due to schedules may not occur immediately; and some is due to timing of when requests are closed (improvement in progress).

Measures related to cybersecurity in progress.

Community Economic Development

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- CDBG					
# of persons with new or improved access to public facility or infrastructure	5,115	0	0	5,115	0
# of owner-occupied units rehabilitated	12	2	0	2	0
# of new affordable housing units constructed	9	1	3	1	0
# persons with access to affordable housing through fair housing activities	40	6	1	0	0
# units assisted that are occupied by the elderly	tbd	2	1	1	0
# of homebuyers receiving direct financial assistance through down payment assistance/closing costs	1	0	0	0	0
\$ program income received (CDBG & NSP)	tbd	\$17,406	\$4,448	\$14,158	\$65,213
*Types of jobs created (using Economic Development Administration (EDA) classifications)		0	0	9 (8 auto service tech; 1 office reception)	0
# of households receiving sewer connection assistance through PWTF program	5	0	0	0	0
Measure - Nuisances and Abatements**					
#of dangerous building abatements completed annually	30	7	0	0	5
#of dangerous building abatements pending		2	0	19	20
#of public nuisances completed annually	3	0	0	1	2
#of public nuisances pending		0	0	2	4
Measure- RHSP					
# rental properties registered	3,732	1,536	65	100	198
# rental units registered	13,915	7,471	1,679	573	1,116
# rental properties inspected annually	913	8	247	194	232
# rental units inspected annually	2,451	24	575	497	787
Measure- Economic Development					
\$ investment created through economic dev efforts	\$320,000,000	\$81,205,532	\$99,964,298	\$43,532,117	\$78,614,358
# of business retention/expansion of interviews conducted	80	28	22	31	20
# of new market rate, owner-occupied housing units constructed annually	40	18	15	6	9
# of projects where permit assistance was provided	40	11	17	8	12
# of special projects completed	50	18	28	7	18
# of economic development inquiries received	200	68	97	130	68
# of participant attending forums, focus groups, or special events	500	35	180	50	230
# of new companies located in Lakewood	20	125	222	185	21
# of new development projects assisted	30	9	8	10	5
Measure- Building Permit					
# of permits issued	tbd	230	495	501	490
# of plan reviews performed	tbd	177	298	364	218
# of inspections performed	tbd	1,700	1,724	1,928	1,822
Measure- Long Range Planning					
# of privately initiated land use amendments	4	PC action pending, May 1, 2019.	2019 Amendments adopted by Council.	0	Amendments adopted by the City Council.
# of city initiated land use amendments	6	PC action pending, May 1, 2019.	2019 Amendments adopted by Council.	2019 Amendments adopted by Council + golf course site specific rezoning.	N/A.
JBLM lighting regulations	2019	To be incorporated into the 18A update.	Under review by the planning commission.	Under review by Council.	Lighting regulations adopted by the City Council.
Title 18A update	2018/19	PC review strtd, 1st quarter of 2019.	Under review by the planning commission.	Under review by Council.	Revised Title 18A adopted by the City Council.
Downtown Plan & related documents	7/10/2018	Completed.	N/A	N/A	Downtown Plan amended by the City Council to comply with revised 18A.
Shoreline Management Plan update	2018/19	CC action pending, May 6, 2019.	Approved by City Council.	Completed; approved by DOE.	N/A.
2020 Comprehensive Plan Docket	12/16/2019	N/A	N/A	Under review by the planning commission.	Docket approved by the City Council.
Review of Residential Zones & Development Patterns	12/16/2019	N/A	N/A	Draft report finalized.	Reviewed by City Council; PDD revisions to be incorporated into 2020 zoning code annual amendments.
Complete annual assignments - capital facilities plan update, tracking housing date, and prepare multi-family tax credit report	Annual	Ongoing.	Ongoing.	Ongoing.	Ongoing.

Community Economic Development

Permit Type- Current Planning	Quarter 1					Quarter 2					Quarter 3					Quarter 4				
	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target
Zoning Certification	30	10	9.00	100%	0	30	9	11	100%	0	30	17	10.25	100%	0%	30	18	11.8	100%	0%
Conditional use	120	1	12.00	100%	0	120	0				120	0				120	0			
Administrative use	120	2	8.50	100%	0	120	0				120	1	22	100%	0%	120	0			
Preliminary plat	120	0				120	0				120	0				120	0			
Preliminary short plat	90	6	23.50	100%	0	90	5	12.6	100%	0	90	3	15	100%	0%	90	4	15	100%	0%
Sign permit	20	14	6.00	100%	0	20	11	3.3	100%	0	20	19	5	100%	0%	20	18	4.3	100%	0%
Site development permit	90	0	0.00	0%	0	90	0				90	0				90				
Building Permit	20	77	6.50	100%	0	20	113	10.5	100%	0	20	121	9	100%	0%	20	82	6.4	100%	0%
Shoreline permit	180	3	8.00	100%	0	180	7	14.7	100%	0	180	9	13.5	89%	11%	180	8	16.12	100%	0%
Permit Type	Target # of Days	Total Permits	Average Days	# w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target
Residential model homes (basic)	30	0				30	0				30	0				30	0			
New single family residential	30	5	41.6	20%	4	30	3	36	0%	3	30	10	31	20%	80%	30	10	5.20	100%	0
Residential additions	30	12	42.6	33%	8	30	13	18	70%	4	30	6	12	100%	0%	30	5	31.00	60%	2
New multi-family *	30	1	42.0	0%	1	30	0				30	0				30	0			
New commercial buildings *	30	7	29.1	26%	5	30	8	23	60%	2	30	1	29	100%	0%	30	4	8.50	100%	0
Commercial tenant improvements - major (change of use)	30	44	20.25	59%	18	30	38	9	82%	7	30	48	21	84%	16%	30	28	16.50	78%	6

Staffing Changes:

- Building Official retired March 2019. New Building Position was hired in July 2019.
- RHSP Coordinator was hired May, 2019, as a RHSP coordinator. (This is a full-time position with an end-date.)
- Office Assistant was hired October 2019. (This is also a full-time position with an end-date.)
- Building Inspector resigned December 2019 to accept a Building Inspector position with another city. This position was not filled. Instead, the city contracted for inspection services.

Legal

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of days on average to review/process a contract	3	1.63	2.18	1.62	1.8
% of cases disposed of in accordance with departmental standards	n/a	100%	100%	100%	100%
# of criminal citation cases filed		533	736	949	730
# of days on average for PRA response	30	40.34	13.18	13.5	20.24
Provide discovery within 14 calendar days of a request in 90% or more of the cases in which discovery is authorized/requested/required	90%	100%	100%	100%	100%
Make In Custody charging decisions within 8 hours of receipt of the report(s) in 90% or more of the cases	90%	100%	100%	100%	100%
Review all felony In Custody NCF cases from Pierce County within 8 hours of receipt of the report(s) in 95% or more of the cases	95%	100%	100%	100%	100%
Review incidents for charging decision within 30 days of receipt	90%	90%	90%	100%	100%

Municipal Court

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of community group road tours	8	6	4	3	3
# of incidents with offenders involving risk managemen	0	0	0	0	0
# of work crew hours performed in lieu of jail	n/a	728	584	536	496
Cost saved by using alternative sentencing	n/a	\$13,000	\$12,568	\$3,398	\$433
Cost saved from reduced number of court transports	\$35,000	\$6,809	\$7,950	\$5,632	\$3,722
Number of Veteran's Court participants	n/a	8	8	8	9
Number of Veteran's Court graduates	n/a	2	2	0	1

Police

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- Specialty Units					
# of traffic stops	9,000	1,843	1,977	2758	2356
Property Room Audits	1	0	0	0	1
Animal Complaints	2,600	533	644	726	635
# of captures by K9	25	3	7	9	3
Marine Service Hours	90	36	130	165	32
SRT Missions	24	6	7	1	
SRT Training Days	31	6	6	8	10
Civil Disturbance missions	0	0	0	0	0
Civil Disturbance Team Training Days	13	2	2	0	2
Vehicle Collisions (Fatality)	0	0	2	0	1
Vehicle Collisions (Injury)	250	49	54	68	62
Vehicle Collisions (Non-Injury)	2,100	238	265	229	268
Measure- Criminal Investigations					
Cases assigned for follow up	1,000	547	462	566	339
Cases cleared by investigation	700	371	287	330	189
# of findings during Special Operations quarterly audits	0	0	0	0	0
Measure- Patrol					
# of arrests	2,500	554	601	599	517
# of self-initiated calls for service	2,200	4,842	5,046	6067	5493
# of minutes to respond to call for service*	12	20.49	25.27	25.59	23.1
Top Priority calls: Average time from receipt to dispatch (in minutes)	3	3.06	3.83	3.46	2.94
Top Priority calls: Average time from dispatch to arrival on scene (in minutes)	3.5	5.03	4.27	4.14	4.01
Total calls for service	55,000	12,838	14,555	15,352	14093
Measure- Professional Standards					
% of officers meeting state requirements for annual training hours	100	100	100	100	100
# of training hours provided	8,080	2,441	3,419	2,113	3,226
Successful WASPC accreditation	Yes	N/A	N/A	N/A	N/A
# of internal investigations conducted	8	5	4	0	3
Use of force as percent of arrests	0.03	0.05%	0.04%	0.06%	0.06%
Uses of force as percent of calls for service	0.10%	0.002%	.0017%	.0022%	0.21%
Pursuits	35	10	7	12	5
Pursuit Terminations	15%	60%	45%	42%	60%
Promotional processes completed	2	0	1	2	0
Hiring processes completed	4	0	4	1	0
Measure - CSRT					
Total number of code enforcement complaints received	600	178	158	174	170
Average calendar days: Code complaint to first investigation	7	2	2	2	3
Total code enforcement cases initiated during the reporting period	500	172	207	163	158
Code enforcement cases resolved through voluntary compliance	300	65	71	50	48
Code enforcement cases resolved through forced compliance	0	6	10	9	20
Code enforcement: Average calendar days, Inspection to Forced Compliance	60	2	2	0	4
Code enforcement: Average calendar days, Inspection to Voluntary Compliance	14	20	2	13	10
Community Meetings Attended	120	31	36	56	36

* New, more accurate way to determine time for all CFS

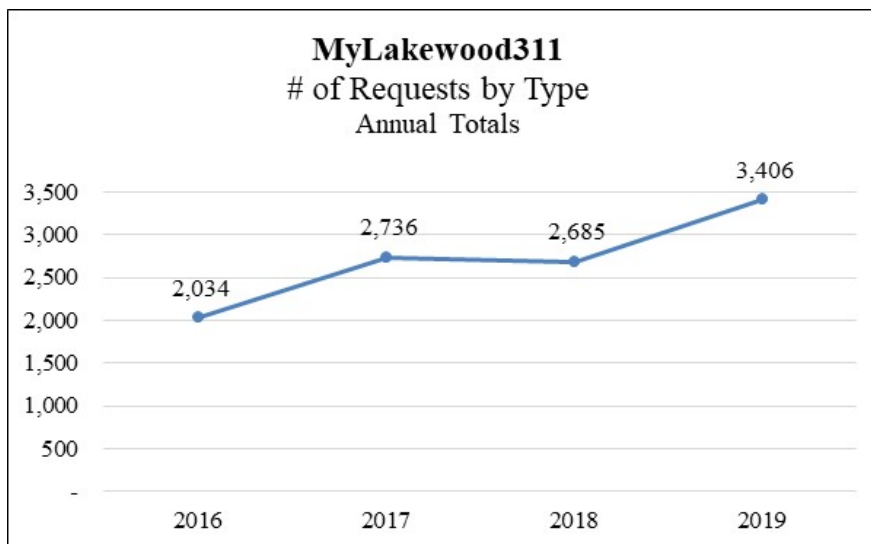
Parks and Recreation

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- Admin					
Cost Recovery % Target - 45% for parks and recreation services *	45 %	47%	48%	44%	45%
Measure- Human Services					
Monthly average attendance at Lakewood Community Collaboration Meetings	40 each month	34	36	42	38
# of human services contracts Managed	25	23	24	24	24
Measure- Recreation					
\$ vendor sales generated from Farmers Market	\$140,000	2,500	100,000	270,000	-
# of partners at SummerFEST	50	25	50	20	-
\$ vendor fees generated from SummerFest	\$17,000			21,145	-
\$ sponsorship, grants and in-kind service	\$70,000	\$35,800 monetary, (\$72k in-kind)	\$2,000 monetary (\$2,000)	-	1,500
Math Relay School/participants	8/240	-	11/320	-	3/60 (for 2020 math relay)
# of registered participants at SummerFEST Triathlon	200	74	200	190	-
Measure- Senior Center					
# of unduplicated seniors served	1,400	915	247	235	295
\$ revenue generated from grants, fees, donations & in-kind support	\$80,000	23,063	16,732	20,498	18,273
# of volunteer hours	1,300	551	695	460	435
Measure- Park Facilities					
# of special use permits generated at park site (not FSP)	160	3	63	74	4
Boat Launch Revenue	\$50,000	7,533	18,034	23,838	2,310
# of returning customers	20	3	23	22	4
Measure- Fort Steilacoom					
# of acres of open space to maintain	500	500	500	500	500
# of special use permits for park use	230	6	90	125	20
# of returning customers	25	4	26	51	17
Measure- Landscape					
# of sites maintained	38	38	43	43	45
# of special projects completed outside of regular maintenance schedule	10	2	-	3	12
Measure- Property Management					
# of square feet of coverage per building maintenance employee	158,615	158,615	158,615	158,615	158,615
# of unscheduled system failures	0	2 days LPD lightingCH electronic locks-reset; ST graffiti; ST half circuit elevator CH emergency generator-battery dead-remove & replace; LPD gun range heater dead-exhaust fan brought snow in; ST Kendrick St station elevator 1 & 2; LPD sump pump for forensics driveway; LPD rebuild Women's shower; LPD K9 area leak in ceiling	FSP LED lighting project at barn; CH Back flowtesting; PD backflow testing; PD 4 toilets & 3 floor drains backing up on E side of the building near cell; Ch Domestic Hot Water heater; replace burners and change ignitor; CH employee elevator; CH employee entrapment door not working; card access not working; employee elevator; cell access; 2 cells and archive room; PD Front Gate broken; PD rebuilt water pump generator (hoses & fluid), Human excrement at ST 2 different times; ST cleaned urine in all corners' multiple 50 amp receptacles at FSP; Traffic light at WSH; and power outlet box repair Wards LK.	FTU-47 control board needed to be replaced it was broken. LPD So Joel from Sound energy came in on scheduled PM maintenance time and replaced it.	FTU57 Run capacitor went out & FTU37 Run capacitor went out, Fire Alarm Testing at CH & PD& ST, Elevator Testing, FSP Park wiring theft incident, Toilet rebuild at Harry Todd, Harry Todd Wire Theft incident replace toilet at FSP, fiber project at FSP for Cyclocross
# of service requests	400	179	173	202	135
SWM Operations & Maintenance					
# of City street curb miles swept	3,600	1,057	494	700	1,525
# of catch basins cleaned or inspected	3,400	2,403	290	851	1,221
# of hours of storm drain pipe video inspections recorded	900	305	9	306	89
# of linear feet of storm drain pipe cleaned	30,000	19,404	1,435	20,842	5,771
# of tons of sweeping and vactor waste disposed of	2,000	544	191	310	336
# of gallons of sweeping and vactor liquid waste disposed of	100,000	44,300	17,400	22,610	19,650
Measure- Street Operations and Maintenance					
# of MyLakewood311 service requests regarding street maintenanc	NA	507	426	426	465
% of completed MyLakewood311 requests	100%	1	1	1	1
# of potholes responded to	<275	89	70	37	63
# of reported downed signs	<400	133	81	88	83
# of traffic signal major equipment failures	<2	-	-	-	-
# of after hour call outs	<250	15	4	14	26

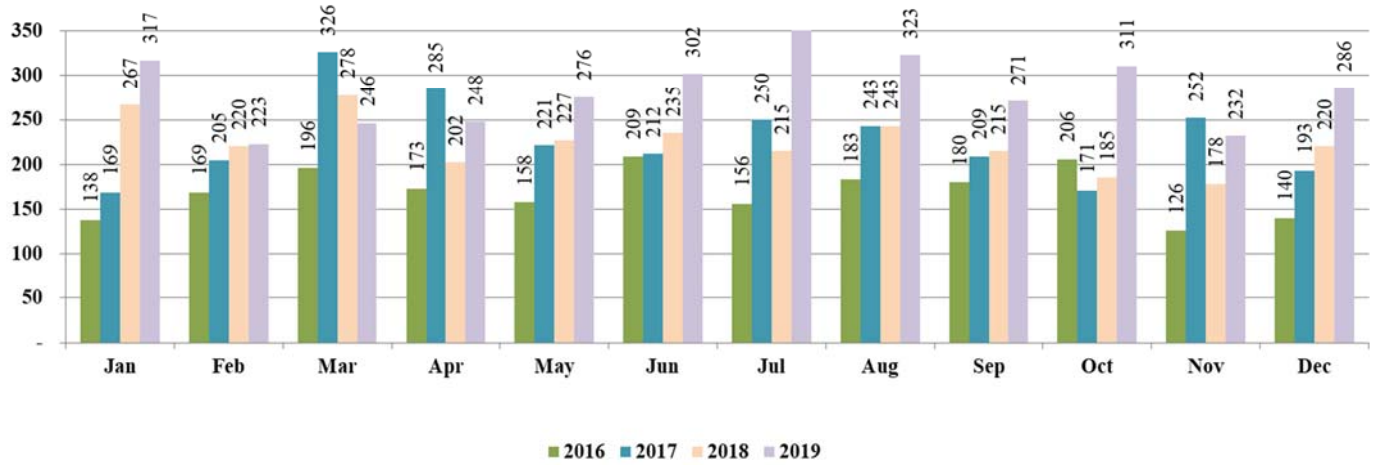
Public Works

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- Transportation Capital					
# of traffic signals operated and maintained	69	69	69	69	69
# of City maintained street lights	2,358	2,358	2,358	2,358	2,372
Annual transportation capital funds administered	\$13,648,052	\$498,071	\$1,460,416	\$4,077,007	\$915,255
Amount of transportation grant funds awarded	n/a	\$300,000	\$0	\$1,040,000	\$540,000
Measure- Surface Water Management					
# of businesses/properties inspected for SWM compliance	400/yr	62	80	55	37
# of volunteer hours for water quality sampling	150/yr	18	79	67	36
Average turnaround time for 1st review - Site Development Permits	30 days	32	24	30	28
Average turnaround time for Right of Way Permits	5 days	7	4	5	6

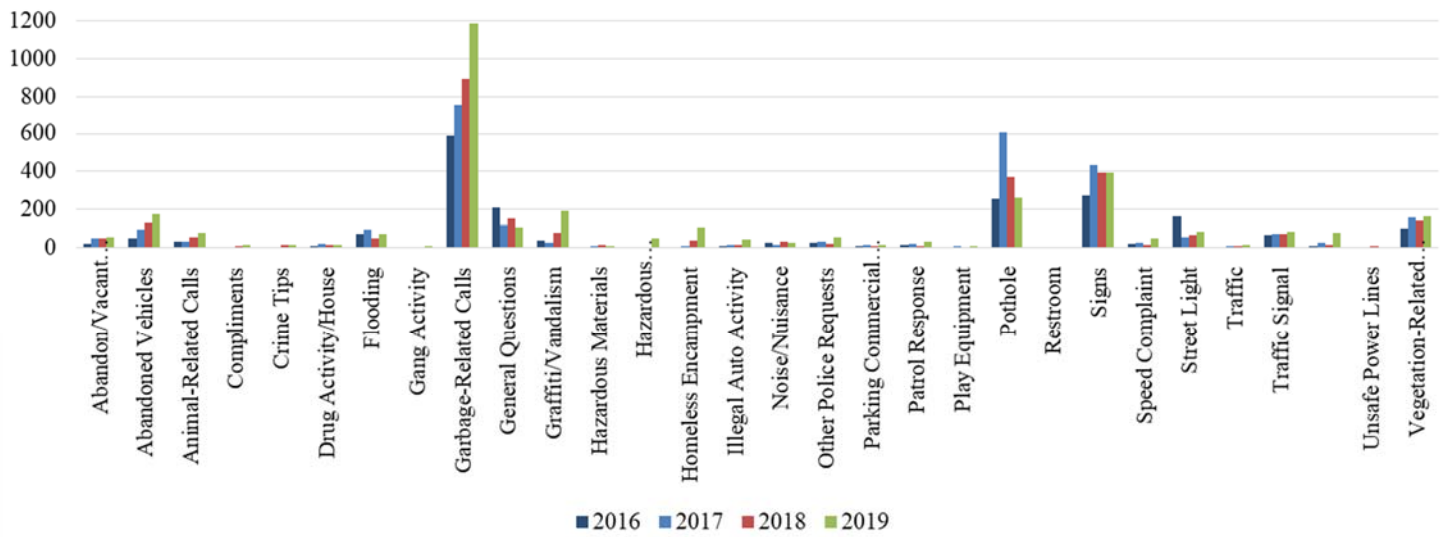
MyLakewood311 # of Requests by Type				
Annual Total				
Type	2016	2017	2018	2019
Abandon/Vacant Property	20	50	47	55
Abandoned Vehicles	52	96	131	178
Animal-Related Calls	35	33	53	77
Compliments	0	3	11	13
Crime Tips	3	5	15	13
Drug Activity/House	10	20	14	16
Flooding	75	97	47	75
Gang Activity	5	5	3	8
Garbage-Related Calls	590	757	893	1187
General Questions	211	121	151	110
Graffiti/Vandalism	40	27	78	192
Hazardous Materials	4	8	16	8
Hazardous Weather/Road Conditions	0	0	0	52
Homeless Encampment	0	7	40	105
Illegal Auto Activity	7	14	13	44
Noise/Nuisance	27	18	35	26
Other Police Requests	26	34	24	54
Parking Commercial Vehicle Private Property	9	14	9	18
Patrol Response	13	20	7	31
Play Equipment	5	11	3	7
Pothole	254	606	371	263
Restroom	0	0	2	2
Signs	273	437	394	392
Speed Complaint	22	28	18	47
Street Light	167	54	65	83
Traffic	0	11	11	17
Traffic Signal	69	74	71	86
Unpermitted/Prohibited Signs	11	27	17	80
Unsafe Power Lines	3	3	7	5
Vegetation-Related calls	103	156	139	162
Total	2,034	2,736	2,685	3,406



MyLakewood311 # of Requests by Month



MyLakewood311 # Requests by Type Annual Totals



MyLakewood311 # of Requests by Type
Year 2016

Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total Annual
Abandon/Vacant Property	-	-	-	1	1	7	2	6	2	-	-	1	20
Abandoned Vehicles	2	5	5	4	3	3	9	2	7	4	5	3	52
Animal-Related calls	1	10	5	1	2	8	3	1	-	1	2	1	35
Compliments*	-	-	-	-	-	-	-	-	-	-	-	-	-
Crime Tips	1	-	-	-	-	-	-	-	2	-	-	-	3
Drug Activity/House	-	-	-	1	2	1	1	2	2	-	1	-	10
Flooding	8	9	10	1	3	3	2	-	2	27	8	2	75
Gang Activity	-	-	3	-	-	-	1	-	-	-	-	1	5
Garbage-Related calls	17	37	32	48	61	65	52	79	62	46	44	47	590
General Questions	14	10	9	19	22	33	22	20	24	14	12	12	211
Graffiti/Vandalism	-	-	6	3	6	-	2	2	6	10	2	3	40
Hazardous Materials	-	-	2	-	1	-	-	-	-	-	-	1	4
Hazardous Weather/Road Conditions	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Encampment*	-	-	-	-	-	-	-	-	-	-	-	-	-
Illegal Auto Activity	-	-	-	-	1	-	-	1	3	1	-	1	7
Noise/Nuisance	2	3	2	1	4	3	1	2	5	1	2	1	27
Other Police Requests	1	1	1	5	3	1	6	4	3	-	-	1	26
Parking Commercial Vehicle Private Property	-	-	-	-	-	2	1	1	2	1	2	-	9
Patrol Response	2	-	1	1	2	-	1	3	2	1	-	-	13
Play Equipment	-	-	-	-	-	-	1	3	-	1	-	-	5
Pothole	31	33	30	39	8	11	10	7	9	35	22	19	254
Restroom	-	-	-	-	-	-	-	-	-	-	-	-	-
Signs	18	14	43	23	16	29	14	19	22	38	11	26	273
Speed Complaint	1	2	1	1	6	5	-	-	1	3	2	-	22
Street Light	29	31	20	10	5	10	13	12	14	6	8	9	167
Traffic	-	-	-	-	-	-	-	-	-	-	-	-	-
Traffic Signal	7	9	11	6	1	6	3	7	7	2	3	7	69
Unpermitted/Prohibited Signs	2	1	1	-	1	1	1	2	-	-	-	2	11
Unsafe Power Lines	-	-	1	1	-	1	-	-	-	-	-	-	3
Vegetation-related calls	2	4	13	8	10	20	11	10	5	15	2	3	103
Total	138	169	196	173	158	209	156	183	180	206	126	140	2,034

* Not a category in 2016

MyLakewood311 # of Requests by Type
Year 2017

Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total Annual
Abandon/Vacant Property	3	1	4	4	1	10	9	5	7	2	1	3	50
Abandoned Vehicles	3	4	11	6	6	7	6	7	13	12	16	5	96
Animal-Related Calls	1	2	1	4	7	1	3	1	3	1	7	2	33
Compliments	-	-	-	-	-	-	-	-	-	-	2	1	3
Crime Tips	1	1	2	1	-	-	-	-	-	-	-	-	5
Drug Activity/House	-	2	2	1	5	1	1	2	1	2	1	2	20
Flooding	10	14	11	4	5	3	2	-	1	5	31	11	97
Gang Activity	-	-	2	-	-	-	1	2	-	-	-	-	5
Garbage-Related Calls	50	49	56	64	61	63	79	95	69	55	59	57	757
General Questions	6	10	4	15	14	12	18	7	17	4	9	5	121
Graffiti/Vandalism	2	-	8	3	1	4	6	2	-	1	-	-	27
Hazardous Materials	1	-	1	-	2	1	-	1	-	1	-	1	8
Hazardous Weather/Road Conditions	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Encampment	-	-	-	-	-	-	-	-	-	3	4	-	7
Illegal Auto Activity	1	1	-	3	-	2	-	2	2	-	1	2	14
Noise/Nuisance	1	-	-	3	1	2	1	5	3	1	1	-	18
Other Police Requests	5	5	3	-	1	2	6	7	1	1	1	2	34
Parking Commercial Vehicle Private Property	-	3	3	-	-	3	-	-	3	1	1	-	14
Patrol Response	-	-	5	1	2	-	3	6	1	1	1	-	20
Play Equipment	-	-	6	2	1	-	1	1	-	-	-	-	11
Pothole	35	62	140	100	57	34	18	27	10	16	49	58	606
Restroom	-	-	-	-	-	-	-	-	-	-	-	-	-
Signs	27	33	45	42	32	25	42	36	46	37	52	20	437
Speed Complaint	-	1	5	5	3	7	1	3	1	1	-	1	28
Street Light	8	6	2	3	4	2	1	4	5	7	3	9	54
Traffic	-	-	-	1	-	1	1	1	5	1	-	1	11
Traffic Signal	11	3	10	12	7	3	8	5	6	4	3	2	74
Unpermitted/Prohibited Signs	-	-	1	-	1	3	8	4	1	4	-	5	27
Unsafe Power Lines	-	1	-	-	1	-	-	-	-	-	-	1	3
Vegetation-Related Calls	4	7	4	11	9	26	35	20	14	11	10	5	156
Total	169	205	326	285	221	212	250	243	209	171	252	193	2,736

MyLakewood311 # of Requests by Type

Year 2018

Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total Annual
Abandon/Vacant Property	1	3	1	8	3	5	2	8	7	3	4	2	47
Abandoned Vehicles	5	10	19	11	17	15	8	8	7	15	7	9	131
Animal-Related Calls	2	3	5	4	4	11	3	8	4	4	4	1	53
Compliments	5	-	-	1	-	-	1	1	-	1	-	2	11
Crime Tips	1	-	-	1	1	2	2	1	1	2	4	-	15
Drug Activity/House	-	1	3	-	2	2	1	1	-	1	2	1	14
Flooding	10	6	4	1	1	1	2	2	3	1	5	11	47
Gang Activity	-	-	-	-	-	-	2	-	-	-	1	-	3
Garbage-Related Calls	63	67	99	63	83	80	82	86	80	67	58	65	893
General Questions	4	9	20	6	13	16	22	20	10	13	12	6	151
Graffiti/Vandalism	3	2	2	2	15	7	9	11	6	5	11	5	78
Hazardous Materials	1	2	-	2	-	2	1	1	-	-	4	3	16
Hazardous Weather/Road Conditions	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Encampment	-	3	9	2	5	3	1	8	5	1	2	1	40
Illegal Auto Activity	-	1	1	1	2	2	1	2	-	3	-	-	13
Noise/Nuisance	3	3	2	5	4	7	3	-	4	2	1	1	35
Other Police Requests	-	-	2	2	5	1	6	2	3	-	1	2	24
Parking Commercial Vehicle Private Property	-	-	-	-	3	1	-	-	4	-	1	-	9
Patrol Response	-	-	1	-	1	2	1	1	1	-	-	-	7
Play Equipment	-	-	1	-	1	1	-	-	-	-	-	-	3
Pothole	117	52	46	51	12	16	10	12	9	16	6	24	371
Restroom	-	1	-	-	-	-	1	-	-	-	-	-	2
Signs	30	38	44	25	20	26	25	29	47	29	32	49	394
Speed Complaint	1	2	1	-	4	2	2	2	3	1	-	-	18
Street Light	9	3	4	7	2	5	3	6	7	5	5	9	65
Traffic	-	-	3	-	1	-	1	1	2	2	1	-	11
Traffic Signal	5	5	6	4	6	5	5	6	4	8	11	6	71
Unpermitted/Prohibited Signs	1	-	-	1	6	1	2	3	1	2	-	-	17
Unsafe Power Lines	2	2	-	-	-	-	1	-	2	-	-	-	7
Vegetation-Related calls	4	7	5	5	16	22	18	24	5	4	6	23	139
Total	267	220	278	202	227	235	215	243	215	185	178	220	2,685

MyLakewood311 # of Requests by Type

Year 2019

Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual Total
Abandon/Vacant Property	3	2	9	1	8	5	5	8	4	3	5	2	55
Abandoned Vehicles	11	16	13	17	8	16	30	13	21	10	11	12	178
Animal-Related Calls	3	1	3	3	4	13	8	17	6	12	2	5	77
Compliments	2	1	-	-	-	3	1	2	1	2	-	1	13
Crime Tips	1	1	2	2	2	3	2	-	-	-	-	-	13
Drug Activity/House	-	2	1	2	3	2	1	1	1	1	-	2	16
Flooding	7	6	1	1		2	3		5	9	1	40	75
Gang Activity	1	1	-	-	-	-	1	-	-	-	4	1	8
Garbage-Related Calls	72	53	100	106	95	105	158	132	93	103	90	80	1,187
General Questions	11	7	7	1	8	13	8	12	8	15	10	10	110
Graffiti/Vandalism	9	19	19	8	30	17	17	17	11	16	8	21	192
Hazardous Materials	2	-	-		-	-	1	2	2	-	1	-	8
Hazardous Weather/Road Conditions	29	-	2	3	2	-	1	2	2	7	2	2	52
Homeless Encampment	5	-	5	11	7	12	15	15	10	2	14	9	105
Illegal Auto Activity	2	2	1	1	5	11	4	6	4	2	3	3	44
Noise/Nuisance	3	1	1	4	-	3	1	6	4	2	1	-	26
Other Police Requests	4	4	5	3	5	9	13	2	1	6	2	-	54
Parking Commercial Vehicle Private Property	1	2	2	2	-	1		3	2	2	1	2	18
Patrol Response	2	-	-	4	2	3	6	4	1	5	2	2	31
Play Equipment	-	-	-		1	2	1		1	1	1	-	7
Pothole	23	36	30	30	23	19	13	14	12	21	16	26	263
Restroom	-	-	-		-	-			-	-	-	2	2
Signs	75	38	20	27	31	25	27	31	34	38	18	28	392
Speed Complaint	1	1		7	11	1	8	5	9	2	-	2	47
Street Light	17	8	13	4	3	6	6	1	6	10	2	7	83
Traffic	-	1	-	2	1	3	3	3	2	2	-	-	17
Traffic Signal	10	5	4	2	5	7	9	6	9	7	13	9	86
Unpermitted/Prohibited Signs	2	3	-	1	1	-	11	8	9	14	14	17	80
Unsafe Power Lines	3	2	-			-			-	-	-	-	5
Vegetation-Related calls	18	11	8	6	21	21	18	13	13	19	11	3	162
Total	317	223	246	248	276	302	371	323	271	311	232	286	3,406

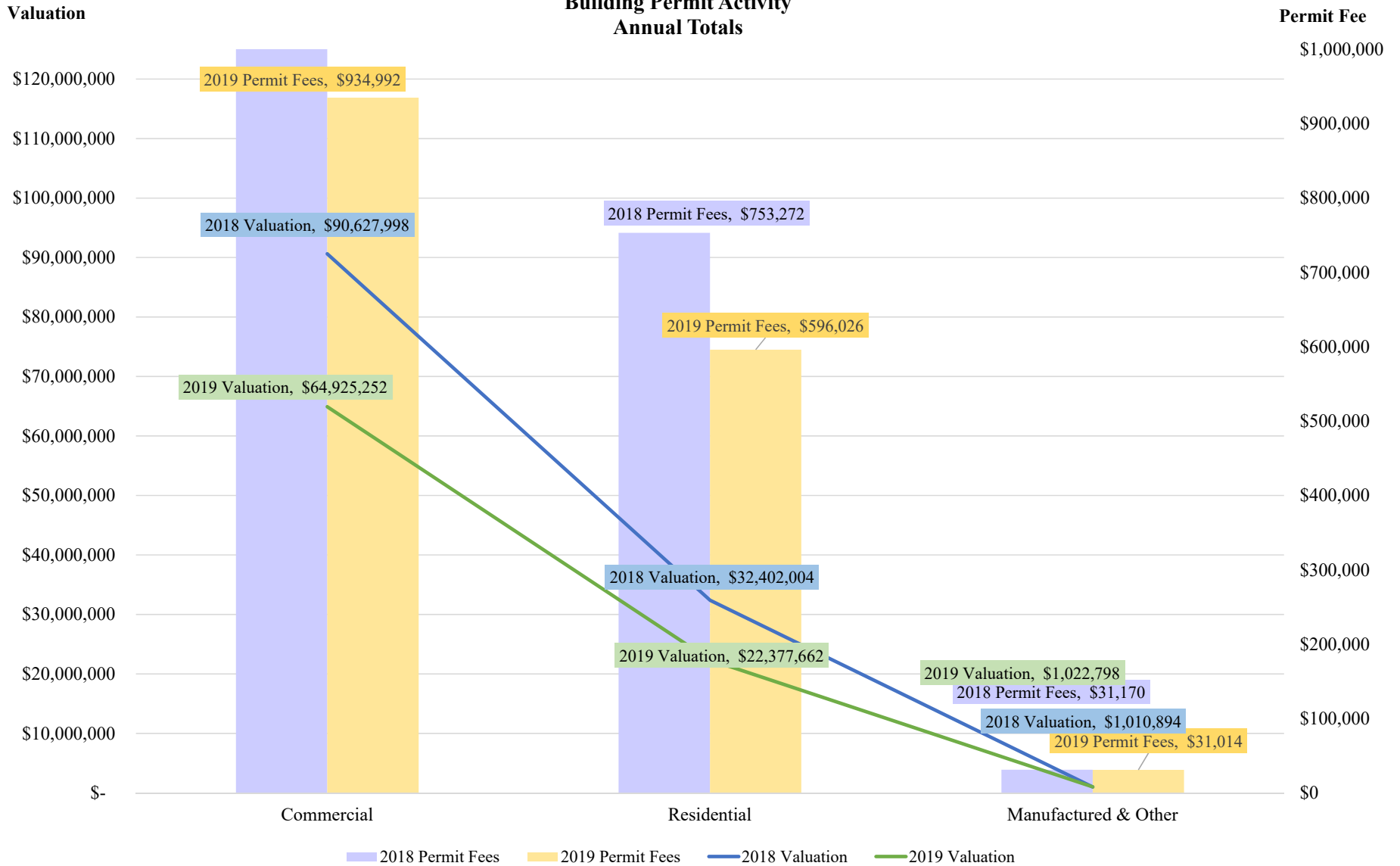
Building Permit Activity Report

Permit Type Description	Total 2018			Total 2019			2019 Change over 2018					
	# of Permits	Permit Fees	Valuation	# of Permits	Permit Fees	Valuation	Over/(Under)					
							# of Permits	Permit Fees	Valuation	# of Permits	Permit Fees	Valuation
Commercial	449	\$ 1,335,842	\$ 90,627,998	564	\$ 934,992	\$ 64,925,252	115	26%	\$ (400,850)	-30%	\$ (25,702,746)	-28%
Commercial Addition	11	\$ 43,737	\$ 3,414,932	11	\$ 79,676	\$ 10,582,060	0	0%	\$ 35,939	82%	\$ 7,167,128	210%
Commercial Carport	-	\$ -	\$ -	24	\$ 13,325	\$ 215,999	24	n/a	\$ 13,325	n/a	\$ 215,999	n/a
Commercial Deck	-	\$ -	\$ -	11	\$ 7,710	\$ 153,129	11	n/a	\$ 7,710	n/a	\$ 153,129	n/a
Commercial Demolition Permit	16	\$ 4,046	\$ 367,375	15	\$ 5,263	\$ 930,565	(1)	-6%	\$ 1,217	30%	\$ 563,190	153%
Commercial Gate	3	\$ 3,533	\$ 111,000	5	\$ 7,812	\$ 254,800	2	67%	\$ 4,279	121%	\$ 143,800	130%
Commercial Mechanical	61	\$ 245,723	\$ -	78	\$ 85,130	\$ -	17	28%	\$ (160,593)	-65%	\$ -	n/a
Comm Over-the-Counter Mechanical	22	\$ 4,867	\$ -	39	\$ 6,470	\$ -	17	77%	\$ 1,603	33%	\$ -	n/a
Solar - Comm/Non-prescriptive Res	-	\$ -	\$ -	-	\$ -	\$ -	0	n/a	\$ -	n/a	\$ -	n/a
New Commercial Building	20	\$ 347,630	\$ 44,112,699	18	\$ 351,666	\$ 40,797,585	(2)	-10%	\$ 4,036	1%	\$ (3,315,114)	-8%
New Commercial Bldg - Multi-Family	6	\$ 230,118	\$ 26,345,144	1	\$ 13,647	\$ 1,102,392	(5)	-83%	\$ (216,471)	-94%	\$ (25,242,752)	-96%
Commercial Plumbing	62	\$ 115,416	\$ -	48	\$ 51,146	\$ -	(14)	-23%	\$ (64,270)	-56%	\$ -	n/a
Commercial Swimming Pool/Spa	1	\$ 1,202	\$ 36,000	-	\$ -	\$ -	(1)	-100%	\$ (1,202)	-100%	\$ (36,000)	-100%
Comm over-the-counter plumbing	15	\$ 1,332	\$ -	29	\$ 2,055	\$ -	14	93%	\$ 723	54%	\$ -	n/a
Commercial Retaining Wall	-	\$ -	\$ -	1	\$ 1,305	\$ 44,500	1	n/a	\$ 1,305	n/a	\$ 44,500	n/a
Commercial Remodel	155	\$ 250,107	\$ 11,497,158	176	\$ 243,728	\$ 7,801,427	21	14%	\$ (6,379)	-3%	\$ (3,695,731)	-32%
Commercial Re-roof	14	\$ 39,289	\$ 2,448,893	9	\$ 13,941	\$ 571,663	(5)	-36%	\$ (25,348)	-65%	\$ (1,877,230)	-77%
Comm re-roof over-the-counter	46	\$ 42,691	\$ 2,174,955	75	\$ 43,208	\$ 2,055,823	29	63%	\$ 517	1%	\$ (119,132)	-5%
Commercial Window Replacement	7	\$ 3,027	\$ 58,615	6	\$ 5,724	\$ 316,240	(1)	-14%	\$ 2,697	89%	\$ 257,625	440%
Comm Window replacement OTC	10	\$ 3,124	\$ 61,228	18	\$ 3,187	\$ 99,070	8	80%	\$ 63	2%	\$ 37,842	62%
Residential	1175	\$ 753,272	\$ 32,402,004	1188	\$ 596,026	\$ 22,377,662	13	1%	\$ (157,246)	-21%	\$ (10,024,342)	-31%
Residential Accessory Structure	20	\$ 24,666	\$ 886,810	23	\$ 21,085	\$ 613,229	3	15%	\$ (3,580)	-15%	\$ (273,580)	-31%
Residential Addition	36	\$ 52,111	\$ 1,941,963	42	\$ 66,001	\$ 2,756,971	6	17%	\$ 13,890	27%	\$ 815,008	42%
Residential Accessory Dwelling Unit	6	\$ 19,117	\$ 749,320	5	\$ 9,499	\$ 332,824	(1)	-17%	\$ (9,618)	-50%	\$ (416,496)	-56%
Residential Demolition Permit	41	\$ 7,785	\$ 381,269	31	\$ 5,729	\$ 1,083,900	(10)	-24%	\$ (2,055)	-26%	\$ 702,631	184%
Residential Gate	4	\$ 3,331	\$ 81,000	4	\$ 3,300	\$ 67,200	0	0%	\$ (32)	-1%	\$ (13,800)	-17%
Residential Mechanical	5	\$ 539	\$ -	41	\$ 2,943	\$ -	36	720%	\$ 2,404	446%	\$ -	n/a
Res over-the-counter mechanical	378	\$ 27,841	\$ -	361	\$ 25,848	\$ -	(17)	-4%	\$ (1,993)	-7%	\$ -	n/a
New Single Family Residence	67	\$ 338,193	\$ 20,586,518	31	\$ 162,558	\$ 9,463,719	(36)	-54%	\$ (175,636)	-52%	\$ (11,122,799)	-54%
Residential Plumbing	18	\$ 1,715	\$ -	8	\$ 1,187	\$ -	(10)	-56%	\$ (527)	-31%	\$ -	n/a
Res over-the-counter plumbing	49	\$ 2,737	\$ -	125	\$ 6,713	\$ -	76	155%	\$ 3,976	145%	\$ -	n/a
Residential Re-roof	10	\$ 5,610	\$ 173,890	3	\$ 2,625	\$ 96,819	(7)	-70%	\$ (2,985)	-53%	\$ (77,071)	-44%
Res re-roof over-the-counter	63	\$ 25,104	\$ 924,032	105	\$ 41,503	\$ 1,459,239	42	67%	\$ 16,398	65%	\$ 535,207	58%
Residential Remodel/Repair	190	\$ 217,254	\$ 6,151,940	227	\$ 230,011	\$ 6,226,198	37	19%	\$ 12,757	6%	\$ 74,257	1%
Solar - Residential Prescriptive OTC	5	\$ 917	\$ 40,660	-	\$ -	\$ -	(5)	-100%	\$ (917)	-100%	\$ (40,660)	-100%
Residential Window Replacement	17	\$ 4,960	\$ 123,846	9	\$ 1,424	\$ 16,685	(8)	-47%	\$ (3,536)	-71%	\$ (107,161)	-87%
Res Window replacement OTC	58	\$ 10,292	\$ 360,756	61	\$ 9,566	\$ 260,879	3	5%	\$ (726)	-7%	\$ (99,877)	-28%
WEB Residential Furnace	125	\$ 7,282	\$ -	72	\$ 4,195	\$ -	(53)	-42%	\$ (3,087)	-42%	\$ -	n/a
WEB Residential Water Heater	83	\$ 3,818	\$ -	40	\$ 1,840	\$ -	(43)	-52%	\$ (1,978)	-52%	\$ -	n/a
Manufactured Home	17	\$ 7,582	\$ 516,600	15	\$ 8,814	\$ 549,385	(2)	-12%	\$ 1,232	16%	\$ 32,785	6%
Manufactured Home - residential lot	1	\$ 158	\$ 60,000	2	\$ 3,542	\$ 181,304	1	100%	\$ 3,384	2149%	\$ 121,304	202%
Manufactured Home - MH Park	4	\$ 630	\$ 30,000	4	\$ 638	\$ 228,175	0	0%	\$ 8	1%	\$ 198,175	661%
Monument Sign	12	\$ 6,795	\$ 426,600	9	\$ 4,634	\$ 139,906	(3)	-25%	\$ (2,160)	-32%	\$ (286,694)	-67%
Other	75	\$ 23,588	\$ 494,294	70	\$ 22,200	\$ 473,414	(5)	-7%	\$ (1,388)	-6%	\$ (20,880)	-4%
Change of Use	1	\$ 385	\$ -	10	\$ 1,193	\$ -	9	900%	\$ 808	210%	\$ -	n/a
Day Care	2	\$ 309	\$ -	-	\$ -	\$ -	(2)	-100%	\$ (309)	-100%	\$ -	n/a
Pole Sign	4	\$ 1,013	\$ 18,282	5	\$ 3,540	\$ 104,454	1	25%	\$ 2,528	250%	\$ 86,172	471%
Wall Sign	44	\$ 16,072	\$ 392,836	46	\$ 16,274	\$ 359,960	2	5%	\$ 203	1%	\$ (32,876)	-8%
Adult Family Home	22	\$ 3,024	\$ 83,176	9	\$ 1,193	\$ 9,000	(13)	-59%	\$ (1,831)	-61%	\$ (74,176)	-89%
Universal Base Plan	2	\$ 2,786	\$ -	-	\$ -	\$ -	(2)	-100%	\$ (2,786)	-100%	\$ -	n/a
	1,716	\$ 2,120,284	\$ 124,040,896	1,837	\$ 1,562,033	\$ 88,325,712	121	7%	\$ (558,251)	-26%	\$ (35,715,184)	-29%

Note:

- Reports generated in the permits module are based either on application date range or issued date range and are meant to show activity.
- At application a portion of the fees are collected with the balance being collected at issuance which could fall in two different reporting periods.
- The report is not intended to be a revenue report, rather it is intended to show the number and types of permits and information on what those permits generated overall in permit fees and valuation.
- The Building Permit Report only reflects the building division and does not include planning and public works.
- The revenue reported on this spreadsheet is based on issued permits and will never match the financial revenue report as it does not include monies collected on permits that have not yet been issued.

Building Permit Activity Annual Totals



Annual Totals	2018 # Permits	2019 # Permits	2018 Permit Fees	2019 Permit Fees	2018 Valuation	2019 Valuation
Commercial	449	564	\$ 1,335,842	\$ 934,992	\$ 90,627,998	\$ 64,925,252
Residential	1,175	1,188	\$ 753,272	\$ 596,026	\$ 32,402,004	\$ 22,377,662
Manufactured & Other	92	85	\$ 31,170	\$ 31,014	\$ 1,010,894	\$ 1,022,798
Total	1,716	1,837	\$ 2,120,284	\$ 1,562,033	\$ 124,040,896	\$ 88,325,712

Property/Nuisance Abatement as of April 10, 2020

Owner Name	Location Address	Year Built	Tier 1 Projects *	Tier 2 Projects **	Active Abatement	Active Nuisance	Date Initiated	Complaint Date	Abatement Order Date	Date of Completion	Owner Completed	City Completed	City Expend	Description
GFS Chateau LLC	11402 105th Ave. SW, Lakewood, 98498	1980	CEDD	-	-	-	01/09/19	NA	01/25/19	01/25/19	X	-	\$ -	Owner paid tenant directly; no city funds expended (\$3,347.00).
Stockman Family Living Trust	9128 Moreland Ave. SW, Lakewood, 98498	1913	CEDD	-	-	-	12/06/18	12/11/2018	03/11/19	03/11/19	X	-	\$ 1,670.44	Single family house- fire. Property owner repaid city.
Reinhard Meier	14433 Union Ave. SW, Lakewood, 98498	1941	CEDD	-	-	-	10/25/18	11/8/2018	06/30/19	06/30/19	-	X	\$ 22,135.79	Dangerous sheds/ outbuildings and garbage. Owner repaid city full amount on 1/23/20.
Pham Phuong & LTMH LLC	5118 Seattle Ave. SW, Lakewood, 98499	1972	CEDD	-	-	-	02/08/18	NA	N/A	07/29/19	X	-	\$ -	Commercial structure and single family.
Nancy Burrington-Nuisance	8113 Sherwood Forest St. SW, Lakewood 98498	1961	CEDD	-	-	-	09/04/18	NA	09/12/18	08/01/19	X	-	\$ 703.33	Seven junk/inoperable vehicles & misc. debris. Owner repaid the city, 12/4/19 (\$717.40).
Janie Smith	232 Lake Louise Dr. SW, Lakewood, 98498	1924	CEDD	-	-	-	10/04/18	N/A	N/A	08/01/19	X	-	\$ -	Abandoned 2-story commercial structure.
Deborah Galler	8810 Rose Rd. SW, Lakewood, 98498	1938	CEDD	-	-	-	12/06/18	12/10/2018	01/30/19	10/04/19	X	-	\$ 2,777.60	Single family structure with junk vehicles. Owner repaid city full amount, 11/26/19 (\$2,777.60).
Gary Anderson	6821 150th St. SW, Lakewood, WA 98439	1922	CEDD	-	-	-	10/25/18	11/30/2018	1/2/2019	10/25/2019	-	X	\$ 24,906.73	Single family house (aka 5509 McChord)- fire.
William Chung/ BA & C Prop	3411 90th St. S, Lakewood, 98499	1916	CEDD	-	-	-	01/18/18	2/20/2018	3/15/2018	10/28/2019	-	X	\$ 6,000.00	Single family house fire (aka 8812 Rose Rd. SW). City expenditure was for tenant relocation.
Dameron Real Estate Hldgs, LLC	11225 Pacific Hwy SW, Lakewood, 98499	1940	CEDD	-	-	-	10/25/18	11/19/2018	1/2/2019	12/8/2019	X	-	\$ -	Multiple people living in boarding house .
EGU Washington Estates LLC	7123 146th St. SW, Lakewood 98439	1940	CEDD	-	-	-	08/01/19	N/A	N/A	11/30/2019	-	X	\$ 1,038.56	multiple single family residences. Fire/squatters
Integrity II LLC	5103 Filbert Ln. SW, Lakewood, 98499	1949	CEDD	-	-	-	07/11/19	N/A	11/5/2019	12/30/2019	-	X	\$ 1,662.32	Single family residence.
Olevit Properties LLC	10021 Meadow Rd. SW, Lakewood, 98499	1931	CEDD	-	-	-	01/09/19	N/A	N/A	12/30/2019	X	-	\$ -	single family residence. vacant/squatters
Jose Bonilla & Annie Gaines	14815 Woodbrook Dr. SW, Lakewood, 98439	1960	CEDD	-	-	-	04/04/19	5/16/2019	7/16/2019	12/30/2019	X	-	\$ -	single family residence. Vacant/squatters
Minje P. & Kyonghee K. Ghim	5509 Boston Ave. SW, Lakewood, 98499	1950	CEDD	-	-	-	12/03/18	12/19/2018	1/30/2019	3/2/2020	X	-	\$ -	single family residence. Fire/squatters
10506 Bridgeport Way SW LLC	10506 Bridgeport Way SW, Lakewood, 98499	1967	CEDD	-	-	-	01/11/19	1/25/2019	3/14/2019	2/18/2020	X	-	\$ -	2 story commercial building/5 dangerous apt units
Karwan Village LLC	2621 84th St. S. Lakewood, 98499	1967	CEDD	-	X	-	01/09/19	5/7/2019	7/9/2019		In process			mobile home park
WFC Lakewood Colonial LLC	9314-16 Bridgeport Way SW, Lakewood, 98499	1978	CEDD	-	X	-	11/15/18	5/16/2019	7/16/2019					old QFC
WFC Lakewood Colonial LLC	9320-30 Bridgeport Way SW, Lakewood, 98499	1965/78	CEDD	-	X	-	11/15/18	5/16/2019	7/16/2019					strip mall by QFC
National Retail Properties LP	6112 100th St. SW, Lakewood, 98499	1979	CEDD	-	X	-	05/16/19	6/24/2019	7/17/2019		in process			old Dennys
Isidro Chavelas & Ana Mederas/ Foster Grp	8203 32nd Ave. Ct. S, #46, Lakewood, 98499	1967	CEDD	-	X	-	05/17/19	7/25/19	8/20/2019		in process			mobile home. Fire
Lisa Lafave	8602 Maple St. SW, Lakewood, 98498	1917	CEDD	-	X	-	07/09/19	7/25/19	12/5/2019					garage

Property/Nuisance Abatement as of April 10, 2020

Owner Name	Location Address	Year Built	Tier 1 Projects *	Tier 2 Projects **	Active Abatement	Active Nuisance	Date Initiated	Complaint Date	Abatement Order Date	Date of Completion	Owner Completed	City Completed	City Expend	Description
Heirs/devisees of William G. Fugitt, Sr.	4824 101st St. SW, Lakewood, 98499	1950	CEDD	-	X	-	06/27/19	7/25/19	8/20/2019					sf residence. Squatters
Yong Sik & Soo Kyung Yun	8410 S Tacoma Way, Lakewood, 98499	1965	CEDD	-	X	-	06/06/19	7/25/19	10/21/2019		In process			commercial contractor yard/multiple SF residences
Popsy LLC	8113 Sherwood Forest St. SW, Lakewood 98498	1961	CEDD	-	X	-	07/31/19	8/6/10	10/4/2019					SF residence. Fire
C&D Land Corp	6922 146th St. SW, Lakewood, 98439	1932	CEDD	-	-	-	08/01/19	10/4/19	1/22/2019	3/2/2020	X	-	\$ 1,654.89	Garage. fire/squatters
C&D Land Corp	6918 146th St. SW, Lakewood, 98439	1955	CEDD	-	-	-	08/01/19	11/13/19	1/22/2019	3/2/2020	X	-	\$ 1,515.99	Garage. fire/squatters
C&D Land Corp	14601 Woodbrook Dr. SW, Lakewood, 98439	1969	CEDD	-	-	-	08/01/19	11/13/19	1/22/2019	3/2/2020	X	-	\$ 1,624.62	Garage. fire/squatters
Lindsey Strait	6401 Wildaire Rd. SW, Lakewood, 98499	1965	CEDD	-	X	-	08/16/19	10/24/19	11/17/2001	11/27/2019	In process			SF residence. Fire/squatters
Brady Louwien	12616 47th Ave. SW, Lakewood 98499	1908	CEDD	-	-	-	09/09/19	N/A	10/21/2019	2/4/2020	X	-	\$ -	Property maintenance (junk, debris, construction materials), junk vehicles, & items in the ROW.
Kenneth & Donna Buster	7112 Foster Street SW	1939/1970	CEDD	-	X	-	10/30/19	12/23/19	2/6/2020		in process			Illegal conversion of garage into ADU; sewer contamination to Lake Steilacoom.
David & Mishaela Trullinger	8604 Maple Street SW	1917	CEDD	-	X	-	10/24/19	10/29/19	12/5/2019					Single family collapsing garage.
5408SBLVD LLC	5408 Steilacoom Blvd. SW. Lakewood, 98499	1927	CEDD	-	-	-	01/25/19	N/A	12/12/2019	2/4/2020	X	-	\$ -	Commervisl two-stort structure, garbage, junk, abandoned boat
Jonathan Chang	12632 Lincoln Ave. SW, Lakewood, 98499	1940	CEDD	-	-	X	01/09/20	N/A						Single family residence with 25 junk vehicles.
Homeownership Center of Tacoma	9006 Washington Blvd. SW, Lakewood, 98498	1950	CEDD	-	-	-	08/16/18	N/A	N/A	3/190/20	X	-	\$ -	Single family residnece and garage.
Moon & Jung Kim	12314 Pacific Hwy SW, Lake	1971	CEDD	-	X	-	01/09/20							Commercial property- abandoned/squatters
Mary Griffin	9230 Northlake Dr. SW, Lak	1940	CEDD	-	X	-	01/09/20							SF residence. Abandoned/squatters
Dirk Mayberry	9616 Gravelly Lake Dr. SW,	1955	CEDD	-	X	-	01/09/20							Commercial 2-story-graffiti/vehicle/trash/signs/fire code violations
Star Lite Swap Meet/Garage LLC (UP Auto Garage)	3512 S 84th St SW	1975/1993	-	CEO	-	X					X	-	\$ -	Illegal junk vehicle storage, possible illegal wrecking yard.
D M Warner	95 West Shore Avenue SW	1922	-	CEO	-	X				11/18/2019	X	-	\$ -	Junk vehicles, inoperable vehicles, junk, scrap and/or salvage materials, broken and/or discarded household goods, vehicle parts, chemical containers. As of Nov 18, some small piles of wood stacked. Overall condition of property looks good. No real visible code issues at this time. Case is
Hue T Ho	5014 101st Street SW	1950	-	CEO	TBD	TBD	03/30/17			11/14/2019	X	-	\$ -	Illegal construction, garbage, overgrown vegetation (Property remodeled).
Somerset Gardens LLC	5110 Chicago Ave SW	1977	-	CEO	TBD	TBD	07/19/18						\$ -	Unpermitted decks, poorly done siding replacement w/o permits, stairs failing.
A M Birkland	6118 120th St SW	1952	-	CEO			10/10/18				X	-	\$ -	Junk vehicles, debris.

Property/Nuisance Abatement as of April 10, 2020

Owner Name	Location Address	Year Built	Tier 1 Projects *	Tier 2 Projects **	Active Abatement	Active Nuisance	Date Initiated	Complaint Date	Abatement Order Date	Date of Completion	Owner Completed	City Completed	City Expend	Description
L & C Mendoza	6408 Steilacoon Blvd SW	1944	-	CEO	X	X	06/27/18			11/14/2019	X	-	\$ -	Hoarder house (Property remodeled).
Vasily Stepin	6411 150th St SW	1964	-	CEO	-	X	04/30/19				X	-	\$ -	Possible illegal private road; as of Nov. 18, no code or abatement issues.
Real Estate Essentials LLC	6623 Mount Tacoma Dr SW	1948	-	CEO	-	X	04/19/17			11/18/2019	X	-	\$ -	Property maintenance violations; debris (property in compliance)
Cedrona Park LLC	7110 146th St SW ; mobile home park	1964	-	CEO	X	-					In process			As of No 18, no code or abatement violations. Possible substandard carports. Park requires constant monitoring.
Setsuko Hartshorne	8407 Woodbourne Dr SW	0	-	CEO	X	X	05/05/17			11/18/2019	X			Dilapidated structures, junk vehicles; residence appears to be abandoned. Violations corrected. Case file is closed.
Henry & Elsiene Stockman	8518 92nd Street S	1961	-	CEO	-	X	12/26/18				In process			Three junk vehicles; CEO working with owner to obtain vehicle affidavits.
Stockman Family Trust	8610 Moreland Ave SW	1955	-	CEO	-	X	10/02/18				In process			Two junk vehicles; CEO working with owner to obtain vehicle affidavits.
M & K Stafford	9103 Veterans Dr SW	1991 (?)	-	CEO	X	X	06/01/15							Property maintenance, illegal construction ; vacant & unsafe building.
Unknown	9611 Kenwood Dr SW (problem w/address)	(?)	-	CEO	X	-	10/16/18							Abandoned SFR, illegal remodeling, unsecured, squatter issues. As of No 18, residence is occupied with no CE issues; however, possible illegal construction
Kashani Zahra Talaeipour	9724 South Tacoma Way	1950	-	CEO	TBD	TBD	01/00/00							Illegal construction.
A J & M C Lokeno	9827 American Ave SW	1927	-	CEO	X	-	10/18/18			11/18/2019	X	-	\$ -	Dilapidated outbuilding, abandoned SFR, roof in poor condition. As of Nov 18, older structure demolished & new residence is under construction. Case file has been closed.
Van Xu Do, Thi Tho Nguyen, & Duc Trung Do	10414 Occident St SW	1954	-	CEO	X	-				11/14/2019	X	-	\$ -	SFR damaged by fire (Property remodeled)
B D G & B C Mindoro	10522 47th Ave SW	1951	-	CEO	X	X	09/08/17			11/14/2019	X	-	\$ -	Hoarder house, electrical & plumbing violations; unsafe to occupy (Property remodeled).
Bernard Davis	11020 Military Road SW (problem w/address)	Vacant	-	CEO	-	?	Unknown							As of Nov 18, no visible issues. Property looks to be vacant. Database shows tree fell on neighbor's fence. Possible nuisance abatement for vegetation
Unknown	11918 Nyanza Rd SW	1895	-	CEO	X	-	03/09/18			11/18/2019	X	-	\$ -	Roof is leaking, sagging, & moldy; broken windows and openings into basement. As of Nov 18, building has been demolished & property cleaned. Owner is going through process to build on property. Case file is closed.
BA & C Property Management LLC	12020 Gravelly Lake Dr SW	1953	-	CEO	X	X					X	-	\$ -	Illegal conversion of a SFR into MF use.
Deborah Seibert	12619 Gravelly Lake Dr SW	1952	-	CEO	X	X	12/01/18			11/18/2019	X	-	\$ -	Hoarder house; multiple housing & health code violations. As of Nov 18, property may have new owner. Externally, property has no code issues, unless health and safety issues remain associated with past hoarding activities.

Property/Nuisance Abatement as of April 10, 2020

Owner Name	Location Address	Year Built	Tier 1 Projects *	Tier 2 Projects **	Active Abatement	Active Nuisance	Date Initiated	Complaint Date	Abatement Order Date	Date of Completion	Owner Completed	City Completed	City Expend	Description
Monica Smith	14927 W Thorne Ln SW	Vacant	-	CEO	-	X	05/31/19				X	-		Illegal outdoor storage, junk vehicles, property maintenance. As of Nov. 18, multiple infractions issued - no action on the part of the owner.
C J & L L Revocable Trust	15211 Fern St SW (possible problem w/address)	1949	-	CEO			08/10/16							Substantial building code violations. As of Nov 18, no action. Case is outstanding.
Jessie Garner	5105 Filbert Ln SW	1949	-	CEO	-	X	07/17/19							
Young Sik & Soo Kyung Yun	8414 South Tacoma Way	Vacant	-	CEO	-	X	06/06/19				X			Misc. garbage, junk, & tires. Minor violations; site is generally clean.
Tek Eun Yi	11618 Pacific Highway SW	Vacant	-	CEO	-	X	04/09/19				In process			Illegal vehicle storage.
Jonathin Chang	12632 Lincoln Ave SW	1940	-	CEO	-	X	02/02/19	2/2/20	3/31/2020					23 junk and/or inoperable vehicles.
U.S. Bank	8413 Veterans Drive SW	1949	-	CEO	-	X	12/5/19							Multiple junk & inoperative vehicles.
Total City Expenditures													\$ 65,690.27	

* Tier 1 assignments are dangerous building abatements that are performed by the CED (Community and Economic Development Department)

** Tier 2 assignments are generally serious public nuisances (trash, garbage, junk vehicles, illegal businesses) performed by Police Department's Community Services Resource Team (CSRT code enforcement officers).

Sometimes dangerous building abatements overlap with public nuisances in which case the assignment goes to CED