



LAKESWOOD CITY COUNCIL AGENDA

Monday, January 4, 2021

7:00 P.M.

City of Lakewood

The Open Public Meetings Act (OPMA) waiver by the state legislative leadership was extended through January 19. As a result, City Hall Council Chambers will NOT be open for City Council meetings.

Residents can virtually attend City Council meetings by watching them live on the city's YouTube channel: <https://www.youtube.com/user/cityoflakewoodwa>

Those who do not have access to YouTube can participate via Zoom by either calling by telephone: Dial +1(253) 215- 8782 and enter participant ID: 868 7263 2373.

To participate in Public Comment and/or Public Testimony:

Public Comments and Public Testimony on Public Hearings will be accepted by mail, email or by live virtual comment. Send comments by mail or email to Briana Schumacher, City Clerk at 6000 Main Street SW Lakewood, WA 98499 or bschumacher@cityoflakewood.us. Comments received up to one hour before the meeting will be provided to the City Council electronically.

Virtual Comments: If you would like to provide live Public Comments or Public Testimony during the meeting, you will need to join the Zoom meeting as an attendee by calling by telephone Dial +1(253) 215- 8782 and enter participant ID: 868 7263 2373 or visiting <https://us02web.zoom.us/j/86872632373>.

By Phone: For those participating by calling in by telephone (+1(253) 215- 8782 and enter participant ID: 868 7263 2373), the Mayor will call on you during the Public Comment and/or Public Hearings portions of the agenda. When you are unmuted please provide your name and city of residence. Each speaker will be allowed (3) three minutes to speak during the Public Comment and at each Public Hearing.

By ZOOM: For those using the ZOOM link (<https://us02web.zoom.us/j/86872632373>), upon entering the meeting, please enter your name or other chosen identifier. Use the "Raise Hand" feature to be called upon by the Mayor during the Public Comments and/or Public Hearings portions of the agenda. When you are unmuted please provide your name and city of residence. Each speaker will be allowed (3) three minutes to speak during the Public Comment and at each Public Hearing.

Outside of Public Comments and Public Hearings, all attendees on ZOOM will continue to have the ability to virtually raise your hand for the duration of the meeting. You will not be acknowledged and your microphone will remain muted except for when you are called upon.

Page No.

CALL TO ORDER

ROLL CALL

PLEDGE OF ALLEGIANCE

Persons requesting special accommodations or language interpreters should contact the City Clerk, 253-983-7705, as soon as possible in advance of the Council meeting so that an attempt to provide the special accommodations can be made.

<http://www.cityoflakewood.us>

PROCLAMATIONS AND PRESENTATIONS

- (4) 1. Proclamation declaring January 18, 2021 as Dr. Martin Luther King, Jr. Day of Service and February as Black History month. – *Ms. Kimi Ginn, Member, MLK Committee*
2. Clover Park School District Report.

PUBLIC COMMENTS**C O N S E N T A G E N D A**

- (5) A. Approval of the minutes of the City Council study session of November 23, 2020.
- (10) B. Approval of the minutes of the City Council special meeting of December 2, 2020.
- (12) C. Approval of the minutes of the City Council meeting of December 7, 2020.
- (17) D. Approval of the minutes of the City Council study session of December 14, 2020.
- (21) E. Approval of claims vouchers, in the amount of \$3,811,299.99, for the period of November 14, 2020 through December 15, 2020.
- (67) F. Approval of payroll checks, in the amount of \$ 2,706,528.58, for the period of November 16, 2020 through December 15, 2020.
- (69) G. Motion No. 2021-01
- Authorizing the execution of an interlocal agreement with the Port of Tacoma regarding the 146th Street reconstruction project.
- (75) H. Motion No. 2021-02
- Authorizing the execution of an addendum to the agreement with BERK Consulting, Inc. for the completion of the Lakewood Station District Subarea Plan, Development Code and SEPA Planned Action.

Persons requesting special accommodations or language interpreters should contact the City Clerk, 253-983-7705, as soon as possible in advance of the Council meeting so that an attempt to provide the special accommodations can be made.

(78) I. Motion No. 2021-03

Authorizing the execution of an agreement with Buell Recreation, LLC for the Fort Steilacoom Park Playground Replacement project.

- (80) J. Items filed in the Office of the City Clerk:
1. Public Safety Advisory Committee meeting minutes of October 7, 2020.
 2. Planning Commission meeting minutes of November 18, 2020.

R E G U L A R A G E N D A

UNFINISHED BUSINESS

NEW BUSINESS

REPORTS BY THE CITY MANAGER

- (87) Review of interlocal agreement with Pierce College to build a baseball field.
- (93) Behavioral Health Process Update.

CITY COUNCIL COMMENTS

ADJOURNMENT

Persons requesting special accommodations or language interpreters should contact the City Clerk, 253-983-7705, as soon as possible in advance of the Council meeting so that an attempt to provide the special accommodations can be made.

CITY OF LAKEWOOD



PROCLAMATION

WHEREAS, Monday, January 18, 2021, is designated as a federal holiday celebrating the birth of Dr. Martin Luther King, Jr. who dedicated his life to the fundamental principles of freedom, opportunity, and equal justice to all; and

WHEREAS, such recognition is a direct result of his many contributions to society through his deeds and words; and

WHEREAS, through his march on Washington and his "I Have a Dream" speech, Dr. King reached a world-wide audience and was recognized by people from all walks of life as the conscience of an entire nation; and

WHEREAS, the month of February is designated as Black History Month to highlight struggles of race and enfranchisement in American history; and

WHEREAS, all Americans are reminded that our nation recognizes that all people are created equal and should be judged not by the color of their skin, but by the content of their character; and

WHEREAS, the City of Lakewood is committed to the ideals of a free society and is a community of great cultural diversity which it values and celebrates, and is dedicated to the fraternity and community of all people; and

WHEREAS, the City of Lakewood will again honor the distinguished legacy of Dr. King at its 18th Annual Dr. Martin Luther King Jr. Ceremony held virtually on Thursday, January 14, 2021 at 6:00 p.m.

NOW, THEREFORE, the Lakewood City Council hereby proclaims January 18, 2021 as

DR. MARTIN LUTHER KING, JR. DAY OF SERVICE

and the month of February 2021 as

BLACK HISTORY MONTH

in the City of Lakewood and invite all citizens to join us in these observances.

PROCLAIMED this 4th day of January, 2021.

Don Anderson, Mayor



LAKEWOOD CITY COUNCIL STUDY SESSION MINUTES

Monday, November 23, 2020

City of Lakewood

<https://www.youtube.com/user/cityoflakewoodwa>

Telephone via Zoom: +1(253) 215- 8782

Participant ID: 868 7263 2373

CALL TO ORDER

Mayor Anderson called the meeting to order at 7:00 p.m.

ROLL CALL

Councilmembers Present: 6 – Deputy Mayor Jason Whalen; Councilmembers Mary Moss, John Simpson, Mike Brandstetter, Paul Bocchi and Linda Farmer.

Councilmembers Excused: 1 – Mayor Anderson.

Youth Council Members Present: 10 - Gloria Arauja Ruiz, Adrianna Bhan, Triccie Elizaga, Brandon Elliott, Arianie Esperson, Hank Jones, Angel Lee, Kayala Purdie, Stephanie Sandoval, Denisha Shipps.

ITEMS FOR DISCUSSION:

Joint Youth Council Meeting.

Youth Councilmembers introduced themselves and the school they attend. Youth Council representatives of Board, Committees and Commissions shared what they have learned from attending the meetings and what they look forward to this year.

Youth Councilmember Denisha Shipps then highlighted upcoming events that the students will be coordinating or participating in. Discussion ensued on how the students envisioned participating in the Reverse Holiday Parade and how students are adjusting to the virtual learning environment.

Review of the 2021 Comprehensive Plan amendments.

Planning Manager Speir highlighted the Comprehensive Plan and Zoning Map amendment process. She shared that the Planning Commission added one item to the draft docket and four additional text and map amendments have been proposed by the City Council. She then reviewed each of the proposed amendments. She shared that a Resolution establishing the 2021 docket of Comprehensive Plan and Zoning Map policy amendments will come forward for approval at the next regular City Council meeting. Discussion ensued.

Review of 2018 Washington State Building Code amendments.

Building Official Gindy, who was joined by Michael Dobbs and Scott Adams of West Pierce Fire and Rescue, provided an overview of proposed amendments to the building and construction code. He noted that amendments must be in place by February 1, 2021. Discussion ensued.

South Sound Housing Affordability Partnership (SSHAP) Update.

Planning Manager Speir shared that in 2019 the Pierce County Executive and Mayors from cities in Pierce County began to meet as a Mayors Roundtable to discuss the state of affordable housing and impacts on the community. In 2020, the work group was renamed as the South Sound Housing Affordability Partnership (SSHAP). It is anticipated the SSHAP will meet to discuss the organization structure, financial resources and work plan. She highlighted a summary of options for Lakewood to provide financial support to SSHAP. Discussion ensued related to the goals of the partnership, whether the City wants to continue to support SSHAP and if so what resources should be allocated to ensure there isn't a duplication of efforts between agencies.

Coronavirus Relief Fund (CRF) Grant Funding Status Update.

Planning Manager Speir shared that 100% of funds have been allocated to 72 small businesses, 17 commercial landlords, 12 human services partners, 5 public partners, and 23 childcare providers. She shared that Living Access Support Alliance (LASA) requested a second reimbursement of approximately \$90,000. Discussion ensued.

ITEMS TENTATIVELY SCHEDULED FOR THE DECEMBER 7, 2020 REGULAR CITY COUNCIL MEETING:

1. Proclamation expressing appreciation to Congressman Denny Heck for his exemplary accomplishments and for setting the standard for which quality leadership should aspire to emulate, as well as to extend our best wishes for continued success in all of his future endeavors.
2. Proclamation recognizing and commending South Sound 911 first responders for their extraordinary work during the State Route 167, Graham and Sumner Grade Fire events. – *Ms. Deborah Grady, Executive Director*
3. Lakewood City Council Virtual Tree Lighting and Holiday Message.
4. Youth Council Report.
5. Clover Park School District Report.

6. Awarding a bid for the 100th Street SW and Lakewood Drive SW Traffic Signal Replacement project. – (Motion – Consent Agenda)
7. Awarding a bid for the Lakewood Drive Sidewalk – Steilacoom Boulevard to Flett Creek improvement project. – (Motion – Consent Agenda)
8. Awarding a bid for the 111th/112th Street SW – Bridgeport Way to Kendrick Street improvement project. – (Motion – Consent Agenda)
9. Authorizing the execution of an interlocal agreement with the City of University Place regarding the transfer of court services. – (Motion – Consent Agenda)
10. Amending Title 15A of the Lakewood Municipal Code to reflect the adoption of the 2018 editions of the International Code Council (ICC), a member of the International Code Family and other related codes pursuant to Chapter 19.27 of the Revised Code of Washington (RCW). – (Ordinance – Regular Agenda)
11. Establishing the 2021 docket of Comprehensive Plan Land Use and Zoning Map policy amendments. – (Resolution – Regular Agenda)

REPORTS BY THE CITY MANAGER

City Manager Caulfield shared that the City continues to work with JBLM Leadership on issues related to the JBLM North Clear Zone.

He shared that the City has created a process to allow for restaurants to have temporary outdoor seating while COVID-19 restrictions are in place.

He shared that the Public Works Engineering (PWE) Department was notified by the Transportation Improvement Board (TIB) that the City has been awarded a grant totaling \$3 Million in support of the JBLM North Access Project and PWE is also finalizing a Federal Lands Access Program grant application requesting \$5 Million in support of the JBLM North Access Project.

He then shared that the Office of Economic Adjustment (OEA) Technical Review Board approved SSMCP's grant application totaling \$715,000 to update the JBLM Growth Coordination Plan, a Request for Proposals was advertised on November 13th with proposals due January 8, 2021.

He noted that the City was notified last week that the Nisqually Tribe provided 30 days notice of termination of jail services agreement effective December 18th. The City is evaluating options for jail services.

He reported that the 2019 Annual State Audit is complete with no issues.

He then provided a State Legislative Update specific to Western State Hospital Community Partnership Program and the state capital budget request for Living Access Support Alliance (LASA) to expand their facilities. He also reported that the City Council is scheduled to meet with State Legislators via Zoom on December 2nd.

He shared that the Public Works Engineering Department will bring forward three bids on December 7th for City Council approval for transportation improvement projects and the City finalized the purchase of a .25 acre parcel of land near Wards Lake Park last week.

He shared that the City will be receiving a refund from the Association of Washington Cities (AWC) Retro program based on the city's 2017 contribution and AWC leadership will make a presentation to the City Council in early 2021.

He then provided a Western State Hospital Master Plan Update.

He shared that the City has been asked to participate in ICMA's City Manager Senior Fellowship Program. If the City is selected, the City Manager will participate in a one-day orientation at the Pentagon in April followed by a 4-day job shadowing experience in Lakewood.

He reported that the Lakewood Police Officers Fallen Officer Food drive has accepted numerous food and \$11,000 in donations.

CITY COUNCIL COMMENTS

Councilmember Simpson extended a Happy Thanksgiving and well wishes to the City Council and residents of the Lakewood.

Councilmember Farmer commented on the Onyx Drive improvement project.

Councilmember Brandstetter commented on the Councilmembers Holiday greeting and shared that he participated in the Fallen Officers Food Drive last week and noted that this week he will pass out meals this week at Centerforce.

Councilmember Moss shared that last weekend she visited Waughop Lake.

Deputy Mayor Whalen shared that last week he attended the Economic Development Board meeting. He noted that the Reverse Holiday Parade will be held on December 12th and he encouraged Councilmember participation. He wished a happy and safe holiday season and requested guidance from the City Manager specific to the filing the vacancy following the resignation of Councilmember Simpson.

ADJOURNMENT

There being no further business, the meeting adjourned at 9:48 p.m.

JASON WHALEN, DEPUTY MAYOR

ATTEST:

BRIANA SCHUMACHER
CITY CLERK



JOINT LAKEWOOD CITY COUNCIL AND STATE LEGISLATORS SPECIAL MEETING MINUTES

Wednesday, December 2, 2020

City of Lakewood

<https://www.youtube.com/user/cityoflakewoodwa>

Telephone via Zoom: +1(253) 215- 8782

Participant ID: 868 7263 2373

CALL TO ORDER

Mayor Anderson called the meeting to order at 6:00 p.m.

ROLL CALL

Councilmembers Present: 7 – Mayor Don Anderson; Deputy Mayor Jason Whalen; Councilmembers Mary Moss, John Simpson, Mike Brandstetter, Paul Bocchi and Linda Farmer.

State Legislators Present: 4 – Senator Conway, Representative Kirby, Representative Leavitt and Representative-Elect Bronoske

ITEMS FOR DISCUSSION:

Review of 2021-2022 State Legislative Agenda and Legislative Policy Manual.

Mayor Don Anderson welcomed those in attendance and shared that the purpose of the meeting is highlight the City's legislative agenda.

Legislative Agenda Review

Ms. Murray, Gordon Thomas Honeywell Governmental Affairs, highlighted the City's legislative agenda items which includes a request to authorize tax increment financing (TIF) specifically for Lakewood Landing, a 25 acre redevelopment project located along Interstate 5. Ms. Helder, Gordon Thomas Honeywell Governmental Affairs, shared that since 2007 the City has operated the Community Policing Program at Western State Hospital and requests \$621,000 in funding to continue this program.

Janne Hutchinson, CEO of Living Access Support Alliance (LASA) and Joyce Loveday, LASA Board Chair joined the meeting. Ms. Loveday highlighted the history of the agency and shared that they provide housing assistance, emergency sheltering, case management, emergency rental and utility assistance. She shared that LASA is requesting legislative support on an expansion of the client services center to provide services to the homeless population with access laundry and restroom services as well as a warming and cooling center.

Ms. Helder then shared that the City is requesting funding to complete safety and access improvements at both Wards Lake Park and American Lake Park. She then shared that the City requests the Legislature allocate \$250,000 for a Multimodal Transportation Study to consider solutions to increase connectivity along the I-5 corridor.

Policy Manual Review

Ms. Helder then highlighted the City's Legislative Policy Manual. Ms. Helder shared that the City requests ongoing funding for the Washington Wildlife and Recreation Program (WWRP), Aquatic Land Enhancement Fund (ALEA) and Youth Athletic Fund (YAF). In addition, fiscal support for COVID-19 specifically greater flexibility with restricted revenues and protection of state-shared revenues and Adult Family Homes.

She shared that the City also supports South Sound Military Community Partnership (SSMCP) legislative priorities including improvements along the I-5 corridor from Mounts Road to Tumwater along the Nisqually River Delta and full funding of the Defense Community Compatibility Account. Discussion ensued.

The State Legislatures then provided an overview of their primary focus and priorities for this legislative session.

ADJOURNMENT

There being no further business, the meeting adjourned at 7:30 p.m.

DON ANDERSON, MAYOR

ATTEST:

BRIANA SCHUMACHER
CITY CLERK



LAKEWOOD CITY COUNCIL MINUTES

Monday, December 7, 2020

City of Lakewood

<https://www.youtube.com/user/cityoflakewoodwa>

Telephone via Zoom: +1(253) 215- 8782

Participant ID: 86872632373

CALL TO ORDER

Mayor Anderson called the meeting to order at 7:00 p.m.

ROLL CALL

Councilmembers Present: 7 – Mayor Anderson, Deputy Mayor Jason Whalen; Councilmembers Mary Moss, Mike Brandstetter, John Simpson, Linda Farmer and Paul Bocchi.

Mayor Anderson paused for a moment of silence in remembrance of the 79th Anniversary of the attack on Pearl Harbor.

PROCLAMATIONS AND PRESENTATIONS

Proclamation expressing appreciation to Congressman Denny Heck for his exemplary accomplishments and for setting the standard for which quality leadership should aspire to emulate, as well as to extend our best wishes for continued success in all of his future endeavors.

MAYOR ANDERSON PRESENTED A PROCLAMATION TO CONGRESSMAN DENNY HECK, 10th CONGRESSIONAL DISTRICT FOR HIS EXEMPLARY ACCOMPLISHMENTS AND FOR SETTING THE STANDARD FOR WHICH QUALITY LEADERSHIP SHOULD ASPIRE TO EMULATE.

Proclamation recognizing and commending South Sound 911 first responders for their extraordinary work during the State Route 167, Graham and Sumner Grade Fire events.

MAYOR ANDERSON PRESENTED A PROCLAMATION TO MS. DEBORAH GRADY, EXECUTIVE DIRECTOR, SOUTH SOUND 911 RECOGNIZING AND COMMENDING SOUTH SOUND 911 FIRST RESPONDERS FOR THEIR EXTRAORDINARY WORK DURING THE STATE ROUTE 167, GRAHAM AND SUMNER GRADE FIRE EVENTS.

Lakewood City Council Virtual Tree Lighting and Holiday Message.

The Mayor and City Councilmembers shared a video providing a holiday greeting to residents followed by the virtual Christmas tree lighting.

Youth Council Report.

Youth Councilmember Hank Jones shared that the students have been working on plans for their participation in the Reverse Holiday Parade and reflecting on the joint meeting held last month with City Council. Youth Councilmembers then reported on activities at their respective high schools. Discussion ensued related to options for extracurricular activities for students in the virtual environment.

Clover Park School District Report.

Clover Park School District (CPSD) Boardmember Paul Wagemann reported that CPSD continues to focus on student and staff safety and will make decisions regarding returning to a hybrid-learning model based on the Tacoma Pierce County Health Department guidelines. He shared that weekly meals continue to be available to families, CPSD was recognized by the Washington State School Board Association as a board of distinction and a Thomas Middle School student was featured on US vs Hate website for a sticker he created about equal rights and overcoming oppression.

PUBLIC COMMENTS

Speaking before Council were:

Julian Wheeler, Lakewood resident, spoke about Congressman Denny Heck's support of veterans, active duty service members and their families. He shared that the Pierce County Accessible Communities Advisory Committee meetings are held at 9:00 a.m. on the 2nd Tuesday bimonthly.

Dennis Haugen, Sioux Falls South Dakota, spoke about federal and state leadership, responses to riots and protesting in Seattle and South Dakota, South Carolina's Land Plan.

C O N S E N T A G E N D A

- A. Approval of the minutes of the City Council study session of November 9, 2020.
- B. Approval of the minutes of the City Council meeting of November 16, 2020.
- C. Approval of claims vouchers, in the amount of \$3,950,307.55, for the period of October 16, 2020 through November 13, 2020.
- D. Approval of payroll checks, in the amount of \$2,400,484.99, for the period of October 16, 2020 through November 15, 2020.
- E. Motion No. 2020-68

Authorizing the award of a construction contract to R.W. Scott Construction Company, in the amount of \$744,744, for the construction of the 100th Street SW and Lakewood Drive SW Traffic Signal Replacement project.

F. Motion No. 2020-69

Authorizing the award of a construction contract to R.L. Alia Company, in the amount of \$890,027, for the construction of the 111th/112th Street Improvement project.

G. Motion No. 2020-70

Authorizing the award of a construction contract to R.L. Alia Company, in the amount of \$718,997.60, for the construction of the Lakewood Drive Sidewalk project.

H. Motion No. 2020-71

Reappointing Bethene Campbell and Joan Cooley to serve on the Landmarks and Heritage Advisory Board through December 31, 2023.

I. Items filed in the Office of the City Clerk:

1. Planning Commission meeting minutes of November 4, 2020.

COUNCILMEMBER SIMPSON MOVED TO ADOPT THE CONSENT AGENDA AS PRESENTED. SECONDED BY COUNCILMEMBER MOSS. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

R E G U L A R A G E N D A

ORDINANCE

Ordinance No. 747 Amending Title 15A of the Lakewood Municipal Code to reflect the adoption of the 2018 editions of the International Code Council (ICC), a member of the International Code Family and other related codes pursuant to Chapter 19.27 of the Revised Code of Washington (RCW).

COUNCILMEMBER SIMPSON MOVED TO ADOPT ORDINANCE NO. 747. SECONDED BY DEPUTY MAYOR WHALEN. VOICE VOTE WAS TAKEN ON ORDINANCE NO. 747 AND CARRIED UNANIMOUSLY.

RESOLUTION

Resolution No. 2020-15 Setting the 2021 docket of potential amendments to the Lakewood Comprehensive Plan, including the future Land Use and Zoning Maps and to the Lakewood Land Use and Development Code.

COUNCILMEMBER BRANDSTETTER MOVED TO ADOPT RESOLUTION NO. 2020-15. SECONDED BY DEPUTY MAYOR WHALEN. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

UNFINISHED BUSINESS

None.

NEW BUSINESS

COUNCILMEMBER SIMPSON MOVED TO CANCEL THE CITY COUNCIL MEETINGS OF MONDAY, DECEMBER 21, 2020 AND MONDAY, DECEMBER 28, 2020. SECONDED BY COUNCILMEMBER FARMER. VOICE VOTE WAS TAKEN AND CARRIED WITH DEPUTY MAYOR WHALEN VOTING IN OPPOSITION.

REPORTS BY THE CITY MANAGER

Guidance on filling a vacancy on the Lakewood City Council.

City Attorney Heidi Wachter highlighted the recommended process for filing the anticipated vacancy on the City Council following the resignation of Councilmember Simpson. Discussion ensued related to timeline for noticing the vacancy and application requirements. It is recommended that the notice of anticipated vacancy be posted this week, requiring a letter of interest and resume to be submitted by January 13th followed by a review of the applications at the City Council meeting of Tuesday, January 19th.

City Manager Caulfield provided an update on the National Defense Authorization Act (NDAA) and the amendments to Defense Community Infrastructure Program and shared that all of the \$2.65 Million in Coronavirus Relief (CRF) Grant Funds has been allocated to the community and additional CARES Act Community Development Block Grant (CDBG) funding is available through December 31st for rental assistance.

He reported that in 2021 the Parks and Recreation Director will be creating a volunteer graffiti removal program where individuals can check out equipment to remove reported graffiti from public locations.

He shared that Chief Zaro continues to meet and discuss options for jail services with the Nisqually Jail and conversations continue with Pierce County specific to the need for for video arraignment.

He then commented Economic Development Update projects of interest communitywide, recognized the Human Resources Department and employees for achieving Association of Washington Cities (AWC) Well City Award, and shared that AWC Center for Quality Communities is accepting nominations of students for their annual scholarships.

He shared that the military has narrowed its search for the future home of the U.S. Space Command to six locations across the country noting that Joint Base Lewis McChord is not one of the locations.

He then shared that the Reverse Holiday Parade of Lights will be held this Saturday, December 12th from 6:00 p.m. to 8:00 p.m.

CITY COUNCIL COMMENTS

Councilmember Brandstetter commented on the AWC Center for Quality Communities Scholarship noting that the Lakewood First Lions will provide a local scholarship and donations will be accepted until January 10th.

Councilmember Farmer thanked Senior Policy Analyst Kelley-Fong for her work on the Holiday message and tree lighting video.

Councilmember Bocchi commented on new construction projects, Fort Steilacoom Park, and extended compliments to Congressman Heck for his support of Lakewood.

Deputy Mayor Whalen extended his appreciation to Congressman Heck for his service.

Mayor Anderson complimented city personnel for their responsiveness specific to communication with constituents and encouraged Councilmembers to visit the Woodbrook Neighborhood to see the commercial development and improvements taking place.

Mayor Anderson announced that Council will recess into Executive Session for approximately 20 minutes pursuant to RCW 42.30.110(1)(i) to discuss with legal counsel representing the agency litigation or potential litigation. The Council is not expected to take final action following the Executive Session.

Council recessed into Executive Session at 8:56 p.m. and reconvened at 9:16 p.m.

ADJOURNMENT

There being no further business, the meeting adjourned at 9:16 p.m.

DON ANDERSON, MAYOR

ATTEST:

BRIANA SCHUMACHER
CITY CLERK



LAKEWOOD CITY COUNCIL STUDY SESSION MINUTES

Monday, December 14, 2020

City of Lakewood

<https://www.youtube.com/user/cityoflakewoodwa>

Telephone via Zoom: +1(253) 215- 8782

Participant ID: 868 7263 2373

CALL TO ORDER

Mayor Anderson called the meeting to order at 7:00 p.m.

ROLL CALL

Councilmembers Present: 7 – Mayor Don Anderson, Deputy Mayor Jason Whalen; Councilmembers Mary Moss, John Simpson, Mike Brandstetter, Paul Bocchi and Linda Farmer.

ITEMS FOR DISCUSSION:

Behavioral Health Process Update.

Mayor Anderson announced that the Behavioral Health Process Update has been moved to the City Council meeting of January 4, 2021.

Review 3rd Quarter (2020) Financial Report.

Assistant City Manager for Administrative Services Kraus provided an overview of operating revenues and expenditures through September 30, 2020. Discussion ensued.

Special Events and Public Art Update.

Recreation Coordinator Martinez provided an overview of the 2020 events which included the Farmers Market, Summer Nights at the Pavilion, Drive-In Movies and the Reverse Holiday Parade. She shared that in 2021 the City looks forward to hosting Drive-In Movies, SummerFEST and events to celebrate the City's 25th Anniversary. Discussion ensued.

Ms. Martinez then provided an update on the Colonial Plaza public art project. Discussion ensued and it is recommended that the Request for Proposal (RFP) process be reopened to solicit artists and review new proposals for this public art project.

South Sound Housing Affordability Partnership (SSHAP) Update.

Planning Manager Speir shared that the South Sound Housing Affordability Partnership (SSHAP) continues to meet to discuss housing affordability and impacts to the community. She reviewed a list of those who participate noting that on December 7th the group met to discuss SSHAP's value proposition, key elements for an interlocal agreement, how SSHAP would work as an administrative agency and ideas for a workplan and budget options. She shared that the group directed consultants, Cedar River Group, to draft an interlocal agreement for review in 2021. She shared that it is anticipated that the proponents will be requesting time on a future City Council agenda to discuss the intent and options for creating a formal entity. Discussion ensued.

ITEMS TENTATIVELY SCHEDULED FOR THE JANUARY 4, 2021 REGULAR CITY COUNCIL MEETING:

1. Proclamation declaring January 18, 2021 as Dr. Martin Luther King, Jr. Day of Service. – *Ms. Kimi Ginn, Member, Martin Luther King, Jr. Committee*
2. Youth Council Report.
3. Clover Park School District Report.
4. Authorizing the execution of an interlocal agreement with the Port of Tacoma regarding the 146th Street reconstruction project. – (Motion – Consent Agenda)
5. Authorizing the execution of an addendum to the agreement with BERK and Associates for the completion of the Lakewood Station District Subarea Plan project. – (Motion – Consent Agenda)
6. Review of interlocal agreement with Pierce College.
– (Reports by the City Manager)

REPORTS BY THE CITY MANAGER

City Manager Caulfield reported that the first shipment of COVID-19 vaccinations have been distributed in Washington State and a phased approach for distribution has been outlined starting with the at risk population, health care providers and first responders.

He shared that the advertisement for City Council position vacancy has been posted and will be open through Wednesday, January 13th.

He then shared that the House and Senate approved the FY 2021 National Defense Authorization Act (NDAA) and it is anticipated that it will be signed into law with the

proposed amended language for the Defense Community Infrastructure Program (DCIP) and that another key federal priority for the City will be to work with Congress to designate of 30% of BUILD Grant Program funding to medium sized cities and the that the City continues to work with JBLM Leadership on the North Clear Zone (NCZ) and it is anticipated that the city will get a one time exemption to use the monies for relocation for Tactical Tailor.

He shared that the City has secured \$1,250,000 of the \$1,600,000 needed for the Fort Steilacoom Turf Infield project and as a part of this project; Pierce College is interested partnering with the City to provide financial assistance for additional improvements on one of the fields to meet the specific needs of the college's baseball team. He noted that interlocal agreement has been drafted and review will be presented at the City Council meeting of January 4, 2021.

He reported that the Washington State Auditor's Office conducted their Exit Conference last week and City received a clean audit with no findings.

He shared that a request for contract addendum for the Lakewood Station District Subarea Plan will come forward on January 4, 2021 and Sound Transit may do some dynamic testing on the Point Defiance Bypass Rail during the weekend January 16th to check improvements that have been put in place on this line.

He then reported that the Nisqually Jail is expected to issue a letter rescinding the termination of jail services agreement.

He shared that the City has allocated all of its \$2.68 Million in CARES Act funding and the State has launched an Eviction Resolution program, information can be found on the city's website and has been provided to landlords and tenants through the Rental Housing Safety Program.

He shared that the Association of Washington Cities (AWC) City Action Days will be held virtually on February 10th and 11th and spoke about the upcoming legislative session and bills focusing on Tax Increment Financing (TIF) and climate proposals.

He then recognized the City of Lakewood employees for their continued support of the community specifically the Public Works Engineering Department who raised money and donated various gifts to the Tillicum Community Center.

CITY COUNCIL COMMENTS

Councilmember Brandstetter commented on the Reverse Holiday Parade.

Councilmember Bocchi commented on the Veterans Drive improvement project and the redevelopment in the Woodbrook neighborhood.

Councilmember Simpson expressed his appreciation to individuals for their support throughout his tenure and to the Mayor and City Council for being pillars of strength and for their hard work and dedication to the city and citizens.

Councilmember Farmer shared her admiration for Councilmember Simpson and thanked him for the work he has done in support of the community.

Councilmember Moss expressed her well wishes to Councilmember Simpson. She commented on the success of the Reverse Holiday Parade.

Deputy Mayor Whalen shared that he participated in the Reverse Holiday Parade and provided Council Remarks this evening at the Clover Park School District Board meeting. He also expressed his appreciation to Councilmember Simpson.

Mayor Anderson echoed positive comments about the Reverse Holiday Parade and he asked whether the Council would like to post a weekly list of applicants who apply for vacancy on the City Council. He shared that there is a bi-partisan COVID-19 relief package that would provide aid to state and local governments.

Mayor Anderson then presented a plaque to Councilmember John Simpson for his exceptional leadership and outstanding service to the Lakewood community.

Mayor Anderson announced that Council will recess into Executive Session for approximately 20 minutes pursuant to RCW 42.30.110(1)(b) to consider the acquisition of real estate. The Council is not expected to take final action following the Executive Session.

The Council recessed into Executive Session and 9:31 p.m. and reconvened at 9:54 p.m.

ADJOURNMENT

There being no further business, the meeting adjourned at 9:54 p.m.

DON ANDERSON, MAYOR

ATTEST:

BRIANA SCHUMACHER
CITY CLERK



To: Mayor and City Councilmembers
From: Tho Kraus, Deputy City Manager/Administrative Services Director
Through: John J. Caulfield, City Manager *John J. Caulfield*
Date: January 4, 2021
Subject: Claims Voucher Approval

Check Run Period: November 14, 2020 –December 15, 2020

Total Amount: \$ 3,811,299.99

Checks Issued:

11/23/20	Checks 93844-93860	\$ 66,421.71
11/30/20	Checks 93861-93899	\$ 361,587.27
12/08/20	Checks 93900-93910	\$ 31,883.03
12/15/20	Checks 93911-93985	\$ 277,459.06

EFT Checks Issued:

11/23/20	Checks 16572-16587	\$ 199,526.07
11/30/20	Checks 16588-16633	\$ 2,091,161.82
12/08/20	Checks 16634-16636	\$ 120,707.59
12/15/20	Checks 16637-16719	\$ 672,746.72

Voided Checks:

12/07/20	Check 93259	\$ 193.28
12/07/20	Check 93514	\$ 10,000.00

Grand Total \$ 3,811,299.99

I, the undersigned, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered, or the labor performed as described herein and that the claims are just and due obligations against the City of Lakewood, Washington, and that I am authorized to authenticate and certify said liens.

Dana Kapla
Finance Supervisor

Tho Kraus
Deputy City Manager/
Administrative Services Director

John J. Caulfield
City Manager

City of Lakewood - Accounts Payable Voucher Report

Heritage Bank							Page 1 of 45
Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
16572	11/23/2020	012832		ANNA'S CHILDCARE,			\$4,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-208	PK AG 2020-208 CRF HS Child Ca	2,000.00	
001.9999.11.525.30.49.010			11/20/2020	AG 2020-265	PK AG 2020-265 CRF HS Child Ca	2,000.00	
16573	11/23/2020	000065		BOYS AND GIRLS CLUBS OF,			\$3,463.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-229	PK AG 2020-229 CRF HS Child Ca	3,463.00	
16574	11/23/2020	005102		CASCADE SIGNAL CORP,			\$247.70
101.0000.11.542.64.31.001			6/16/2020	4565	PKST Maint. Supplies	247.70	
16575	11/23/2020	012875		CHARITY HOPE FAMILY CHILDCARE,			\$907.60
001.9999.11.525.30.49.010			11/23/2020	AG 2020-258	PK AG 2020-258 HS Child Care G	907.60	
16576	11/23/2020	012865		CHRIST LUTHERAN CHURCH,			\$1,852.01
001.9999.11.525.30.49.010			11/20/2020	AG 2020-291	PK AG 2020-291 CRF HS Child Ca	1,852.01	
16577	11/23/2020	008201		CONSTRUCTION TESTING,			\$4,010.00
302.0138.21.595.30.41.001			11/3/2020	140579	PWCP 10/19-10/22 Onyx Dr SW	2,655.00	
302.0138.21.595.30.41.001			10/20/2020	140474	PWCP 09/30-10/02 Onyx Dr SW	1,355.00	
16578	11/23/2020	012808		GINGERBREAD HOUSE DAYCARE,			\$2,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-267	PK AG 2020-267 CRF HS Child Ca	2,000.00	
16579	11/23/2020	012727		JUST LIKE HOME DAYCARE,			\$2,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-252	PK AG 2020-252 CRF HS Child Ca	2,000.00	
16580	11/23/2020	002390		LASA,			\$89,396.01
001.9999.11.525.30.49.010			11/20/2020	AG 2020-123 # 2	PK AG 2020-123 CRF Human Svcs	89,396.01	
16581	11/23/2020	012860		LEE FAMILY NURSERY SCHOOL,			\$1,821.73
001.9999.11.525.30.49.010			11/20/2020	AG 2020-251	PK AG 2020-251 CRF HS Child Ca	1,821.73	
16582	11/23/2020	002296		LEXIS NEXIS,			\$1,367.16
503.0000.04.518.80.43.003			9/30/2020	3092892854	IT 09/20 LexisNexis	683.58	
503.0000.04.518.80.48.003			10/31/2020	3092931572	IT 10/20 LexisNexis	683.58	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
16583	11/23/2020	012672		P.C. LIBRARY FOUNDATION,			\$18,000.00
001.9999.13.525.30.49.010		11/20/2020	AG 2020-117	ED AG 2020-117 CRF Public Part	18,000.00		
16584	11/23/2020	003089		PIERCE COUNTY AIDS FOUNDATION,			\$10,000.00
001.9999.11.525.30.49.010		11/20/2020	AG 2020-166	PK AG 2020-166 CRF HS Partner	10,000.00		
16585	11/23/2020	012866		ROOTS AND WINGS PRESCHOOL,			\$2,000.00
001.9999.11.525.30.49.010		11/20/2020	AG 2020-290	PK AG 2020-290 CRF HS Child Ca	2,000.00		
16586	11/23/2020	000535		TACOMA COMMUNITY HOUSE,			\$13,001.74
001.9999.11.525.30.49.010		11/20/2020	AG 2020-116	PK AG 2020-116 CRF Human Svcs.	13,001.74		
16587	11/23/2020	010239		WEST PIERCE FIRE & RESCUE,			\$45,459.12
001.9999.13.525.30.49.010		11/20/2020	AG 2020-288	ED AG 2020-288 CRF Public Part	45,459.12		
16588	11/30/2020	011591		911 SUPPLY INC,			\$414.64
001.0000.15.521.70.31.008		11/17/2020	INV-2-6671	PD Jacket, Patch: Porche	414.64		
16589	11/30/2020	010017		ACTIVE CONSTRUCTION INC,			\$858,581.16
302.0138.21.595.30.63.001		10/31/2020	AG 2020-079 PP # 7	PWCP AG 2020-079 10/01-10/31 O	858,581.16		
16590	11/30/2020	002831		ADVANCED TRAFFIC PRODUCTS INC,			\$227.50
101.0000.11.542.64.35.014		11/5/2020	0000028234	PKS 12" Unvsl Btn Station	227.50		
16591	11/30/2020	011713		ALLSTREAM,			\$1,039.56
503.0000.04.518.80.42.001		11/8/2020	17174882	IT 11/08-12/07 Phone	1,039.56		
16592	11/30/2020	007445		ASSOCIATED PETROLEUM PRODUCTS,			\$8,929.06
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	8.37		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	47.82		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	33.30		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	32.45		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	98.38		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	17.93		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	17.59		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	27.32		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	47.48		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	36.04		
501.0000.51.548.79.32.001		11/10/2020	0268064-IN	PKFL 10/14-11/01	92.23		

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
501.0000.51.548.79.32.001			11/10/2020	0268064-IN	PKFL 10/14-11/01	30.91	
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501.0000.51.548.79.32.001			11/10/2020	0268064-IN	PKFL 10/14-11/01	44.41	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	212.87	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	107.49	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	151.11	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	69.76	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	121.61	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	14.12	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	18.13	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	120.13	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	111.28	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	119.71	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	28.87	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	36.88	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	24.66	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	57.75	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	29.93	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	23.39	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	20.23	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	179.35	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	42.15	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	29.09	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	29.09	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	149.64	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	129.41	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	169.24	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	77.98	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	193.69	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	76.93	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	160.39	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	65.34	
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501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	81.56	
180.0000.15.521.21.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	79.25	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	54.80	
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180.0000.15.521.21.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	29.09	
180.0000.15.521.21.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	91.47	
180.0000.15.521.21.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	57.96	
180.0000.15.521.21.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	14.96	
501.0000.51.521.10.32.001			11/8/2020	0267083-IN	PDFL 10/27-11/08	36.37	
16593	11/30/2020	003946		BATTERIES PLUS,			\$162.66
101.0000.11.544.90.31.001			11/9/2020	P33189620	PKST Batteries	162.66	
16594	11/30/2020	008226		BIO CLEAN INC,			\$1,956.77
001.9999.15.525.60.41.001			11/24/2020	11707	PD PKFC COVID-19 Cleaning	1,956.77	
16595	11/30/2020	009926		CASCADE RIGHT-OF-WAY SVCS LLC,			\$4,370.00
302.0024.21.595.15.41.001			11/13/2020	LW Phillips 20.11	PWCP AG 2018-152 Thru 10/31 RO	4,370.00	
16596	11/30/2020	010262		CENTURYLINK,			\$815.85
503.0000.04.518.80.42.001			11/14/2020	253-589-8734 340B	IT 11/14-12/14 Phone	160.23	
503.0000.04.518.80.42.001			11/16/2020	253-582-0174 486B	IT 11/16-12/16 Phone	248.41	
503.0000.04.518.80.42.001			11/16/2020	253-582-0669 467B	IT 11/16-12/16 Phone	226.37	
503.0000.04.518.80.42.001			11/16/2020	253-582-1023 738B	IT 11/16-12/16 Phone	65.00	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
503.0000.04.518.80.42.001			11/16/2020	253-582-7426 582B	IT 11/16-12/16 Phone	115.84	
16597	11/30/2020	000536		CITY TREASURER CITY OF TACOMA,			\$1,666.40
001.0000.11.576.81.47.005			11/17/2020	100384880 11/17/20	PKFC 09/17-11/16 8700 Steil Bl	36.04	
101.0000.11.542.63.47.006			11/17/2020	100415564 11/17/20	PKST 10/14-11/12 9450 Steil Bl	77.76	
101.0000.11.542.63.47.006			11/17/2020	100415566 11/17/20	PKST 10/14-11/12 9000 Steil Bl	76.94	
101.0000.11.542.63.47.006			11/17/2020	100415597 11/17/20	PKST 10/14-11/12 10000 Steil B	83.34	
101.0000.11.542.63.47.006			11/17/2020	100471519 11/17/20	PKST 10/14-11/12 8312 87th St	43.57	
101.0000.11.542.64.47.005			11/17/2020	100658937 11/17/20	PKST 11/17/20 10300 Steil Blvd	76.03	
101.0000.11.542.64.47.005			11/17/2020	100687561 11/17/20	PKST 09/15-11/12 8623 87th Ave	59.43	
001.0000.11.576.81.47.005			11/17/2020	101076847 11/17/20	PKFC 09/15-11/12 8750 Steil Bl	185.98	
101.0000.11.542.64.47.005			11/17/2020	101086773 11/17/20	PKST 10/14-11/12 9550 Steil Bl	26.85	
101.0000.11.542.63.47.006			11/12/2020	100440754 11/12/20	PKST 10/10-11/09 7211 BPW W St	21.03	
101.0000.11.542.63.47.006			11/12/2020	100898201 11/12/20	PKST 10/10-11/09 7729 BPW W	162.96	
001.0000.11.576.81.47.005			11/13/2020	100384879 11/13/20	PKFC 09/15-11/12 8750 Steil Bl	72.08	
101.0000.11.542.64.47.005			11/24/2020	100254732 11/24/20	PKST 10/22-11/20 11023 GLD SW	23.09	
101.0000.11.542.64.47.005			11/24/2020	100707975 11/24/20	PKST 10/22-11/20 7403 Lkwd Dr	39.26	
101.0000.11.542.64.47.005			11/19/2020	100228932 11/19/20	PKST 09/19-11/18 8300 Steil Bl	283.86	
101.0000.11.542.64.47.005			11/19/2020	100228949 11/19/20	PKST 09/19-11/18 8200 Steil Bl	133.16	
101.0000.11.542.64.47.005			11/20/2020	100228868 11/20/20	PKST 09/22-11/19 10099 GLD SW	48.36	
101.0000.11.542.64.47.005			11/20/2020	100665891 11/20/20	PKST 10/21-11/19 7309 Onyx Dr	19.18	
101.0000.11.542.64.47.005			11/23/2020	100228748 11/23/20	PKST 09/23-11/20 11170 GLD SW	92.54	
101.0000.11.542.64.47.005			11/18/2020	100228710 11/18/20	PKST 09/18-11/17 8915 Meadow R	46.65	
101.0000.11.542.64.47.005			11/18/2020	100228892 11/18/20	PKST 09/18-11/17 9299 Whitman	54.28	
101.0000.11.542.64.47.005			11/18/2020	100433653 11/18/20	PKST 09/18-11/17 5460 Steil Bl	4.01	
16598	11/30/2020	005786		CLASSY CHASSIS,			\$77.92
501.0000.51.521.10.48.005			10/31/2020	5035	PDFL Car Maint	77.92	
16599	11/30/2020	008523		COMPLETE OFFICE,			\$73.52
001.0000.15.521.10.31.001				C1960385-0	PD Paper Return	-273.00	
001.0000.15.521.10.31.001				C1960385-0	Sales Tax	-27.03	
001.0000.15.521.10.31.001			11/13/2020	2007970-0	PD Copy Paper	373.55	
16600	11/30/2020	000496		DAILY JOURNAL OF COMMERCE,			\$1,478.40
302.0060.21.595.30.44.001			11/17/2020	3363036	PWCP 11/03-11/17 100th St SW &	680.40	
302.0119.21.595.30.44.001			11/10/2020	3362870	PWCP 11/03-11/10 Lakewood Dr S	399.00	
302.0015.21.595.30.44.001			11/10/2020	3362871	PWCP 11/03-11/10 111th/112th S	399.00	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
16601	11/30/2020	010648		DIAMOND MARKETING SOLUTIONS,			\$827.19
001.0000.99.518.40.42.002			11/28/2020	11/20 Postage	ND 11/20 Replenish Postage	739.00	
311.0000.01.535.30.42.002			11/28/2020	11/20 Postage	PWSC 11/20 Postage Est.	88.19	
16602	11/30/2020	009689		FLO HAWKS,			\$286.51
401.0000.11.531.10.48.001			11/11/2020	66120468	PKSW 11/11 Maintenance Drain C	286.51	
16603	11/30/2020	011141		GRAY LUMBER COMPANY,			\$423.22
001.0000.11.576.81.48.001			11/19/2020	436734	PKFC Maint Supplies	423.22	
16604	11/30/2020	011900		HEMISPHERE DESIGN INC,			\$10,000.00
104.0007.01.557.30.41.001			11/10/2020	COL201110rv	HM 11/20 LTAC Creative/Website	10,000.00	
16605	11/30/2020	012411		HERRERA-VELASQUEZ, MURIEL			\$1,960.00
001.9999.11.565.10.41.020			11/30/2020	35	PKHS AG 2019-168 11/16-11/30 L	1,960.00	
16606	11/30/2020	012308		HONEY BUCKET,			\$384.85
302.0134.21.595.30.63.001			11/5/2020	0551810001	PWCP 11/05-12/02 Sani-Can 9222	384.85	
16607	11/30/2020	007151		HORST, RUDY			\$51.83
001.0000.11.569.50.31.001			11/20/2020	11/16/20 Reimb	PKSR Maint Supplies	51.83	
16608	11/30/2020	012720		LAKE CITY PUB LLC,			\$10,000.00
190.6003.52.558.70.41.001			11/25/2020	AG 2020-292	CDBG AG 2020-292 COVID-19 Busi	10,000.00	
16609	11/30/2020	000299		LAKEVIEW LIGHT & POWER CO.,			\$987.09
101.0000.11.542.64.47.005			11/14/2020	67044-004 11/14/20	PKST 10/10-11/10 108th St SW &	76.71	
101.0000.11.542.64.47.005			11/14/2020	67044-010 11/14/20	PKST 10/10-11/10 108th St SW &	70.64	
101.0000.11.542.64.47.005			11/14/2020	67044-017 11/14/20	PKST 10/10-11/10 112th St SW &	70.37	
101.0000.11.542.64.47.005			11/14/2020	67044-030 11/14/20	PKST 10/10-11/10 112th ST SW &	77.43	
101.0000.11.542.63.47.006			11/14/2020	67044-072 11/14/20	PKST 10/10-11/10 11302 Kendric	132.78	
502.0000.17.542.65.47.005			11/14/2020	67044-073 11/14/20	PKFC 10/10-11/10 11420 Kendric	559.16	
16610	11/30/2020	000288		LAKESWOOD HARDWARE & PAINT INC,			\$739.47
001.0000.11.576.81.31.001			11/13/2020	633199	PKFC Tarp	296.71	
401.0000.11.531.10.31.001			11/16/2020	633338	PKSW Chain, Quick Link	69.39	
401.0000.11.531.10.31.001			11/16/2020	633342	PKSW Quick Link	9.33	
401.0000.11.531.10.31.001			11/16/2020	633359	PKSW Chain, Lag Screw Eyes, Qu	105.12	
101.0000.11.542.70.31.001			11/18/2020	633641	PKST Fuel Stabil, Engine Oil	113.21	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.11.576.81.31.001			11/23/2020	634057	PKFC Furnace Filter	31.61	
501.0000.51.548.79.31.006			11/23/2020	634066	PKFC Vehicle Supplies	7.62	
101.0000.11.544.90.31.001			11/5/2020	632511	PKST Spider Traps	7.67	
001.0000.11.576.80.31.001			10/8/2020	629801	PKFC Maint Supplies	98.81	
16611	11/30/2020	000298		LAKWOOD TOWING,			\$818.76
001.0000.15.521.10.41.070			11/23/2020	221557	PDFL 10/28	730.84	
001.0000.15.521.10.41.070			11/16/2020	222148	PD 11/12	87.92	
16612	11/30/2020	002390		LASA,			\$144,242.84
001.9999.11.525.30.49.010			11/25/2020	AG 2020-123 # 3	PK AG 2020-123 CRF Human Svcs	144,242.84	
16613	11/30/2020	012457		MILE HIGH SHOOTING ACCESSORIES,			\$5,370.81
001.0000.15.521.26.35.010			11/17/2020	W124710	PD NIGHTFORCE:C639	4,842.00	
001.0000.15.521.26.35.010			11/17/2020	W124710	freight	45.00	
001.0000.15.521.26.35.010			11/17/2020	W124710	Sales Tax	479.35	
001.0000.15.521.26.35.010			11/17/2020	W124710	Sales Tax	4.46	
16614	11/30/2020	009724		MILES RESOURCES LLC,			\$490,210.86
401.0000.11.531.10.31.030			11/16/2020	314841	PKSW Hot Mix Asphalt	202.19	
302.0134.21.595.30.63.001			10/31/2020	AG 2020-083 PP # 6	PWCP AG 2020-083 10/01-10/31 V	490,008.67	
16615	11/30/2020	012743		MORNING ALE,			\$7,500.00
190.6003.52.558.70.41.001			11/25/2020	AG 2020-293	CDBG AG 2020-293 COVID-19 Busi	7,500.00	
16616	11/30/2020	008092		NVL LABORATORIES INC,			\$2,001.36
190.4006.52.559.32.41.001			11/13/2020	2020-0775	CDBG MHR-174 Flores Lead Risk	999.52	
190.4006.52.559.32.41.001			11/11/2020	2020-0762	CDBG MHR-169 Garriss Lead Risk	1,001.84	
16617	11/30/2020	010255		PAPE' MACHINERY EXCHANGE,			\$231.40
501.0000.51.548.79.31.006			11/4/2020	12325568	PKFL Vehicle Supplies	231.40	
16618	11/30/2020	000407		PIERCE COUNTY,			\$75,895.83
001.0000.11.569.50.45.004			12/1/2020	CI-295113	PKSR 12/20 Senior Center Lease	5,351.67	
301.0005.11.594.76.63.001			11/9/2020	CI-294923	PK 1/3 Fees For A&E On 16-2616	32,323.79	
301.0005.11.594.76.63.001			11/9/2020	CI-294926	PK 1/3 Fees For A&E On 18-1267	22,517.03	
001.0000.11.569.50.45.004			10/1/2020	CI-293659	PKSR 10/20 Senior Center Lease	5,351.67	
001.0000.11.569.50.45.004			10/26/2020	CI-293660	PKSR 11/20 Senior Center Lease	5,351.67	
001.9999.07.558.65.49.001			4/29/2020	CI-287163	CD South Sound Housing Afforda	5,000.00	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
16619	11/30/2020	000428		PIERCE COUNTY SEWER,			\$117.24
001.0000.11.576.81.47.004			11/15/2020	02029430 11/15/20	PKFC 09/01-10/31 9101 Angle Ln	117.24	
16620	11/30/2020	012650		QUIGG BROS INC,			\$403,921.65
301.0003.11.594.76.63.001			11/19/2020	1	PK AG 2020-103 10/20 Harry Tod	385,054.00	
301.0000.00.223.40.00.000			11/19/2020	1	PK AG 2020-103 Retainage	-19,252.70	
301.0003.11.594.76.63.001			11/19/2020	1	Sales Tax	38,120.35	
16621	11/30/2020	012387		SITE WORKSHOP,			\$6,416.25
301.0014.11.594.76.41.001			11/9/2020	6375	PK AG 2019-118 Thru 10/31 Ft.	6,416.25	
16622	11/30/2020	012410		SOLON, LISA			\$1,428.00
001.9999.11.565.10.41.020			11/30/2020	35	PKHS AG 2019-169 11/16-11/30 L	1,428.00	
16623	11/30/2020	002912		SOUND ELECTRONICS,			\$679.03
502.0000.17.542.65.48.001			11/13/2020	510627	PKFC 12/01/20-11/30/21 Transit	408.83	
502.0000.17.518.35.41.001			11/9/2020	510603	PKFC 12/01/20-02/29/21 CH Fire	102.21	
502.0000.17.518.35.41.001			11/9/2020	510604	PKFC 12/01/20-02/29/21 CH Secu	65.78	
502.0000.17.521.50.48.001			11/9/2020	510605	PKFC 12/01/20-02/29/21 PD Fire	102.21	
16624	11/30/2020	002881		SPRAGUE PEST SOLUTIONS CO,			\$64.81
502.0000.17.518.35.41.001			8/24/2020	4247395	PKFC 08/24 Pest Control CH	64.81	
16625	11/30/2020	000516		SPRINT,			\$120.47
503.0000.04.518.80.42.001			11/18/2020	482477812-156	IT 10/15-11/14 Phone	120.47	
16626	11/30/2020	009493		STAPLES ADVANTAGE,			\$375.18
001.0000.15.521.10.31.001			10/28/2020	3460199255	PD Office Supplies	120.87	
001.0000.15.521.10.31.001			10/29/2020	3460280218	PD Office Supplies	58.38	
001.0000.15.521.10.31.001			10/29/2020	3460280220	PD Notebooks	2.85	
001.0000.15.521.10.31.001			11/6/2020	3461341923	PD Thermal Pouches	45.38	
001.0000.02.512.50.31.001			10/30/2020	3460350845	MC Bulb	51.97	
001.0000.15.521.10.31.001			11/11/2020	3461684288	PD Office Supplies	27.33	
001.0000.15.521.10.31.001			11/10/2020	3461620017	PD Office Supplies	68.40	
16627	11/30/2020	000517		STATE AUDITOR'S OFFICE,			\$7,870.42
001.0000.04.514.20.41.001			11/10/2020	L139263	FN 10/20 Accountability Audit	7,870.42	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
16628	11/30/2020	006497		SYSTEMS FOR PUBLIC SAFETY,			\$16,154.69
501.0000.51.521.10.48.005			11/18/2020	38741	PDFL Oil Change	86.50	
501.0000.51.521.10.48.005			11/18/2020	38741	PDFL Safety Inspection	21.25	
501.0000.51.521.10.48.005			11/18/2020	38750	PDFL Oil Change	86.50	
501.0000.51.521.10.48.005			11/18/2020	38750	PDFL Safety Inspection	21.25	
501.0000.51.521.10.48.005			11/18/2020	38795	PDFL Oil Change	110.21	
501.0000.51.521.10.48.005			11/18/2020	38795	PDFL Safety Inspection	20.82	
501.0000.51.521.10.48.005			11/18/2020	38795	PDFL Electrical	3.41	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Oil Change	92.00	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Safety Inspection	22.12	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Steering	952.87	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Tires	710.31	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Brakes	869.81	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Electrical	223.58	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Alignment	96.85	
501.0000.51.521.10.48.005			11/23/2020	38714	PDFL Other	25.41	
501.0000.51.521.10.48.005			11/23/2020	38796	PDFL Safety Inspection	54.18	
501.0000.51.521.10.48.005			11/23/2020	38796	PDFL Steering	384.95	
501.0000.51.521.10.48.005			11/23/2020	38796	PDFL Electrical	31.46	
504.0000.09.518.35.48.001			11/12/2020	38443	RM Claim 2020-0056	1,293.26	
501.0000.51.521.10.48.005			11/12/2020	38701	PDFL Tires	178.99	
501.0000.51.521.10.48.005			11/12/2020	38701	PDFL Electrical	29.90	
501.0000.51.521.10.48.005			11/12/2020	38701	PDF Other	25.61	
501.0000.51.521.10.48.005			11/12/2020	38740	PDFL Tire Repair	48.50	
501.0000.51.521.10.48.005			11/12/2020	38740	PDFL Electricity	26.75	
501.0000.51.521.10.48.005			11/12/2020	38742	PDFL Oil Change	85.78	
501.0000.51.521.10.48.005			11/12/2020	38742	PDFL Safety Inspection	20.54	
501.0000.51.521.10.48.005			11/12/2020	38742	PDFL Electrical	10.53	
501.0000.51.521.10.48.005			11/12/2020	38746	PDFL Electricity	72.98	
501.0000.51.521.10.48.005			11/12/2020	38746	PDFL Tires	49.62	
501.0000.51.521.10.48.005			11/12/2020	38762	PDFL Tire Repair	78.47	
501.0000.51.521.10.48.005			11/12/2020	38773	PDFL Oil Change	86.50	
501.0000.51.521.10.48.005			11/12/2020	38773	PDFL Safety Inspection	21.25	
501.0000.51.521.10.48.005			11/11/2020	38678	PDFL Oil Change	89.04	
501.0000.51.521.10.48.005			11/11/2020	38678	PDFL Safety Inspection	72.26	
501.0000.51.521.10.48.005			11/11/2020	38678	PDFL Engine Work	1,238.25	
501.0000.51.521.10.48.005			11/11/2020	38678	PDFL Tire Rotation	34.89	
501.0000.51.521.10.48.005			11/11/2020	38734	PDFL Oil Change	86.61	

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501.0000.51.521.10.48.005			11/11/2020	38734	PDFL Safety Inspection	20.56	
501.0000.51.521.10.48.005			11/11/2020	38734	PDFL Tire Repair	71.94	
501.0000.51.521.10.48.005			11/11/2020	38734	PDFL Radiator	15.20	
501.0000.51.521.10.48.005			11/11/2020	38734	PDFL Electrical	3.17	
501.0000.51.521.10.48.005			11/11/2020	38743	PDFL Tires	29.43	
501.0000.51.521.10.48.005			11/11/2020	38744	PDFL Tires	429.83	
504.0000.09.518.35.48.001			11/10/2020	38449	RM Claim 2020-0049	1,186.51	
501.0000.51.521.10.48.005			11/10/2020	38633	PDFL Oil Change	93.15	
501.0000.51.521.10.48.005			11/10/2020	38633	PDFL Safety Inspection	23.26	
501.0000.51.521.10.48.005			11/10/2020	38633	PDFL Tires	262.27	
501.0000.51.521.10.48.005			11/10/2020	38633	PDFL Radiator	854.99	
501.0000.51.521.10.48.005			11/10/2020	38633	PDFL Steering	784.32	
501.0000.51.521.10.48.005			11/10/2020	38633	PDFL Alignment	97.99	
501.0000.51.521.10.48.005			11/10/2020	38640	PDFL Oil Change	89.43	
501.0000.51.521.10.48.005			11/10/2020	38640	PDFL Safety Inspection	24.18	
501.0000.51.521.10.48.005			11/10/2020	38640	PDFL Brakes	614.00	
501.0000.51.521.10.48.005			11/10/2020	38640	PDFL Electrical	6.77	
501.0000.51.521.10.48.005			11/10/2020	38640	PDFL Other	570.01	
501.0000.51.521.10.48.005			11/10/2020	38655	PDFL Oil Change	86.50	
501.0000.51.521.10.48.005			11/10/2020	38655	PDFL Safety Inspection	21.25	
501.0000.51.521.10.48.005			11/10/2020	38675	PDFL Oil Change	89.43	
501.0000.51.521.10.48.005			11/10/2020	38675	PDFL Safety Inspection	24.18	
501.0000.51.521.10.48.005			11/10/2020	38675	PDFL Other	997.34	
501.0000.51.521.10.48.005			11/10/2020	38675	PDFL Electrical	60.08	
501.0000.51.521.10.48.005			11/10/2020	38675	PDFL Steering	255.92	
501.0000.51.521.10.48.005			11/10/2020	38695	PDFL Oil Change	86.68	
501.0000.51.521.10.48.005			11/10/2020	38695	PDFL Safety Inspection	21.02	
501.0000.51.521.10.48.005			11/10/2020	38695	PDFL Steering	85.04	
501.0000.51.521.10.48.005			11/10/2020	38695	PDFL Electrical	3.61	
501.0000.51.521.10.48.005			11/10/2020	38709	PDFL Other	93.95	
501.0000.51.521.10.48.005			11/10/2020	38722	PDFL Other	978.89	
501.0000.51.521.10.48.005			11/10/2020	38735	PDFL Oil Change	89.43	
501.0000.51.521.10.48.005			11/10/2020	38735	PDFL Safety Inspection	24.18	
501.0000.51.521.10.48.005			11/10/2020	38735	PDFL Brakes	614.00	
501.0000.51.521.10.48.005			11/10/2020	38735	PDFL Tire Rotation	33.52	
501.0000.51.521.10.48.005			11/10/2020	38735	PDFL Other	49.45	

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11/30/2020

012587

TOWNZEN & ASSOCIATES INC,

\$6,620.00

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.07.558.50.41.001			11/16/2020	20-113	CD 10/20 On-Site Manpower Svcs	6,620.00	
16630	11/30/2020	008186		TRCVB,			\$9,908.38
104.0016.01.557.30.41.001			10/31/2020	LW-2020-10	HM AG 2020-061 10/20 Lodging T	9,908.38	
16631	11/30/2020	000593		WASHINGTON STATE TREASURER,			\$1,061.00
001.0000.02.237.10.00.004			11/25/2020	10/20 Bldg. Code	MC 10/20 State Bldg. Code	1,061.00	
16632	11/30/2020	010239		WEST PIERCE FIRE & RESCUE,			\$3,582.11
001.0000.00.229.10.00.000			11/18/2020	2020 Pmt	CD 2020 Pmt: Fire & EMT (Nisqu	3,582.11	
16633	11/30/2020	005177		ZEP SALES & SERVICE,			\$1,117.13
001.9999.15.525.60.31.001			11/6/2020	9005699488	PD Covid-19 Supplies	1,117.13	
16634	12/8/2020	010262		CENTURYLINK,			\$133.49
503.0000.04.518.80.42.001			11/19/2020	253-588-4697 855B	IT 11/19-12/19 Phone	50.35	
503.0000.04.518.80.42.001			11/23/2020	206-T31-6789 758B	IT 11/23-12/23 Phone	83.14	
16635	12/8/2020	002390		LASA,			\$108,233.46
001.9999.11.525.30.49.010			12/8/2020	AG 2020-123 # 4	PK AG 2020-123 CRF Human Svcs	108,233.46	
16636	12/8/2020	012885		RESTAURANT SUPPLY LLC,			\$12,340.64
301.0004.11.594.76.63.001			12/4/2020	20705	PKFC Pav. Kitchen REACH □ IN	3,499.99	
301.0004.11.594.76.63.001			12/4/2020	20705	PKFC Pav. Kitchen CONVECTION O	7,080.00	
301.0004.11.594.76.63.001			12/4/2020	20705	PKFC Pavilion Kitchen CASTERS	198.99	
301.0004.11.594.76.63.001			12/4/2020	20705	freight	449.99	
301.0004.11.594.76.63.001			12/4/2020	20705	Sales Tax	1,111.67	
16637	12/15/2020	011591		911 SUPPLY INC,			\$104.39
001.0000.15.521.22.31.008			11/30/2020	INV-2-6921	PD Shirt & Alerations: J Wrigh	104.39	
16638	12/15/2020	012886		9999 AUTO REPAIR AND SALES INC,			\$10,000.00
190.6003.52.558.70.41.001			12/14/2020	AG 2020-303	CDBG AG 2020-303 COVID-19 Busi	10,000.00	
16639	12/15/2020	000005		ABC LEGAL SERVICES LLC,			\$109.50
001.0000.06.515.30.41.001			11/25/2020	8133120.100	LG 20-2-08370-0 Svc Of Process	109.50	
16640	12/15/2020	007445		ASSOCIATED PETROLEUM PRODUCTS,			\$9,886.92
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	60.22	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
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501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	50.92	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	35.36	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	54.56	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	44.05	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	18.79	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	17.78	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	46.48	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	49.30	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	42.43	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	56.98	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	61.23	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	6.67	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	15.76	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	5.05	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	27.28	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	29.30	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	42.64	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	98.81	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	29.30	
501.0000.51.548.79.32.002			11/24/2020	0272786-IN	PKFL 11/11-11/24	73.15	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	54.56	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	57.59	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	127.50	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	40.41	
501.0000.51.548.79.32.001			11/24/2020	0272786-IN	PKFL 11/11-11/24	45.27	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	104.07	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	180.59	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	106.47	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	129.65	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	24.49	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	94.45	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	165.94	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	156.76	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	41.54	

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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	132.27	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	59.69	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	54.44	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	202.01	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	76.08	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	123.52	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	39.57	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	125.27	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	76.30	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	235.46	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	181.90	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	198.73	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	66.03	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	99.04	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	28.42	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	85.48	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	53.78	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	8.53	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	209.66	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	71.71	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	119.59	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	116.75	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	27.98	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	186.93	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	60.12	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	34.98	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	104.07	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	67.56	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	137.52	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	45.69	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	77.61	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	89.42	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	150.85	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	133.14	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	156.12	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	116.09	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	50.72	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	78.49	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	43.73	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	87.89	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	34.32	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	28.42	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	38.04	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	82.42	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	134.89	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	175.34	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	12.03	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	83.52	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	82.86	
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501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	193.49	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	165.50	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	22.52	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	12.24	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	67.99	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	54.22	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	30.39	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	32.36	
180.0000.15.521.21.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	55.53	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	58.59	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	53.56	

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180.0000.15.521.21.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	18.37	
180.0000.15.521.21.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	34.54	
180.0000.15.521.21.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	32.36	
180.0000.15.521.21.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	95.76	
180.0000.15.521.21.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	16.62	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	24.05	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	56.62	
501.0000.51.521.10.32.001			11/23/2020	0272171-IN	PDFL 11/09-11/23	33.85	
16641	12/15/2020	009929		CANNON, JASON			\$104.36
001.0000.15.521.26.35.010			10/22/2020	10/22/20	PD Supplies For Warrant Entry	104.36	
16642	12/15/2020	009926		CASCADE RIGHT-OF-WAY SVCS LLC,			\$3,220.00
302.0024.21.595.15.41.001			12/9/2020	LW Phillips 20.12	PWCP AG 2018-152 Thru 11/30 RO	3,220.00	
16643	12/15/2020	010262		CENTURYLINK,			\$183.98
503.0000.04.518.80.42.001			12/1/2020	253-584-2263 463B	IT 12/01/20-01/01/21 Phone	75.10	
503.0000.04.518.80.42.001			12/1/2020	253-584-5364 399B	IT 12/01/20-01/01/21 Phone	54.44	
503.0000.04.518.80.42.001			12/2/2020	253-581-8220 448B	IT 12/02/20-01/02/21 Phone	54.44	
16644	12/15/2020	012884		CHASKAS LLC,			\$10,000.00
190.6003.52.558.70.41.001			12/14/2020	AG 2020-297	CDBG AG 2020-297 COVID-19 Busi	10,000.00	
16645	12/15/2020	003883		CHUCKALS INC,			\$384.54
001.0000.99.518.40.31.001			12/9/2020	1039894-0	ND Paper	384.54	
16646	12/15/2020	000536		CITY TREASURER CITY OF TACOMA,			\$10,630.43
101.0000.11.542.64.47.005			12/7/2020	100436443 12/07/20	PKST 10/03-12/04 8103 83rd Ave	45.35	
101.0000.11.542.64.47.005			12/7/2020	101129625 12/07/20	PKST 10/03-12/04 7804 83rd Ave	49.91	
502.0000.17.518.35.47.005			12/1/2020	100113209 12/01/20	PKFC 10/24-11/25 6000 Main St	8,013.86	
101.0000.11.542.63.47.006			12/1/2020	100218262 12/01/20	PKST 10/27-11/25 10601 Main St	77.90	
101.0000.11.542.63.47.006			12/1/2020	100218270 12/01/20	PKST 10/27-11/25 10602 Main St	10.25	
101.0000.11.542.64.47.005			12/1/2020	100218275 12/01/20	PKST 10/27-11/25 10511 GLD SW	80.23	
101.0000.11.542.63.47.006			12/1/2020	100262588 12/01/20	PKST 09/26-11/25 6100 Lkwd Tow	95.30	
101.0000.11.542.63.47.006			12/2/2020	100223530 12/02/20	PKST 10/29-12/01 9315 GLD SW	2,257.63	
16647	12/15/2020	005786		CLASSY CHASSIS,			\$335.17

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.29	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	14.58	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	18.09	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.29	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.29	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	24.38	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.29	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	10.20	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.28	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	12.96	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.29	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.29	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	7.29	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	14.58	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	14.58	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	14.58	
501.0000.51.521.10.48.005			11/30/2020	W-883	PDFL Carwash	40.89	
501.0000.51.521.10.48.005			11/30/2020	W-884	PDFL Carwash	11.34	
501.0000.51.521.10.48.005			11/30/2020	W-884	PDFL Carwash	6.48	
501.0000.51.521.10.48.005			11/27/2020	5057	PDFL Oil Change	94.20	
16648	12/15/2020	000099		CLOVER PARK SCHOOL DISTRICT,			\$751.38
501.0000.51.548.79.32.001			12/3/2020	20200	PKFL 11/20 Fuel	751.38	
16649	12/15/2020	012893		CORNEJO, ELIZABETH			\$2,500.00
190.6003.52.558.70.41.001			12/14/2020	AG 2020-305	CDBG AG 2020-305 COVID-19 Busi	2,500.00	
16650	12/15/2020	012765		CUSTOM EDGE,			\$593.46
001.9999.15.525.60.31.001			12/2/2020	11655	PD PKFC COVID-19 Supplies	593.46	
16651	12/15/2020	003867		DELL MARKETING LP,			\$14,510.16
503.0015.04.518.80.35.030			11/13/2020	10437868246	IT Dell Laititude 7210 2-in-1	7,715.00	
503.0015.04.518.80.35.030			11/13/2020	10437868246	IT Dell 2-in-1 detachable keyb	497.95	
503.0015.04.518.80.35.030			11/13/2020	10437868246	IT Dell Active Pen PN579X	331.95	
503.0015.04.518.80.35.030			11/13/2020	10437868246	IT Dell Dock WD19 with power a	795.90	
503.0015.04.518.80.35.030			11/13/2020	10437868246	Sales Tax	763.80	
503.0015.04.518.80.35.030			11/13/2020	10437868246	Sales Tax	49.30	
503.0015.04.518.80.35.030			11/13/2020	10437868246	Sales Tax	32.86	
503.0015.04.518.80.35.030			11/13/2020	10437868246	Sales Tax	78.79	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
503.0015.04.518.80.35.030			11/24/2020	10440993626	IT Dell Latitude 3310 BTX	4,244.61	
16652	12/15/2020	010648		DIAMOND MARKETING SOLUTIONS,			\$100.00
001.0000.99.518.40.42.002			12/2/2020	335476	ND 11/20 Daily Mail Processing	100.00	
16653	12/15/2020	011920		EILEEN OBRIEN CONSULTING,			\$900.00
195.0021.02.512.53.41.001			11/30/2020	10/01-11/30/20	MC 10/01-11/30 BJA Drug Court	900.00	
16654	12/15/2020	011987		FEDERAL EASTERN INTERNATIONAL,			\$494.55
001.0000.15.521.22.31.008			11/17/2020	520338	PD HSGI Triple Mag Pouch Black	66.00	
001.0000.15.521.22.31.008			11/17/2020	520338	PD HSGI Double Cuff Case Black	44.00	
001.0000.15.521.22.31.008			11/17/2020	520338	PD HSGI Duty Mini Radio Pouch	38.00	
001.0000.15.521.22.31.008			11/17/2020	520338	PD HSGI TQ Pouch Black- 11TQ00	31.00	
001.0000.15.521.22.31.008			11/17/2020	520338	PD HSGI Single Mag Pouch (mini	26.00	
001.0000.15.521.22.31.008			11/17/2020	520338	freight	15.00	
001.0000.15.521.22.31.008			11/17/2020	520338	Sales Tax	21.78	
001.0000.15.521.22.31.008			9/25/2020	519303	PD Tacoma Carrier	230.00	
001.0000.15.521.22.31.008			9/25/2020	519303	Sales Tax	22.77	
16655	12/15/2020	009689		FLO HAWKS,			\$285.41
001.0000.11.576.81.41.001			10/21/2020	66119342	PKFC 10/21 Inspection 9115 Ang	285.41	
16656	12/15/2020	011891		GLS US,			\$185.51
001.0000.99.518.40.42.002			11/30/2020	4336246	ND 11/20 Mail Pick Up	185.51	
16657	12/15/2020	012888		GOODBYE GRAFFITI,			\$235.74
101.0000.11.542.70.41.001			11/30/2020	34748	PKST Restore Tagged Area 6425	235.74	
16658	12/15/2020	007965		GORDON THOMAS HONEYWELL,			\$7,796.77
001.0000.03.513.10.41.001			11/30/2020	Nov 2020 1014	CM AG 2019-171 11/20 Gov'tl Af	4,871.30	
192.0000.00.558.60.41.001			11/30/2020	Nov 2020 1185	SSMCP AG 2020-110 11/20 Gov'tl	2,925.47	
16659	12/15/2020	011900		HEMISPHERE DESIGN INC,			\$21,125.00
001.9999.13.558.70.41.001			12/1/2020	COL201201	ED AG 2019-108 12/20 Build You	10,000.00	
104.0007.01.557.30.41.001			12/1/2020	COL201202	HM 12/20 LTAC Web Dev, Video,	11,125.00	
16660	12/15/2020	012411		HERRERA-VELASQUEZ, MURIEL			\$2,300.00
001.9999.11.565.10.41.020			12/15/2020	36	PKHS AG 2019-168 12/01-12/15 L	2,300.00	

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16661	12/15/2020	012894	HICKEY, DAVID				\$2,500.00
190.6003.52.558.70.41.001		12/14/2020	AG 2020-304	CDBG AG 2020-304 COVID-19 Busi	2,500.00		
16662	12/15/2020	008765	HOLDEN POLYGRAPH LLC,				\$400.00
001.0000.15.521.40.41.001		11/24/2020	165	PD 11/18 Polygraphs: Topasna &	400.00		
16663	12/15/2020	012308	HONEY BUCKET,				\$192.00
001.0000.02.523.30.47.004		11/16/2020	0551823698	MC 11/16-12/13 Sani Can 8714 8	91.00		
001.0000.11.576.81.41.001		11/26/2020	0551841229	PKFC 11/26-12/23 Sani Can 8714	101.00		
16664	12/15/2020	004036	HORIZON AUTOMATIC RAIN CO,				\$163.90
001.0000.11.576.81.31.001		12/8/2020	3N121216	PKFC Maint. Supplies	163.90		
16665	12/15/2020	011300	HORWATH LAW PLLC,				\$46,675.22
001.0000.02.512.51.41.004		12/9/2020	11/20	MC AG 2019-001 11/20 Public De	41,750.00		
001.9999.02.512.51.41.001		12/9/2020	11/20	MC 11/20 Social Worker Svcs	2,200.22		
001.9999.02.512.51.41.001		12/9/2020	11/20	MC 11/20 Investigator Svcs	2,725.00		
16666	12/15/2020	008301	IN TIME RENOVATIONS LLC,				\$12,935.23
190.4006.52.559.32.41.001		12/6/2020	1281	CDBG LHR-104-A Howard Remodel	12,935.23		
16667	12/15/2020	011985	JAMES GUERRERO ARCHITECT INC,				\$1,875.00
301.0003.11.594.76.63.001		11/27/2020	4197	PK Harry Todd Park Drawing Rev	1,875.00		
16668	12/15/2020	008466	KBH CONSTRUCTION CO,				\$6,451.28
101.0000.11.542.70.41.001		11/30/2020	1527	PKST Repair Sidewalk Patching	5,870.14		
101.0000.11.542.70.41.001		11/30/2020	1527	Sales Tax	581.14		
16669	12/15/2020	003820	KNIGHT FIRE PROTECTION INC,				\$423.66
502.0000.17.542.65.41.001		8/13/2020	69672	PKFC 07/23 Annual Svc On 35	423.66		
16670	12/15/2020	002018	KRAZAN & ASSOCIATES INC,				\$985.00
301.0003.11.594.76.41.001		11/30/2020	INV F606697-6035	PK 11/20 Testing & Inspec Svcs	985.00		
16671	12/15/2020	011410	L.N. CURTIS AND SONS,				\$394.28
001.0000.15.521.10.31.001		11/30/2020	INV444493	PD Holsters	394.28		
16672	12/15/2020	000299	LAKEVIEW LIGHT & POWER CO.,				\$13,778.78
101.0000.11.542.63.47.006		12/2/2020	67044-086 11/21/20	PKST 10/17-11/17 6119 Motor Av	71.90		

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101.0000.11.542.64.47.005			12/7/2020	67044-002 12/07/20	PKST 11/03-12/03 Pac Hwy & ST	80.03	
101.0000.11.542.64.47.005			12/7/2020	67044-012 12/07/20	PKST 11/03-12/03 Hwy 512 & STW	112.08	
101.0000.11.542.63.47.006			12/7/2020	67044-014 12/07/20	PKST 11/03-12/03 Hwy 512 & STW	91.54	
101.0000.11.542.64.47.005			12/7/2020	67044-016 12/07/20	PKST 11/03-12/03 40th Ave SW	64.85	
101.0000.11.542.64.47.005			12/7/2020	67044-031 12/07/20	PKST 11/03-12/03 84th St S & S	70.64	
101.0000.11.542.64.47.005			12/7/2020	67044-032 12/07/20	PKST 11/03-12/03 100th ST SW &	91.81	
001.0000.11.576.80.47.005			12/7/2020	67044-048 12/07/20	PKFC 11/03-12/03 2716 84th St	34.74	
101.0000.11.542.64.47.005			12/7/2020	67044-050 12/07/20	PKST 11/03-12/03 LKWD Dr SW/St	81.36	
101.0000.11.542.64.47.005			12/7/2020	67044-053 12/07/20	PKST 11/03-12/03 4648 Steil Bl	60.82	
101.0000.11.543.50.47.005			12/7/2020	67044-074 12/07/20	PKST 11/03-12/03 9424 Front St	428.58	
001.0000.11.576.80.47.005			12/7/2020	67044-075 12/07/20	PKFC 11/03-12/03 8807 25th Ave	227.85	
101.0000.11.542.64.47.005			12/7/2020	67044-078 12/07/20	PKST 11/03-12/03 100th St SW &	175.02	
101.0000.11.542.64.47.005			12/7/2020	67044-079 12/07/20	PKST 11/03-12/03 96th St S & S	136.00	
101.0000.11.542.64.47.005			12/7/2020	67044-080 12/07/20	PKST 11/03-12/03 8802 STW	82.79	
101.0000.11.542.64.47.005			12/7/2020	67044-081 12/07/20	PKST 11/03-12/03 3601 Steil Bl	77.26	
101.0000.11.542.63.47.006			12/7/2020	67044-083 12/07/20	PKST 11/03-12/03 40th & 100th	112.78	
101.0000.11.542.64.47.005			12/7/2020	67044-084 12/07/20	PKST 11/03-12/03 Steil & LKVV	83.68	
101.0000.11.542.63.47.006			12/7/2020	67044-085 12/07/20	PKST 11/03-12/03 26th & 88th S	47.34	
101.0000.11.542.63.47.006			12/7/2020	67044-087 12/07/20	PKST 11/03-12/03 123rd & BPW S	85.64	
101.0000.11.542.63.47.006			12/7/2020	67044-089 12/07/20	PKST 11/03-12/03 9520 Front ST	52.71	
101.0000.11.542.64.47.005			11/28/2020	67044-028 11/28/20	PKST 10/24-11/24 Pac Hwy SW &	76.71	
401.0000.41.531.10.47.005			11/28/2020	67044-037 11/28/20	PWSW 10/24-11/24 Pac Hwy SW	48.59	
101.0000.11.542.64.47.005			11/28/2020	67044-038 11/28/20	PKST 10/24-11/24 BP Way & Pac	73.50	
001.0000.11.576.80.47.005			11/28/2020	67044-041 11/28/20	PKFC 10/24-11/24 4721 127th St	40.45	
101.0000.11.542.64.47.005			11/28/2020	67044-043 11/28/20	PKST 10/24-11/24 BPW SW & San	154.12	
101.0000.11.542.64.47.005			11/28/2020	67044-054 11/28/20	PKST 10/24-11/24 11417 Pac Hwy	72.88	
101.0000.11.542.64.47.005			11/28/2020	67044-055 11/28/20	PKST 10/24-11/24 11424 Pac Hwy	69.93	
101.0000.11.542.64.47.005			11/28/2020	67044-056 11/28/20	PKST 10/24-11/24 11517 Pac Hwy	76.54	
401.0000.41.531.10.47.005			11/28/2020	67044-057 11/28/20	PWSW 10/24-11/24 5118 Seattle	49.40	
101.0000.11.542.64.47.005			11/21/2020	67044-001 11/21/20	PKST 10/17-11/17 100th St SW &	71.71	
101.0000.11.542.64.47.005			11/21/2020	67044-003 11/21/20	PKST 10/17-11/17 Motor Ave & W	90.01	
101.0000.11.542.64.47.005			11/21/2020	67044-005 11/21/20	PKST 10/17-11/17 BP Wy SW & Lk	80.47	
101.0000.11.542.64.47.005			11/21/2020	67044-006 11/21/20	PKST 10/17-11/17 108th St SW &	73.95	
101.0000.11.542.64.47.005			11/21/2020	67044-019 11/21/20	PKST 10/17-11/17 BPW SW & 100t	77.16	
101.0000.11.542.64.47.005			11/21/2020	67044-020 11/21/20	PKST 10/17-11/17 59th AVE SW &	96.01	
101.0000.11.542.64.47.005			11/21/2020	67044-022 11/21/20	PKST 10/17-11/17 GLD SW & BPW	101.71	
101.0000.11.542.64.47.005			11/21/2020	67044-024 11/21/20	PKST 10/17-11/17 GLD SW & Stei	70.47	
001.0000.11.576.80.47.005			11/21/2020	67044-034 11/21/20	PKFC 10/17-11/17 10506 Russell	41.36	

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101.0000.11.542.63.47.006			11/21/2020	67044-039 11/21/20	PKST 10/17-11/17 5700 100th St	54.75	
101.0000.11.542.64.47.005			11/21/2020	67044-044 11/21/20	PKST 10/17-11/17 100th SW & LK	77.60	
101.0000.11.542.64.47.005			11/21/2020	67044-046 11/21/20	PKST 10/17-11/17 10013 GLD SW	223.67	
101.0000.11.542.64.47.005			11/21/2020	67044-047 11/21/20	PKST 10/17-11/17 59th Ave SW &	78.77	
001.0000.11.576.80.47.005			11/21/2020	67044-063 11/21/20	PKFC 10/17-11/17 6002 Fairlawn	46.45	
101.0000.11.542.64.47.005			11/21/2020	67044-064 11/21/20	PKST 10/17-11/17 93rd St SW &	64.85	
101.0000.11.542.64.47.005			11/21/2020	67044-082 11/21/20	PKST 10/17-11/17 GLD & Mt Tac	190.73	
101.0000.11.542.63.47.005			11/21/2020	67044-088 11/21/20	PKFC 10/17-11/17 11950 47th ST	44.04	
502.0000.17.521.50.47.005			11/21/2020	117448-001 11/21/10	PKFC 10/17-11/17 LKWD Police S	9,363.53	
16673	12/15/2020	000288		LAKESWOOD HARDWARE & PAINT INC,			\$152.81
001.0000.11.576.80.31.001			12/2/2020	634674	PKFC Lamp & Lights	39.50	
101.0000.11.542.70.31.001			12/9/2020	635351	PKFC Spray Paint	88.67	
001.0000.11.576.80.31.001				634683	PKFC Return: Lightset	-15.78	
101.0000.11.542.70.31.001			12/1/2020	634538	PKST Paint	40.42	
16674	12/15/2020	003008		LARSEN SIGN CO,			\$1,678.17
001.9999.99.576.80.31.010			12/10/2020	27968	ND PK Signs	1,678.17	
16675	12/15/2020	002296		LEXIS NEXIS,			\$683.58
503.0000.04.518.80.41.090			11/30/2020	3092952829	IT 11/20 LexisNexis	683.58	
16676	12/15/2020	009711		LEXIS NEXIS RISK DATA MGMT INC,			\$27.48
001.0000.15.521.10.41.001			11/30/2020	1226184-20201130	PD 11/20 Person Searches	27.48	
16677	12/15/2020	002185		LOWE'S COMPANIES INC,			\$1,003.32
502.0000.17.518.30.31.001			10/27/2020	923516	PKFC Supplies	16.36	
502.0000.17.518.30.31.001			11/12/2020	924193	PKFC Supplies	20.87	
101.0000.11.542.70.31.001			11/18/2020	910682	PKST Supplies	346.34	
401.0000.11.531.10.31.001			10/26/2020	923099	PKSW Shims & Batteries	16.67	
001.0000.11.576.80.31.001			11/2/2020	923008	PKFC Supplies	35.44	
101.0000.11.542.70.31.001			11/2/2020	924970	PKST Supplies	77.30	
001.0000.11.576.81.31.001			11/5/2020	920234	PKFC Supplies	78.71	
001.0000.11.576.81.31.001			11/6/2020	923738	PKFC Supplies	141.67	
502.0000.17.518.30.31.001			11/19/2020	924942	PKFC Supplies	42.54	
101.0000.11.542.70.31.001			11/20/2020	923192	PKST Supplies	208.69	
001.0000.11.576.80.31.001			11/24/2020	920469	PKFC Supplies	18.73	
16678	12/15/2020	010674		MACKAY COMMUNICATIONS INC,			\$49.98

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503.0000.04.518.80.42.001			11/27/2020	SB073967	IT PD 10/20 Air-Time AQ01968	49.98	
16679	12/15/2020	011768		MCKAIN, EILEEN			\$76.88
001.0000.06.515.30.49.003			12/4/2020	4230144767454523	LG TPCBA Ethics CLE: McKain	76.88	
16680	12/15/2020	009724		MILES RESOURCES LLC,			\$1,974.18
101.0000.11.542.30.49.018			12/7/2020	315513	PKST Recycle Old Asphalt	19.86	
101.0000.11.542.30.31.030			12/7/2020	315517	PKST Hot Mix Asphalt	1,245.78	
101.0000.11.542.30.31.030			12/7/2020	315548	PKST Hot Mix Aspahl	558.52	
101.0000.11.542.30.31.030			12/7/2020	315551	PKST Tack Coat, 5 Gallon Aspha	150.02	
16681	12/15/2020	012350		NORTHWEST MUNICIPAL ADVISORS,			\$15,000.00
302.0000.21.592.95.80.000			12/9/2020	12/09/20	PWCP LTGO Bonds 2020	15,000.00	
16682	12/15/2020	012794		OMIGA SOLUTIONS LLC,			\$8,000.00
503.0000.04.518.80.48.003			11/20/2020	1010	IT OCourt Maint. 2020, Collect	8,000.00	
16683	12/15/2020	009317		OPTIC FUSION INC,			\$1,524.28
503.0000.04.518.80.42.001			12/1/2020	95-18928	IT 12/20 Internet Connectivity	1,524.28	
16684	12/15/2020	012500		O'REILLY AUTO PARTS,			\$35.14
001.0000.11.576.80.31.001			11/25/2020	2863-175891	PKFC Stabilizer	35.14	
16685	12/15/2020	010255		PAPE' MACHINERY EXCHANGE,			\$2,148.91
001.0000.11.576.80.31.001			11/18/2020	12372671	PKFC Maint Supplies	56.26	
501.0000.51.548.79.48.005			11/30/2020	2155087	PKFL Vehicle Maint	1,556.46	
501.0000.51.548.79.48.005			11/30/2020	2155149	PKFL Vehicle Maint	536.19	
16686	12/15/2020	012811		PCS STRUCTURAL SOLUTIONS,			\$2,500.00
001.0000.07.558.50.41.001			11/25/2020	86839	CD 10/26-11/25 QFC Lkwd Bldg E	2,500.00	
16687	12/15/2020	009235		PHICORE HEALTH SERVICES LLC,			\$3,796.00
001.0000.09.518.10.41.001			11/30/2020	2585	HR 10/28 & 11/30 Individual Tr	3,796.00	
16688	12/15/2020	000407		PIERCE COUNTY,			\$6,840.00
105.0001.07.559.20.41.001			12/7/2020	CI-295951	AB/PWCP/PWSC 11/20 Recordings	243.00	
311.0000.01.535.30.41.001			12/7/2020	CI-295951	AB/PWCP/PWSC 11/20 Recordings	117.00	
302.0000.21.544.20.41.001			12/7/2020	CI-295951	AB/PWCP/PWSC 11/20 Recordings	107.50	
001.0000.02.237.11.00.002			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	852.53	

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001.0000.15.521.10.41.125			11/25/2020	CI-295260	PD 10/20 Jail Services	5,451.47	
001.0000.06.515.30.41.001			11/18/2020	CI-295089	LG 20-2-04645-6 Martin Vs. Lkw	68.50	
16689	12/15/2020	000428		PIERCE COUNTY SEWER,			\$676.68
001.0000.11.576.80.47.004			11/11/2020	01583646 11/22/20	PKFC 09/01-10/31 8807 25th Ave	117.24	
001.0000.11.576.80.47.004			12/1/2020	00162489 12/01/20	PKFC 11/20 9222 Veterans Dr SW	61.54	
502.0000.17.518.35.47.004			12/1/2020	00870307 12/01/20	PKFC 11/20 6000 Main St SW	203.27	
001.0000.11.576.80.47.004			12/1/2020	00936570 12/01/20	PKFC 11/20 6002 Fairlawn DR SW	22.43	
001.0000.11.576.80.47.004			12/1/2020	01032275 12/01/20	PKFC 11/20 8421 Pine St S	22.43	
502.0000.17.521.50.47.004			12/1/2020	01360914 12/01/20	PKFC 11/20 9401 Lkwd Dr SW	95.76	
001.0000.11.576.81.47.004			12/1/2020	01431285 12/01/20	PKFC 11/20 9107 Angle Ln SW Pa	110.41	
101.0000.11.543.50.47.004			12/1/2020	01552201 12/01/20	PKST 11/20 9420 Front St S	43.60	
16690	12/15/2020	007183		PRO-VAC,			\$774.92
301.0004.11.594.76.41.001			11/19/2020	92488	PK 11/19 Hydro-Excavate 9115 A	774.92	
16691	12/15/2020	009917		PUBLIC RESTROOM COMPANY,			\$123,176.00
301.0026.11.594.76.63.001			11/25/2020	#3	PK 11/20 RESTROOM AT HARRY TOD	123,176.00	
16692	12/15/2020	012426		RANGER TREE EXPERTS INC,			\$10,330.60
101.0000.11.542.70.41.001			11/23/2020	2266	PKST Remove 3 Trees 8601 Edgew	3,406.90	
101.0000.11.542.70.41.001			11/23/2020	2267	PKST Remove 9 Trees 10621 Addi	6,923.70	
16693	12/15/2020	007505		REDFLEX TRAFFIC SYSTEMS INC,			\$23,797.80
001.0000.15.521.71.41.080			11/30/2020	INVI-3033	PD 11/20 Photo Enforcement	23,797.80	
16694	12/15/2020	010522		RICOH USA INC,			\$57.89
503.0000.04.518.80.45.002			11/22/2020	5060863949	IT 10/21-11/20 Add't Images 94	35.45	
503.0000.04.518.80.45.002			11/18/2020	5060848771	IT 10/18-11/17 Add'l Images 94	22.44	
16695	12/15/2020	011932		ROBERT W. DROLL,			\$5,094.76
301.0003.11.594.76.41.001			11/25/2020	18021-25	PK AG 2018-115 10/26-11/25 Har	5,094.76	
16696	12/15/2020	012387		SITE WORKSHOP,			\$2,138.75
301.0014.11.594.76.41.001			12/9/2020	6419	PK AG 2019-118 Thru11/30 Ft. S	2,138.75	
16697	12/15/2020	011470		SOFTWARE ONE INC,			\$14,989.81
503.0015.04.518.80.35.003			10/30/2020	US-PSI-982376	IT Microsoft Office 2019	13,639.50	
503.0015.04.518.80.35.003			10/30/2020	US-PSI-982376	Sales Tax	1,350.31	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
16698	12/15/2020	012410		SOLON, LISA			\$1,940.00
001.9999.11.565.10.41.020			12/15/2020	36	PKHS AG 2019-169 12/01-12/15 L	1,940.00	
16699	12/15/2020	000066		SOUND UNIFORM SOLUTIONS,			\$33.06
001.0000.15.521.30.31.008			11/16/2020	202011SU568	PD Alterations	33.06	
16700	12/15/2020	010656		SOUTH SOUND 911,			\$160,947.50
001.0000.15.521.10.41.126			12/1/2020	00242	PD 12/20 Communications Svcs	120,740.00	
001.0000.15.521.10.41.126			12/1/2020	00242	PD 12/20 RMS Svcs	24,540.00	
001.0000.15.521.10.41.126			12/1/2020	00242	PD 12/20 Records/Permitting Sv	8,175.83	
001.0000.15.521.10.41.126			12/1/2020	00242	PD 12/20 Warrant Svcs	7,491.67	
16701	12/15/2020	003267		SOUTH TACOMA GLASS SPECIALISTS,			\$412.13
501.0000.51.521.10.48.005			12/4/2020	43907	PDFL Glass	412.13	
16702	12/15/2020	002881		SPRAGUE PEST SOLUTIONS CO,			\$126.39
502.0000.17.521.50.48.001			11/30/2020	4349684	PKFC 11/30 Pest Control PD	126.39	
16703	12/15/2020	000516		SPRINT,			\$120.47
503.0000.04.518.80.42.001			10/18/2020	482477812-155	IT 09/15-10/14 Phone	120.47	
16704	12/15/2020	011097		ST. PIERRE, KATHERINE			\$564.46
001.0000.09.518.10.31.001			11/24/2020	112-7256072-3750601	HR Employee Appreciation Mugs	260.52	
001.0000.09.518.10.31.001			11/24/2020	112-9408228-5889046	HR Employee Appreciation Mugs	303.94	
16705	12/15/2020	009493		STAPLES ADVANTAGE,			\$476.13
001.0000.15.521.10.31.001			12/5/2020	3463888808	PD Solar Keyboard	76.92	
001.0000.15.521.10.31.001			11/25/2020	3462773978	PD Bubble Packs	17.28	
001.0000.15.521.10.31.001			11/25/2020	3462773980	PD Batteries	31.84	
001.0000.09.518.10.31.001			11/21/2020	3462515545	HR Easel	11.37	
001.0000.02.512.50.31.001			11/24/2020	3462671612	MC Surge Protector	23.62	
001.0000.02.512.50.31.001			11/24/2020	3462671613	MC Surge Protector	35.46	
001.0000.11.571.20.31.001			11/12/2020	3461746683	PKRC Office Supplies	47.30	
001.0000.09.518.10.31.001			11/10/2020	3461620016	HR Office Supplies	27.46	
001.0000.02.512.50.31.001			11/14/2020	3461935912	MC Office Supplies	240.34	
001.0000.02.512.50.31.001				3463888806	MC Surge Protector	-35.46	
16706	12/15/2020	000517		STATE AUDITOR'S OFFICE,			\$4,908.54

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.04.514.20.41.001			12/8/2020	L139711	FN 11/20 Accountability Audit	4,908.54	
16707	12/15/2020	011544		STOWE DEV AND STRATEGIES,			\$1,326.00
001.9999.13.558.70.41.001			12/3/2020	47	ED AG 2016-181 11/20 Consultin	1,326.00	
16708	12/15/2020	006497		SYSTEMS FOR PUBLIC SAFETY,			\$5,128.48
504.0000.09.518.35.48.001			12/2/2020	38780	RM Claim #2020-0076	196.17	
501.0000.51.521.10.48.005			12/2/2020	38783	PDFL Electrical	102.88	
501.0000.51.521.10.48.005			12/2/2020	38804	PDFL Oil Change	114.14	
501.0000.51.521.10.48.005			12/2/2020	38804	PDFL Safety Inspection	25.55	
501.0000.51.521.10.48.005			12/2/2020	38804	PDFLD Tires	807.86	
501.0000.51.521.10.48.005			12/2/2020	38804	PDFL Other	30.23	
501.0000.51.521.10.48.005			12/2/2020	38805	PDFL Other	219.02	
501.0000.51.521.10.48.005			12/2/2020	38827	PDFL Oil Change	85.93	
501.0000.51.521.10.48.005			12/2/2020	38827	PDFL Safety Inspection	20.69	
501.0000.51.521.10.48.005			12/2/2020	38827	PDFL Others	25.36	
501.0000.51.521.10.48.005			12/2/2020	38827	PDFL Wipers	36.23	
501.0000.51.521.10.48.005			12/2/2020	38830	PDFL Other	24.52	
501.0000.51.521.10.48.005			12/2/2020	38847	PDFL Tire Repair	29.43	
501.0000.51.521.10.48.005			12/2/2020	38848	PDFL Tires	234.54	
501.0000.51.521.10.48.005			12/2/2020	38849	PDFL Oil Change	89.43	
501.0000.51.521.10.48.005			12/2/2020	38849	PDFL Safety Inspection	24.18	
501.0000.51.521.10.48.005			12/2/2020	38849	PDFL Tires	786.49	
501.0000.51.521.10.48.005			12/2/2020	38849	PDFL Other	56.60	
501.0000.51.521.10.48.005			12/2/2020	38849	PDFL Wipers	39.72	
501.0000.51.521.10.48.005			12/2/2020	38854	PDFL Oil Change	85.72	
501.0000.51.521.10.48.005			12/2/2020	38854	PDFL Safety Inspection	20.47	
501.0000.51.521.10.48.005			12/2/2020	38854	PDFL Other	6.17	
501.0000.51.521.10.48.005			12/7/2020	38790	PDFL Diagnostics	24.49	
501.0000.51.521.10.48.005			12/7/2020	38790	PDFL Other	23.11	
501.0000.51.521.10.48.005			12/9/2020	38841	PDFL Battery	300.03	
501.0000.51.521.10.48.005			12/9/2020	38850	PDFL Oil Change	86.50	
501.0000.51.521.10.48.005			12/9/2020	38850	PDFL Safey Inspection	21.25	
501.0000.51.521.10.48.005			12/9/2020	38860	PDFL Brakes	805.26	
501.0000.51.521.10.48.005			12/9/2020	38860	PDFL Other	32.51	
501.0000.51.521.10.48.005			12/9/2020	38860	PDFL Belt	123.87	
501.0000.51.521.10.48.005			12/9/2020	38870	PDFL Oil Change	84.02	
501.0000.51.521.10.48.005			12/9/2020	38870	PDFL Safety Inspection	20.53	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
501.0000.51.521.10.48.005			12/9/2020	38870	PDFL Tire Rotation	29.87	
501.0000.51.521.10.48.005			12/9/2020	38870	PDFL Electrical	20.52	
501.0000.51.521.10.48.005			12/9/2020	38890	PDFL Battery	179.75	
501.0000.51.521.10.48.005			12/9/2020	38895	PDFL Electrical	232.09	
501.0000.51.521.10.48.005			12/9/2020	38905	PDFL Parts	83.35	
16709	12/15/2020	011317		TETRA TECH INC,			\$2,283.81
401.0018.41.531.10.41.001			12/9/2020	51675010	PWSW AG 2018-164 10/17-11/27 W	2,283.81	
16710	12/15/2020	006610		TITUS-WILL FORD SALES, INC,			\$262.30
501.0000.51.521.10.48.005			12/3/2020	8213889/1	PDFL Keyfob	262.30	
16711	12/15/2020	012891		TOP CLEANERS,			\$2,500.00
190.6003.52.558.70.41.001			12/14/2020	AG 2020-300	CDBG AG 2020-300 COVID-19 Busi	2,500.00	
16712	12/15/2020	012892		TS PROPERTY MANAGEMENT INC,			\$10,000.00
190.6003.52.558.70.41.001			12/14/2020	AG 2020-301	CDBG AG 2020-301 COVID-19 Busi	10,000.00	
16713	12/15/2020	000153		TYLER TECHNOLOGIES INC,			\$109.40
503.0000.04.518.80.49.004			11/20/2020	020-27019	IT 12/15/20-01/14/21 Tyler Sup	109.40	
16714	12/15/2020	009372		VENTEK INTERNATIONAL,			\$90.00
503.0000.04.518.80.42.001			12/1/2020	124224	IT 12/20 CCU Server Hosting, D	90.00	
16715	12/15/2020	000593		WASHINGTON STATE TREASURER,			\$53,859.61
001.0000.02.237.10.00.002			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	25,178.03	
001.0000.02.237.10.00.001			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	13,948.61	
001.0000.02.237.30.00.000			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	107.20	
001.0000.02.386.89.15.001			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	28.76	
001.0000.02.237.10.00.007			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	1,491.81	
001.0000.02.386.89.16.001			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	135.80	
001.0000.02.386.89.14.001			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	139.65	
001.0000.02.237.10.00.008			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	2,976.07	
001.0000.02.237.10.00.009			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	1,070.41	
001.0000.02.386.89.12.001			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	99.99	
001.0000.02.386.89.13.001			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	99.99	
001.0000.02.386.20.02.000			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	0.02	
001.0000.02.237.10.00.003			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	8,099.22	
001.0000.02.237.10.00.006			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	484.05	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
16716	12/15/2020	011031		XIOLOGIX LLC,			\$12,244.94
503.0000.04.518.80.48.002			12/7/2020	8152	IT Thru 07/15/21 Ruckus Co-ter	12,244.94	
16717	12/15/2020	005177		ZEP SALES & SERVICE,			\$1,043.61
195.0026.15.525.30.31.001			12/2/2020	9005769903	PD Covid-19 Supplies: Disinfec	1,043.61	
16718	12/15/2020	008553		ZONES INC,			\$1,756.04
503.0000.04.518.80.35.030			10/31/2020	K15830380104	IT Ipad Pro	1,756.04	
16719	12/15/2020	001272		ZUMAR INDUSTRIES INC,			\$2,574.29
302.0015.21.595.30.63.001			11/30/2020	34632	PWCP Signs For 111th/112th St	1,834.33	
101.0000.11.542.64.31.001			11/30/2020	34634	PKST Signs	276.95	
101.0000.11.542.64.31.001			11/24/2020	34599	PKST Signs	463.01	
93844	11/23/2020	012833		ANGELS ACADEMY CHILD CARE,			\$2,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-266	PK AG 2020-266 CRF HS Child Ca	2,000.00	
93845	11/23/2020	012872		BECKMAN, DANNY			\$2,300.00
105.0001.07.559.20.41.001			11/23/2020	11/23/20 Relocate	AB 7127 150th Relocation Assis	2,300.00	
93846	11/23/2020	012869		BROWN, ERIC AND MICHELLE			\$4,000.00
105.0001.07.559.20.41.001			11/23/2020	11/23/20 Relocate	AB 7127 150th Relocation Assis	4,000.00	
93847	11/23/2020	012870		CABRERA, PAULA			\$3,800.00
105.0001.07.559.20.41.001			11/23/2020	11/23/20 Relocate	AB 7127 150th Relocation Assis	3,800.00	
93848	11/23/2020	012844		CHILDRENS UNIVERSITY LLC,			\$2,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-255	PK AG 2020-255 CRF HS Child Ca	2,000.00	
93849	11/23/2020	012828		CHRIST GOSPEL CHURCH,			\$2,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-264	PK AG 2020-264 CRF HS Child Ca	2,000.00	
93850	11/23/2020	012874		ELLIOTT, DOROTHY			\$2,800.00
105.0001.07.559.20.41.001			11/23/2020	11/23/20 Relocate	AB 7127 150th Relocation Assis	2,800.00	
93851	11/23/2020	012861		FORBEAR, STACEY			\$1,267.45
001.9999.11.525.30.49.010			11/20/2020	AG 2020-209	PK AG 2020-209 CRF HS Child Ca	1,267.45	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
93852	11/23/2020	012873		HOWERTON-JACKSON, CAMERON AND ALYSSA			\$4,100.00
105.0001.07.559.20.41.001			11/23/2020	11/23/20	AB 7127 150th Relocation Assis	4,100.00	
93853	11/23/2020	010474		LEWIS COUNTY CHEMICAL,			\$812.84
502.0000.17.518.30.31.001			9/21/2020	177345A	PKFC Can Liners	812.84	
93854	11/23/2020	005178		LIFE-ASSIST INC,			\$400.49
001.0000.11.571.20.31.001			6/20/2019	927185	PKRC Life Guard Supplies	388.40	
001.0000.11.571.20.31.001			7/2/2019	929624	PKRC Life Guard Supplies	12.09	
93855	11/23/2020	000360		NEWS TRIBUNE,			\$2,139.59
001.0000.07.558.60.44.001			11/1/2020	4765742	CD NOA LU-20-00097	165.51	
001.0000.06.514.30.44.001			11/1/2020	4774547	LG Artist Proposals	86.75	
001.0000.07.558.60.44.001			11/1/2020	4779624	CD NOA LU-20-00159	176.23	
001.0000.07.558.60.44.001			11/1/2020	4779629	CD NOA LU-20-00165	165.51	
001.0000.06.514.30.44.001			11/1/2020	4780771	LG Public Hearing: Budget	1,055.85	
001.0000.07.558.60.44.001			11/1/2020	4791895	CD Public Hearing: L20-00124	263.63	
001.0000.07.558.60.44.001			11/1/2020	4793387	CD Public Hearing: Lkwd Statio	226.11	
93856	11/23/2020	011108		REBUILDING HOPE! PIERCE COUNTY,			\$6,281.34
001.9999.11.525.30.49.010			11/20/2020	AG 2020-121 # 3	PK AG 2020-121 CRF Human Svcs.	6,281.34	
93857	11/23/2020	012871		RYANS, MARQUETT			\$3,520.00
105.0001.07.559.20.41.001			11/23/2020	11/23/20 Relocate	AB 7127 150th Relocation Assis	3,520.00	
93858	11/23/2020	012862		SANTOS-HUBERT, DEANNA			\$2,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-254	PK AG 2020-254 CRF HS Child Ca	2,000.00	
93859	11/23/2020	012859		THE ROYAL PALACE,			\$2,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-289	PK AG 2020-289 CRF HS Child Ca	2,000.00	
93860	11/23/2020	001882		YWCA PIERCE COUNTY,			\$25,000.00
001.9999.11.525.30.49.010			11/20/2020	AG 2020-127	PK AG 2020-127 CRF HS Child Ca	25,000.00	
93861	11/30/2020	006442		ATLED ENTERPRISES,			\$400.00
190.3007.53.559.32.41.001			11/6/2020	76348	CDBG LHR-107 Kim	400.00	
93862	11/30/2020	009770		BRUCE DEES & ASSOCIATES,			\$24,706.80
301.0032.11.594.76.41.001			11/6/2020	6332	PK AG 2020-169 Springbrook Pa	24,706.80	

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93863	11/30/2020	005965		BUILDERS EXCHANGE OF,			\$86.15
302.0060.21.595.30.44.001		11/6/2020	1067332	PWCP Publish Projects Online		86.15	
93864	11/30/2020	012025		CHI FRANCISCAN OCCUP HEALTH,			\$120.00
001.0000.09.518.10.41.001		11/1/2020	00010384-00	HR 10/22 Physical DOT: Fors		120.00	
93865	11/30/2020	006085		COLUMBIA FORD,			\$41,800.12
501.9999.51.594.21.64.005			3-L1967	PD Discount On Vehicle 41121		-325.20	
501.9999.51.594.21.64.005		11/18/2020	3-L1967	PD - 2020 Ford Police Intercep		38,861.00	
501.9999.51.594.21.64.005		11/18/2020	3-L1967	Sales Tax		3,264.32	
93866	11/30/2020	003948		COMCAST CORPORATION,			\$307.50
503.0000.04.518.80.42.001		11/15/2020	8498 35 011 2205662	IT 11/25-12/24 9420 Front St S		307.50	
93867	11/30/2020	008105		DEPARTMENT OF TRANSPORTATION,			\$1,788.80
101.0000.11.544.90.41.001		11/16/2020	RE-313-ATB01116010	PKST/PKSW 10/20 Traffic Mgmt C		820.55	
401.0000.11.531.10.41.001		11/16/2020	RE-313-ATB01116010	PKST/PKSW 10/20 Traffic Mgmt C		410.27	
101.0000.11.542.64.41.001		11/16/2020	RE-313-ATB01116057	PKST 10/20 Master Signal Maint		485.16	
302.0137.21.595.30.41.001		11/16/2020	RE-313-ATB01116155	PWCP 10/20 Steil. Blvd/88 St S		72.82	
93868	11/30/2020	001531		DEPT OF ECOLOGY,			\$1,208.00
101.0000.21.542.50.41.001		11/10/2020	DIN-000000222	PWST 07/01/20-06/30/21 Steil.		1,208.00	
93869	11/30/2020	004710		EQUIFAX CREDIT NORTHWEST CORP,			\$109.90
001.0000.15.521.10.41.001		11/17/2020	6105550	PD 11/20		109.90	
93870	11/30/2020	000166		FEDERAL EXPRESS,			\$70.70
001.0000.99.518.40.42.002		11/20/2020	7-188-65533	ND PD 11/05 Shipping		14.86	
001.0000.99.518.40.42.002		11/13/2020	7-181-19267	ND PD 11/05 Shipping		55.84	
93871	11/30/2020	002662		GENE'S TOWING INC,			\$96.16
001.0000.15.521.10.41.070		11/19/2020	486493	PD 11/19		96.16	
93872	11/30/2020	000197		GILCHRIST CHEVROLET INC.,			\$638.85
504.0000.09.518.38.48.001		10/29/2020	710529	RM Claim 2020-0074		638.85	
93873	11/30/2020	010658		GOOD TO GO,			\$7.00
001.0000.15.521.22.43.005		11/19/2020	TB-203380503	PD 11/05 Toll Charge		7.00	

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93874	11/30/2020	010950		INSLEE,BEST,DOEZIE & RYDER P.S.,			\$3,936.50
192.0007.07.594.58.61.007			11/11/2020	262811	SSMP Thru 10/30 JBLM - North C	2,050.00	
301.0032.11.594.76.41.001			11/11/2020	262812	PK Thru 10/31 Lowein Condemnat	1,100.00	
302.0060.21.595.20.41.001			11/11/2020	262813	PWCP Thru 10/31 Condemnation -	786.50	
93875	11/30/2020	011106		J & J AUTOBODY REPAIR INC.,			\$14,438.29
504.0000.09.518.35.48.001			11/12/2020	29155	RM Claim 2020-0056	14,438.29	
93876	11/30/2020	012868		JONES, ROBERT AND JEANNIE			\$170.00
190.0000.00.163.10.00.002			11/25/2020	Refund MHR-120 11/20	CDBG Principal Refund Of MHR-1	170.00	
93877	11/30/2020	000300		LAKEWOOD WATER DISTRICT,			\$2,536.52
001.0000.11.576.80.47.001			11/10/2020	15040.02 11/10/20	PKFC 09/19-11/13 4723 127th St	64.97	
502.0000.17.518.35.47.001			11/10/2020	16702.02 11/10/20	PKFC 09/19-11/13 6000 Main St	169.82	
502.0000.17.518.35.47.001			11/10/2020	16706.02 11/10/20	PKFC 09/19-11/13 6000 Main St	43.12	
101.0000.11.542.70.47.001			11/10/2020	16713.03 11/10/20	PKST 09/19-11/13 0 59th & Main	999.38	
101.0000.11.542.70.47.001			11/10/2020	26638.02 11/10/20	PKST 09/19-11/13 Island GL & V	50.00	
101.0000.11.542.70.47.001			11/10/2020	27347.01 11/10/20	PKST 09/19-11/13 0 BP & 123rd	72.39	
101.0000.11.542.70.47.001			10/1/2020	16093.02 10/01/20	PKST 07/27-10/01 N Thorne Ln S	62.48	
001.0000.11.576.80.47.001			11/3/2020	25956.03 11/03/20	PKFC 08/23-10/27 8807 25th Ave	75.64	
001.0000.11.576.80.47.001			11/3/2020	26121.03 11/3/20	PKFC 08/23-10/27 8421 Pine St	43.12	
502.0000.17.521.50.47.001			11/3/2020	26834.02 11/03/20	PKFC 08/23-10/27 9401 Lkwd Dr	424.30	
001.0000.11.576.80.47.001			11/3/2020	26980.01 11/03/20	PKFC 08/23-10/27 8421 Pine St	125.40	
101.0000.11.542.70.47.001			11/17/2020	20229.02 11/17/20	PKST 09/26-11/20 11201 Old Mil	40.00	
001.0000.11.576.80.47.001			11/17/2020	20378.02 11/17/20	PKFC 09/26-11/20 11524 Old Mil	365.90	
93878	11/30/2020	004680		LANGUAGE LINE SERVICES,			\$41.73
001.0000.02.512.51.49.009			10/31/2020	4907590	MC 10/20	41.73	
93879	11/30/2020	012879		MATSON, HENRY AND JULIE			\$500.00
105.0002.07.342.40.00.000			11/18/2020	11/18/2020	AB Reinspection Fees Refund Du	500.00	
93880	11/30/2020	012877		MESLER, SONIA			\$838.75
301.0020.11.594.76.63.001			11/17/2020	2020-15131-TC	PK Pro-rated Closing Costs: Me	838.75	
93881	11/30/2020	011424		OLBRECHTS & ASSOCIATES PLLC,			\$6,238.95
001.0000.07.558.60.41.007			11/22/2020	09/20-11/20	AB/CD 09/20-11/20 Hearing Exam	5,634.45	
105.0001.07.559.20.41.001			11/22/2020	09/20-11/20	AB/CD 09/20-11/20 Hearing Exam	604.50	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
93882	11/30/2020	006117		PETTY CASH,			\$516.73
501.9999.51.594.21.64.005			11/24/2020	10/20 JL	PD CW Title & Reg Fee For Veh	56.75	
501.9999.51.594.21.64.005			11/24/2020	10/20 JL	PD CW Title & Reg Fee For Veh	56.75	
501.9999.51.594.21.64.005			11/24/2020	10/20 JL	PD CW Reg Fee For Veh 40871	56.75	
001.0000.15.521.40.43.004			11/24/2020	10/20 JL	PD SP FBI Leeda Course Food	63.78	
501.9999.51.594.21.64.005			11/24/2020	10/20 JL	PD CW Reg Fee For Veh 40891	61.75	
501.0000.51.521.10.32.001			11/24/2020	10/20 JL	PD AS Gas Can	30.45	
501.0000.51.521.10.32.001			11/24/2020	10/20 JL	PD MW Fuel For Training	40.00	
501.9999.51.594.21.64.005			11/24/2020	10/20 JL	PD CW Title & Reg Fee For Veh	61.75	
501.9999.51.594.21.64.005			11/24/2020	10/20 JL	PD CW Title & Reg Fee For Veh	56.75	
501.0000.51.521.10.32.001			11/24/2020	10/20 JL	PD Fuel For Utility Vehicle	32.00	
93883	11/30/2020	010429		PMAM CORPORATION,			\$8,886.85
001.0000.15.521.10.41.015			11/12/2020	20201150	PD 10/20 Alarm Fees	5,245.50	
001.0000.15.521.10.41.015			10/9/2020	20201010	PD 09/20 Alarm Fees	1,703.35	
001.0000.15.521.10.41.015			9/9/2020	20200910	PD 08/20 Alarm Fees	1,597.75	
001.0000.15.521.10.41.015			8/12/2020	20200808	PD 07/20 Alarm Fees	340.25	
93884	11/30/2020	012880		PREMIER MONUMENTS LLC,			\$7,518.59
301.0000.34.594.19.62.006			8/5/2020	202092050	PK Veteran's Memorial Bricks	7,518.59	
93885	11/30/2020	012856		PRETTY GRITTY TOURS,			\$1,800.00
001.9999.11.576.81.35.001			11/30/2020	1160	PK Cemetery Sign~	1,800.00	
93886	11/30/2020	000445		PUGET SOUND ENERGY,			\$2,143.10
502.0000.17.521.50.47.011			11/17/2020	200008745289 11/20	PKFC 10/16-11/16 9401 Lkwd Dr	290.55	
001.0000.11.576.81.47.005			11/19/2020	200001527551 11/20	PKFC 10/20-11/18 9115 Angle Ln	96.16	
502.0000.17.518.35.47.011			11/18/2020	200018357661 11/20	PKFC 10/19-11/17 6000 Main St	805.41	
301.0014.11.594.76.63.001			11/18/2020	400002902387 11/20	PKFC 11/02 Light Installation:	950.98	
93887	11/30/2020	012825		READY SET TOW LLC,			\$87.92
001.0000.15.521.10.41.070			11/6/2020	20-06860	PD 11/06	87.92	
93888	11/30/2020	011105		RWC INTERNATIONAL LTD,			\$836.18
501.0000.51.548.79.48.005			11/13/2020	RA103000083:01	PKFL Inspection	170.81	
501.0000.51.548.79.48.005			11/13/2020	RA103000083:01	PKFL Svc & 30 Point Inspection	500.48	
501.0000.51.548.79.48.005			11/13/2020	RA103000083:01	PKFL Install Drive Line	103.39	
501.0000.51.548.79.48.005			11/13/2020	RA103000083:01	PKFL Shop Charges	61.50	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
93889	11/30/2020	012867		SMITH-FROMM, TIFFANY			\$200.00
190.0000.00.163.10.00.002		11/25/2020		Refund MHR-126 11/20	CDBG Refund MHR-126 Principal	200.00	
93890	11/30/2020	009354		THYSSENKRUPP ELEVATOR CORP,			\$8,342.00
502.0000.17.518.35.48.001		11/9/2020		6000478332	PKFC 1st Pmt CH Car 1 Install	8,166.11	
502.0000.17.518.35.48.001		11/17/2020		5001400457	PKFC CH Car 2 Service Call	175.89	
93891	11/30/2020	010626		TIMCO INC,			\$226.42
101.0000.11.542.66.31.001		11/18/2020		T030457	PKST Maint. Supplies	226.42	
93892	11/30/2020	000564		TUCCI & SONS, INC,			\$200,785.35
301.0014.11.594.76.63.001		10/31/2020		91506	PK AG 2020-106 Thru 10/31 Ft.	211,353.00	
301.0000.00.223.40.00.000		10/31/2020		91506	PK AG 2020-106 Thru 10/31 Reta	-10,567.65	
93893	11/30/2020	002509		VERIZON WIRELESS,			\$245.09
503.0000.04.518.80.42.001		11/16/2020		INV21219948	IT 09/20 GPS	245.09	
93894	11/30/2020	000595		WASHINGTON ASSOC OF SHERIFFS,			\$75.00
001.0000.15.521.40.49.001		11/1/2020		Dues 2020-00672	PD Associate Dues For Unfred	75.00	
93895	11/30/2020	006002		WASHINGTON STATE CRIMINAL,			\$900.00
001.0000.15.521.40.49.003		11/9/2020		201134759	PD Handgun Instructor Trng: J.	900.00	
93896	11/30/2020	006877		WESTERN EQUIPMENT DIST INC,			\$504.83
501.0000.51.548.79.31.006		11/3/2020		7146284-00	PKFL V-Belt, Air Filters, Spar	289.04	
501.0000.51.548.79.31.006		11/4/2020		7146284-01	PKFL V-Belt	215.79	
93897	11/30/2020	008553		ZONES INC,			\$23,090.94
001.9999.99.525.30.35.030		11/9/2020		K15952800101	ND Monitors For Covid-19 Remot	4,743.25	
001.9999.99.525.30.35.030		11/9/2020		K15952800101	Sales Tax	469.58	
001.9999.99.525.30.35.030		11/11/2020		K15957470102	ND Monitors	948.65	
001.9999.99.525.30.35.030		11/11/2020		K15957470102	Sales Tax	93.92	
001.9999.99.525.30.35.030		11/11/2020		K15957470103	ND Monitors	758.92	
001.9999.99.525.30.35.030		11/11/2020		K15957470103	Sales Tax	75.13	
503.0015.04.518.80.35.030		11/23/2020		K15957470104	IT Monitors	1,138.38	
503.0015.04.518.80.35.030		11/23/2020		K15957470104	Sales Tax	116.11	
503.0015.04.518.80.35.030		11/19/2020		K16318080101	IT - Storage for PD Video	7,418.56	
001.9999.99.525.30.35.030		11/19/2020		K16318080101	IT - Storage for PD Video	6,000.00	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
503.0015.04.518.80.35.030			11/19/2020	K16318080101	Sales Tax	734.44	
001.9999.99.525.30.35.030			11/19/2020	K16318080101	Sales Tax	594.00	
93898	11/30/2020	012857		RANDLE, LAWANDA DENICE			\$300.00
001.0000.11.571.20.41.082			11/26/2020	11/26/20	PKRC Keynote-Virtual MLK Celeb	300.00	
93899	11/30/2020	001255		US POSTMASTER,			\$5,087.55
001.0000.99.518.40.42.002			11/30/2020	11/30/20 Permit 2160	ND Permit 2160: Winter 2020 Co	5,087.55	
93900	12/8/2020	009472		DISH NETWORK LLC,			\$164.01
503.0000.04.518.80.42.001			12/4/2020	8255 7070 8168 1616	IT 12/16/20-01/15/21 PD TV/HD	164.01	
93901	12/8/2020	011387		ED SELDEN FLOOR COVERING INC,			\$10,000.00
001.9999.07.525.30.49.010			9/14/2020	AG 2020-200	CD AG 2020-200 CRF Business As	10,000.00	
93902	12/8/2020	000445		PUGET SOUND ENERGY,			\$1,085.07
001.0000.11.576.81.47.005			11/23/2020	200001527346 11/20	PKFC 10/22-11/20 8714 87th Ave	10.93	
001.0000.11.576.81.47.005			11/23/2020	220017468871 11/20	PKFC 10/22-11/20 9107 Angle La	88.91	
101.0000.11.542.64.47.005			11/23/2020	300000005037 11/20	PKST 10/16-11/16 Gravelly Lk &	337.66	
001.0000.11.576.81.47.005			11/23/2020	300000010896 11/20	PKFC 10/20-11/18 Ft Steil Park	277.45	
001.0000.11.576.81.47.005			11/23/2020	300000010938 11/20	PKFC 10/20-11/28 8802 Dresden	286.81	
001.0000.11.576.80.47.005			11/24/2020	220002793168 11/20	PKFC 10/23-11/23 8807 25th Ave	83.31	
93903	12/8/2020	012415		VISA - 3853,			\$3,562.79
001.0000.09.518.91.31.009			11/26/2020	3853/Fin 2 11/26/20	HR Wellness Planning Forum Lun	33.75	
001.0000.06.515.30.41.001			11/26/2020	3853/Fin 2 11/26/20	LG Certified NCO & RTS, Judgem	229.50	
001.0000.06.515.30.41.001			11/26/2020	3853/Fin 2 11/26/20	LG Certified Copies	11.50	
001.0000.09.518.10.41.010			11/26/2020	3853/Fin 2 11/26/20	HR PERC Update 2020 W/ Rod You	22.00	
001.9999.99.576.80.31.010			11/26/2020	3853/Fin 2 11/26/20	ND PK Tables W/ Cart For Socia	2,229.53	
001.9999.99.576.80.31.010			11/26/2020	3853/Fin 2 11/26/20	ND PK Tables For Social Distan	906.51	
301.0026.11.594.76.63.001			11/26/2020	3853/Fin 2 11/26/20	PK Water Availability App Fee	130.00	
93904	12/8/2020	012656		VISA - 4197,			\$333.20
001.0000.07.558.50.49.003			11/26/2020	4197/Fin 6 11/26/20	CD Assisting Local Businesses:	35.00	
001.0000.07.558.50.49.003			11/26/2020	4197/Fin 6 11/26/20	CD Land Use Case Law Update: B	35.00	
503.0015.04.518.80.35.030			11/26/2020	4197/Fin 6 11/26/20	IT DisplayPort To HDMI Video A	263.20	
93905	12/8/2020	012864		VISA - 7000,			\$2,278.33
001.0000.15.521.21.35.002			11/26/2020	7000/Fin 1 11/26/20	PD Laptop	2,278.33	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
93906	12/8/2020	011167		VISA - 8055,			\$400.83
001.0000.06.515.30.41.001			11/26/2020	8055/Fin 3 11/26/20	LG Case 18-2-07712-1 Working C	6.50	
001.0000.06.515.30.41.001			11/26/2020	8055/Fin 3 11/26/20	LG Case 18-2-07675-2 Working C	6.50	
101.0000.21.544.20.31.001			11/26/2020	8055/Fin 3 11/26/20	PWST Smart Level	318.70	
502.0000.17.518.35.31.001			11/26/2020	8055/Fin 3 11/26/20	PKFC Maint. Supplies	69.13	
93907	12/8/2020	011168		VISA - 8063,			\$4,740.16
001.9999.99.576.80.31.010			11/26/2020	8063/Fin 4 11/26/20	ND PK COVID-19 Set Of Temp. Fe	4,740.16	
93908	12/8/2020	011595		WALTER E NELSON CO,			\$7,993.04
001.9999.15.525.60.31.001			12/2/2020	786676	PD PKFC COVID-19 Janitorial Su	4,714.16	
101.0000.11.544.90.31.001			9/15/2020	777983	PKST Janitorial Supplies	244.75	
101.0000.11.544.90.31.001			9/16/2020	776027	PKST Janitorial Supplies	647.37	
502.0000.17.518.30.31.001			9/25/2020	777440	PKFC Janitorial Supplies	170.56	
502.0000.17.521.50.31.001			10/1/2020	778507	PKFC Janitorial Supplies	109.86	
502.0000.17.521.50.31.001			10/13/2020	780108	PKFC Janitorial Supplies	53.76	
502.0000.17.518.30.31.001			11/6/2020	783624	PKFC Janitorial Supplies	1,324.71	
502.0000.17.518.30.31.001			11/13/2020	784453	PKFC Janitorial Supplies	1,375.24	
101.0000.11.544.90.31.001				8672 credit memo	PKST Credit Inv 776027 Janitor	-647.37	
93909	12/8/2020	012861		FORBEAR, STACEY			\$732.55
001.9999.99.518.63.49.010			12/8/2020	AG 2020-209 # 2	ND AG 2020-209 CRF HS Child Ca	732.55	
93910	12/8/2020	011159		VISA - 7974,			\$593.05
001.9999.99.576.90.31.010			11/26/2020	7974/Scheid 11/26/20	PKS Covid-19 Supplies - Orname	37.32	
001.9999.99.576.90.31.010			11/26/2020	7974/Scheid 11/26/20	PKS Covid-19 Supplies - Batter	54.90	
001.9999.99.576.90.31.010			11/26/2020	7974/Scheid 11/26/20	PKS Covid-19 Supplies - Masks	208.70	
001.9999.99.576.90.31.010			11/26/2020	7974/Scheid 11/26/20	PKS Covid-19 Supplies - Grabbi	65.88	
001.9999.99.576.90.31.010			11/26/2020	7974/Scheid 11/26/20	PKS Covid-19 Supplies - Floor	219.78	
001.9999.99.576.90.31.010			11/26/2020	7974/Scheid 11/26/20	PKS Covid-19 Supplies - Sandwi	6.47	
93911	12/15/2020	010958		ACCO BRANDS CORPORATION,			\$683.31
001.9999.15.525.60.31.001			11/25/2020	4714920378	PD PK Covid-19 Supplies	683.31	
93912	12/15/2020	011044		AIR FORCE ASSOCIATION,			\$220.00
001.0000.99.513.10.49.001			12/4/2020	CP# 400502 2020-2021	ND CC 2020-2021 AFA Community	220.00	
93913	12/15/2020	010527		BEHAVIORAL MEDICINE &,			\$160.00

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.15.521.40.41.001			12/1/2020	575270410 12/01/20	PD 12/01 M. Wiley	160.00	
93914	12/15/2020	009770		BRUCE DEES & ASSOCIATES,			\$11,386.32
301.0032.11.594.76.41.001			12/3/2020	6339	PK AG 2020-169 Springbrook Par	11,386.32	
93915	12/15/2020	006021		BURNS TOWING INC,			\$93.67
001.0000.15.521.10.41.070			11/24/2020	115277	PD 11/09	93.67	
93916	12/15/2020	011030		CASCADE PRINT MEDIA INC,			\$363.78
001.0000.99.518.40.31.001			11/23/2020	2059651	ND #10 Window Envelopes	363.78	
93917	12/15/2020	012025		CHI FRANCISCAN OCCUP HEALTH,			\$180.00
001.0000.09.518.10.41.001			12/1/2020	00010493-00	HR Vaccine: Barnard	180.00	
93918	12/15/2020	009191		CITY OF DUPONT,			\$2,689.39
001.0000.02.229.10.00.003			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	2,689.39	
93919	12/15/2020	006613		CITY OF UNIVERSITY PLACE,			\$6,766.13
001.0000.02.229.10.00.001			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	6,766.13	
93920	12/15/2020	011564		CODE PUBLISHING COMPANY,			\$1,560.00
001.0000.06.514.30.41.001			11/30/2020	68390	LG 11/20-10/21 Standard Web Ho	1,560.00	
93921	12/15/2020	006085		COLUMBIA FORD,			\$42,125.32
501.9999.51.594.21.64.005			12/9/2020	3-L1970	PD - 2020 Ford Police Intercep	38,861.00	
501.9999.51.594.21.64.005			12/9/2020	3-L1970	Sales Tax	3,264.32	
93922	12/15/2020	003948		COMCAST CORPORATION,			\$279.80
180.0000.15.521.21.42.001			12/6/2020	8498 30 099 0003937	PD 12/16/20-01/15/21 TLSO Mode	279.80	
93923	12/15/2020	000166		FEDERAL EXPRESS,			\$45.38
001.0000.99.518.40.42.002			11/27/2020	7-196-38906	ND 11/12 Shipping	15.38	
001.0000.99.518.40.42.002			12/4/2020	7-202-25166	ND 11/30 Shipping	30.00	
93924	12/15/2020	002662		GENE'S TOWING INC,			\$1,471.02
001.0000.15.521.10.41.070			12/3/2020	487035	PD 12/02	76.93	
001.0000.15.521.10.41.070			11/28/2020	486913	PD 11/28	76.93	
001.0000.15.521.10.41.070			11/26/2020	484474	PD 11/26	76.93	
001.0000.15.521.10.41.070			11/23/2020	486842	PD 11/23	76.93	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.15.521.10.41.070			1/1/2019	466821	PD 01/01/19	76.93	
001.0000.15.521.10.41.070			1/2/2019	466729	PD 01/02/19	76.93	
001.0000.15.521.10.41.070			12/24/2019	475545	PD 12/24/19	76.93	
001.0000.15.521.10.41.070			1/7/2020	475619	PD 01/07	76.93	
001.0000.15.521.10.41.070			1/8/2020	478944	PD 01/08	76.93	
001.0000.15.521.10.41.070			3/27/2020	414273	PD 03/27	76.93	
001.0000.15.521.10.41.070			3/27/2020	478074	PD 03/27	76.93	
001.0000.15.521.10.41.070			3/29/2020	478453	PD 03/29	76.93	
001.0000.15.521.10.41.070			6/23/2020	482147	PD 06/23	76.93	
001.0000.15.521.10.41.070			8/30/2020	483512	PD 08/30	76.93	
001.0000.15.521.10.41.070			7/7/2020	483094	PD 07/07	115.40	
001.0000.15.521.10.41.070			7/11/2020	481523	PD 07/11	201.67	
001.0000.15.521.10.41.070			11/22/2020	486564	PD 11/22	76.93	
93925	12/15/2020	009728		HSA BANK,			\$74.25
001.0000.09.518.10.41.001			12/4/2020	W275624	HR 11/20 Svc Fee	74.25	
93926	12/15/2020	005718		INLAND TECHNOLOGY, INC.,			\$1,945.23
001.0000.15.521.10.31.001			9/21/2020	96548	PD 55 Gal Drum	1,945.23	
93927	12/15/2020	011489		INSI INC,			\$757.21
504.0000.09.518.34.48.001			12/7/2020	M14563	RM Claim 2020-0077	757.21	
93928	12/15/2020	010950		INSLEE,BEST,DOEZIE & RYDER P.S.,			\$1,662.50
192.0007.07.594.58.61.007			12/9/2020	263833	SSMP Thru 11/30 JBLM - North C	100.00	
192.0007.07.594.58.61.007			12/9/2020	263834	SSMP Thru 11/30 JBLM-Clear Zon	1,212.50	
302.0060.21.595.20.41.001			12/9/2020	263835	PWCP Thru 11/30 Condemnation -	350.00	
93929	12/15/2020	011106		J & J AUTOBODY REPAIR INC.,			\$22,408.62
504.0000.09.518.35.48.001			12/9/2020	29211	RM Claim #2020-0065	14,090.19	
504.0000.09.518.35.48.001			12/7/2020	29260	RM Claim #2020-0094	2,891.50	
504.0000.09.518.35.48.001			12/8/2020	29149 2	RM Claim #2020-0049	135.64	
504.0000.09.518.35.48.001			11/24/2020	29227	RM Claim 2020-0076	3,079.33	
504.0000.09.518.35.48.001			12/2/2020	29249	RM Claim #2020-0093	2,211.96	
93930	12/15/2020	010885		JOHNSTON GROUP LLC,			\$4,500.00
001.0000.03.513.10.41.001			12/1/2020	1118	CM AG 2019-172 12/20 Fed. Gov.	4,500.00	
93931	12/15/2020	012890		KALT, RACHEL			\$840.00

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.9999.11.565.10.41.020			12/15/2020	1	PKHS 10/20-11/12 Lkwd Choice F	840.00	
93932	12/15/2020	011961		KELLEY CONNECT,			\$4,494.05
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	136.53	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	13.82	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	55.79	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	13.47	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	125.04	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	9.80	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	60.42	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	326.20	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	4.95	
503.0000.04.518.80.45.002			11/30/2020	IN755804	IT 11/20 Copier	542.28	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	133.71	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	10.22	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	64.56	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	9.49	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	179.26	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	24.17	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	1.50	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	353.43	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	5.60	
503.0000.04.518.80.45.002			7/28/2020	IN702059	IT 07/20 Copier	874.22	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	141.94	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	12.09	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	84.73	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	9.53	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	116.45	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	7.50	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	7.31	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	288.05	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	2.81	
503.0000.04.518.80.45.002			8/31/2020	IN16392	IT 08/20 Copier	879.18	
93933	12/15/2020	009964		LAKESIDE INDUSTRIES INC,			\$913.27
101.0000.11.542.30.31.030			12/11/2020	146319	PKST Cold Mix	913.27	
93934	12/15/2020	000300		LAKEWOOD WATER DISTRICT,			\$1,185.01
001.0000.11.576.80.47.001			12/8/2020	14449.03	12/08/20 PKFC 10/17-12/11 9222 Vet Dr S	43.12	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
101.0000.11.542.70.47.001			12/8/2020	27146.02 12/08/20	PKST 10/17-12/11 9420 Front St	43.12	
101.0000.11.542.70.47.001			11/24/2020	26755.02 11/24/20	PKST 10/03-11/27 Pac Hwy & Bri	110.53	
001.0000.11.576.81.47.001			12/1/2020	11535.02 12/01/20	PKFC 10/10-12/04 8714 87th Ave	503.55	
101.0000.11.542.70.47.001			12/1/2020	12586.02 12/01/20	PKST 10/10-12/04 Traffic Islan	40.00	
101.0000.11.542.70.47.001			12/1/2020	12796.02 12/01/20	PKST 10/10-12/04 Traffic Islan	43.12	
001.0000.11.576.80.47.001			12/1/2020	10152.01 12/01/20	PKFC 10/10-12/04 59th Ave & Fa	40.00	
101.0000.11.542.70.47.001			12/1/2020	10567.02 12/01/20	PKST 10/10-12/04 8902 Meadow R	40.00	
001.0000.11.576.81.47.001			12/1/2020	26554.02 12/01/20	PKFC 10/10-12/04 8714 87th Ave	107.80	
101.0000.11.542.70.47.001			12/1/2020	26979.01 12/01/20	PKST 10/10-12/04 0 Steil & GLD	43.12	
001.0000.11.576.81.47.001			12/1/2020	27581.01 12/01/20	PKFC 10/10-12/04 9101 Angle Ln	53.06	
001.0000.11.576.81.47.001			12/1/2020	27583.01 12/01/20	PKFC 10/10-12/04 9115 Angle Ln	40.00	
001.0000.11.576.81.47.001			12/1/2020	27586.01 12/01/20	PKFC 10/10-12/04 9349 Angle LN	77.59	
93935	12/15/2020	011263		LAW OFFICES OF MATTHEW RUSNAK,			\$750.00
001.0000.02.512.51.41.035			12/1/2020	319	MC 11/20	750.00	
93936	12/15/2020	005685		LEMAY MOBILE SHREDDING,			\$83.20
001.0000.15.521.10.41.001			12/1/2020	4680065	PD 11/20	83.20	
93937	12/15/2020	000309		LES SCHWAB TIRE CENTER,			\$1,216.31
501.0000.51.521.10.48.005			12/4/2020	30500636358	PDFL Tires	222.68	
501.0000.51.548.79.48.005			12/4/2020	30500636387	PKFL Front Disc Caliper	299.43	
501.0000.51.548.79.48.005			12/4/2020	30500636387	PKFL Brake Labor	133.19	
501.0000.51.548.79.48.005			12/4/2020	30500636387	PKFL Brake Rotor	386.29	
501.0000.51.548.79.48.005			11/25/2020	30500635137	PKFL Implement Tube	174.72	
93938	12/15/2020	004073		MACDONALD-MILLER FACILITY SOL,			\$3,406.90
502.0000.17.518.35.48.001			11/30/2020	JC64944	PKFC 11/20 CH Leak Repair	3,406.90	
93939	12/15/2020	008988		MCDONOUGH & SONS INC,			\$73,230.25
502.0000.17.518.35.48.001			11/30/2020	243828	PKFC/PKSW 11/20 Sweeping	335.47	
502.0000.17.542.65.48.001			11/30/2020	243828	PKFC/PKSW 11/20 Sweeping	559.12	
001.0000.11.576.81.48.001			11/30/2020	243828	PKFC/PKSW 11/20 Sweeping	447.29	
001.0000.11.576.80.48.001			11/30/2020	243828	PKFC/PKSW 11/20 Sweeping	223.65	
401.0000.11.531.10.48.001			11/30/2020	243828	PKFC/PKSW 11/20 Sweeping	45,198.24	
502.0000.17.518.35.48.001			10/31/2020	243827	PKFC/PKSW 10/20 Sweeping	335.47	
401.0000.11.531.10.48.001			10/31/2020	243827	PKFC/PKSW 10/20 Sweeping	26,131.01	
93940	12/15/2020	011406		MERCURIOS HEATING AND AIR,			\$5,413.40

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001.0000.11.576.80.48.001			11/20/2020	42234185	PKFC Install New Furnace: Rent	4,925.75	
001.0000.11.576.80.48.001			11/20/2020	42234185	Sales Tax	487.65	
93941	12/15/2020	011393		NAVIA BENEFIT SOLUTIONS,			\$228.25
001.0000.09.518.10.41.001			11/30/2020	10312327	HR 11/20 Participant Fee	228.25	
93942	12/15/2020	000360		NEWS TRIBUNE,			\$4,748.61
302.0060.21.595.30.44.001			11/29/2020	4795214	PWCP Bids For 100th St SW & Lk	1,247.75	
302.0119.21.595.30.44.001			11/29/2020	4800086	PWCP Bids For 111th/112th St S	937.93	
302.0119.21.595.30.44.001			11/29/2020	4800094	PWCP Ad For Bids Lkwd Dr Sidew	809.29	
001.0000.07.558.60.44.001			11/29/2020	4805035	CD 12/03 Public Hearing	268.99	
001.0000.15.521.80.44.001			11/29/2020	4805043	PD Online Auction Of Unclaimed	69.03	
001.0000.07.558.60.44.001			11/29/2020	4810125	CD State Enivonmental Policy A	456.59	
001.0000.06.514.30.44.001			11/29/2020	4812086	LG Ord 746	124.27	
001.0000.06.514.30.44.001			11/29/2020	4812100	LG Ord 745	156.43	
001.0000.06.514.30.44.001			11/29/2020	4812108	LG Ord 744	145.71	
001.0000.06.514.30.44.001			11/29/2020	4812130	LG Ord 743	134.99	
192.0000.00.558.60.44.001			11/29/2020	4817696	SSMP Proposals 2021-2022 JBLM	397.63	
93943	12/15/2020	010743		NISQUALLY INDIAN TRIBE,			\$21,905.00
001.0000.15.521.10.41.125			11/30/2020	24491	PD 11/20 Jail Svcs	21,905.00	
93944	12/15/2020	002421		NORTHWEST PLAYGROUND EQUIP,			\$668.19
001.0000.11.576.80.31.001			6/29/2020	46690	PKFC 32 Gal Trash Receptacles	668.19	
93945	12/15/2020	000378		OGDEN MURPHY WALLACE,			\$200.00
001.0000.06.515.30.41.001			12/9/2020	845983	LG Thru 11/30 Public Defender	200.00	
93946	12/15/2020	012895		OREGON MILITARY DEPARTMENT,			\$4,220.25
001.0000.15.521.26.43.002			9/24/2020	41000400287	PD SRT Team Wk:Cannon, Tenney,	3,400.00	
001.0000.15.521.26.49.003			9/24/2020	41000400287	PD SRT Team Wk:Cannon, Tenney,	820.25	
93947	12/15/2020	000930		PACIFIC PLANTS INC,			\$95.03
001.0000.11.576.81.31.001			11/12/2020	91221	PKFC Supplies	95.03	
93948	12/15/2020	006117		PETTY CASH,			\$61.75
501.9999.51.594.21.64.005			12/8/2020	11/20 JN	PD Vehicle Reg Fee	61.75	
93949	12/15/2020	012887		PNW LEGAL AND ESCROW,			\$2,005.77

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
105.0001.07.345.29.00.001			12/4/2020	009659-0026	AB Refund Ck #7229043 Re: Nguy	2,005.77	
93950	12/15/2020	012352		PREMIER MEDIA GROUP,			\$1,250.00
001.0000.11.571.22.44.001			7/1/2020	2020-29895	PKRC Jul & Aug Ads	550.00	
001.0000.11.571.22.44.001			6/1/2020	2020ci-1329	PKRC 06/20 Ads	700.00	
93951	12/15/2020	000445		PUGET SOUND ENERGY,			\$640.03
001.0000.11.576.80.47.005			12/4/2020	300000000129 12/4/20	PKFC 10/29-12/01 11500 Militar	99.56	
001.0000.11.576.80.47.005			12/4/2020	300000010268 12/4/20	PKFC 10/29-12/01 Woodlawn Ave	135.75	
001.0000.11.576.80.47.005			12/2/2020	200001526637 12/2/20	PKFC 10/29-12/01 9222 Veteran'	71.85	
101.0000.11.542.63.47.006			12/2/2020	200006381095 12/2/20	PKST 10/29-12/01 7819 150th St	27.20	
101.0000.11.542.63.47.006			12/2/2020	220008814687 12/2/20	PKST 10/29-12/01 7000 150th St	27.20	
101.0000.11.542.63.47.006			12/2/2020	220017817689 12/2/20	PKST 10/29-12/01 11521 GLD SW	111.72	
001.0000.11.576.80.47.005			12/2/2020	220018963391 12/2/20	PKFC 10/29-12/01 10365 112th S	78.12	
301.0003.11.594.76.63.001			12/2/2020	220023532330 12/2/20	PK 10/29-12/01 8928 N Thorne L	88.63	
93952	12/15/2020	010896		PUGET SOUND TITLE - TACOMA,			\$1,384.74
105.0001.07.559.20.41.001			11/9/2020	218423	CDBG Whitfield Litigation Guar	692.37	
105.0001.07.559.20.41.001			11/9/2020	218424	CDBG Cheatham Litigation Guara	692.37	
93953	12/15/2020	005342		RAINIER LIGHTING & ELECTRICAL,			\$429.34
001.0000.11.576.81.31.001			12/7/2020	536395-1	PKFC Maint. Supplies	11.86	
502.0000.17.518.30.31.001			12/3/2020	536277-1	PKFC Maint. Supplies	417.48	
93954	12/15/2020	012825		READY SET TOW LLC,			\$87.92
001.0000.15.521.10.41.070			12/4/2020	20-07037	PD 12/03	87.92	
93955	12/15/2020	010478		RICOH USA INC,			\$751.70
503.0000.04.518.80.45.002			10/23/2020	104266848	IT 10/8-11/17 Copier	375.85	
503.0000.04.518.80.45.002			11/23/2020	104383743	IT 11/18-12/17 Copier	375.85	
93956	12/15/2020	011490		ROSEN SUPPLY CO INC,			\$127.97
001.9999.15.525.60.31.001			12/6/2020	1575199-00	PD PKFC COVID-19 Transformer 2	127.97	
93957	12/15/2020	010180		SIX ROBBLEES' INC,			\$11.27
501.0000.51.548.79.31.006			11/19/2020	2-745524	PKFL EZ-Lube Cap	3.50	
501.0000.51.548.79.31.006			11/18/2020	2-745428	PKFL EZ-Lube Cap, Rubber Plug	7.77	
93958	12/15/2020	002667		TACOMA TOWING LLC,			\$87.92

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.15.521.10.41.070			12/3/2020	243360	PD 11/24	87.92	
93959	12/15/2020	012876		TAMIS CORPORATION,			\$10,513.03
001.9999.99.594.76.64.013			12/3/2020	55587	PKRC Steel Barricades- CARES F	8,567.00	
001.9999.99.594.76.64.013			12/3/2020	55587	freight	999.00	
001.9999.99.594.76.64.013			12/3/2020	55587	Sales Tax	848.13	
001.9999.99.594.76.64.013			12/3/2020	55587	Sales Tax	98.90	
93960	12/15/2020	009354		THYSSENKRUPP ELEVATOR CORP,			\$1,411.81
502.0000.17.518.35.48.001			11/30/2020	3005632210	PKFC 11/20 Elevator Svc	524.72	
502.0000.17.521.50.48.001			11/30/2020	3005632210	PKFC 11/20 Elevator Svc	262.36	
502.0000.17.542.65.48.001			11/30/2020	3005632210	PKFC 11/20 Elevator Svc	624.73	
93961	12/15/2020	005831		TOWN OF STEILACOOM,			\$5,493.89
001.0000.02.229.10.00.002			12/10/2020	11/20 Court Remit	MC 11/20 Court Remit	5,493.89	
93962	12/15/2020	010640		TRANSUNION RISK AND,			\$141.22
001.0000.15.521.21.41.001			12/1/2020	212084 11/20	PD 11/20 People Searches	141.22	
93963	12/15/2020	011578		TYLER BUSINESS FORMS,			\$462.56
001.0000.04.514.20.31.001			10/26/2020	Invoice-51041	FN W-2 Supplies	462.56	
93964	12/15/2020	011127		US BANK VOYAGER FLEET SYSTEMS,			\$989.37
501.0000.51.521.10.32.001			12/10/2020	869343012049	PDFL/PKFL 11/20 Fuel	254.11	
181.0000.15.521.30.32.001			12/10/2020	869343012049	PDFL/PKFL 11/20 Fuel	111.90	
180.0000.15.521.21.32.001			12/10/2020	869343012049	PDFL/PKFL 11/20 Fuel	237.03	
501.0000.51.548.79.32.001			12/10/2020	869343012049	PDFL/PKFL 11/20 Fuel	386.33	
93965	12/15/2020	009856		UTILITIES UNDERGROUND LOCATION,			\$368.94
101.0000.11.544.90.41.001			11/30/2020	0110167	PKST/PKSW 11/20 Excavation Not	184.47	
401.0000.11.531.10.41.001			11/30/2020	0110167	PKST/PKSW 11/20 Excavation Not	184.47	
93966	12/15/2020	011755		VISA - 0349,			\$1,100.92
001.0000.15.521.80.31.001			11/26/2020	0349/Meeks 11/26/20	PD Knife Boxes	172.54	
001.0000.15.521.80.31.001			11/26/2020	0349/Meeks 11/26/20	PD Office Supplies	144.74	
001.9999.15.525.60.31.001			11/26/2020	0349/Meeks 11/26/20	PD Covid-19 Supplies: Wipes/Sp	367.68	
001.9999.15.525.60.31.001			11/26/2020	0349/Meeks 11/26/20	PD Covid-19 Supplies: Wipes/Sp	207.62	
001.9999.15.525.60.31.001			11/26/2020	0349/Meeks 11/26/20	PD Covid-19 Supplies: Hand San	62.09	
001.0000.99.518.40.42.002			11/26/2020	0349/Meeks 11/26/20	ND PD 11/17 Shipping	60.14	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.15.521.80.31.001			11/26/2020	0349/Meeks 11/26/20	PD Supplies: Evidence Room	86.11	
93967	12/15/2020	011958		VISA - 0975,			\$622.67
190.1005.53.559.32.41.001			11/26/2020	0975/Gumm 11/26/20	CDBG RSS Exemption: HFH Acq. O	90.00	
105.0002.07.559.20.42.002			11/26/2020	0975/Gumm 11/26/20	AB RHSP Postage	15.00	
105.0002.07.559.20.31.001			11/26/2020	0975/Gumm 11/26/20	AB Batteries	11.53	
105.0001.07.559.20.42.002			11/26/2020	0975/Gumm 11/26/20	AB Dangerous Bldg Postage	24.30	
105.0002.07.559.20.31.001			11/26/2020	0975/Gumm 11/26/20	AB/CDBG Printer Ink	47.14	
105.0001.07.559.20.31.001			11/26/2020	0975/Gumm 11/26/20	AB/CDBG Printer Ink	47.14	
190.0005.52.559.31.31.001			11/26/2020	0975/Gumm 11/26/20	AB/CDBG Printer Ink	47.14	
190.0005.52.559.31.35.001			11/26/2020	0975/Gumm 11/26/20	CDBG Printer/Scanner	274.74	
105.0001.07.559.20.42.002			11/26/2020	0975/Gumm 11/26/20	AB Dangerous Bldg Postage	1.80	
105.0001.07.559.20.31.001			11/26/2020	0975/Gumm 11/26/20	AB/CDBG Printer Paper	10.87	
105.0002.07.559.20.31.001			11/26/2020	0975/Gumm 11/26/20	AB/CDBG Printer Paper	10.88	
190.0005.52.559.31.31.001			11/26/2020	0975/Gumm 11/26/20	AB/CDBG Printer Paper	10.88	
105.0001.07.559.20.42.002			11/26/2020	0975/Gumm 11/26/20	AB Dangerous Bldg Postage	31.25	
93968	12/15/2020	012354		VISA - 1105,			\$107.49
001.0000.11.571.20.31.005			11/26/2020	1105/Martin 11/26/20	PK Arts Comm Retreat Supplies	44.11	
001.0000.11.571.20.31.005			11/26/2020	1105/Martin 11/26/20	PK Arts Comm Retreat Supplies	63.38	
93969	12/15/2020	012401		VISA - 3408,			\$394.38
195.0024.15.521.30.31.001			11/26/2020	3408/Carrol 11/26/20	PD 10/23-11/22 Comcast	345.40	
195.0024.15.521.30.31.001			11/26/2020	3408/Carrol 11/26/20	PD MO Subscription: LPR Svcs	48.98	
93970	12/15/2020	012715		VISA - 5244,			\$266.50
001.0000.06.515.30.41.001			11/26/2020	5244/Schuma 11/26/20	LG Case 20-2-08370-0 Filing Fe	241.50	
104.0007.01.557.30.44.001			11/26/2020	5244/Schuma 11/26/20	HM 11/10-11/15 FB Ad "Reverse"	25.00	
93971	12/15/2020	012763		VISA - 5962,			\$11,723.44
501.9999.51.594.21.64.005			11/26/2020	5962/PD1 11/26/20	freight	5,609.52	
001.0000.15.554.30.31.016			11/26/2020	5962/PD1 11/26/20	PD Pet Tags: HS	166.41	
001.0000.15.554.30.31.016			11/26/2020	5962/PD1 11/26/20	PD Pet Tags: Petdata	700.25	
001.0000.15.554.30.31.016			11/26/2020	5962/PD1 11/26/20	PD Pet Tags: CH	78.36	
001.0000.15.521.40.49.003			11/26/2020	5962/PD1 11/26/20	PD CPR Course: Czuleger	350.00	
001.0000.15.521.10.31.001			11/26/2020	5962/PD1 11/26/20	PD Office Supplies	48.78	
001.0000.15.521.10.31.001			11/26/2020	5962/PD1 11/26/20	PD K9 Bite Sleeve	343.20	
195.0026.15.525.30.31.001			11/26/2020	5962/PD1 11/26/20	PD Covid-19 Supplies: Gloves	497.50	
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND 10/30 Certified Lettter	13.90	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND PD Stamps	55.15	
501.0000.51.521.10.31.006			11/26/2020	5962/PD1 11/26/20	PD Battery Charger	29.67	
501.0000.51.521.10.31.006			11/26/2020	5962/PD1 11/26/20	PD Battery Charger	29.67	
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND PD 11/02 Certified Letters	13.90	
180.0000.15.521.30.31.001			11/26/2020	5962/PD1 11/26/20	PD Car Covers	433.14	
001.0000.15.521.22.31.001			11/26/2020	5962/PD1 11/26/20	PD Office Supplies	245.00	
501.0000.51.521.21.41.124			11/26/2020	5962/PD1 11/26/20	PD Rpt Of Sale Fee	13.65	
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND PD 11/6 Certified Letter	6.95	
001.0000.15.521.10.31.020			11/26/2020	5962/PD1 11/26/20	PD Ammunition	1,682.57	
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND PD 11/13 Certified Letter	6.95	
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND PD 11/17 Certified Letter	6.95	
180.0000.15.521.21.41.001			11/26/2020	5962/PD1 11/26/20	PD TMobile Phone Records Case	60.00	
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND PD 11/23 Certified Letter	7.60	
501.0000.51.521.10.31.006			11/26/2020	5962/PD1 11/26/20	PD Undergrd Storage Tank Renew	213.03	
001.0000.15.521.10.31.001			11/26/2020	5962/PD1 11/26/20	PD Hand Soap	136.04	
001.0000.15.521.70.35.010			11/26/2020	5962/PD1 11/26/20	PD Marking Paint	52.72	
001.9999.15.525.30.31.001			11/26/2020	5962/PD1 11/26/20	PD Covid-19 Supplies: Gloves	945.25	
001.0000.99.518.40.42.002			11/26/2020	5962/PD1 11/26/20	ND PD 11/25 Certified Letter	6.95	
501.0000.51.521.10.31.006				5962/PD1 11/26/20	PD Return - Battery Charger	-29.67	
93972	12/15/2020	011642		VISA - 6610,			\$393.79
001.0000.15.521.10.31.001			11/26/2020	6610/PD4 11/26/20	PD Treadmill Belt	393.79	
93973	12/15/2020	011659		VISA - 7212,			\$943.41
101.0000.11.542.70.49.003			11/26/2020	7212/PWOM 11/26/20	PKST Recert Webinars: Cota	150.00	
001.0000.11.576.80.49.003			11/26/2020	7212/PWOM 11/26/20	PKFC Recert Webinars: Anderson	750.00	
101.0000.11.544.90.31.010			11/26/2020	7212/PWOM 11/26/20	PKST Earplugs	43.41	
93974	12/15/2020	012484		VISA - 7482,			\$54.94
001.0000.02.512.50.35.001			11/26/2020	7482/Wright 11/26/20	MC Wireless Keyboard	54.94	
93975	12/15/2020	011138		VISA - 7776,			\$2,750.92
501.0000.51.548.79.31.006			11/26/2020	7776/Anders 11/26/20	PKFL Oil Filter	502.49	
001.0000.11.576.80.31.001			11/26/2020	7776/Anders 11/26/20	PKFC CH Christmas Lights	626.33	
001.9999.99.576.80.31.010			11/26/2020	7776/Anders 11/26/20	ND PK Pressure Washers	1,622.10	
93976	12/15/2020	011140		VISA - 7800,			\$566.46
401.0000.11.531.10.31.030			11/26/2020	7800/Cummin 11/26/20	PKSW Topsoil 9712 116th St SW	44.08	
501.0000.51.548.79.48.005			11/26/2020	7800/Cummin 11/26/20	PKFL Towing	407.00	

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
101.0000.11.544.90.35.001			11/26/2020	7800/Cummin 11/26/20	PKST Battery Jump Pack	115.38	
93977	12/15/2020	012863		VISA - 7935,			\$298.34
503.0000.04.518.80.49.004			11/26/2020	7935/White 11/26/20	IT CH Pandora	29.62	
503.0000.04.518.80.49.004			11/26/2020	7935/White 11/26/20	IT Monthly MailChimp	96.70	
503.0000.04.518.80.41.090			11/26/2020	7935/White 11/26/20	IT Creative Cloud	58.24	
503.0000.04.518.80.41.090			11/26/2020	7935/White 11/26/20	IT Photography Plan	10.98	
503.0000.04.518.80.49.004			11/26/2020	7935/White 11/26/20	IT 11/11-12/11 Fix & Protect	29.99	
503.0000.04.518.80.49.004			11/26/2020	7935/White 11/26/20	IT Int'l Trx Fee On Fix & Prot	0.30	
503.0000.04.518.80.35.001			11/26/2020	7935/White 11/26/20	IT ASURION 4yr Printer Warrant	49.44	
503.0000.04.518.80.41.090			11/26/2020	7935/White 11/26/20	IT InDesign	23.07	
93978	12/15/2020	011158		VISA - 7966,			\$1,417.71
001.0000.15.521.40.49.003			11/26/2020	7966/Pitts 11/26/20	PD Social Media & Open Res: Su	295.00	
001.0000.15.521.40.49.003			11/26/2020	7966/Pitts 11/26/20	PD Mgmt & Suprv: Suver	250.00	
001.0000.15.521.40.49.003			11/26/2020	7966/Pitts 11/26/20	PD Crisis Response: Sexton	115.00	
001.0000.15.521.40.49.003			11/26/2020	7966/Pitts 11/26/20	PD Crisis Response: Fitzgerald	115.00	
001.0000.15.521.40.49.001			11/26/2020	7966/Pitts 11/26/20	PD FBI LEEDA Membership: Prate	50.00	
001.0000.15.521.40.49.003			11/26/2020	7966/Pitts 11/26/20	PD Fair & Impartial Policing:	650.00	
001.0000.15.521.40.49.003			11/26/2020	7966/Pitts 11/26/20	PD Crisis Response: Devaney	115.00	
001.0000.15.521.40.49.003			11/26/2020	7966/Pitts 11/26/20	PD Crisis Response: Tenney	115.00	
001.0000.99.518.40.42.002			11/26/2020	7966/Pitts 11/26/20	ND PD 11/18 Shipping	12.71	
001.0000.15.521.40.49.001			11/26/2020	7966/Pitts 11/26/20	PD FBI LEEDA Membership: Lawle	50.00	
001.0000.15.521.40.49.003				7966/Pitts 11/26/20	PD Trng Ret: Red Cross For Czu	-350.00	
93979	12/15/2020	011162		VISA - 8006,			\$200.00
001.0000.15.521.10.49.001			11/26/2020	8006/ Unfre 11/26/20	PD Membership Renewal: Unfred	200.00	
93980	12/15/2020	011163		VISA - 8014,			\$1,758.12
001.0000.11.576.80.31.001			11/26/2020	8014/Willia 11/26/20	PKFC Christmas Lght Bases	406.50	
001.9999.15.525.60.31.001			11/26/2020	8014/Willia 11/26/20	PD PK Covid-19 Supplies - Hand	857.16	
001.9999.15.525.60.31.001			11/26/2020	8014/Willia 11/26/20	PD PK Covid-19 Supplies - Hand	494.46	
93981	12/15/2020	011177		VISA - 8550,			\$83.21
001.0000.13.558.70.49.004			11/26/2020	8550/Newton 11/26/20	ED 10/29-11/29 Dropbox	13.21	
001.0000.13.558.70.49.003			11/26/2020	8550/Newton 11/26/20	ED Econ. Development Webinar:	35.00	
001.0000.13.558.70.49.003			11/26/2020	8550/Newton 11/26/20	ED Land Use Case Law Update: N	35.00	
93982	12/15/2020	011707		VISA - 9465,			\$155.77

Check No.	Date	Vendor	Inv Date	Invoice	Description	Amount	Check Total
001.0000.11.571.20.31.050			11/26/2020	9465/Fairfi 11/26/20	PK Sign Holders	143.69	
001.0000.11.571.20.31.050			11/26/2020	9465/Fairfi 11/26/20	PK Flash Drive - MLK Event	12.08	
93983	12/15/2020	000577		WABO,			\$168.97
001.0000.07.558.50.31.001			11/23/2020	40059	CD Books	168.97	
93984	12/15/2020	000595		WASHINGTON ASSOC OF SHERIFFS,			\$643.14
001.0000.02.523.30.41.001			10/31/2020	EM 2020-00495	MC 10/20 Home Monitoring	643.14	
93985	12/15/2020	000586		WASHINGTON STATE PATROL,			\$4,620.00
001.0000.15.521.40.49.003			11/24/2020	T2100045	PD 10/16-10/21 EVOC Drive Cour	4,620.00	
# of Checks Issued		290					
Total		\$3,821,493.27					
Voids							
		(\$10,000.00) Check 93259 12/07/2020					
		(\$193.28) Check 93514 12/07/2020					
		<u>\$3,381,299.99 TOTAL</u>					



To: Mayor and City Councilmembers

From: Tho Kraus, Deputy City Manager/Administrative Services Director

Through: John J. Caulfield, City Manager *John J. Caulfield*

Date: January 4, 2021

Subject: Payroll Check Approval

Payroll Period(s): November 16-30, 2020 and December 1-15, 2020

Total Amount: \$2,706,528.58

Checks Issued:

Check Numbers: 114271-114277

Total Amount of Checks Issued: \$43,450.26

Electronic Funds Transfer:

Total Amount of EFT Payments: \$516,300.19

Direct Deposit:

Total Amount of Direct Deposit Payments: \$1,894,710.61

Federal Tax Deposit:

Total Amount of Deposit: \$252,067.52

I, the undersigned, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered, or the labor performed as described herein and that the claims are just and due obligations against the City of Lakewood, Washington, and that I am authorized to authenticate and certify said liens.

A handwritten signature in black ink, appearing to read "Dana Kapla".

Dana Kapla
Finance Supervisor

A handwritten signature in black ink, appearing to read "Tho Kraus".

Tho Kraus
Deputy City Manager
Administrative Services Director

A handwritten signature in black ink, appearing to read "John J. Caulfield".

John J. Caulfield
City Manager

Payroll Distribution**City of Lakewood****Pay Period ending 11-16-20 thru 12-15-2020****Direct Deposit and ACH in the amount of : \$2,663,078.32****Payroll Ck#'s 114271-114277 in the amount of : \$43,450.26****Total Payroll Distribution: \$2,706,528.58****Employee Pay Total by Fund:****Fund 001 - General**

	Amount
City Council	\$ 10,100.00
Municipal Court	\$ 62,025.32
City Manager	\$ 31,817.27
Administrative Services	\$ 97,078.63
Legal	\$ 57,965.00
Community and Economic Development	\$ 89,199.60
Parks, Recreation and Community Services	\$ 84,440.97
Police	\$ 1,320,305.51
Non-Departmental	\$ -
General Fund Total	\$ 1,752,932.30

Fund 101 - Street	\$ 47,847.44
Fund 102 - Real Estate Excise	\$ -
Fund 104 - Hotel / Motel Lodging Tax	\$ -
Fund 105 - Property Abatement/Rental Housing Safety Program	\$ 15,151.58
Fund 180 - Narcotics Seizure	\$ 11,545.82
Fund 181 - Felony Seizure	\$ -
Fund 182 - Federal Seizure	\$ -
Fund 190 - CDBG Grants	\$ 12,303.61
Fund 191 - Neighborhood Stabilization Program	\$ -
Fund 192 - Office of Economic Adjustment/SSMCP	\$ 8,988.20
Fund 195 - Public Safety Grants	\$ 18,259.38
Fund 301 - Parks CIP	\$ 1,815.00
Fund 302 - Transportation CIP	\$ 67,356.95
Fund 311 - Sewer Capital Project	\$ 4,903.50
Fund 401 - Surface Water Management	\$ 49,922.69
Fund 502 - Property Management	\$ 13,963.47
Fund 503 - Information Technology	\$ 33,845.20
Fund 504 - Risk Management	\$ 744.98
Other Funds Total	\$ 286,647.82

Employee Gross Pay Total	\$ 2,039,580.12
Benefits and Deductions:	\$ 666,948.46
Grand Total	\$ 2,706,528.58

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED: January 4, 2021	TITLE: Port of Tacoma Investment Fund Grant	TYPE OF ACTION:
		<input type="checkbox"/> ORDINANCE NO.
		<input type="checkbox"/> RESOLUTION NO.
REVIEW:	ATTACHMENTS: Interagency Agreement	<input checked="" type="checkbox"/> MOTION NO. 2021-01
		<input type="checkbox"/> OTHER

SUBMITTED BY: Becky Newton, Economic Development Manager

RECOMMENDATION: It is recommended that the City Council authorize the City Manager to sign this agreement.

DISCUSSION: The Annual Community Economic Development Investment Fund is a matching fund program to assist non-profit organizations and municipal agencies in Pierce County with eligible economic development projects. Investment focus and priorities include:

- Road and freight rail infrastructure projects that create long-term jobs
- Marine tourism infrastructure projects intended to attract tourists to Pierce County
- Planning activities or events promoting international trade, business retention or business recruitment
- Planning activities or events promoting tourism intended to attract tourists to Pierce County from outside locations

The City of Lakewood Community and Economic Development Department applied for a grant to support reconstruction of 146th Street SW in Woodbrook. The City was awarded a grant in the amount of \$50,000.

This project meets priority number one: Road and freight rail infrastructure projects that create long-term jobs. This road project is in the Woodbrook Business Park, between Murray Road SW and Woodbrook Drive SW. The design of the rebuild is to better accommodate industrial truck traffic for current and future manufacturing and distribution facilities in the business park..

ALTERNATIVE(S): 1) Authorize the City Manager to sign the agreement; 2) Deny grant acceptance

FISCAL IMPACT: The grant will reduce costs to the City for this road construction

<i>Becky Newton</i>	<i>John P. Caulfield</i>
Prepared by	City Manager Review
Department Director	

AGREEMENT BETWEEN THE CITY OF LAKEWOOD, WA
AND THE PORT OF TACOMA
REGARDING the 146th STREET RECONSTRUCTION PROJECT

This Agreement (“AGREEMENT”) is entered into this ____ day of _____, 2020 by and between the City of Lakewood, a municipal jurisdiction of the State of Washington (hereinafter the “City”), and the **PORT OF TACOMA**, a Washington public port district (the “Port”), (collectively “Parties”) in consideration of the mutual covenants contained herein. The Parties hereby recite and agree as follows:

RECITALS

1. The Port is charged by state statute with a mission of furthering economic development. To that end, the Port has adopted a Local Economic Development Policy by which the Port administers its monetary support of economic projects sponsored by local public agencies in Pierce County.
2. The City of Lakewood’s 146th Street reconstruction project (“Project”)
3. The City of Lakewood requested and the Port agrees to provide an investment of \$50,000 toward the Project costs, conditioned upon proof of Project expenditures, and as expressly specified herein.
5. The Port finds the requested contribution meets the Port’s Local Economic Development Policy criteria as follows:
 - a. This project meets priority number one: Road and freight rail infrastructure projects that create long-term jobs.
 - b. This road project is in the Woodbrook Business Park and between Murray Road SW and Woodbrook Drive SW. The design of the rebuild is to better accommodate industrial truck traffic for current and future manufacturing and distribution facilities in the business park. Businesses may choose to locate in the Woodbrook Business Park because of the proximity to the Port of Tacoma and the improved road infrastructure.

NOW, THEREFORE, pursuant to Chapter 39.34 RCW, and in consideration of the mutual benefits and covenants described herein, the Parties agree as follows:

1. SCOPE OF WORK.

The City of Lakewood’s 146th Street reconstruction project consists of the following:

- All as described in the City’s Application, as attached hereto as **Attachment A**.

2. PORT’S CONDITIONAL AGREEMENT TO CONTRIBUTE FUNDS.

Subject to the terms herein, the Port agrees to contribute to the City’s 146 Street reconstruction project an amount not to exceed \$50,000. Conditions of the Port’s funding are as follows:

If the Project costs are higher than projected, the City will assume any excess Project costs.

The Port's annual Project contribution shall be allocated and is identified in the Port's 2020 budget.

The Port's distribution of funds is further contingent on the City obtaining full committed funding by June 1, 2021 for the complete design phase and the contents of this AGREEMENT remain unchanged.

Port payments up to the not-to-exceed amount will be made pursuant to this signed AGREEMENT, and within 45 days of the City's submittal of written proof to the Port that the City of Lakewood has paid its minimum contribution of \$50,000 in expenditures.

3. TIMEFRAME/PROJECT SCHEDULE.

Design and Survey Complete	Q4 of 2021
Construction Complete	Q4 of 2022

4. CITY OF LAKEWOOD' S PROJECT FINANCIAL SUMMARY.

Total Design Cost: \$241,000

Source of Funds (other than the Port): City of Lakewood SWM fund

With the survey and design work complete, other grant funding opportunities may be available.

5. ABANDONMENT. If the Project is abandoned, then this AGREEMENT shall be of no further force or effect.

8. ASSIGNMENT. Neither Party to this AGREEMENT shall have the right to convey, assign, apportion or otherwise transfer any and all of its rights, obligations, conditions and interests under this AGREEMENT, without the prior written approval of the other.

9. THIRD PARTY BENEFICIARIES. This AGREEMENT is made and entered into for the sole protection and benefit of the Parties hereto and their successors and assigns. No other person shall have any right or cause of action based upon any provisions of this AGREEMENT.

10. EQUAL DRAFTING. This AGREEMENT has been reviewed and revised by legal counsel for both parties, and no presumption or rule construing ambiguity against the drafter of the document shall apply to the interpretation or enforcement of this AGREEMENT.

11. SEVERABILITY. If any provisions of this AGREEMENT are determined to be unenforceable or invalid pursuant to a final decree or judgment by a court of law with jurisdiction, then the remainder of this AGREEMENT not decreed or adjudged unenforceable or invalid shall remain unaffected and in full force and effect to the extent that the primary purpose of this AGREEMENT can be preserved.

12. **MODIFICATION.** This AGREEMENT may not be modified except by mutual agreement reduced to writing in a formal amendment hereto and approved by each Party's governing body.

13. **TERMINATION.** This AGREEMENT shall terminate upon completion by both Parties of their respective obligations hereunder, or on June 1, 2022 unless terminated earlier.

14. **GOVERNING LAW.** This AGREEMENT shall be governed exclusively by the laws of the State of Washington both as to interpretation and performance without recourse to any principles of Conflicts of Laws. Any action at law, suit in equity or judicial proceeding for the endorsement of this AGREEMENT or any provisions thereof shall be instituted and maintained only in any of the courts of competent jurisdiction in Pierce County, Washington

15. **NOTICES.** All notices given pursuant to this AGREEMENT shall be deemed delivered to the respective party on the date that it is personally delivered to the address(es) set forth below, or on the date that it is successfully sent by email transmission to the email addresses set forth below:

City or Lakewood: 6000 Main Street
Lakewood, Washington 98499
Attention: Becky Newton
Email: bnewton@cityoflakewood.us

Port of Tacoma: PO Box 1837
Tacoma, Washington 98401
Attention: Evette Mason
Email: emason@portoftacoma.com

16. **ENTIRE AGREEMENT.** This AGREEMENT constitutes the entire agreement of the parties, supersedes all previous oral or written understandings, and incorporates all prior discussions and agreements pertaining to this subject matter. The Parties participated equally in any negotiations and the process leading to execution of this AGREEMENT. If a dispute should arise with regard to the meaning or interpretation of any provision hereof, there shall be no presumption of draftsmanship as to such provision.

17. **LEGAL RELATIONS.**

A. Independent Governments. The Parties hereto are independent governmental entities, and nothing herein shall be construed to limit the independent government powers, authority or discretion of the governing bodies of each Party. It is understood and agreed that this AGREEMENT is solely for the benefit of the Parties hereto and gives no right to any other party. No joint venture or partnership is formed as a result of this AGREEMENT. No employees or agents of any Party shall be deemed, or represent themselves to be, employees of any of the other Party.

B. Legal obligations. This AGREEMENT does not relieve either Party of any obligation or responsibility imposed upon it by law.

C. Timely Performance. The requirements of this AGREEMENT shall be carried out in a timely manner according to a schedule negotiated by and satisfactory to the Parties.

D. Recording. A copy of this AGREEMENT shall be recorded in the Office of the Pierce County Auditor in accordance with RCW 39.34, or shall be posted to each Parties' web site.

18. RECORDS AND AUDIT. During the term of this AGREEMENT, and for a period not less than six (6) years from the date of termination, records and accounts pertaining to the work of this AGREEMENT and accounting therefore shall be kept by each Party and shall be available for inspection and audit by representatives of either Party and any other entity with legal entitlement to review said records. If any litigation, claim, or audit is commenced, the records and accounts along with supporting documentation shall be retained until all litigation, claims, or audit finding has been resolved, even though such litigation, claim, or audit continues past the six-year (6) retention period. This provision is in addition to and is not intended to supplant, alter or amend records retention requirements established by applicable state and federal laws.

19. LIMITS OF FINANCIAL OBLIGATIONS/PROPERTY OWNERSHIP. Except as provided above, each Party shall finance its own conduct of responsibilities under this AGREEMENT. No ownership of property will transfer as a result of this AGREEMENT.

20. INDEMNIFICATION AND HOLD HARMLESS.

A. The City releases the Port from, and shall defend, indemnify, and hold the Port and its agents, employees, and/or officers harmless from and against all claims, demands, suits at law or equity, actions, penalties, losses, damages, or costs, of whatsoever kind or nature, made by or on behalf of City's agents, employees, officers, contractors and/or subcontractors, arising out of or in any way related to the City's performance of its obligations under this AGREEMENT, unless and except to the extent the same be caused in whole or in part by the negligence or willful conduct of the Port or its agents, employees, and/or officers.

B. The City shall defend, indemnify, and hold the Port and its agents, employees, and/or officers harmless from and against all claims, demands, suits at law or equity, actions, penalties, losses, damages, or costs, of whatsoever kind or nature, made by or on behalf of any third parties and/or their agents, employees, officers, contractors and/or subcontractors, arising out of or in any way related to the City's performance of its obligations under this AGREEMENT, unless and except to the extent the same be caused in whole or in part by the negligence or willful conduct of the Port or its agents, employees, and/or officers.

C. The Port releases the City from, and shall defend, indemnify, and hold the City and its agents, employees, and/or officers harmless from and against all claims, demands, suits at law or equity, actions, penalties, losses, damages, or costs, of whatsoever kind or nature, made by or on behalf of the Port and/or its agents, employees, officers, contractors and/or subcontractors, arising out of or in any way related to the Port's performance of its obligations under this AGREEMENT, unless and except to the extent the same be caused in whole or in part by the negligence or willful conduct of the City or its agents, employees, and/or officers.

D. The Port shall defend, indemnify, and hold the City and its agents, employees, and/or officers harmless from and against all claims, demands, suits at law or equity, actions, penalties, losses, damages, or costs, of whatsoever kind or nature, made by or on behalf of any third parties and/or their agents, employees, officers, contractors and/or subcontractors, arising out of or in any way related to the Port's performance of its obligations under this AGREEMENT, unless and except to the extent the same be caused in whole or in part by the negligence or willful conduct of the City or its agents, employees, and/or officers.

E. Each Party specifically assumes liability for actions brought by its own employees against the other Party and for that purpose each Party specifically waives, as respects the other parties only, any immunity under the Worker's Compensation Act, RCW Title 51.

F. The Parties recognize that this waiver was the subject of mutual negotiation. In the event any Party incurs attorney's fees, costs or other legal expenses to enforce the provisions of this AGREEMENT against the other Party, all such fees, costs and expenses shall be recoverable by the prevailing Party.

G. No liability shall attach to any of the Parties by reason of entering into this AGREEMENT except as expressly provided herein.

H. The provisions of this Article shall survive any termination or expiration of this AGREEMENT.

CITY OF LAKEWOOD:

PORT OF TACOMA:

John Caulfield, City Manager
Date: _____

Eric Johnson, Executive Director
Date: _____

Approved as to form:

Heidi Ann Wachter, City Attorney

Carolyn Lake, Port Legal Counsel

Attest:

Briana Schumacher, City Clerk

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED: January 4, 2021	TITLE: An addendum to Contract 2020-43 allocating \$20,000 for completion of the Lakewood Station District Subarea Plan, Development Code and SEPA Planned Action Ordinance	TYPE OF ACTION: — ORDINANCE — RESOLUTION <u>X</u> MOTION 2021-02 — OTHER
REVIEW: January 4, 2021	ATTACHMENT(S): Draft Contract 2020-43 Addendum	

SUBMITTED BY: Tiffany Speir, Long Range & Strategic Planning Manager
David Bugher, Assistant City Manager/Development Services

RECOMMENDATION: Adopt a Motion approving an addendum to Contract No. 2020-43 allocating \$20,000 for completion of the Lakewood Station District Subarea Plan, Development Code and SEPA Planned Action Ordinance.

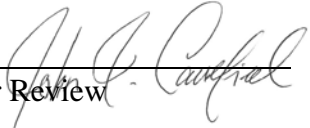
DISCUSSION: In 2020, the City began the development of a subarea plan, development code and SEPA planned action for the Lakewood Station District with funding from a \$100,000 Department of Commerce grant. At the November 18 and December 2, 2020 Planning Commission public hearing and meeting, members of the public and members of the Planning Commission requested additional focus and planning for preservation of affordable housing and avoidance of displacement for current subarea residents.

The Commerce grant funds were depleted in November 2020. In order to respond to these Planning Commission requests and complete the grant deliverables as adopted by the City Council for submittal to the Department of Commerce by June 2021, the City needs to allocate additional funds to the project. A maximum of \$20,000 will be needed to complete the subarea plan, development code and SEPA planned action.

Per Resolution 2017-15 Section 7(B), approval by the City Council is required for contracts of more than fifty thousand dollars (\$50,000.) The attached addendum is for Lakewood Contract 2020-43, which totaled \$100,000, and would allocate \$20,000 from the General Fund to complete work on the Lakewood Station District Subarea Plan, Hybrid Form-Based Code and SEPA Planned Action Ordinance.

OPTION(S): The City Council could adopt, amend, or not adopt the proposed contract addendum and resulting General Fund budget allocation.

FISCAL IMPACT: The adoption of the contract addendum would allocate \$20,000 from the City's General Fund to the Lakewood Station District Subarea project.

Prepared by Tiffany Speir	
Department Director David Bugher	City Manager Review 

FIRST ADDENDUM TO THE CITY OF LAKEWOOD SERVICES CONTRACT 2020-043

THIS ADDENDUM is made and entered into this _____ day of _____, 202_ by and between the City of Lakewood (City) and BERK Consulting, Inc. (Contractor). The parties do hereby agree to the following amendment to the original agreement, Lakewood Contract No. 2020-043, executed January 15, 2020.

ITEM ONE. The Term of this Agreement shall be upon execution through June 30, 2021. This contract may be extended again by addendum.

ITEM TWO. The Contractor shall perform the services described in Exhibit "A," Scope of Work, attached hereto.

ITEM THREE. The Contractor will be paid by the City for services as provided in Exhibit "A," Compensation, attached hereto.

ITEM FOUR. All other terms of the original professional services agreement shall remain unchanged.

IN WITNESS WHEREOF, the parties hereto have executed this Addendum as of the day and year written above.

CITY OF LAKEWOOD

BERK Consulting, Inc.

John Caulfield, City Manager

Lisa Grueter, Principle

Date: _____

Date _____

Attest:

Briana Schumacher, City Clerk

Approved as to Form:

Heidi A. Wachter, City Attorney

Exhibit A

Scope of Work

The Contractor will provide the following services as continuation and expansion of the work described in Exhibit A of Lakewood Contract No. 2020-043:

- 1) In response to public comment and Planning Commission direction, in coordination with Lakewood staff, prepare edits to the draft Lakewood Station District Subarea Plan, Hybrid Form-Based Code, and SEPA Planned Action concerning affordable housing, long term utility capacity, capital improvements, and other issues that may be raised during the legislative review process.
- 2) Prepare final versions of the Lakewood Station District Subarea Plan, Hybrid Form-Based Code, and SEPA Planned Action for City Council adoption and delivery to the Department of Commerce no later than June 30, 2021.

Compensation

The Contractor will be paid by the City per the terms in Lakewood Contract No. 2020-043. Total compensation paid to Contractor under this addendum shall not exceed \$17,500.

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED:

January 4, 2021

TITLE: Fort Steilacoom
Playground Replacement

TYPE OF ACTION:

— ORDINANCE NO.

REVIEW:

January 4, 2021

ATTACHMENTS:
Playground Concept

— RESOLUTION NO.

X MOTION NO. 2021-03

— OTHER

SUBMITTED BY: Mary Dodsworth, Parks, Recreation and Community Services Director

RECOMMENDATION: It is recommended that City Council authorize the City manager to execute a contract with Buell Recreation, LLC in an amount not to exceed \$150,000 for the installation of new playground equipment and surfacing plus \$10,000 for additional site work as needed to complete project.

DISCUSSION: The City of Lakewood intends to replace a portion of the Fort Steilacoom Park Playground. The playground was installed in 2005 by community volunteers. A playground has a lifecycle of 10 – 15 years and the toddler area is showing it's age. We plan to create an all-abilities area to meet the mobility and sensory needs of children who need support to play and parents who need accommodation so they can play with their kids. Council approved this capital improvement project as part of the 2019/20 Parks CIP budget.

The City prepared an RFP to replace a portion of the Fort Steilacoom Park playground in October, 2020. The City received seven submittals from various playground companies, narrowed down the list to three companies and requested additional options and information to make a selection. Criteria used to select the structure(s) was playability, variety of experiences and provisions for multiple age group participation (including adults), safety, incorporating CPTED (crime prevention through environmental design) related principles, creativity, overall aesthetics, use of space, compatibility with the adjacent playground and other park surroundings, cost and timing of delivery and installation of the equipment and material. The review team selected equipment from Buell Recreation. Cost for equipment, surfacing and installation is \$147,080. A contingency is being included to support city demolition, equipment rental and additional surfacing as needed to complete the project.

ALTERNATIVE(S): Council could request new proposals for equipment purchase which would delay the installation of the new playground at the park. The City may lose 2020 year end discounts available at this time.

FISCAL IMPACT: \$160,000

Mary Dodsworth
Prepared by

Mary Dodsworth
Department Director



City Manager Review

Attachment - Playground Concepts





PUBLIC SAFETY ADVISORY COMMITTEE

Regular Meeting Minutes
Wednesday, October 7, 2020
Zoom Virtual Meeting

CALL TO ORDER

The meeting was called to order at 5:14 p.m.

ROLL CALL

Public Safety Advisory Committee Members Present: Alan Hart, James Hairston, Ken Witkoe, Ray Dotson, Mark Peila, Tod Wolf and Mark Terry

Public Safety Advisory Committee Members Excused: None

Public Safety Advisory Committee Members Absent: None

City Councilmember Present: No Councilmember was able to be present.

Fire Department Staff Present: Assistant Fire Chief Scott Adams

Lakewood Youth Council Present: No Youth Council this meeting- will make sure they receive invitation for December's meeting.

Staff Present: Chief Mike Zaro and Committee Staff Support, Joanna LaVergne, Administrative Assistant

APPROVAL OF MINUTES

Mark Peila motioned to approve August's meeting minutes. All ayes; minutes were approved.

PUBLIC COMMENT

There were no public comments.

CITY COUNCIL LIAISON COMMENTS

No City Council member was able to be present. City Council had a special meeting at 6 p.m. The new Fireworks Ordinance was discussed with some questions regarding possible typos and education.

YOUTH COUNCIL COMMENTS

No Youth Council; liaison appointed and will be invited to December meeting.

FIRE CHIEF COMMENTS

Assistant Fire Chief Scott Adams discussed the Fire Department's Covid precautions and stated it had been a busy month for them. He discussed the Graham and Bonney Lake fires which they assisted with, and even gave a shout out to LPD for their teamwork efforts regarding abandoned structure fires, and keeping Fire Department personnel safe.

Assistant Fire Chief Scott Adams discussed their upcoming Fall Safety Day on October 24th, from 10-1, at the 5000 Steilacoom Blvd location. Chief Adams also discussed the Fire Prevention Safety Week videos they have been doing specifically geared towards the kids who are staying home more right now due to Covid and school closures.

Mr. Ray Dotson asked about the Squad 21 vehicle and how that program has been going since the last meeting. Assistant Fire Chief Scott Adams stated he would have more information on that at the next meeting, but reiterated that they had been responding to the lower acuity calls successfully.

POLICE CHIEF COMMENTS

Chief Michael Zaro discussed the Fireworks Ordinance, stating implementation would not happen until 2022 and that there would be a massive education push in 2021 gearing up to implementation. Discussion ensued.

Chief Michael Zaro discussed the Pierce County Force Investigation Team which was being created and implemented. Discussion ensued.

Mr. Mark Terry asked about graffiti and stated it seemed to be getting out of hand lately. Chief Michael Zaro reminded everyone about MyLakewood311 and stated that was the quickest way to notify the City of graffiti needing to be cleaned up. Discussion ensued.

Mr. Ray Dotson asked for an update on the Citizen's Academy, expressing concern over protestors interfering with the class. Chief Michael Zaro gave an update, stating that the protestors have not bothered class participants and the class is going well. Discussion ensued.

Mr. James Hairston asked about an update regarding the traffic improvements throughout the City and asked if the committee could receive periodic updates, in order to share educational

information as the changes were made. Discussion ensued. Chief Michael Zaro stated he would ask Public Works about their educational material and have Joanna LaVergne send it out. Mr. Hairston asked if we could schedule periodic updates for upcoming meetings, as well. Chief Zaro agreed we could make this happen.

UNFINISHED BUSINESS

Chair Ken Witkoe gave a recap of the joint meeting with City Council which happened in August. Discussion ensued.

Chair Ken Witkoe brought up the recruiting efforts. Mr. Tod Wolf suggested posting openings for PSAC on Facebook neighborhood watch groups such as Lakewood Life. Joanna LaVergne will keep this in mind once another position is opened up, and will advertise the opening there as well.

NEW BUSINESS

Chair Ken Witkoe reminded everyone that this is the month we elect new Chair and Vice Chair, and opened the floor for nominations. Mr. Alan Hart suggested they re-elect the same people. Motion made, and Mark Peila seconded. Mark Terry volunteered for the Vice Chair position.

Vote for Chair commenced; Mr. Alan Hart motioned to re-nominate Ken Witkoe as Chair. Mark Peila seconded. All ayes; Ken Witkoe was re-elected as Chair. Vice Chair nominations commenced. Mr. Hart nominated Mr. James Hairston; Mr. Hairston declined and nominated Mr. Mark Terry. Mr. Mark Peila seconded. All ayes; Mark Terry was elected as Vice Chair.

Chair Ken Witkoe stated that next meeting would be December 2nd, and asked what was on the agenda. Joanna LaVergne stated the only thing on the agenda was the 2021 work plan. Discussion ensued. Fireworks ordinance education efforts, road structure/traffic updates, WPFR Squad 21 update, rail station update, Clover Creek railroad crossing update, City lighting plan update from Public Works were all suggested for the work plan. Joanna will add these for approval/discussion at December's meeting. Chair Witkoe asked that Councilmember Brandstetter be asked if the City Council had anything they wanted PSAC to tackle in 2021. Joanna will ask Chief Zaro to check in with Councilmember Brandstetter.

Mr. Mark Terry asked about PSAC "gear" that members could wear when attempting to recruit new members. Discussion ensued. Joanna LaVergne will check with Chief Zaro and the City Manager to see where that issue stands.

REPORTS FROM BOARD MEMBERS & STAFF


Members discussed their Neighborhood Associations, as applicable; most are either not meeting or meeting via Zoom right now.

ADJOURNMENT


Mark Peila motioned to adjourn the meeting; all ayes. Meeting adjourned at 6:17 p.m.

Public Safety Advisory Committee:

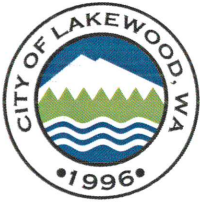
Attest:



Ken Witkoe, Chair



Joanna LaVergne, Secretary



**PLANNING COMMISSION
REGULAR MEETING MINUTES
November 18, 2020
Zoom Meeting
6000 Main Street SW
Lakewood, WA 98499**

Call to Order

Mr. Don Daniels, Chair called the ZOOM meeting to order at 6:30 p.m.

Roll Call

Planning Commission Members Present: Don Daniels, Chair; Connie Coleman-Lacadie, Paul Wagemann, James Guerrero, and Nancy Hudson-Echols

Planning Commission Members Excused: Ryan Pearson

Commission Members Absent: None

Staff Present: David Bugher, Community Development Director; Tiffany Speir, Long Range & Strategic Planning Manager; and Karen Devereaux, Administrative Assistant

Council Liaison: Councilmember Mr. Paul Bocchi (not present)

Approval of Minutes

The minutes of the meeting held on November 4, 2020 were approved as written by voice vote M/S/C Wagemann/Guerrero. The motion passed unanimously, 5 - 0.

Agenda Updates

None

Public Comments

This meeting was held virtually to comply with Governor Inslee's Emergency Proclamations 20-28 and its addendums. Citizens were encouraged to virtually attend and to provide written comments prior to the meeting. No public comments were received.

Unfinished Business

None

Public Hearings

The Commission held a public hearing on the proposed Lakewood Station District Subarea Plan and Hybrid Form-Based Code.

Summary of public hearing comments:

Coral Clark @ 11/18/20 public hearing and written comments: Parents and family members live at/near intersection of 109th and Kendrick St. Concern that ROW as depicted on LSDS maps runs through parent's property. Request that Kline St. or 47th St. be converted to a "green street" instead of Kendrick St.

Jeremy Long @ 11/18/20 public hearing and written comments: Concerned about effects of LSDS Plan implementation on 10917 Kendrick St. Concurs with Coral Clark's comments and recommendation that inly sidewalks be added to green streets in order to reduce amount of ROW needed for improvements.

Mike Brandstetter @ 11/18/20 public hearing: Questioning whether intersection improvements list correct streets since Halcyon does not intersect with Pacific Highway. Stated need for subsidized housing to avoid displacement of current area residents.

Pierce County Planning and Public Works and Lakewood Water District Written Comments	
Draft LSDS Plan page 3: is the 54 units per acre identified for TOC zone referring just to residential development within the zone?	
Draft LSDS Plan page 4: A 20% reduction factor was applied to gross parcel area to account for storm and parking. An additional 20% reduction factor was applied to account for critical areas in general. Based on County GIS there appears to be a flood plain in the South TOC zoned area, so these reductions percentages seem valid. Does the City agree with this? If not what does the City use? I know that the City is hoping that the parking reduction will be less over time. Does the City have an anticipated timeline on when the parking reduction will start taking place?	
Draft LSDS Plan page 5: Diagram at bottom of page 5 depicting sewer line as JBLM line incorrect – it is a PC Sewer line. What is image depicting over utility easement?	
Draft LSDS Plan page 7: Area on 1999 Station District Map south of I-5 Owned by the County and managed by OCE department (former road shop and gravel pit). Currently being marketed for distribution center use.	
Draft LSDS Plan page 11: Utilities and Public Services phrase “Sponsoring the upfront costs of infrastructure investment may be a strategy to support new development in the LSDS.” What does this mean? Lakewood would sponsor or is this utility sponsoring improvements? Pierce County currently does upgrades in a "just in time" model. Because of this we will need the City of Lakewood's help to determine when and where development will take place. Once we are able to determine when and where projects will be needed we will have to evaluate our finances and see if we can build these projects, if there will have to be some partnering between the City and County, or if some developers will have to build projects (if timelines hold). Also see Page 57.	
Draft LSDS Plan page 54: Wastewater service in Lakewood is provided by Pierce County Planning and Public Works . Most of the sewer pipes shown in Exhibit 24 were installed in the 1980s (some later) and are primarily 308-inch diameter PVC pipes, which have a 100-year lifetime. Larger interceptors are typically made of concrete, which has a service life of 50 to 100 years. Generally, the sewer infrastructure is considered in good condition with plenty of remaining service life and no current need for large scale line replacements or upgrades.	
Draft LSDS Plan page 57 and 60: “Work with public service and utility providers to ensure that capital improvement plans include the projects necessary to support development in the LSDS subarea.” Does Lakewood believe that utilities should be upgrading their system ahead of developments? Can the City of Lakewood provide exhibits of where they believe that development will take place, in 5-6 year increments is preferred, so that utilities can evaluate what improvements are needed in this 20 year period being discussed. Once we are able to evaluate this the Sewer Division will be able to add it to our financial model and see if meeting the City's timeline is possible or if there needs to be some partnership between the City and County or Developer to build the project if the timelines do hold.	

MOTION: To continue the public comment period until noon on December 2 to receive written comment only. PASSED 6-0.

Next Steps: The Commission would review and discuss public hearing comments and the City's responses to them on December 2. The Commission would also discuss whether and how to extend its consideration of the LSDS package, with the following potential schedule:

- December 2: Planning Commission discussion of proposed amendments to LSDS Plan and Hybrid Form-Based Code as well as an overview of any public comments received

between November 18 and December 2 at noon;

- January 6: Planning Commission holds second public hearing on amended draft LSDS Plan and Hybrid Form-Based Code;
- January 20: Planning Commission review and discussion of LSDS Plan and Hybrid Form-Based Code;
- February 3: Planning Commission action on recommendation to City Council regarding LSDS Plan and Hybrid Form-Based Code.

The City Council is scheduled to consider the Commission's recommendation regarding the LSDS package starting on February 22, 2021.

New Business

None

Report from Council Liaison

None

Reports from Commission Members and Staff

Overview of Comprehensive Plan Energy & Climate Change Chapter

M. David Bugher provided a brief overview of the draft Energy and Climate Change Chapter being drafted for inclusion in the 2021 Comprehensive Plan amendment cycle.

Future Agenda Topics

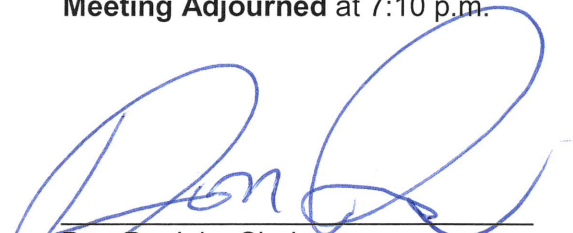

December 2: Review Comments and Public Testimony, Action on Recommendation on the Lakewood Station District Subarea Plan and Hybrid Form-Based Code

Other

None

Next Regular Meeting: The next regular meeting would be held on December 2, 2020.


Meeting Adjourned at 7:10 p.m.


Don Daniels, Chair
Planning Commission 12/02/2020
Karen Devereaux, Recording Secretary
Planning Commission 12/02/2020



TO: Mayor and City Council

FROM: Mary Dodsworth, Parks, Recreation and Community Services Director

THROUGH: John Caulfield, City Manager 

DATE: January 4, 2021

SUBJECT: City/Pierce College Interlocal Agreement (ILA) to Build a Baseball Field

ATTACHMENTS: DRAFT ILA Document

Summary: The City of Lakewood intends to replace four dirt infields with synthetic turf material at Fort Steilacoom Park (FSP). Pierce College (PC) approached the City asking to partner and invest in this project. PC would like to not only replace one of the infields with synthetic material, but create a “home field” for Pierce College Raiders baseball games.

Background: The City received a legislative allocation to replace four dirt infields with turf material at Fort Steilacoom Park. The City has secured \$1,250,000 of the \$1,600,000 necessary to move forward with this project. The remaining \$350,000 has been requested as part of the State’s Youth Athletic Fund (YAF) grant program and, if approved, will be part of the State’s upcoming biennial budget for 2021-2023. Replacing the four dirt infields with synthetic turf material will make FSP a more desirable location for large tournaments and make fields available for year round sports in all types of weather. Also, by increasing the number of games and tournaments, these fields will provide local economic impact and increases for businesses, restaurants, and hotels in and around Lakewood.

Pierce College reached out to see if they could partner with the City and provide additional financial support to expand the infield project. They have secured funding, totaling \$1,600,000, to build a home baseball field to meet the requirements of a Northwest Athletic Conference (NWAC) college baseball team. Pierce College started playing baseball at FSP in the 70’s when the baseball program began at Fort Steilacoom Community College (previous name of Pierce College at Fort Steilacoom). The college has played at various locations over the years and by building and playing baseball at the updated Fort Steilacoom Park site will be like coming home.

A draft interlocal agreement (ILA) has been drafted to allow this partnership to occur if approved by the Lakewood City Council and Pierce College Board of Trustees. A review and update will be presented as part of Reports by the City Manager during the city’s January 4, 2021 regular Council meeting.

**DRAFT INTERLOCAL AGREEMENT BETWEEN
THE CITY OF LAKEWOOD AND THE STATE OF WASHINGTON,
THROUGH PIERCE COLLEGE**

THIS INTERLOCAL AGREEMENT, dated this ____ day of _____, 2020, is entered into by and between the City of Lakewood, a Municipal Corporation of the State of Washington, hereinafter referred to as “City,” and Pierce College, a public community college of the State of Washington, hereinafter referred to as “College,” pursuant to the authority granted by the Washington State Interlocal Cooperation Act, Chapter 39.34 RCW.

WITNESSETH:

WHEREAS, the City and College, hereinafter referred to collectively as “Parties,” work to improve the community in general and the City of Lakewood specifically; and

WHEREAS, the Parties have each identified a need within the City to expand current sport fields at Fort Steilacoom Park; and

WHEREAS, the sport field improvements would address the existing need for a home baseball field for Pierce College as well as supporting a variety of City managed leagues and tournaments, both public and private; and

WHEREAS, expansion of the sport fields will enhance the activities available at the park and encourage use of the parks to their full extent while preserving the integrity of the property and the park experience of others; and

WHEREAS, the parties have mutual interest in improvements to the sport fields; and

WHEREAS, the City has received funding to add synthetic turf to the infields and is ready to move forward with the improvements; and

WHEREAS, the College is able to provide additional financial support to provide synthetic turf and a variety of other improvements to enhance one of the fields to meet the specific needs of a Northwest Athletic Conference (NWAC) college team; and

WHEREAS, it is financially efficient and will reduce impact to the site and park visitors to do all the improvements at the same time; and

WHEREAS, the parties have worked together pursuant to an interlocal agreement that details the obligations and responsibilities of the parties appropriate to the knowledge of the parties and stage of the project at that time,

WHEREAS, the parties will benefit from a clear statement of the contributions and responsibilities from the Parties in order to accomplish the project enumerated herein; and

NOW, THEREFORE, in exchange for the mutual promises enumerated herein, the Parties enter into the following Interlocal agreement.

- I. **PROJECT DESCRIPTION:** This agreement provides approval from both Parties to enhance and redevelop four ball fields in Fort Steilacoom Park, a 350+ acre site located in Lakewood, Washington, hereinafter referred to as the “Project”. The project will include adding synthetic infield turf to four of the baseball fields as well as adding new or enhanced dugouts, batting cages, press box, scoreboard, storage areas, backstop, spectator seating, portable mound, fencing, safety elements and utilities.
- II. **PURPOSE:** The purpose of this Agreement is to identify and document the obligations and responsibilities related to the Project. The Parties intend to address any items not identified in this agreement related to the Project cooperatively.
- III. **RESPONSIBILITIES:** The parties commit to ensuring construction of the ballfields through performance of certain tasks and contribution of funding as follows:
 - A. The City shall perform the following tasks:
 - a. Routine maintenance and operation as owner of Fort Steilacoom Park;
 - b. Responsibilities as fiscal agent for the project;
 - c. Provide all permits necessary to update the facilities;
 - d. Manage and make all final decisions during the construction period; and
 - e. Own the facility and be responsible for management, maintenance and operations of improved areas.
 - B. The College shall perform the following tasks:
 - a. Provide details, documentation and timely payments relating to all costs associated with the home field improvements; to include all additional labor, materials, overhead and equipment and proportionate costs for planning, permitting and project management.
 - b. Provide inspections and decisions during construction period.
 - c. Support future maintenance of improved areas.
 - C. The responsible party for each component part shall execute any and all necessary tasks and agreements to accomplish that component part.
 - D. In addition to costs incidental to completing the above tasks, the Parties agree to the following financial contributions:

Fort Steilacoom Park Sport fields project	Revenues and expenditures not to exceed
Funding Sources	
City of Lakewood *	\$ 1,600,000
Pierce College	\$ 1,600,000
Total Project Revenues	\$ 3,200,000
* includes approved parks CIP and anticipates 2021 YAF grant for \$350,000	

- E. Ongoing Agreement to be Executed at Project Conclusion
- Upon completion of the Project, the Parties will execute an Agreement addressing the details of the City's ownership of improvements and Pierce College's rights to use, along with other details of the maintenance, operations, and use of the updated fields going forward.
- IV. **CITY SPECIFICALLY RESERVES THE FOLLOWING AUTHORITY:**
- Naming rights to the completed Project and/or any part of the Project will be in accordance with City of Lakewood ordinances and policies.
 - Ensuring both parties comply with all state purchasing and public bidding laws.
 - All project management or fiscal decisions during the construction period.
- V. **AMENDMENTS.** This Agreement reflects the agreement of the parties based on the project and their respective resources as currently known and understood. This agreement may only be amended by written agreement between the City of Lakewood and Pierce College. This Agreement shall constitute the entire agreement between the Parties, unless the Parties otherwise agree in writing, signed by both Parties.
- VI. **SEVERABILITY.** If any section of this Agreement is adjudicated to be invalid, such action shall not affect the validity of any section not so adjudged.
- VII. **LIMITATION OF LIABILITY.** Each party to this Agreement will be responsible solely for the negligent acts or omissions of its own employees, officers, or agents in the performance of this Agreement. Neither party will be considered the agent of the other and neither party assumes any responsibility to the other party for the consequences of any act or omission of any person, firm, or corporation not a party to this Agreement.
- VIII. **GOVERNING LAW AND THIRD PARTY RIGHTS.** This Memorandum shall be governed by the laws of the State of Washington and there shall be no third party beneficiaries to this Memorandum.

- IX. **SURVIVAL AND NON-WAIVER.** The provisions of this Section shall survive the expiration or termination of this Memorandum with respect to any event occurring prior to such expiration or termination. The failure of either party to insist upon strict performance of any provision of this Memorandum shall not constitute a waiver of any right to insist upon such performance at a later time.
- X. **TERM AND TERMINATION.** This Memorandum shall terminate on _____, 2030, unless terminated sooner as provided herein. Either party may terminate this Memorandum without cause upon the giving of thirty (30) days written notice of the intent to terminate. Any financial obligations created by either party in advance of the termination will be the full responsibility of the associated party. This Memorandum must be extended for additional periods by written agreement of the parties.
- XI. **TERMINATION FOR NON-ALLOCATION OF FUNDS.** If the legislature does not allocate funds for Pierce College or severely reduces Pierce College funding, Pierce College may, by thirty (30) days written notice, beginning on the third day after the postmark, terminate or suspend this Agreement, in whole or in part. If this Agreement is so terminated or suspended, Pierce College shall be liable only for payment required under the terms of this Agreement for services rendered or goods delivered prior to the effective date of the termination or the period before and after the suspension. Additionally, Pierce College must provide proof of the lack of appropriations as well as not appropriate funds for the same or similar Services within the term of this Agreement. Furthermore, all amounts due and payable by Pierce College prior to the fiscal year for which funds were not appropriated are to remain in full effect.
- XII. **EFFECTIVE DATE.** This Memorandum shall be effective on the last date entered below.

IN WITNESS WHEREOF, the parties hereto executed with their signatures this agreement on the date first above set forth.

CITY OF LAKEWOOD

PIERCE COLLEGE

John J. Caulfield, City Manager

Dated: _____

Attest:

Briana Schumacher, City Clerk

Approved as to Form:


Heidi Ann Wachter, City Attorney

DRAFT



TO: Mayor and City Councilmembers

FROM: Shannon Kelley-Fong, Senior Policy Analyst

THROUGH: John J. Caulfield, City Manager 

DATE: January 4, 2021

SUBJECT: Behavioral Health Process Update

PURPOSE: The propose of this memorandum is to: 1) provide a high level overview of the existing behavioral health service system in Pierce County, and 2) provide an overview of the current options available to City of Lakewood (“City”) frontline workers, predominately Lakewood Police Officers (LPD), that come in to contact with individuals displaying acute behavioral health issues in the Lakewood community. In this memorandum behavioral health refers to both mental health and substance use issues.

BACKGROUND: Like many places around the country, Lakewood and Pierce County are experiencing increased demands for behavioral health services.

Pierce County has an online behavioral health services locator, found [here](#). This also includes a list of all behavioral health care providers in the county.

In 2016, the Human Services Research Institute (HSRI) produced the “Behavioral Health System Study: Final Report” (BHSS) for the Pierce County Council. HSRI is an independent, nonprofit research institute that works with public agencies on health and human service systems. The HSRI report, and addendum (2018), provides a more detailed and comprehensive look at the behavioral health service system in Pierce County and contemplates gaps within this system. To access these materials in their entirety, click [here](#).

The HSRI report (pg. 51) found that:

“[T]here is no single “behavioral health system” in Pierce County. In reality, there are multiple sub-systems that deliver specific kinds of services to specific populations, such as the BHO for Medicaid enrollees who meet Access to Care standards, private health systems, federally qualified health centers, non-profit organizations, the criminal justice system, and school districts – all providing some kind of service for individuals with behavioral health needs...The absence of a such a coordinated and cohesive systems with one entity providing oversight and direction results in disconnected and bifurcated care, and ultimately, poor behavioral health outcomes – including people in crisis – and an overreliance on public responders, the criminal justice system, and crisis and emergency services.”

In addition to the above, the initial HSRI Study also identified the following challenges within the existing behavioral health system in Pierce County:

- Fragmented data systems.
- Disparate access of services by payer type.
- Staff and workforce shortages.
- Population-specific disparities.
- Ensuring a trauma-informed system.
- Balancing the need for inpatient vs. community based services, including the over-reliance on crisis services.

In a 2018 follow-up to the initial study, HRSI determined that Pierce County made “significant positive changes” since the 2016 study, but that “demand for behavioral health services far exceeds current supply.” Based on progress in Pierce County since 2016 and additional input from stakeholders, the HRSI addendum made the following recommendations for behavioral health services in Pierce County:

1. Establish a central coordinating body.
2. Invest in prevention.
3. Ensure all Pierce County residents have timely access to appropriate behavioral health services.
4. Increase outpatient and community-based service capacity.
5. Target resources strategically to reduce inpatient utilization.
6. Enhance service user engagement, activation, and self-management.
7. Develop and implement a criminal justice system strategy building on existing resources and best practice.
8. Foster coalitions to meet the needs of veterans and service members.

Strategic Plan of Behavioral Health System Improvements: In October 2020, the Regional Systems of Care Committee (RCSS) presented the “Strategic Plan for Behavioral Health System Improvements” (“Strategic Plan”) to the Pierce County Council. Per the Strategic Plan, the RCSS consists of members of the “mental health, substance use disorder recovery, physical health, government, and payer communities.” The full Strategic Plan is included in the memorandum as **Attachment E**.

The Strategic Plan identified a list of programs & services, gaps in the existing system and provided recommendations for Pierce County to improve the current behavioral health system.

From the Strategic Plan (pg. 13), the following gaps in service were identified:

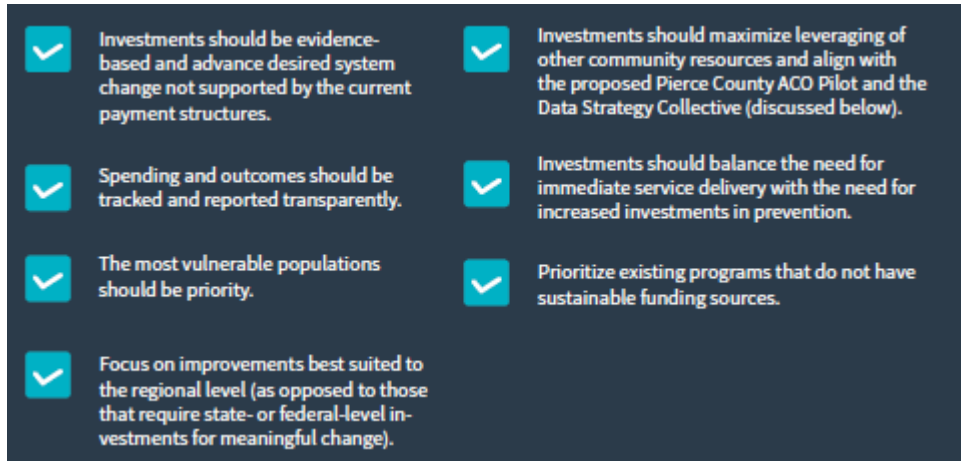
<p>Community Education</p> <ul style="list-style-type: none"> • Lack of funding to continue the PAR Initiative and with it, Mental Health First Aid training. • Lack of funding for a full-scale suicide prevention program – Talk Saves Lives. • A means of tracking the effectiveness of community education initiatives. <p>Prevention and Early Intervention</p> <ul style="list-style-type: none"> • No central body to scale and spread successful prevention programs. • Lack of school-based prevention services for non-Medicaid population. • No intensive youth services for non-Medicaid population. • Inadequate number of integrated physical/behavioral health services. • Lack of funding to expand and support the HopeSparks/PedsNW model with other providers. <p>Outpatient Services</p> <ul style="list-style-type: none"> • No central entity to track referrals, identify capacity gaps or coordinate system improvements. • Limited access due to payer limits. • Lack of treatment options for Medicare population. • No Medicare coverage for SUD treatment. <p>Community Behavioral Health Services</p> <ul style="list-style-type: none"> • Multidisciplinary teams need flexible payment structures allowing providers to bill for services such as outreach and transportation as MCIRT does. • Need flexible PACT-like teams available to a wider population. • Too few “step-down services” such as partial hospitalization, intensive outpatient treatment and day programs for those stabilizing from a crisis. • Few long-term intensive community behavioral health services. • No funding for services to support LRA compliance. 	<p>Crisis and Inpatient Services</p> <ul style="list-style-type: none"> • Lack of inpatient treatment beds for those who are medically unstable, have dementia or developmental disabilities, live with traumatic brain injuries, or have a history of violence • Lack of services for those with co-occurring disorders • No sobering center in Pierce County • Lack of sustainable funding for Pierce County Co-responders • Too few “step-down” residential options <p>Services for the Justice-Involved</p> <ul style="list-style-type: none"> • Lack of sustained funding for Trueblood diversion programs • Lack of Trueblood funding for justice-involved individuals in need of services beyond the narrow class <p>Additional Needs in Pierce County</p> <p>Housing and Housing Support Services</p> <ul style="list-style-type: none"> • Supportive and affordable housing • Funding for non-rental payment housing costs • Housing services for the co-occurring population <p>Access to Care</p> <ul style="list-style-type: none"> • No central access point (“universal front door”) for behavioral health services • No way to track referrals throughout the county • Access is limited by payer and insurance coverage <p>Workforce Development</p> <ul style="list-style-type: none"> • Community-based providers have difficulty retaining a well-qualified workforce due to competition with larger health systems.
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For recommendations, the Strategic Plan proposed the following three-pronged strategy to transform the existing behavioral health care system in Pierce County:

1. Implement a provider and community-led Medicaid Accountable Care Organization (ACO) model in the region, known as the Pierce ACO Model. This model is intended to improve coordination of care and realign incentives so that resources can be reinvested into preventive and proactive behavioral health services. Per the Strategic Plan, the Pierce ACO model was developed by MultiCare, Sea Mar, CHI Franciscan, Community Health Care, independent behavioral health providers and Elevate Health. For more information on this model, see **Attachment E**.

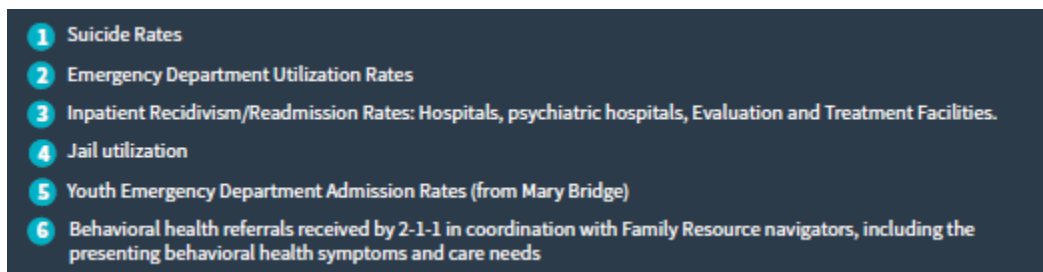
2. Establish a regional data platform, Data Strategy Collective, to measure efficacy of services.
3. Target new tax revenue to leverage the Pierce ACO Model and Data Strategy Collective.

The Strategic Plan (pg. 14) also recommended the following principles to guide any new revenues:



The Strategic Plan outlines a number of spending opportunities by category, see **Attachment E** pages 22-25.

Finally, the Strategic Plan (pg. 14) recommended the following measurements to gauge the performance of the overall behavioral health system and any new funding:



Pierce County Behavioral Health Sales Tax: In late December 2020, the Pierce County Council voted to approve a 1/10th of 1 percent sales tax increase that will be used to fund behavioral health and therapeutic court services. The full ordinance can be accessed [here](#).

The Council authorized the creation of the Pierce ACO Model pilot program and the establishment of a Behavioral Health Advisory Board to create a six-year behavioral health implementation plan. The state will need to approve the pilot program.

It is anticipated that the tax increase will generate \$12 million annually for behavioral health services in Pierce County. The ordinance outlines the following spending plan for 2021:

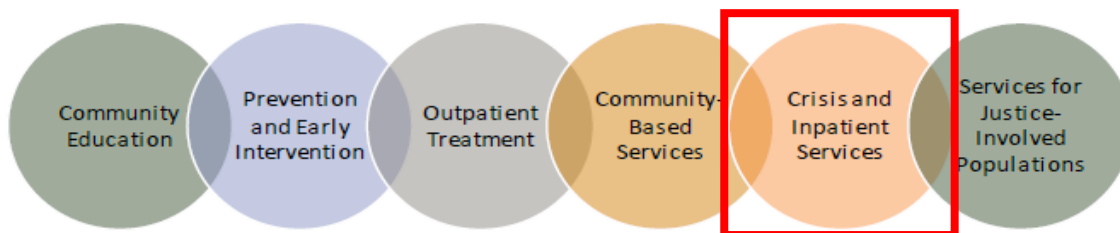
- Mobile Crisis Intervention Response Team expansion - \$1,045,000
- Intensive services for youth - \$1,565,000
- Expanded behavioral health services in underserved school districts - \$1,565,000
- Crisis services for adults - \$1,565,000
- Assisted outpatient treatment - \$525,000
- Recovery housing assistance - \$2,085,000
- Behavioral health services for veterans - \$525,000
- Criminal justice diversion services - \$3,125,000

The tax would remain in place until December 31, 2027, unless extended.

Pierce County Behavior Health Services Identified in BHSS and Strategic Plan

While this memorandum provides a brief overview of the greater Pierce County behavioral health system, this overview is by no means comprehensive; not all providers or programs in Pierce County are detailed or discussed. The primary focus of this memorandum is to provide an overview of crisis and inpatient services available to Lakewood residents and Lakewood first responders, particularly LPD officers. Per the HSRI study on Pierce County, crisis and inpatient services constitute one of several necessary elements of a comprehensive behavioral health service system, see **Figure 6** of the HRSI study.

Figure 6. Example of a Behavioral Health System Service Array



Community Education: The following identifies programs referenced in the BHSS report, as well as other programs identified in Pierce County.

1. Prevention-Avert-Respond Initiative (PAR): PAR was a mental health prevention initiative led by CHI Franciscan Health and funded through a Catholic Health Initiatives Mission and Ministry Fund Grant. PAR was funded until June 2019 and is no longer in operation.
2. Tacoma-Pierce County Health Department (TPCHD): TPCHD provides behavioral health information and resources on its [website](#).
3. Other community education programs exist from private and non-profit entities, including Catholic Community Services, United Way, Comprehensive Life Resources, The Sound Mind Project, etc.

The following community education programs/providers were identified in the Strategic Plan: Mental Health First Aid, PC Connected Communication Campaign, Tacoma-Pierce County Opioid Task Force,

Prevention and Early Intervention Behavioral Health Screening in Primary Care Clinics, SBIRT, Bi-directional Clinical Integration, Infant / Early Childhood Mental Health (IECMH), School-based Prevention, The Community Prevention and Wellness Initiative, Help Me Grow Pierce County, Kids Mental Health Pierce County, REACH Center, Oasis Youth Center, Tacoma Community House, and New Journeys.

Prevention and Early Intervention: The following programs were identified in the BHSS report.

1. Prevention with Schools: Various school based mental health initiatives including Tacoma's Whole Child Initiative, the Jordan Binion Project, programs of the National Alliance on Mental health (NAMI), and various substance use disorder prevention programs in schools that were established by Pierce County.
2. Screening and assessment for mental health and substance use issues: Tacoma-Pierce County Health Department (TPCHD), Korean Women's Association, and CHI Franciscan all have screening and assessment features. Per the report, the TPCHD provides mental health screenings through its nurse home visiting, early childhood, and parenting support programs.
3. Peer Support Services: Peer support services are delivered by individuals with personal experience as service users of behavioral health services. BHO has peer services.
4. Self-Help and Mutual Support Groups: This includes groups like Narcotics Anonymous, Alcohol anonymous, etc.

Access to Behavioral Health Services in Pierce County: Access to Behavioral Health services includes outpatient treatment, community based services, and crisis and inpatient services.

Hotlines:

1. South Sound 2-1-1 (2-1-1): United Way of Pierce County operates 2-1-1. The system is intended to connect people to various human services, including behavioral health services. For more information on the 2-1-1 system, see [here](#).
2. Pierce County Crisis Line: The Pierce County Crisis Line is a free service available 24 hours a day, seven days a week that provides immediate help to any and all Pierce County residents, regardless of their insurance coverage or lack of coverage. The Pierce County Crisis Line is 800-576-7764.

First responders, such as LPD, firefighters and EMS staff, may call the crisis line if they encounter an individual in crisis.

The Pierce County Crisis Line is managed by Beacon Health Options. Pierce County contracts with Beacon Health Options for behavioral health crisis services. Each of the 9 regions in WA state is responsible, through a mix of federal, state and local funds, for funding behavioral health crisis services and services for the uninsured. Most regions directly fund and provide these services themselves, for example King County and Spokane County govern their respective BH-ASO. However, Pierce County did not create a BH-ASO. Instead, Pierce is 1 of 3 regions who contracts with a behavioral health administrative service organization (BH-ASO). In Pierce County the BH-ASO is Beacon Health Options. Notably, Pierce County still retains the right of first refusal at the yearly contract renewal and remains responsible to make sure the community receives the required services.

Pierce County sits on the Behavioral Health Advisory Board, a group convened by Beacon Health Options to advise on the yearly spending plan for the federal SABG and MHBG. The county also works closely with Beacon Health Options by participating on the Crisis Collaborative. This meeting is focused mainly on the crisis system in Pierce County and is concerned with identifying and addressing gaps as well as setting policies and best practices for the providers.

Note: Optum served as Pierce County's Regional Support Network (RSN). RSNs were replaced by Behavioral Health Organizations (BHOs). Optum Behavioral Health, served as the BHO for Pierce County, until it was replaced with Beacon Health Options, a BH-ASO, in 2019. The BH-ASO model was design to take over functions of the BHOs that were not being transferred to Apple Health Managed Care Organizations (MCOs).

[Catholic Community Services](#) provides crisis outreach services for children and youth age 17 and under.

3. [WA Warm Line](#): WA Warm Line is a peer support help line for people living with emotional and mental health challenges. Calls are answered by specially-trained volunteers who have lived experience with mental health challenges. For more information, click [here](#).

Mobile Behavioral Health Crisis Teams:

1. **Mobile Outreach Crisis Team (MOCT)**: MOCT is a partnership between MultiCare and Pierce County. MultiCare manages the program and Pierce County partly funds the program. MOCT provides crisis outreach services, including face-to-face evaluations. MOCT provides initial assessments to determine if the individual in crisis will accept a less restrictive alternative to hospitalization.

If an individual appears to meet involuntary detainment criteria as determined by the state's Involuntary Treatment Act (ITA, RCW 71.05), e.g., danger to self, danger to others, gravely disabled, the MOCT will refer to the Designated Crisis Responder (DCR) or refer to a Hospital Emergency Department (ED). The MOCT cannot transport individuals.

In Washington state, DCRs (also known as Designated Mental Health Professionals or DMHPs) are mental health professionals appointed by the county or other local authority authorized to evaluate and determine if a person presents a harm to self/others/property or is gravely disabled or is at imminent risk of being so due to a mental health or substance use disorder. If individuals are found to meet these criteria, the individual can be involuntarily detained on the authority of a DCR through the ITA.

In Pierce County, the BH-ASO is tasked with funding [DCRs](#). Though Pierce County is the entity with the authority to designate DCRs, it has authorized MultiCare Behavioral Health to be the provider responsible for training and hiring DCRs, while still retaining ultimate authority over that process.

2. **Mobile Community Intervention Response Team (MCIRT)**: In 2017, Pierce County launched the MCIRT. The program's end goal is to serve law enforcement and first responders by engaging high-utilizers of the crisis system in therapeutic interventions to avoid involving emergency services if possible.

MCIRT teams are made up of a mental health professional, a psych ARNP with the ability to prescribe medications, a case manager, and an outreach peer specialist, meet clients where they are to design client specific interventions to address individual needs. MCIRT works with these clients until stabilized and follows them for an additional 90-days post-intervention to monitor for any further contact with emergency personnel. MCIRT is currently only available in a handful of Pierce County localities.

The Pierce County 1/10th of 1% ordinance identifies increasing funding by \$1,045,000 in 2021 for MCIRT expansion.

3. **First Responders:** Police, fire, and medical are frequently the front line of response for behavioral health crises in Pierce County.

Crisis Intervention Team training (CIT): CIT is police-based model designed to improve police officers' interactions with individuals in mental health-related crisis. In 2015, the Washington State Legislature passed SSB 5311, establishing CIT training (8 hours of CIT training and 2 hours of refresher training each year) as a requirement for all police officers.

Mental Health Co-Responder Programs: These are programs where mental health professionals are embedded within the police department and help police identify individuals that may have a mental health-related need.

City of Lakewood's Behavioral Health Contact Team: LPD officers are often the front line of response to individuals having behavioral health crisis in Lakewood.

In 2015, the City in partnership with Greater Lakes Mental Health created the Behavior Health Contract Team (BHCT) to more effectively assess and respond to individuals that appear to be having acute physical and behavioral health needs. The BHCT consists of a mental health professional and a dedicated Lakewood Police Officer. The team is embedded with regular patrol services and serve as a resource for those who are homeless and/or suffering from mental or behavioral health issues. The BHCT attempts to connect individuals to appropriate resources in Pierce County while also attempting to divert these individuals from (re)entering the criminal justice system. Since its inception, the BHCT has helped an average of 546 people per year find the services they need.

Attachment A provides an overview of protocols for BCHT, as well as other LPD officers, when they come in contact with an individual displaying acute physical and behavioral health issue.

Other Mental Health Co-Responder Programs in Pierce County: The city of Tacoma also has a Mental Health Co-Responder Program which includes a Crisis Intervention Team.

Involuntary Treatment: The ITA (RCW 71.05) allows anyone age 13 and older who presents an imminent likelihood of serious harm, or is in imminent danger because of being gravely disabled *and* does not agree, or cannot agree, to voluntary mental health treatment to be detained up to 72 hours at an inpatient psychiatric facility.

First Responders can bring individuals that meet the above criteria to ED or Evaluation & Treatment centers (E&Ts) for evaluation by DCRs for involuntarily commitment. A DCR reviews the individuals condition and determines if the individual meets the criteria listed above. If the DCR determines that the individual does meet this criteria, the DCR initiates the 72-hour (3-business days) emergency detention process to involuntarily commit the individual at an E&T or a secure withdrawal management and stabilization facility or an approved substance use disorder treatment program.

During these 72-hours, health care providers can petition the court to involuntarily detain the individual for an additional 14-day period if they determine the individual is not stable and will not agree to voluntary treatment. Health providers can then petition the court to detain the individual for a 90-day and then 180-day period of time if, once again, the individual is not stable and will not agree to voluntary treatment. Individuals that require treatment of this length are often transferred to a community hospital or to Western State Hospital.

Notably E&Ts are accessible to individuals from all over the state, not just to residents of the county of their location, e.g., Lewis County residents are able to access E&Ts in Pierce County.

Emergency Departments (EDs) in Pierce County: Psychiatric assessment teams are available in most EDs to determine whether individuals should be held involuntarily.

- Tacoma General, MultiCare (Tacoma)
- Allenmore Hospital, MultiCare (Tacoma)
- Good Samaritan Hospital, MultiCare (Parkland)
- St. Joseph Medical Center, CHI Franciscan (Tacoma)
- St. Clare Medical Center, CHI Franciscan (Lakewood)
- St. Antony Hospital, CHI Franciscan (Gig Harbor)
- Mary Bridge Children's Hospital (Tacoma)

E&Ts in Pierce County: E&Ts are places where individuals can receive evaluation and treatment. These facilities take referrals for individuals made through DCRs, health care providers and local hospital EDs. Again, E&Ts are accessible to individuals from all over the state, not just to residents of the county of their location, e.g., Lewis County residents are able to access E&Ts in Pierce County.

- Metropolitan Development Council: 16 beds (Tacoma)
- Telecare – Reopened in 2019, 16 beds (Milton)
- Greater Lakes Recovery Center: 16-beds (Parkland)
- RI International: 16-beds (Fife)

Other:

- Wellfound Behavioral Health Hospital (Wellfound): Jointly built and operated by CHI Franciscan and MultiCare, Wellfound provides voluntary and involuntary admission. Individuals may be admitted involuntarily to Wellfound by court order. Like E&Ts, individuals from across the state have access to the hospital.

Police Chief Mike Zaro reached out to Wellfound regarding police drop-offs. Wellfound CEO Matt Crockett stated that they were beginning to allow police drop-offs for both voluntary and involuntary treatments. Mr. Crockett provided Chief Zaro a draft of Wellfound's drop-off criteria for patient admittance at Wellfound. The exclusion criteria, those that will not be considered for admittance at Wellfound, includes the following:

- Patients with suspected drug overdose or ingestion of unknown substance

- Patient who appears alcohol or drug intoxicated/under the influence as their primary complaint.
- Patient in moderate/acute alcohol or drug withdrawal (abnormal vitals, tachycardia, dehydration, hallucinations, nausea & vomiting).
- Patient in delirium.
- Patient who is/was violent and required sedation.
- Patient with antisocial behavior or criminal behavior with a history of assault/menacing.
- Patient who is unwilling to consent to voluntary treatment who is not court-ordered, or does not have a court appointed guardian, Durable Power of Attorney, Healthcare Power of Attorney or another statutory surrogate decision-maker

These exclusions significantly impede the individuals that LPD can bring to this resource. When at full capacity Wellfound will have 120 inpatient beds. They are currently at 72 beds and hope to be up to full capacity in 2021. Wellfound Director of Clinical Services, Amanda Bieber-Mayberry, indicated that this was one of the top priorities for Wellfound in 2021. Ms. Bieber-Mayberry stated that there was no established timeline for finalizing drop-off criteria.

Joel's Law: Added to RCW 71.05 in 2015, Joel's Law allows a person's immediate family member, legal guardian, or conservator to petition the superior court for initial detention under the following conditions:

- They are an immediate family member, legal guardian, or conservator of the person that they are seeking to have detained. The law defines "immediate family member" as a spouse, domestic partner, child, stepchild, parent, stepparent, grandparent, or sibling;
- A DCR conducted an investigation and decided not to detain that person for evaluation and treatment; or
- It has been 48 hours since the DCR received a request for investigation, and the DCR has not taken action to have the person detained.

Voluntary Treatment / Outpatient Treatment:

Individuals that agree to voluntary treatment cannot be detained under the ITA. Voluntary treatment can be accessed through a number of inpatient and outpatient treatment centers.

In the HSRI report, outpatient treatment is defined as "outpatient services as those delivered in community-based settings, including services delivered in outpatient clinics such as medication management and monitoring and psychotherapy as well as services delivered in other community settings, such as employment and housing supports."

In Pierce County, MultiCare is the largest provider of outpatient commercial mental health services.

Outpatient walk-ins:

- Greater Lakes Mental Healthcare / Recovery Center (Medicaid required)
- Sea Mar
- Comprehensive Life Resources
- Rainier Behavioral Health
- Recovery & Intervention
- Etc.

The following outpatient providers were identified in the Strategic Plan: Telehealth Services, Cohen Veteran's Network, and Publicly Funded Mental Health and SUD Outpatient Treatment Agencies, including Asian Counseling Treatment Services (ACTS), Asian Counseling Services in Pierce County

(MultiCare), Catholic Community Services, Castele Williams & Associates, Comprehensive Life Resources (CLR), Consejo Counseling & Referral Services, Crossroads Treatment Center, Foundation for Multicultural Solutions/El Camino, Greater Lakes Mental Healthcare, Metropolitan Development Council (MDC), MultiCare Behavioral Health, Northwest Integrated Health, Olalla Recovery Centers (Olalla Guest Lodge and Gig Harbor, Counseling), Pierce County Alliance, Pioneer Human Services, Point Defiance Aids Projects (Tacoma Needle Exchange), Prosperity Wellness Center, Safe and Sound Recovery, Sea Mar Community Health Centers, Sound Integrated Health, Tacoma-Pierce County Health Department.

Other Pierce County Behavioral Health Programs:

Crisis Recovery Center: Pierce County's first Crisis Recovery Center in Fife was built several years ago to provide law enforcement, EMTs, and families a place, other than an ED or jail, to bring those suffering from mental health crises to receive immediate and appropriate care. The decision to build another Crisis Recovery Center in East Pierce County was based on feedback from first responders and behavioral health providers voicing a need not only for more bed availability in the county but in a location much closer to the locus of a majority of 911 calls. In response to this need the county is building a new facility in Parkland-Spanaway to be operated by a private company. This facility is expected to improve crisis care services to those suffering severe mental illness and substance use disorder as well as save thousands of hours of EMS and law enforcement time which can be devoted to far more appropriate public safety and medical emergencies. This facility is planned to open by the end of 2020.

Assisted Outpatient Treatment (AOT): Pierce County AOT's program began in 2018. The program involves court intervention for mentally ill patients in an involuntary, outpatient program who are at high risk of devolving to the point of needing inpatient services. Frequently, these patients are well known to the treatment community and are in and out of inpatient care. The patients appear regularly before a judge to review patient compliance with the treatment plan. Judge Blinn serves as the current AOT judge.

Elevate Health: Elevate Health is a non-profit entity charged with transforming healthcare in Pierce County, both physical and behavioral, through the Medicaid Transformation Waiver. As a partnering provider with Elevate Health, Pierce County received funds to support and further behavioral health integration in Pierce County.

In conjunction with its parent entity, Elevate Health, One Pierce was formed to provide regional funding to sustain the work of Elevate Health, care coordination, a regional data lake, etc., and to fund projects that further its whole person health care objective.

Veteran Administration Hospital (VA): Active duty members and their dependent can access behavioral health services through the VA and Madigan.

Other programs identified in the Strategic Plan include: Wraparound with Intensive Services (WiSe), Fast Access to Stabilization (FAST), Program for Assertive Community Treatment (PACT), Telecare Community Alternatives Team (TCAT), Intensive Residential Treatment (IRT), Peer Bridger, Tacoma Fire Department CARES, Central Pierce Fire Department CARES, Northwest Physicians Network High-Utilizer Group, Forensic Assertive Community Treatment (FACT), Community Re-entry Program (CRP), and Jail Transition Services (JTS).

ATTACHMENTS:

Attachment A – LPD flowchart for contact with individuals displaying acute behavioral health issues

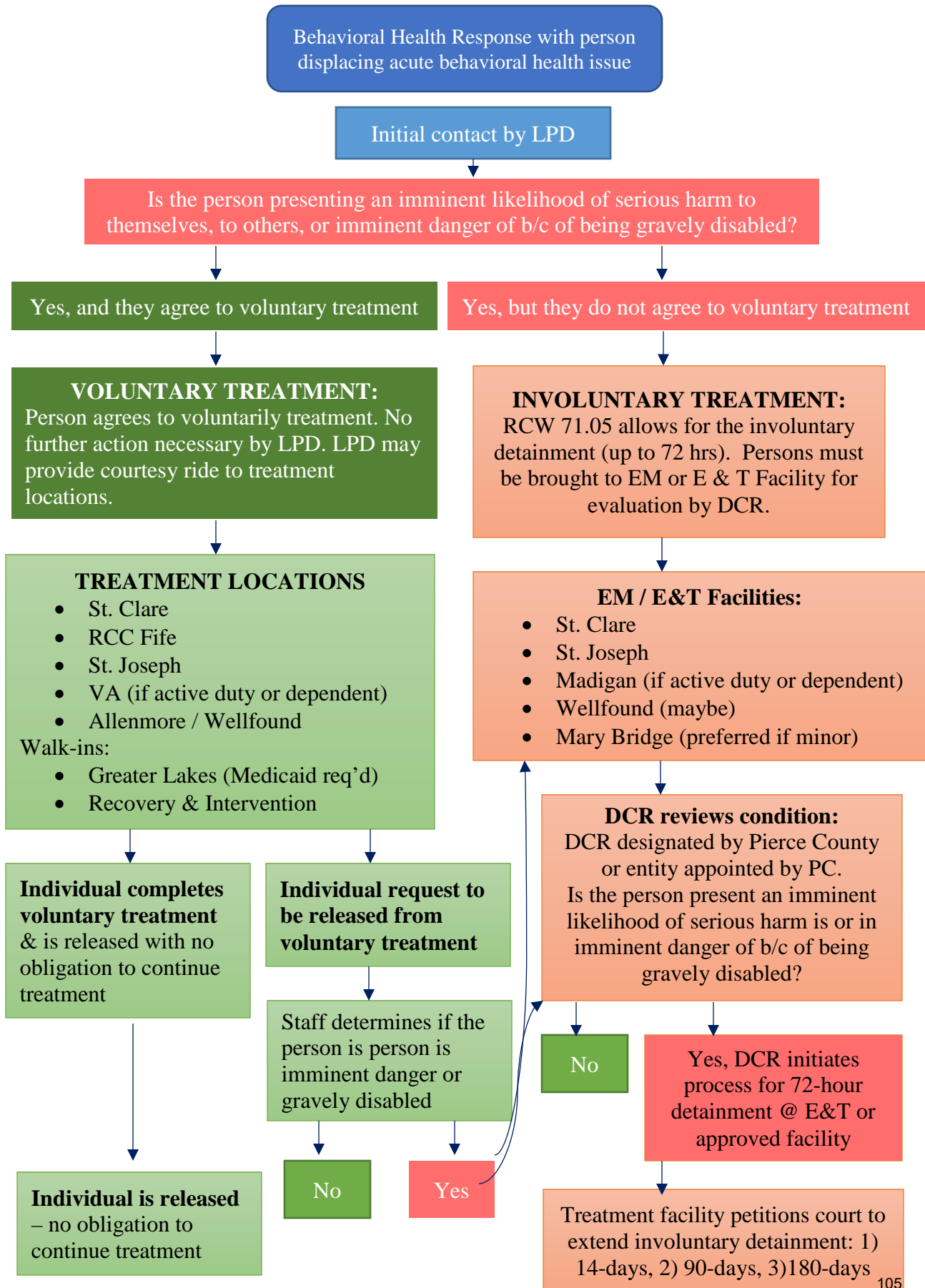
Attachment B – Pierce County Mental Health Service System Flowchart

Attachment C – Pierce County Behavioral Health Governance and Funding Streams

Attachment D – Behavioral health Process Update PowerPoint Presentation

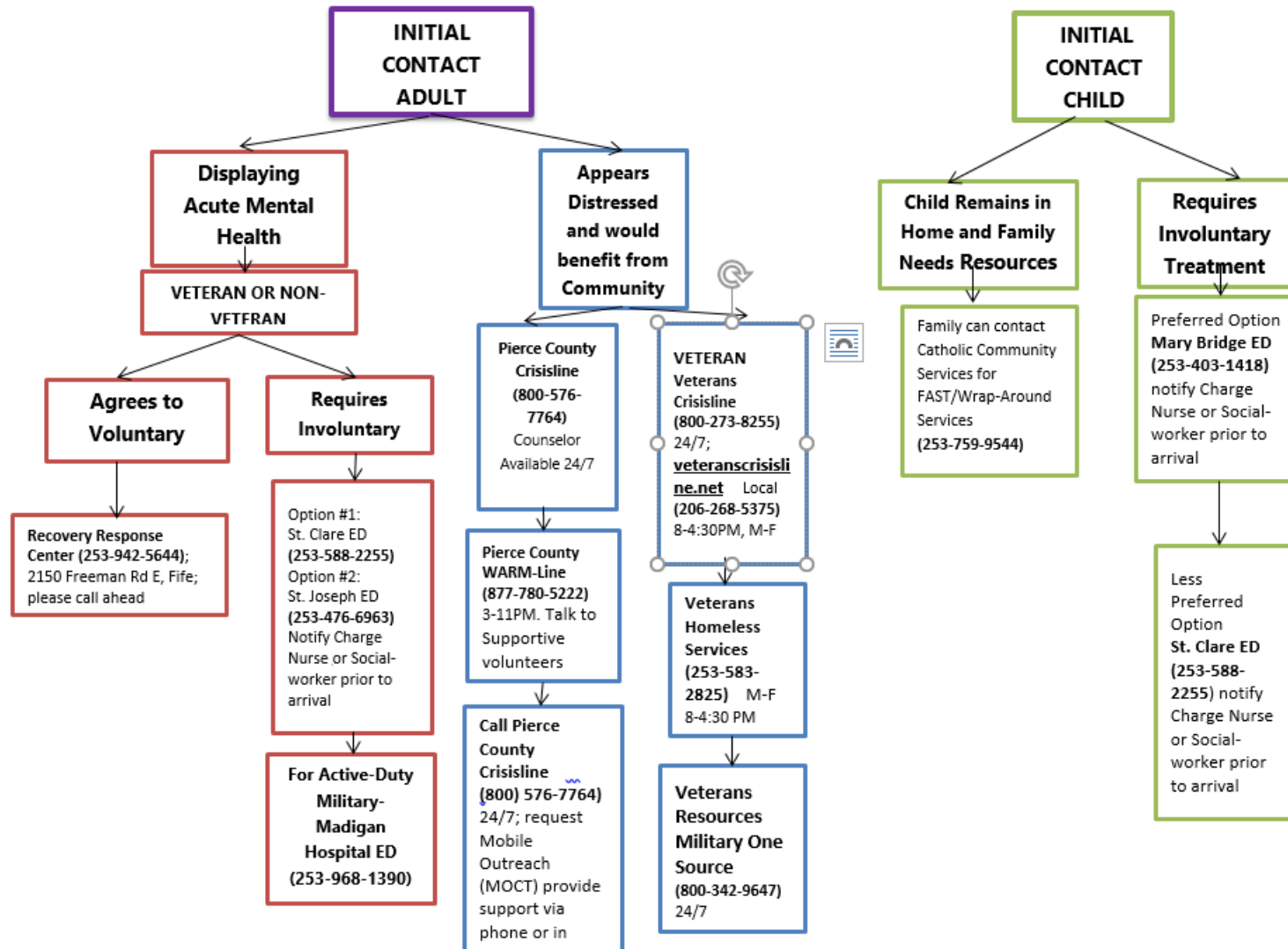
Attachment E – Strategic Plan for Behavioral Health System Improvements by the Regional System of Care Committee

ATTACHMENT A



ATTACHMENT B

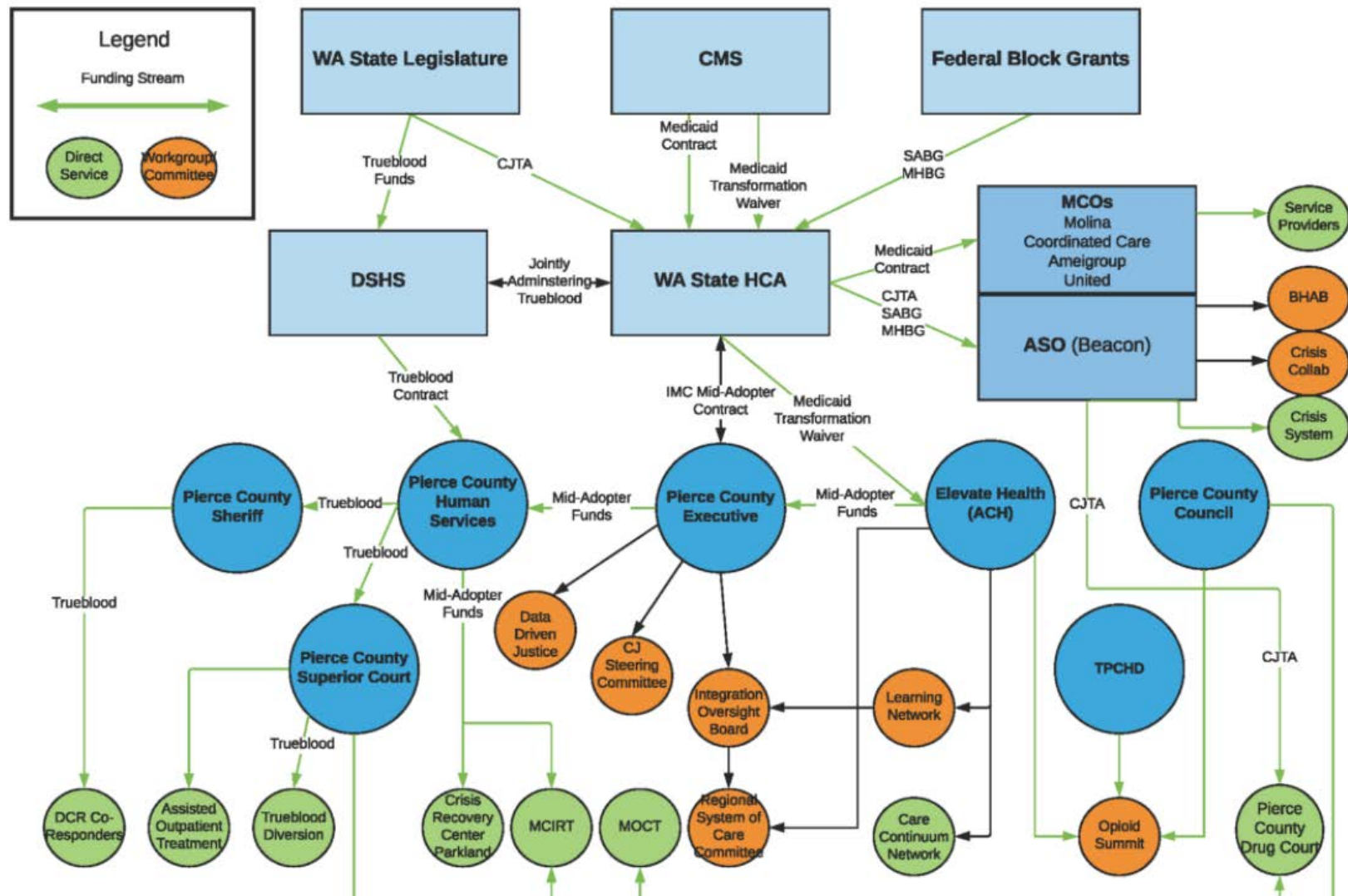
PIERCE COUNTY MENTAL HEALTH SERVICE SYSTEM



ATTACHMENT C

<https://www.co.pierce.wa.us/6736/For-Providers>

Pierce County Behavioral Health Governance and Funding Streams



BEHAVIORAL HEALTH PROCESS UPDATE

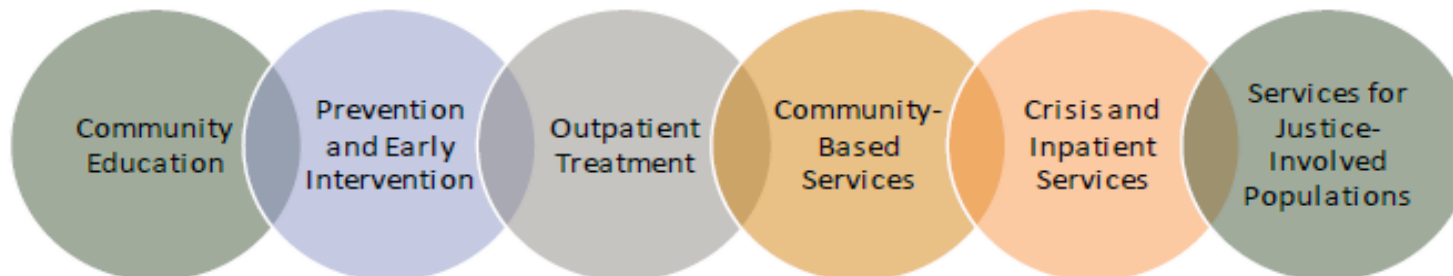
Chief Mike Zaro

Shannon Kelley-Fong

HRSI STUDIES ON PIERCE COUNTY

- Human Services Research Institute (HRSI) study (2016) & addendum (2018)
 - Background
 - Service & Prevention Needs
 - Available Resources, Capacity, Gaps
 - Challenges
 - Service & Support and Infrastructure Recommendations

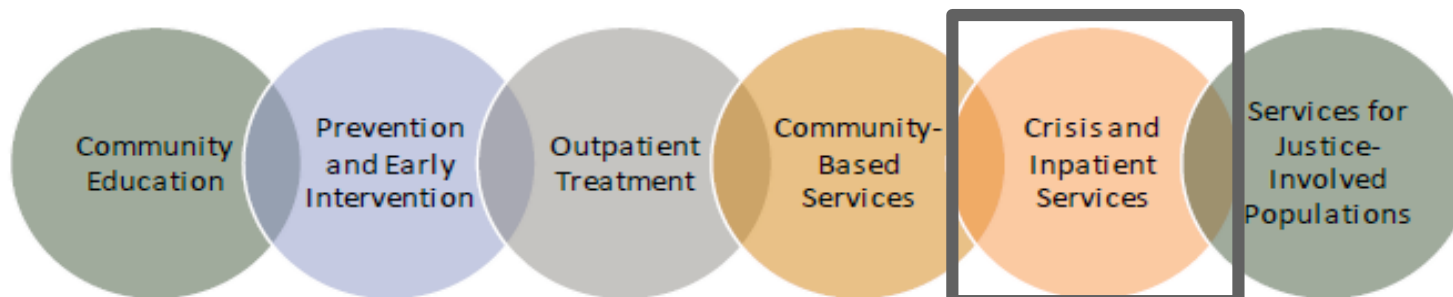
Figure 6. Example of a Behavioral Health System Service Array



HRSI STUDIES ON PIERCE COUNTY

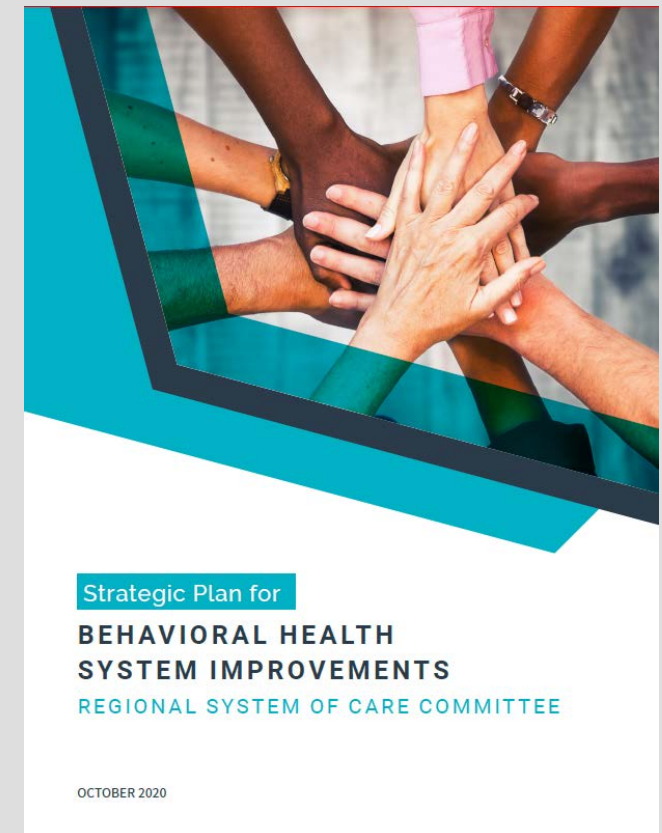
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 - Background
 - Service & Prevention Needs
 - Available Resources, Capacity, Gaps
 - Challenges
 - Service & Support and Infrastructure Recommendations

Figure 6. Example of a Behavioral Health System Service Array



STRATEGIC PLAN OF BEHAVIORAL HEALTH SYSTEM IMPROVEMENTS

- **ATTACHMENT E**
- **10/2020** - Regional Systems of Care Committee (RCSS)
 - List of programs & services
 - Identifies gaps
 - Presents recommendations for Pierce County
- **Recommendations:**
 1. Implement a provider and community-led Medicaid Accountable Care Organization (ACO) model in the region, known as the Pierce ACO Model.
 2. Establish a regional data platform, Data Strategy Collective, to measure efficacy of services.
 3. Target new tax revenue to leverage the Pierce ACO Model and Data Strategy Collective.



- **Identified Gaps**

Community Education

- Lack of funding to continue the PAR Initiative and with it, Mental Health First Aid training.
- Lack of funding for a full-scale suicide prevention program – Talk Saves Lives.
- A means of tracking the effectiveness of community education initiatives.

Prevention and Early Intervention

- No central body to scale and spread successful prevention programs.
- Lack of school-based prevention services for non-Medicaid population.
- No intensive youth services for non-Medicaid population.
- Inadequate number of integrated physical/behavioral health services.
- Lack of funding to expand and support the HopeSparks/PedsNW model with other providers.

Outpatient Services

- No central entity to track referrals, identify capacity gaps or coordinate system improvements.
- Limited access due to payer limits.
- Lack of treatment options for Medicare population.
- No Medicare coverage for SUD treatment.

Community Behavioral Health Services

- Multidisciplinary teams need flexible payment structures allowing providers to bill for services such as outreach and transportation as MCIRT does.
- Need flexible PACT-like teams available to a wider population.
- Too few “step-down services” such as partial hospitalization, intensive outpatient treatment and day programs for those stabilizing from a crisis.
- Few long-term intensive community behavioral health services.
- No funding for services to support LRA compliance.

Crisis and Inpatient Services

- Lack of inpatient treatment beds for those who are medically unstable, have dementia or developmental disabilities, live with traumatic brain injuries, or have a history of violence
- Lack of services for those with co-occurring disorders
- No sobering center in Pierce County
- Lack of sustainable funding for Pierce County Co-responders
- Too few “step-down” residential options

Services for the Justice-involved

- Lack of sustained funding for Trueblood diversion programs
- Lack of Trueblood funding for justice-involved individuals in need of services beyond the narrow class

Additional Needs in Pierce County

Housing and Housing Support Services

- Supportive and affordable housing
- Funding for non-rental payment housing costs
- Housing services for the co-occurring population

Access to Care

- No central access point (“universal front door”) for behavioral health services
- No way to track referrals throughout the county
- Access is limited by payer and insurance coverage

Workforce Development

- Community-based providers have difficulty retaining a well-qualified workforce due to competition with larger health systems.

- **Recommended Funding Principles**

The state is replete with examples of jurisdictions which have raised new revenue to fund behavioral health services and have little to show for it either because outcomes are not tracked, or because funding has been spread so thinly without a strategic purpose. To help focus decision-making, the RSCC recommends that the following principles guide the Council:



Investments should be evidence-based and advance desired system change not supported by the current payment structures.



Investments should maximize leveraging of other community resources and align with the proposed Pierce County ACO Pilot and the Data Strategy Collective (discussed below).



Spending and outcomes should be tracked and reported transparently.



Investments should balance the need for immediate service delivery with the need for increased investments in prevention.



The most vulnerable populations should be priority.



Prioritize existing programs that do not have sustainable funding sources.



Focus on improvements best suited to the regional level (as opposed to those that require state- or federal-level investments for meaningful change).

- **Recommended Measurements to track to evaluate performance**

Outcomes Indicative of System Change

The RSCC identified the following key system outcomes. These outcomes are measurable and are key proxies to gauge the performance of the overall system of care and the efficacy of new funding:

- 1 Suicide Rates
- 2 Emergency Department Utilization Rates
- 3 Inpatient Recidivism/Readmission Rates: Hospitals, psychiatric hospitals, Evaluation and Treatment Facilities.
- 4 Jail utilization
- 5 Youth Emergency Department Admission Rates (from Mary Bridge)
- 6 Behavioral health referrals received by 2-1-1 in coordination with Family Resource navigators, including the presenting behavioral health symptoms and care needs

PIERCE COUNTY BEHAVIORAL HEALTH SALES TAX

- **12/2020** - Pierce County Council approved 1/10th of 1% sales tax increase be used to fund behavioral health and therapeutic court services.
 - Authorized creation of Pierce ACO Model pilot program
 - Would oversee distribution of federal Medicaid dollars
 - Must be approved by state and federal gov't
 - Establishment of a Behavioral Health Advisory Board to create a 6-year implementation plan
 - Anticipates \$12 Million annually for behavioral health service in Pierce County
- Tax collection will cease after 12/31/2027, unless extended

The ordinance outlines the following spending plan for 2021:

- Mobile Crisis Intervention Response Team expansion - \$1,045,000
- Intensive services for youth - \$1,565,000
- Expanded behavioral health services in underserved school districts - \$1,565,000
- Crisis services for adults - \$1,565,000
- Assisted outpatient treatment - \$525,000
- Recovery housing assistance - \$2,085,000
- Behavioral health services for veterans - \$525,000
- Criminal justice diversion services - \$3,125,000

HOTLINES

- **South Sound 2-1-1:** United Way of Pierce County system
- **Pierce County Crisis Line:** 24/7/365, coverage to all Pierce County residents regardless of insurance
- **WA Warm Line:** Peer support line (specially-trained volunteers who have lived experience with mental health challenges)
- **Veterans Crisis Line:** Veterans in crisis and family/friends

MOBILE BEHAVIORAL HEALTH CRISIS TEAMS

- **Mobile Outreach Crisis Team (MOCT):**

- MOCT is a partnership between MultiCare and Pierce County.
- MOCT provides crisis outreach services, including face-to-face evaluations.
- MOCT will refer to the Designated Crisis Responder (DCR) or refer to a Hospital Emergency Department. The MOCT cannot transport individuals.

- **Mobile Community Intervention Response Team (MCIRT):**

- Includes mental health professional, a psych ARNP with the ability to prescribe medications, a case manager, and an outreach peer specialist, meet clients where they are to design client specific interventions to address individual needs.
- MCIRT works with clients until stabilized and follows them for an additional 90-days post-intervention to monitor for any further contact with emergency personnel.
- MCIRT is currently only available in a handful of Pierce County localities.

FIRST RESPONDERS - POLICE

Police, fire, and medical are frequently the front line of response for behavioral health crises in Pierce County.

- **Crisis Intervention Team training (CIT):**

- CIT is police-based model designed to improve police officers' interactions with individuals in mental health-related crisis.
- All police officers in WA receive 8 hours of CIT & 2 hours of refresher training each year.

- **Mental Health Co-Responder Programs:**

- These are programs where mental health professionals are embedded within the police department and help police identify individuals that may have a mental health-related need.
 - *City of Lakewood's Behavioral Health Contact Team*
 - *Tacoma*
 - *Pierce County*

INVOLUNTARY TREATMENT

- **Involuntary Treatment Act (RCW 71.05)** allows anyone age 13 and older who presents an imminent likelihood of serious harm, or is in imminent danger because of being gravely disabled and does not agree, or cannot agree, to voluntary mental health treatment to be detained up to **72 hours** at an inpatient psychiatric facility.
- **Designated Crisis Responder (DCRs / DMHPs)**: Evaluates an individual's condition and determines if the individual meets the criteria listed above. DCR initiates the 72-hour emergency detention at an **Emergency Room or Evaluation & Treatment Center (E&T)** or a secure withdrawal management and stabilization facility or an approved substance use disorder treatment program.
- During these 72-hours, health care providers can petition the court to involuntarily detain the individual for an **additional 14-day period** if they determine the individual is not stable and will not agree to voluntary treatment.
 - **Subsequent petitions to the court: 90-day & 180-day**
- **Joel's Law**: Allows a person's immediate family member, legal guardian, or conservator to petition the superior court for initial detention under specific conditions.

ED & EVALUATION & TREATMENT CENTERS

- **Emergency Departments in Pierce County:** Psychiatric assessment teams are available in most emergency rooms to determine whether individuals should be held involuntarily.
 - Tacoma General, MultiCare (Tacoma)
 - Allenmore Hospital, MultiCare (Tacoma)
 - Good Samaritan Hospital, MultiCare (Parkland)
 - St. Joseph Medical Center, CHI Franciscan (Tacoma)
 - St. Clare Medical Center, CHI Franciscan (Lakewood)
 - St. Antony Hospital, CHI Franciscan (Gig Harbor)
 - Mary Bridge Children's Hospital (Tacoma)
- **E&Ts:** Facilities that take referrals for individuals made through DCRs, health care providers and local hospital emergency departments. E&Ts are accessible to individuals from all over the state
 - Metropolitan Development Council: 16 beds (Tacoma)
 - Telecare – Reopened in 2019, 16 beds (Milton)
 - Greater Lakes Recovery Center: 16-beds (Parkland)
 - RI International: 16-beds (Fife)
- **Wellfound (Tacoma):** Jointly built and operated by CHI Franciscan and MultiCare, Wellfound provides voluntary and involuntary admission.
- Extensive exclusion criteria:
 - Patients with suspected drug overdose or ingestion of unknown substance
 - Patient who appears alcohol or drug intoxicated/under the influence as their primary complaint.

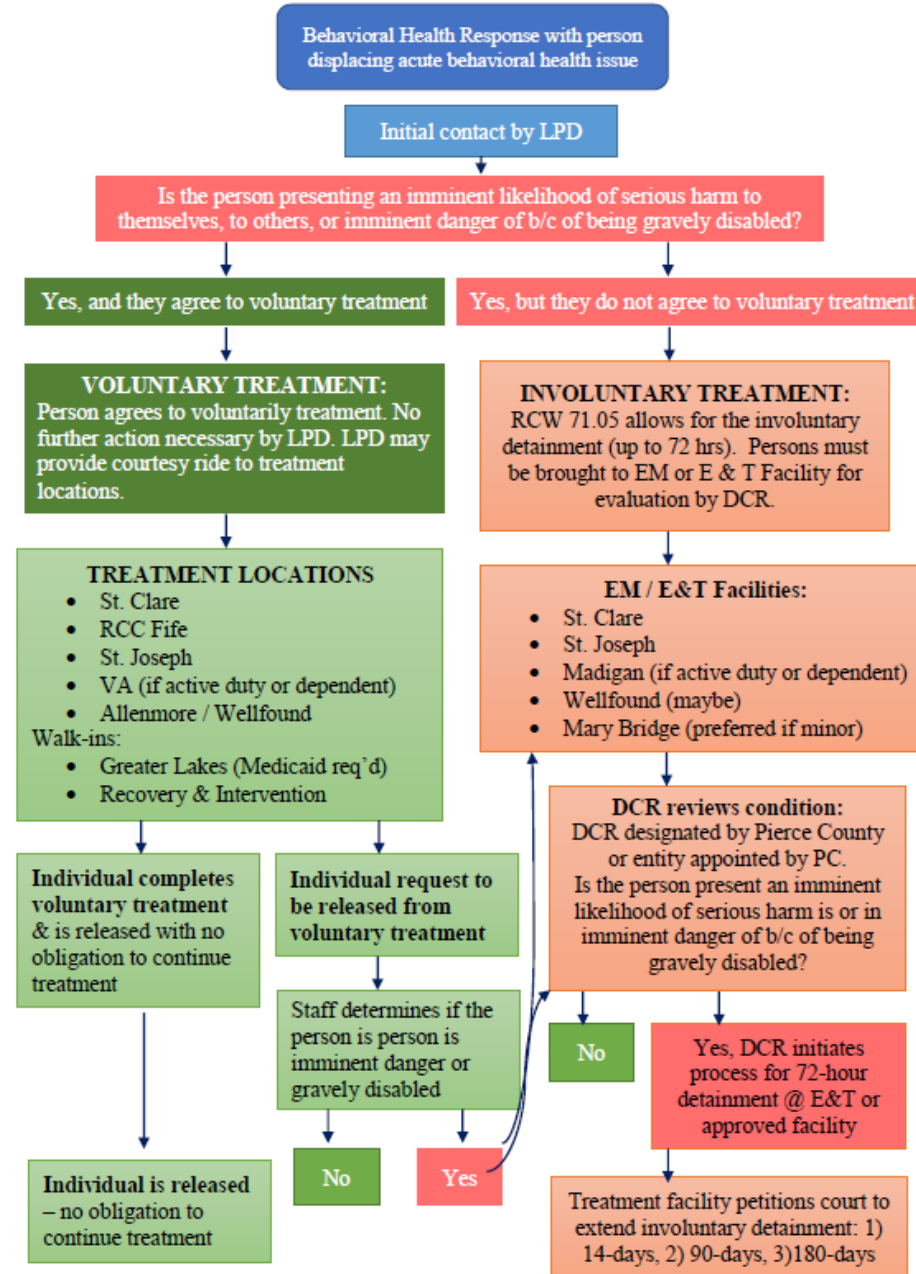
VOLUNTARY / OUTPATIENT

- **Voluntary:** Individuals that agree to voluntary treatment cannot be detained under the ITA. Voluntary treatment can be accessed through a number of inpatient and outpatient treatment centers.
- **Outpatient walk-ins:** MultiCare is the largest provider of outpatient commercial mental health services.
 - Greater Lakes Mental Healthcare / Recovery Center (Medicaid required)
 - Sea Mar
 - Comprehensive Life Resources
 - Rainier Behavioral Health
 - Recovery & Intervention
 - Etc.

OTHER PIERCE COUNTY BEHAVIORAL HEALTH PROGRAMS

- **Crisis Recovery Center:** Provide law enforcement, EMTs, and families a place, other than an ED or jail, to bring those suffering from mental health crises to receive immediate and appropriate care. Fife & Parkland-Spanaway (forthcoming)
- **Assisted Outpatient Treatment (AOT):** Court intervention for mentally ill patients in an involuntary, outpatient program who are at high risk of devolving to the point of needing inpatient services.
- **Elevate Health:** Non-profit entity charged with transforming healthcare in Pierce County, both physical and behavioral, through the Medicaid Transformation Waiver. Pierce County received funds to support and further behavioral health integration in Pierce County.
- **Veteran Administration Hospital services:** Active duty members and their dependent can access behavioral health services through the VA and Madigan.

ATTACHMENT A





Strategic Plan for

BEHAVIORAL HEALTH SYSTEM IMPROVEMENTS

REGIONAL SYSTEM OF CARE COMMITTEE

OCTOBER 2020



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This Strategic Plan for Behavioral Health System Improvements (Strategic Plan) does five things.

1. Summarizes the current continuum of care.
2. Discusses recent improvements in that care.
3. Identifies remaining gaps.
4. Presents a new model to transform that care by aligning the incentives of local providers with the major source of behavioral health funding and creates a local governance structure.
5. Addresses how additional funding from the County could be deployed in coordination with the new model to achieve measurable, system-wide transformation.

A serious mental illness is defined by SAMHSA as “a diagnosable mental, behavioral, or emotional disorder that an adult has experienced in the past year... that substantially interferes with or limits at least one major life activity.”

INTRODUCTION

The Regional System of Care Committee (RSCC) prepared this plan. The RSCC was created by the Integration and Oversight Board (IOB) in the fall of 2019 to prepare a plan that envisioned the delivery of integrated patient health working closely with social determinants to transform population health outcomes. RSCC members are drawn from the mental health, substance use disorder recovery, physical health, government, and payer communities. By Resolution 2020-20, the Pierce County Council asked the RSCC to prepare a plan and report to the Council by October 2020 as it considers whether to raise additional funds for behavioral health.

Transforming the care for our citizens with behavioral health conditions has long been a priority of every level of government. The enormous personal, social and economic costs of untreated behavioral health conditions are well documented. Washington state has a higher prevalence of serious mental illness (SMI) compared to the nation as a whole. For example, 5.3% of all adults in Washington State have an SMI compared to 4.6% nationally. According to the 2019 Pierce County Needs Assessment, Pierce County’s SMI rate was 24% higher than the state average.

From 2013-2017, the rate of drug overdose deaths in Pierce County was 16.2 per 100,000 people, higher than the state average of 14.3. As of 2018, Pierce County also has a higher suicide rate at 18.14 per 100,000 people while the state average is 16.17.

These numbers illustrate what so many patients and their families know from their first-hand experiences of trying to access appropriate care for their loved ones in Pierce County: the current system of care does not provide timely and appropriate treatment to most who try to access behavioral health services. And COVID-19 has only increased the urgency to transform that system as demand for services intensifies and government budgets come under enormous pressure to cut services.

As the region rethinks how to better deliver effective care, the SAMHSA model offers a guide to a well-functioning system: “a continuum of effective treatment and support services that span healthcare, employment, housing and educational sectors [and include] a modern addictions and mental health service system [which] is accountable, organized, controls costs and improves quality, [while being] accessible, equitable, and effective.”


CURRENT SYSTEM OF CARE

Structural Challenges with the Existing System

The existing system of care in this and other regions suffers from profound structural challenges. Additional funding is certainly needed, but it will not fix the conflicting incentives and lack of coordination that perpetuate the siloed delivery of services. For example, because of poor communication among providers and payers, patients experience long delays in getting appropriate crisis, inpatient and outpatient services.

The system also lacks a rational funding structure. Temporary funding of promising behavioral health initiatives runs out because providers and payers who may benefit are not incentivized to invest in them. It is beyond dispute that addressing social determinants, such as housing and employment, contribute directly to improved patient outcomes, while reducing repeated and expensive hospital emergency department (ED) visits and inpatient care. And yet, there is no framework to incentivize savings by guaranteeing that at least a portion of the savings will be re-invested locally in social determinants, such as respite and supportive housing, to improve health care outcomes for more patients. The gaps in the care continuum discussed below will demonstrate that a new source of revenue would plug some the important gaps, but not come close to sustaining existing, successful programs, and certainly would not fund the increased capacity to meet the needs of the second largest county in the state.

We turn to a summary of available services in the region, gaps in those services, important improvements following the 2016 HSRI report, and then the presentation of a new model based on the successful Medicare ACO architecture that has the potential to transform the region's system of care to be "accountable, organized, control costs, and improve quality [while being] accessible, equitable, and effective."



Evaluating the Regional Behavioral Health System

In 2016, the Pierce County Council engaged the Human Services Research Institute (HSRI) to help identify the essential elements of a "good and modern" behavioral health system and identify the then existing gaps. Our discussion of the region's services, and service gaps, is organized according to those elements: Community Education; Prevention and Early Intervention; Outpatient Treatment; Community-based Services; Crisis and Inpatient Services; Services for Justice-involved Populations.



Community
Education

Prevention
and Early
Intervention

Outpatient
Treatment

Community-
Based
Services

Crisis
Inpatient
Services

Services for
Justice Involved
Populations

Community Education

Educating the community about the prevalence of behavioral health disorders and treatment options is an important component to an effective system of care. Community education aimed at eliminating the stigma of mental health and substance use disorders can help normalize the struggle and make it safe for patients and loved ones to ask questions, find answers and connect with treatment.

Prevention and Early Intervention:

Prevention and early intervention improve patient health outcomes and save the system the costs of more expensive, intensive care. Children with genetic and social risk factors and those having multiple adverse childhood experiences may be predisposed to a variety of health problems, including mental health problems and substance misuse. Evidence shows that screening and early intervention can help build resilience, avoid behavioral health problems altogether or prevent existing conditions from worsening.

Outpatient Treatment:

Treatment provided in Outpatient care is relatively low cost and helps patients learn to cope with stressors and manage their mental health. These services can include individual counseling, group therapy, medical consultations, and psychiatry

Community Based Services (or Community Behavioral Health Services):

According to the HSRI report, community behavioral health services are those “that address the social determinants of health (e.g., housing, employment, social inclusion) in addition to a range

of clinical services delivered in the least restrictive environment.” Community Behavioral Health Clinics offer multidisciplinary treatment that is focused on those with serious and/or complex needs. These services may be offered in a clinic setting or in a person’s home.

Crisis and Inpatient Services:

Crisis response services are a vital part of any behavioral health service system. A well-designed crisis response system can provide backup to community providers, perform outreach by connecting first-time users to appropriate services and improve community relations by providing reassurance that the person’s needs are met in a behavioral health crisis. These services include crisis lines, walk-in services, mobile crisis teams, respite care and residential services, as well as crisis stabilization units.

Services for Justice-involved Populations:

Issues related to behavioral health conditions are a key driver for many individuals’ interactions with the criminal justice system. Sadly, the United States has effectively turned its corrections system into behavioral health systems. Fifty percent of inmates in prisons and over 65% of those in jails have substance use disorders, and 20% to 30% have serious mental illness¹. Addressing behavioral health conditions as individuals interact with the criminal justice system may be the most critical area for action. Services to address the behavioral health needs for people involved in the criminal justice system improves their health and life outcomes and reduces recidivism and criminal justice system costs.

¹ <https://crisisnow.com/about-crisis-now/>



Existing Resources and Gaps in Pierce County

Using the HSRI six elements of a strong behavioral health system, here is a summary of the region's system of care, including many improvements since 2016, and the remaining care gaps. See Appendix A for a more comprehensive list of care providers and resources.

1 Community Education

Pierce County has a number of community education programs which try to normalize behavioral health treatment and educate the broader population about the causes of and treatment options available for behavioral health disorders.

For instance, the Prevent-Avert-Respond (PAR) initiative was a 3-year grant funded prevention initiative aimed at reducing “mental health crises in Pierce County through a full population approach to prevention.” The PAR initiative implemented various community education and prevention programs including providing free Mental Health First Aid (MHFA) training to help individuals better identify, support and advocate for those in their community struggling with a mental health disorder. Over 6,500 received the PAR training. The PAR initiative ended in July 2019 due to lack of funding and since then the Tacoma-Pierce County Health Department (TPCHD) has been offering free MHFA trainings which will end

soon due to lack of funding. In addition to MHFA training, the PAR initiative implemented behavioral health screening in various CHI Franciscan WIC clinics and implemented the Zero Suicide Initiative at CHI Franciscan Health. Further funding would be needed to scale and spread these programs county-wide.

According to the 2018 Healthy Youth Survey, Pierce County youth reported receiving less education about suicide than the state average and 1 in 5 sixth graders in Pierce County “seriously considered” suicide in the last year. Talk Saves Lives, an initiative of the American Foundation for Suicide Prevention, is a standardized education program that provides participants with a clear understanding of suicide, the research on prevention and what they can do in their communities to save lives. Talk Saves Lives has been used in school-based initiatives around the county, but funding is often too limited to implement any full-scale education program.

2 Prevention and Early Intervention

Effective prevention and early intervention services significantly reduce adolescent and adult serious mental illness. Pierce County has several promising programs for youth and adults that are demonstrating significant cost savings when compared to the high cost of crisis services. But as with community education initiatives, sustainable funding options are less than clear, and little prospect of scaling successful programs exists. For a list of some of these programs see Appendix A.

Infant / Early Childhood Mental Health (IECMH)

The Early Intervention system is a set of services available through Pierce County Human Services (PCHS) to families with children under the age of three who are experiencing a developmental delay. Pierce County and the Early Intervention provider community have been leaders in WA State embedding Infant / Early Childhood Mental Health (IECMH) into the Early Intervention system which focuses on building early and secure attachments between caregivers and children to help regulate stress, build early life resilience and reduce the impact of adverse childhood experience (ACE's). Children can now qualify for Early Intervention Programs based solely on social-emotional needs, which has dramatically increased the availability of mental health support to children and families early in life. Because of funding limitations this program cannot meet the significant need. Over 1500 children with mental health crises came to the Mary Bridge emergency department in 2019— a 400% increase in just three years.

WISe Teams for non-Medicaid Youth

WISe (Wraparound with Intensive Services) is an evidence-based crisis prevention program focused on SMI youth. It uses a team approach to provide comprehensive behavioral health services and supports to individuals up to 21 years of age with complex behavioral health needs and their families. The goal of WISe is for youth to live and thrive in their homes and communities and reduce costly and disruptive out-of-home placements in hospitals and residential treatment facilities. Little to no capacity currently exists for non-Medicaid youth.

Bi-directional Clinical Integration

Elevate Health, through the Whole Person Care Collaborative, contracted with the University of Washington AIMS (Advancing Integrated Mental Health Solutions) Center to support strong partnerships between physical and behavioral health providers. The Bridge of Hope is one such partnership between HopeSparks and Pediatrics Northwest. This program is the first pediatric collaborative care model in the nation to create truly bi-directional integrated care. And though this model has resulted in cost-savings for the region, there are no resources to implement it in any other practice settings within Pierce County.

School-based Prevention

Other than primary care clinics, schools are the best place to reach kids and teens with prevention initiatives. Many partnerships between school districts and community behavioral health agencies exist but the care coordination is unfunded and only Medicaid youth receive this care. Few schools in rural Pierce County have mental health partnerships and the school counselors and family support workers who attempt to connect families with services often lack the time and knowledge of the treatment system to be successful. Funding health care professionals for under served, especially rural, school districts to provide counseling and care coordination would prevent more serious behavioral illness.

Siloed Efforts

Though prevention is a key feature in reducing behavioral health disorders, there is little coordination, no discernible methodology to track and assess the effectiveness of prevention methodologies, and no coordinating body to direct funding to successful programs.



3 Outpatient Treatment

According to countyhealthrankings.org, Pierce County has a behavioral health provider to population ratio of 1: 220. The 2018 Behavioral Risk Factor Surveillance System (BRFSS) reported that approximately 20% of Washington State residents have some form of mental illness. Based on 2020 population estimates, this works out to a relatively healthy ratio of 1 provider for every 44 persons with a mental illness. Yet despite these estimates, stakeholders and community members report continued payer barriers to accessing this treatment.

Payer Barriers

Though Pierce County has many outpatient providers, access can be significantly limited by restrictions payers put on covered services. For instance, there are very few outpatient Medicare providers, especially compared to Medicaid, and Medicare doesn't pay for any SUD services. Private payers don't cover innovative treatments like First Episode Psychosis or Certified Peer Support, nor do they pay for vital crisis services, including involuntary inpatient treatment discussed in greater detail below.

In Pierce County, veterans and their families make up approximately 13% of the population, many of whom are covered by TriCare. However, TriCare rules and the lack of providers who accept TriCare, result in long delays and denial of services. In 2019, with financial assistance from the County, Cohen Veteran's Network in partnership with Valley Cities, opened a clinic in Lakewood to provide "high-quality mental healthcare services accessible to all post-9/11 veterans [and] their families..." regardless of their ability to pay. This service has been so successful that within one year of opening, they have higher than expected demands on their services and need funding to meet the demand.

System Barriers

Prior to Pierce County's 2019 transition to Integrated Managed Care, Optum Behavioral Health was the central coordinating agency which managed Medicaid and some state funded behavioral health services for the region. With Optum gone, there is no central entity to track referrals, identify capacity gaps, coordinate improvements in outpatient services, and make funding decisions.

4 Wraparound Services

Community Behavioral Health Clinics (CBHC) address a range of clinical services delivered in the least restrictive environment and offer social determinants supports (e.g., housing, employment, social inclusion). Most CBHCs operate a multidisciplinary team which provides these services in the community and, if funding allows, in a client's home to bridge the gap between traditional outpatient treatment and more intensive inpatient treatment. For a list of services see Appendix A.

MCIRT

MCIRT was established by the County in 2017 and is one such multidisciplinary mobile outreach team. It is comprised of mental health professionals, peer advocates, registered nurses and psychiatric ARNPs who provide support to divert high utilizers of emergency and law enforcement services into more appropriate care. In 2019, MCIRT served 409 unique individuals with roughly 85% of those referred by police and EMS. One of the reasons for MCIRT's success is the flexibility of the County's funding which allows it to engage in outreach services in clients' homes. However, there is insufficient funding to provide MCIRT to the entire county.

Services for specialized populations

Pierce County providers operate ten multidisciplinary teams serving specific populations such as those with psychotic disorders, high utilizers of EDs or those released from jail. Despite the variety and number of these teams, inadequate funding and coordination limit their effectiveness. For example, only one serves individuals covered by Medicare, though the need is far greater. None of these teams have funding to serve the developmentally disabled population who often have co-occurring, though undiagnosed, behavioral health needs and stay longer than necessary in hospitals because of the lack of adequate community-based care.

Long-term services

A related gap in care is that most community behavioral health services are short-term in duration, yet many patients need long term community behavioral health services. Those that are long-term, such as PACT (Program for Assertive Community Treatment), are limited to specific populations such as those with a primary diagnosis of a psychotic disorder. Without long-term services, when services end, individuals decompensate, lose their housing, and over-utilize other care systems, such as hospital EDs. Pierce County needs more flexible PACT-like teams to fill this gap.

Flexible Funding

These multidisciplinary teams have the potential to fill gaps in other forms of service because they offer flexible access, a wide range of other health supports and can be provided at lower cost than higher acuity services the patient may not need. However, standing up such programs requires the coordination of multiple agencies and flexible funding sources, which do not exist in Pierce County

Less Restrictive Alternative (LRA)

An LRA is a form of outpatient treatment for individuals released from an involuntary treatment facility with conditions that include engaging in treatment monitored by a designated crisis responder (DCR) and approved by a court commissioner. In principle, an LRA is an effective tool to manage high-needs patients in the least restrictive way possible. However, due largely to inadequate funding, many of these patients do not get the structured care they need, decompensate, over-utilize hospital EDs, jails and other high-cost systems, and end up back in an involuntary treatment facility, only to repeat the cycle. Focused funding on this gap to rebuild LRAs using the teams described above would save significant costs in other systems.

Flexible Funding

AOT is an outpatient program being piloted in Pierce County akin to an LRA but designed as an intervention prior to a patient needing to be involuntarily committed to a psych facility. It is successfully used in 46 other states, keeping SMI patients out of hospitals and jails. Patients who need structure and accountability are provided intensive services and appear before a judge every other week to review compliance. Patients have responded well. Though clients are engaged prior to a formal ITA, the statute requires that a DCR approve AOT services which, because of the over-utilization of DCRs (described below), creates a barrier to access. Funding for a dedicated DCR would enhance the utilization of the program.

5 Crisis and Inpatient Treatment

Crisis and inpatient behavioral health services are the safety net for the most vulnerable and seriously ill. They are funded through Beacon with Medicaid and state general funds. These services are also some of the most expensive. For a complete list of services see Appendix A.

Inpatient Services

In the last few years, the region has invested in short-term (up to 90 days) inpatient crisis services. Pierce County now has four 16-bed evaluation and treatment (E&T) facilities offering acute treatment almost exclusively for those detained under the Involuntary Treatment Act (ITA) for a mental health condition. Voluntary inpatient options for stays of up to 14 days include the 16-bed Recovery Response Center (RRC) in Fife, and the 16-bed Crisis Recovery Center (CRC) in Parkland being built under the leadership of the County. The RRC and CRC are based on the Crisis Now model in which first responders bring individuals in a behavioral health crisis to a clinic which takes all comers to allow first responders, usually in less than five minutes, to return to service and to prevent warehousing patients in EDs and jails. State funding for the RRC and CRC may need to be supplemented depending on the state budget.

When fully operational, Wellfound Behavioral Health Hospital will offer 120 inpatient beds, bringing the region close to 39 beds per 100,000 people, more than almost any other region in the state. However, because of a lack of local coordination, even with the additional Wellfound beds, Pierce County is still missing key categories of inpatient care, particularly for those who are medically unstable, have dementia or developmental disabilities, live with traumatic brain injuries, or due to a history of violence cannot be in a group care setting such as the Crisis Recovery Center or a residential treatment facility (see Appendix A).

Mobile Outreach Crisis Team (MOCT)

The Mobile Outreach Crisis Team (MOCT), has increased to over 30 employees, 21 of which are DCRs with exclusive authority to detain for involuntary treatment. Yet even with these additional personnel, as community need continues to grow, so do response times for MOCT.

Co-Responders

Beginning in 2017, the County launched its co-responder program. The Pierce County Sheriff's Department operates the program where DCRs employed by MOCT work closely with deputies to respond to suspected behavioral health calls and divert individuals from being taken to jail or the ED. From 2019 to present, co-responders have diverted 669 individuals away from the criminal justice system. Five of the six co-responders are funded by grants that will likely end in the next few years. The Tacoma and Lakewood Police Departments have similar programs.

Over-reliance on the Crisis System

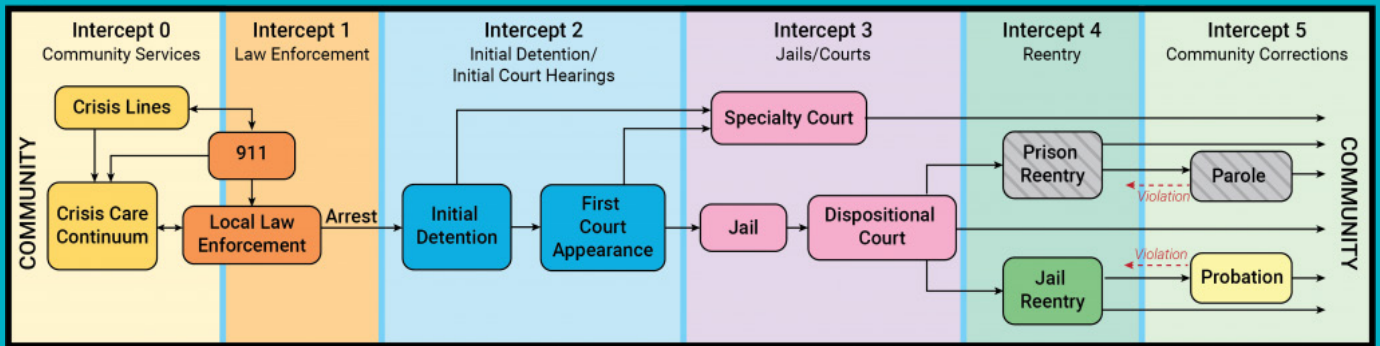
Crisis system utilization is often a proxy for determining the capacity of the entire system. Pierce County relies too heavily on crisis services. The rate of ITA requests from the community has increased from 247/month in July 2019 to 285/month July 2020. The number of involuntary placements also increased from 90 to 142. Currently, Pierce County has no residential respite services for complex populations which would both act as a diversion from these crisis services and reduce recidivism when used as a step-down after hospitalization.

Western State Hospital

For most patients who need involuntary inpatient care in E&Ts and psychiatric hospitals, their stays are relatively brief and need "step-down" residential options with intensive supports. This is a particularly urgent need in the mid-term as the demand for beds in long-term treatment facilities increases, due, in part, to Western State Hospital's (WSH) plan to close most of its long-term civil beds. Pierce County utilizes 84 beds at any one time at WSH and will need to replace most of those beds.

6 Justice-Involved Services

Coordinated behavioral health services for the justice-involved has been a long-standing Pierce County priority. Many who are arrested and charged are well-known to both the criminal justice and behavioral healthcare communities. They are in and out of jail, inpatient facilities, and hospital EDs, rarely getting the long-term treatment they need, and driving up the costs in each of these systems. Since the HSRI report in 2016, the County has based its diversion program on the SAMHSA GAINS Center's Sequential Intercept Model (SIM). The SIM framework uses six separate criminal justice intercepts:



Abreu, D., Parker, T. W., Noether, C. D., Steadman, H. J., & Case, B. (2017). Revising the paradigm for jail diversion for people with mental and substance use disorders: Intercept 0. *Behavioral Sciences & the Law*, 35(5-6), 380-395. <https://doi.org/10.1002/bsl.2300>
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Trueblood Programs

Much of Pierce County's innovative work in this arena has been funded by contempt and settlement fines of a class-action lawsuit, *Trueblood v DSHS*, which "[challenged] unconstitutional delays in competency evaluation and restoration services." Services offered through Trueblood are:

- In-jail assessments for diversion
- Referrals to out-of-custody mental health and SUD treatment
- Release and re-entry planning
- Housing navigation and subsidies
- Forensic Projects for Assistance in Transition from Homelessness (PATH)
- Forensic Housing and Recovery through Peer Services (HARPS)
- Enhanced mobile crisis team through MOCT
- Pierce County Co-responders

The Trueblood funds limit services to a narrow class of those who have waited in jail for competency evaluation or restoration services. And because these programs are funded by contempt and settlement fines, funding will likely end in 2021. Additional funding would permit expansion to a greater number of justice-involved and sustain programming beyond 2021.

Other Pierce County Programs

In addition to Trueblood, Pierce County offers other justice-involved diversionary behavioral health services, including medication management and group therapy for those with a substance use disorder incarcerated in the Pierce County Jail. There are also five, dedicated therapeutic courts addressing justice-involved with behavioral health issues. For a list of services for the justice-involved see Appendix A.

In addition to the resources and gaps outlined above, Pierce County has other relevant supports, and gaps, for those accessing behavioral health treatment.

Housing and Support Services

Supportive housing is a significant unmet need. Lack of stable housing for individuals with behavioral health disorders hinders their ability to fully engage in treatment, reduces their chances of success, and all but guarantees the over-utilization of higher-cost services, such as hospital EDs.

According to the 2020 Point in Time Count, 1,897 people were homeless in Pierce County, 48% of whom reported a behavioral health disability of some kind. Pierce County has over 3000 homeless beds including 1020 supportive housing beds for those whose behavioral health disorders require extra support to help them maintain housing. These beds are utilized at a rate of 90% or more. These numbers do not account for those coming out of higher levels of treatment such as E&Ts, residential treatment facilities, or other long-term treatment facilities. See Appendix A for definitions of bed types. Not only does Pierce County lack housing stock, but many programs providing housing subsidies are too restrictive to meet the entire need. For instance, in addition to subsidizing rent payments, programs could include application fees, security deposits and utility assistance which are all significant barriers both to obtaining and sustaining housing. Another significant need is a program focused on those with co-occurring (mental health and SUD) disorders.

In short, Pierce County's need for housing outstrips supply and additional investments from existing funding sources are unlikely to meet demand. The ACO model, discussed below, would create a major new funding source for supportive housing investment.

Access to Services

Though touched on earlier in this report, a major need in Pierce County is a system change in the manner patients, or their families, gain access to needed behavioral health services. Because Pierce County has no entity acting as a "universal front door," patients must navigate an often complicated and confusing system to find services which meet their needs. Efforts are under way to create this community-wide care coordination and referral system built on the Pathways model utilized by Elevate Health. In this model each client's care is managed and tracked by a Community Health Care Worker (CHW) using a specific technology platform. Funding is needed to hire adequate CHWs and support the use of this technology county-wide.

Workforce Development

Pierce County has a significant behavioral health workforce shortage. Community-based behavioral health providers particularly have difficulty attracting and retaining well-qualified therapists and mental health professionals. One major cause is competition with hospitals and major health systems able to pay their employees higher wages than community organizations. Pierce County must develop a larger workforce by supporting high school to career, graduate medical education and technical programs.



Summary of Gaps

The following is a summary of the gaps the RSCC has identified by category:

Community Education

- Lack of funding to continue the PAR Initiative and with it, Mental Health First Aid training.
- Lack of funding for a full-scale suicide prevention program – Talk Saves Lives.
- A means of tracking the effectiveness of community education initiatives.

Prevention and Early Intervention

- No central body to scale and spread successful prevention programs.
- Lack of school-based prevention services for non-Medicaid population.
- No intensive youth services for non-Medicaid population.
- Inadequate number of integrated physical/behavioral health services.
- Lack of funding to expand and support the HopeSparks/PedsNW model with other providers.

Outpatient Services

- No central entity to track referrals, identify capacity gaps or coordinate system improvements.
- Limited access due to payer limits.
- Lack of treatment options for Medicare population.
- No Medicare coverage for SUD treatment.

Community Behavioral Health Services

- Multidisciplinary teams need flexible payment structures allowing providers to bill for services such as outreach and transportation as MCIRT does.
- Need flexible PACT-like teams available to a wider population.
- Too few “step-down services” such as partial hospitalization, intensive outpatient treatment and day programs for those stabilizing from a crisis.
- Few long-term intensive community behavioral health services.
- No funding for services to support LRA compliance.

Crisis and Inpatient Services

- Lack of inpatient treatment beds for those who are medically unstable, have dementia or developmental disabilities, live with traumatic brain injuries, or have a history of violence
- Lack of services for those with co-occurring disorders
- No sobering center in Pierce County
- Lack of sustainable funding for Pierce County Co-responders
- Too few “step-down” residential options

Services for the Justice-involved

- Lack of sustained funding for Trueblood diversion programs
- Lack of Trueblood funding for justice-involved individuals in need of services beyond the narrow class

Additional Needs in Pierce County

Housing and Housing Support Services

- Supportive and affordable housing
- Funding for non-rental payment housing costs
- Housing services for the co-occurring population

Access to Care

- No central access point (“universal front door”) for behavioral health services
- No way to track referrals throughout the county
- Access is limited by payer and insurance coverage

Workforce Development

- Community-based providers have difficulty retaining a well-qualified workforce due to competition with larger health systems.

Principles to Guide Allocation of New Revenue

The gaps in the regional continuum of care cannot possibly be filled by additional County revenue alone. Structural change which pushes funding decision-making and control to a regional-level governance body is key to long term success.

“ It is impossible to overstate the importance of funding only those programs that are likely to achieve measurable outcomes, have no other funding source, and will reduce the demand on more expensive crisis services. ”

The state is replete with examples of jurisdictions which have raised new revenue to fund behavioral health services and have little to show for it either because outcomes are not tracked, or because funding has been spread so thinly without a strategic purpose. To help focus decision-making, the RSCC recommends that the following principles guide the Council:

- ✓ Investments should be evidence-based and advance desired system change not supported by the current payment structures.
- ✓ Investments should maximize leveraging of other community resources and align with the proposed Pierce County ACO Pilot and the Data Strategy Collective (discussed below).
- ✓ Spending and outcomes should be tracked and reported transparently.
- ✓ Investments should balance the need for immediate service delivery with the need for increased investments in prevention.
- ✓ The most vulnerable populations should be priority.
- ✓ Prioritize existing programs that do not have sustainable funding sources.
- ✓ Focus on improvements best suited to the regional level (as opposed to those that require state- or federal-level investments for meaningful change).

Outcomes Indicative of System Change

The RSCC identified the following key system outcomes. These outcomes are measurable and are key proxies to gauge the performance of the overall system of care and the efficacy of new funding:

- 1 Suicide Rates
- 2 Emergency Department Utilization Rates
- 3 Inpatient Recidivism/Readmission Rates: Hospitals, psychiatric hospitals, Evaluation and Treatment Facilities.
- 4 Jail utilization
- 5 Youth Emergency Department Admission Rates (from Mary Bridge)
- 6 Behavioral health referrals received by 2-1-1 in coordination with Family Resource navigators, including the presenting behavioral health symptoms and care needs



To summarize, the County has made encouraging progress to fill system of care gaps identified by the HSRI report in 2016. But much more needs to be done. Because the system of care is uncoordinated, over-dependent on the crisis system, and often fails to connect individuals with appropriate treatment, timely and cost-effective care is often the exception. Until the region can make funding decisions to deploy resources where they will do the most good, for example early prevention and intervention, the siloed approach to offering behavioral health care and social determinants will continue. And though the benefits of clinical integration are widely acknowledged, the number of fully integrated clinics will likely continue to remain low. Only major structural changes, discussed in the next section, can address these issues. Additional County revenue should be allocated based on the above principles as more fully discussed below.

PLAN TO TRANSFORM THE REGIONAL SYSTEM OF CARE

Transforming the regional system of care in our region must begin with restructuring the Medicaid program and financing. Roughly one-fourth of Pierce County residents are insured through Medicaid. As the primary source of insurance coverage for low-income people, Medicaid plays a key role in covering and financing behavioral health care as well as physical health care. Meeting the needs of people with behavioral health conditions is critical for the success and financial sustainability for the Medicaid program. Compared to Medicare or commercial insurance, Medicaid covers a significantly higher proportion of adults with behavioral health conditions, including serious mental illness (SMI) and substance use disorder (SUD).²

For this reason, we propose a three-pronged strategy to transform the regional system of care in Pierce County:

- 1 Implement a provider and community-led Medicaid ACO model in the region.
- 2 Implement the Data Strategy Collective.
- 3 Any new County revenue should be allocated to complement the Pierce ACO Model and Data Strategy Collective Model, including to expand critical services to vulnerable populations outside Medicaid.

STRATEGY 1

The Pierce County ACO Model

MultiCare, Sea Mar, CHI Franciscan, Community Health Care, independent behavioral health providers and Elevate Health have developed a potential pilot project to better serve the Medicaid population in Pierce County, improve health outcomes, lower health care costs for the state and make significant investments to address health inequities and disparities.

These partners propose forming a single community-based entity in place of the existing managed care structure in Pierce County. This innovative model places the responsibility and accountability for health care access, quality and cost in the hands of the local community and its health care providers, and it could serve as a model for other public and private health care purchasing.

²https://www.medicaidinnovation.org/_images/content/2019-IMI-Behavioral_Health_in_Medicaid-Report.pdf

Principles

The Pilot is built on four principles:

1. There must be increased transparency in the marketplace.
2. Health care delivery must be value-driven.
3. The new entity created must be a community asset.
4. The approach should be sustainable and scalable statewide.

These principles serve as a guide for how we develop and eventually shape the future growth of this model.

Relevance to Pierce County, Washington State Budget and COVID 19

Community governance assures local control of Medicaid funds and the ability to better direct those funds to meet community need.

This new care model can help address the looming general fund revenue shortfall. With rising unemployment and a growing number of Washingtonians losing their employer-sponsored coverage, the only remaining options are Medicaid and the ACA individual market. For the state to absorb this increase in Medicaid enrolment, there must be a strategy to reduce the total cost of care. The Pierce County care model provides such a strategy.

Rising premiums and deductibles are making the ACA individual market unaffordable. The Pierce County care model offers a potential way to address this problem by helping to make the Washington State Public Option more affordable.

The Population Health Technology platform, developed as a regional asset by Elevate Health, offers a single scalable platform for widespread monitoring and tracking of COVID 19 cases to reduce the virus spread and prevent resurgence. Additionally, data collected from this platform will support whole-person health initiatives.

If this model were to be implemented statewide, the savings to the state is estimated to be around \$10 billion over 10 years.

Key Elements

Coverage: All Medicaid recipients in Pierce County.

Quality: Health care quality and outcomes will be improved—and monitored with clear, rigorous metrics—through better care coordination and integration, partnering with local social service organizations, addressing the social determinants of health and eliminating administrative waste that adds no health value and creates unnecessary bureaucracy for both patients and providers.

Governance: This new community health organization will be governed by a partnership between local health care providers, consumers, community members and community-based organizations and will contract with the Washington Health Care Authority to deliver care to the Pierce County Medicaid population.

Financing and Cost: The ACO will receive capitated payments on a per member, per month (PMPM) basis. The community governance structure will assure that dollars are used to best address community health needs. The structure and governance of the ACO will allow it to operate efficiently and to assure that all savings are invested back into the community. The ACO agrees to reduce health care costs by 3% the first year and then to reduce the growth in medical costs by 2.5 percentage points a year (from 5.76% to 3.26%). This could possibly save Washington an estimated \$20 million in state and federal Medicaid funds in year 1 and around \$1.3 billion over ten years.

Population Health Technology Platform: A fully utilized population health approach, via an ACO Model, decreases duplication of services, focuses resources where they are most needed, and pays for improved care outcomes. A cornerstone to this approach is a Population Health Technology Platform.

Elevate Health has established a Population Health Technology Platform to support the proposed Pierce County ACO Model. The platform is designed to combine clinical and claims data and assist in efficient targeting of patients who need care management and/or social determinant interventions. The platform's data allows for insights and greater understanding around the disparities in health care. One of the primary reasons we see differences in health care quality metrics is due to health equity gaps.

The Data Strategy Collective

Over the last several years, the community, led by Elevate Health, has focused on building its capacity to transform the health care ecosystem in Pierce County. Working with community members, the county government, partner organizations and providers, a care coordination network and services that help improve clients' health outcomes has been developed along with an investment strategy to help fill gaps and grow assets to enrich our community. The focus now is on the third segment of the transformation plan: the creation of a secure, comprehensive, integrated, real-time data system that will help local policy makers, providers, payers and multiple organizations understand and collaborate on clients' needs and progress and answer questions related to population health.

Doing better with tools and real-time data.

Today, care coordination among multiple programs is made much more difficult by fragmented and months-old data. Collecting current and accurate data from clients and the multitude of resources they are accessing will give the members of the collective a significant advantage and better tools to make clinical decisions and for community providers to be aware and intervene if an individual's health condition deteriorates.

Building a solid, encompassing platform.

Organizations use various systems — Excel spreadsheets, EPIC, and tools like those provided by Innovaccer — to collect client data. Our goal is to build a flexible, HIPAA- and HITRUST-compliant platform called a data collective. The data stored in the collective can be manipulated and analyzed to allow multiple organizations to coordinate client care or to help local government determine population health risks to be mitigated.

Organizing a collective.

Elevate Health is convening a group, consisting of partners and potential partners, to determine what data to collect and share and how to govern and protect it. To date, the collective includes CommonSpirit Health (formerly CHI Franciscan), Molina Healthcare, MultiCare,

the Tacoma-Pierce County Health Department, Pierce County Human Services, Sea Mar Community Health Centers and United Way of Pierce County.

Creating a beneficial and agile, new tool for population health.

When fully realized and well-populated with data, the data collective will allow the members to identify and nimbly address not only the health challenges of individual clients, but also gaps in care within a ZIP code or region. In the current pandemic, this tool could be used to locate hotspots, allowing the health department and local providers to respond accordingly. This knowledge will also be invaluable to decision-makers who create health-related policy and allocate funding.

Elements of Approach

The basic elements of the approach are:

1 Community-based population health approach in which every person enrolled in the regional data collective can be reviewed through a 360° lens on a population health-based software platform called Innovaccer. By conducting a risk assessment on every person as they join the system, a composite of the risk factors can be used to create a health plan for each person, including their medical, behavioral, dental, and social determinants of health needs. It closely examines the barriers that exist in the person's life that prevent or interfere with a person becoming healthy or staying healthy.

2 Region-wide data platform allows for easy and bidirectional flow of data from all participating agencies to holistically address a person's needs.

- Data and data sharing drive the system – not waiting for a crisis is critical to the success of this approach, and the data is what enables that.

It allows the system to focus resources on those interventions or supports that have the most impact on the patient, and therefore the system.

- The constant analysis of data coming from the unified regional data platform allows for a real time assessment of critical needs.

3 Region-wide Care Continuum Network that acts as a care traffic control center to assure the necessary linkages occur between the patient and the available community resources.

- These linkages are accomplished through a robust and diverse network of community partners who agree to work with us – health care, behavioral health, oral health, housing, etc.

All partnering agencies make and receive referrals through a “Closed-Loop Referral” system, a referral process on the Innovaccer platform that offers multiple levels of care coordination and links all parts of the care continuum from wellness/primary care to specialty care and in-patient services.

Closed-Loop Referral system tracks progress for each client and allows for easy analyses of our partner agencies and the community health workers they are deploying.

1. Real-time information on progress and gaps
2. Real-time analysis of efficacy of agencies and community health workforce

- Care coordination and collaboration will be requirements of contracted providers.

4 Region-focused investment platform that targets resources on identified gaps in the system.

- It is a mechanism for providing Pierce County residents with a value-based system.
- Reduced complication in the health care system results from reducing the number of Medicaid Managed Care Plans to one.
- Local governance will provide increased transparency and accountability over health care dollars.

Providers and the community will be a part of the governance structure, giving them insight into health care spending.

Providers will be active partners in controlling costs through value-based payment arrangements.

Savings will be invested in community needs, as well as accrue to the state.

Benefits of Approach

The benefits of this population health approach for the behavioral health needs of the population served in Pierce County are numerous and result in real impacts:

1. In this model, **behavioral health is not looked at in a silo**. It is a routine part of the care each person receives. Screening for behavioral health issues is a constant part of all the care provided.
2. It **links behavioral health providers through a common data system** and a common care coordination system. This means that any patient in any behavioral health practice has access to any of the resources along the care continuum that the partnering agencies offer.
3. **Administrative costs will be less** for all provider agencies as billing, reporting, and referral processes are standardized and simplified. Currently, there are many duplicative reporting and referring processes required by systems that do not talk to each other and are incompatible with each other.
4. **Current and long-range gaps in the system are identified in real time** by the robust data analytics capabilities of the data platform.
5. A healthy process of alignment is encouraged and will increase **leverage in rate setting and contract negotiations**.

In a comprehensive community-based population health system, behavioral health providers are fully participating members at the table for planning, financing, and operational decision making with their health, dental, and human service partners. Because the emphasis is on routine and continuous screening, the system becomes much more proactive and emphasizes the importance of behavioral health issues in all aspects of health care delivery.

Community willingness, collaboration and partnership have provided a unique testing ground to build a robust and proven process in which to engage, develop and implement a community-based population health program. Rigorous discipline in the development of such a program ensures it is meeting the wide array of needs for the community, is structured so it is sustainable and valuable, and ensures all stakeholders are realizing value from their contribution.

The Data Strategy Collective *(Continued)*

Integration with Health Systems

Health systems that are fully integrated and partner with community-based organizations play a critical role in advancing community health. Most communities have a continuum of care that has been built locally to manage lives from primary care through specialty care and inpatient services. In Pierce County, Elevate Health embraced the pivotal role of a neutral convener that brought the critical health and human service partners together to identify gaps including community based care coordination that addresses the social determinants of health and barriers in the current system to re-design a system that is value-based. The transformation journey over the past several years has challenged and incentivized the partners to make the necessary practice changes in order to build a region wide system for population health that is inclusive of community health. This new way of health care practice was built on the existing care continuum and added a comprehensive network of care coordination services that linked community-based organizations to provide whole person care. The regional network has created a system that supports a closed loop referral linking all clinical, public health and human services partners to each part of the care continuum ensuring right care at the right time for lower cost.

The ongoing commitment to practice population health by regional stakeholders' centers around an information system or unified health record that provides for a ready flow of needed information to each of the partners

practicing along any part of the care continuum. The public health and human service providers along with the health systems have population data that is critical to understand and manage health and social risk. For example, a client with a history of trauma, behavioral health and substance use disorders presenting with an acute need can be assessed for social risk factors. This data, which can feed into a care continuum network, informs community care traffic control that supports care coordinators who may see the client for social risk factors that can be readily addressed then closing the loop with the provider through the closed loop. This provides a continuum of services utilizing technology integration to community-wide prevention challenges.

Pierce County must address the over-reliance on the involuntary inpatient system, which is the most expensive care, and mostly inadequate to provide restorative care as the patient is discharged once they no longer meet criteria, not once the patient is ready to be treated in the community. Currently, no systemic mechanism for re-allocating funds exists because, again, funding through Managed Care Organizations lacks incentives to invest in community-wide strategies to provide upstream care, and appropriate step-down care. State funding of community-based care, step-down facilities, and prevention strategies will always be uneven and unreliable, and so discourage private investment.

Targeted Use of Additional County Funding

Additional County resources would provide much needed funds to support mental health and substance use disorder treatment services in the region. Other jurisdictions have struggled to leverage sales tax dollars in a way that makes a significant difference in improving behavioral health care; however, Pierce County could leverage the innovative Pierce County ACO model and the Data Strategy Collective to spread and deepen the impact of these funds.

1 Principles for Investments

Significant gaps in the behavioral health care delivery system exist within Pierce County. Any additional revenues raised in the short term will allow for significant improvements over the current system, particularly when coupled and aligned with the Pierce County ACO model and Data Strategy Collective; however, any potential revenues will not be sufficient to address all of the gaps that remain within the system and the county. Addressing all of these gaps will take time. Therefore, investments must be prioritized to address the most critical needs and leverage existing and other potential resources. The following principles serve as a guide for the development of the recommended expenditure categories for these funds. The Principals discussed on page 14 to help guide investment decisions will increase the likelihood that funds are spent to achieve measurable and significant outcomes.

2 Measuring Outcomes

Investments into the services outlined below should lead to improvements in the behavioral health system of care and population health outcomes. In order to truly measure improvements, investments should align with the Pierce County ACO model and the Data Strategy Collective for validating outcomes across a spectrum of conditions. For example:

- Common data elements should be developed and embedded within existing electronic health records and other information technology tools.
- Behavioral health outcomes should be assessed routinely.
- Health care systems will need a valid way to stratify quality measures, in order to address potential gaps among subpopulations and identify groups in most need of quality improvement.

Metrics and Outcomes.

The RSCC recommends the following metrics, linked directly to population health outcomes, be used by the region and Council to measure performance improvements of the system of care:

1. Reduced Suicide Rates.
2. Reduced Emergency Department Utilization Rates of Behaviorally Ill Patients.
3. Reduced Inpatient Recidivism/Readmission Rates in Hospitals, Psych Hospitals, and E&Ts of Behaviorally Ill Patients.
4. Reduced Jail Utilization Rates of Behaviorally Ill Patients.
5. Reduced Youth Emergency Departments Admission Rates (from Mary Bridge).

Improving Access to Care based on 2-1-1 Referral Rates for Behaviorally ill patients.

Measurement Advisory Committee

The performance of funded programs should be measured routinely by a committee of providers, experts in clinical performance measures, and policymakers to advise the ACO Governance body and the Council on progress toward achieving the outcomes. The committee should be established by Elevate Health in consultation with the ACO and Council.

3 Spending Categories

The RSCC recommends that any additional revenues should be allocated in the following categories:

Improving access to care:

Access to care is impeded by the absence of a central coordinating and referral system that includes a “no-wrong-door” approach to access, a warm hand-off, and funding regardless of coverage. Without this system, patients struggle to navigate systems and services, which ultimately exacerbates health care costs.

Investment Opportunities:

- **Expand the Pathways Hub Model:** A current program called the Pathways Hub provides these services to a subset of residents – those meeting one or more key risk factors. Expand the availability of the Pathways model, as well as funding a position that is focused on recruiting and enrolling community referents onto the Pathways platform will result in significant improvement in access to health and social service needs for enrolled participants. Expand the Elevate Health “Pathways Hub” to include community closed-loop care coordination system in which behavioral health patient’s care is managed by a Community Health Worker (CHW) through the Innovaccer technology. This recruitment should be done from an equity lens and include both traditional and non-traditional service agencies. Also included is grants to smaller behavioral health providers and community-based organizations to participate in the program.
- **Expand MCIRT county-wide:** MCIRT is a successful multidisciplinary mobile outreach team comprised of mental health professionals, peer advocates, registered nurses and psychiatric ARNPs who provide support to divert high utilizers of emergency and law enforcement services into more appropriate care, including outreach services into a client’s home. This program currently does not have funding to continue to the Lakewood/Steilacoom expansion past June 2021 and there is currently no funding for clients in Tacoma, Fife, and Dupont.

Impact on short- and long-term outcomes/goals:

Expanded availability of Pathways and MCIRT will directly result in the provision of timely, appropriate care and is expected to reduce over-utilization of Emergency Departments by connecting people to care and other needs, including social determinants of health. These services will result in reduced Emergency Department utilization rates of behaviorally ill patients; reduced inpatient recidivism/readmission rates

in hospitals, psychiatric hospitals, and E&Ts of behaviorally ill patients. They will also help to reduce jail utilization rates of behaviorally ill patients and improve access to care based on 2-1-1 referral rates for behaviorally ill patients.

Measurement methodology:

The Data Strategy Collective will allow for increased transparency of outcome data for individuals involved in health and corrections systems. The availability of these data, ultimately across health systems and payers, will allow for measurable impact of these programs over time.

Other funds leveraged:

Many of the individuals who will engage in these services will be Medicaid-eligible. By tracking outcomes, the County will be able to demonstrate a cost-savings to the Pierce County ACO and its providers. Since the Pierce County ACO will be governed at the local level, these savings can be shared back with the community through investments into the sustainability of these interventions over the long haul.

Prevention & Early Intervention:

Prevention and early intervention services is another important category for investment of additional resources. These services can significantly reduce adolescent and adult serious mental illness and save the system the costs of expensive, intensive care. Screening children with genetic, adverse childhood, and social risk factors help target intervention strategies that build resilience, avoid behavioral health problems all together or prevent existing conditions from worsening.

Investment Opportunities:

- **Fund Three Wraparound with Intensive Services (WISe) teams** to serve non-Medicaid-funded youth/families: WISe uses a team approach to provide comprehensive behavioral health services and supports to individuals, up to 21 years of age, with complex behavioral health needs and their families.

The goal of WISe is for youth to live and thrive in their homes and communities, as well as to avoid or reduce costly and disruptive out-of-home and in some cases out-of-state placements. Little to no capacity currently exists outside Medicaid. This investment would grow capacity to another 30 youth/families.

- **Fund Behavioral Health Care Managers:** School counselors and family support workers attempt to connect families with services, but often lack the time and knowledge of the treatment system to be successful. Few schools in our outlying areas have mental health partnerships. Behavioral Health Care Managers will provide brief mental health treatment and coordinate referrals to community providers for on-going care. This funding would add an additional four BH Managers (from 10 to 14), putting 2 managers in each district. The funding also prioritizes smaller districts and less resourced communities where treatment options may be less available. In addition to funding positions, BH Managers will be trained in brief treatment models such as Cognitive Behavioral Intervention for Trauma in Schools (CBITS) and Cognitive Behavioral Therapy for Anxiety that are endorsed by Health Care Authority and the Evidence Based Practice Institute at University of Washington.
- **Fund Talk Saves Lives initiatives in all Pierce County School Districts:** Talk Saves Lives has been used in school-based initiatives around the county, but funding is often too limited to implement any full-scale program. This funding would implement Talk Saves Lives in every Pierce County School District.
- **Fund the implementation of the PAR Initiative:** Funding for the PAR Initiative would provide free MHFA training county-wide as well as help scale and spread behavioral health screenings and the Zero Suicide Initiative at all physical health clinics county-wide.
- **Fund Outpatient Mental Health and SUD services for those without insurance or unable to access care through their existing coverage (i.e. Medicare):** Due to the economic fallout of COVID 19 the need for behavioral health care is growing significantly based on forecasting by DSHS. Increasing emergency room visits for suicidal ideation and alcohol abuse are early warning signs DSHS is watching. At the same time our rate of uninsured citizens is growing. We should invest funds to ensure that lack of insurance coverage does not limit our community's access to care. Because our region has very limited resources for unfunded populations, we recommend funding priority be given to providers who serve populations disproportionately impacted by COVID 19 and the economic fallout of the pandemic. This funding is estimated to fund over 6,000 hours of MH service.

Impact on short- and long-term outcomes/goals:

Expanded availability of these services will directly result in the provision of timely, appropriate care and help prevent behavioral health crises. This will result in savings to the health care system, particularly for under- and uninsured community members. These services will result in reduced Emergency Department utilization rates of behaviorally ill patients; reduced inpatient recidivism/readmission rates in hospitals, psychiatric hospitals, and E&Ts of behaviorally ill patients, as well as reduced youth Emergency Departments admission rates and suicide rates.

Measurement methodology:

The Data Strategy Collective will allow for increased transparency of outcome data for individuals involved in health and corrections systems. The availability of these data, ultimately across health systems and payers, will allow for measurable impact of these programs over time.

Other funds leveraged:

There is a serious gap in these services for non-Medicaid children/families and adults, despite the fact that such intensive wraparound services significantly reduce the need for expensive crisis and inpatient services. The locally-governed Pierce County ACO can cover the costs of these services for Medicaid recipients, as well as help demonstrate the business case to other payers who do not currently provide this coverage.

Respite Services:

Crisis respite and residential services can help a person stabilize, resolve problems and connect with sources of ongoing support. Crisis residential services can either be an alternative to hospitalization or a step-down setting upon leaving a hospital. In addition, peer-delivered residential crisis alternative models, also known as peer respites, are an additional resource for individuals in crisis.

Investment Opportunities:

- **Fund Mental Health Respite for Adults:** Funding for individualized respite options for those clients who are not able to be in group care settings (ex. CRCs or RTFs). This funding will act as a bridge for clients being served by BHAs who need a temporary, safe setting for stabilization. Flexible and tailored respite options will help divert these individuals from EDs and jails. Respite settings could include motels or with family member/friends with treatment supports.

Impact on short- and long-term outcomes/goals:

Expanded availability of respite services can help a person stabilize, resolve problems and connect with possible sources of ongoing support, which reduces the need for hospitalization and/or jail stays. Expected outcomes include reduced Emergency Department utilization rates of behaviorally ill patients; reduced inpatient recidivism/readmission rates in hospitals, psychiatric hospitals, and E&Ts of behaviorally ill patients. They will also help to reduce jail utilization rates of behaviorally ill patients.

Measurement methodology:

The Data Strategy Collective will allow for increased transparency of outcome data for individuals involved in health and corrections systems. The availability of these data, ultimately across health systems and payers, will allow for measurable impact of these programs over time.

Other funds leveraged:

The majority of the individuals who will engage in these services will be Medicaid-eligible. By tracking outcomes, the County will be able to demonstrate a cost-savings to the ACO and its providers. Since the ACO will be governed at the local level, savings can be shared back with the community through investments into the sustainability of these interventions. Additionally, savings can be expected to accrue to the County based on lower public safety/ jail stay costs.

Less Restrictive Alternatives for People with Serious Mental illness (SMI):

A less restrictive alternative (LRA) is outpatient treatment provided to an individual on release from a psych hospital or who meets criteria for commitment, but an outpatient setting is recommended. The highest utilizers of expensive services frequently fall within this category. At any one time approximately 100 SMI patients are on LRAs. However, the system does not begin to adequately fund the needed intensive services, so LRA patients cycle in and out of psych hospitals, jails and EDs.

Currently, there are three PACT teams in Pierce County with capacity to serve approximately 250 patients (one of which is a forensic PACT for 80 people). Given that it is recommended PACT be available for 50% of the people with severe persistent mental illness in the region, this represents less than half of the capacity needed in Pierce County. Expanding capacity of this effective model can improve patient outcomes and reduce hospitalizations and corrections system involvement.

Investment Opportunities:

- Expand current PACT sites to add 2 additional ACT teams in 2021 and another 1-2 teams in 2022. In addition, the county may also consider funding more flexible, wraparound services that are less intensive. These less-intensive services can maximize Medicaid billing for services provided to Medicaid clients, while using additional resources to provide capacity for non-Medicaid clients.
- **HARPS (Housing Assistance and Recovery Through Peer Services) team** for clients with co-occurring mental health and substance use disorder. Each HARPS team consists of three FTEs (a mental health professional and two certified peer counselors). Also included is money for housing bridge subsidies. The 'bridge' subsidy may be used for rent as well as application fees, security deposits and utilities assistance.

Impact on short- and long-term outcomes/goals:

These programs have been demonstrated to help reduce Emergency Department utilization rates of behavioral ill patients; inpatient recidivism/readmission rates in hospitals, psych hospitals, and E&Ts of behaviorally ill patients; as well as reduce jail utilization rates of people with behavioral health issues. Improvement in these outcomes will achieve significant cost savings for County Corrections as well as the health system.

Measurement methodology:

The Data Strategy Collective will allow for increased transparency of outcome data for individuals involved in health and corrections systems. The availability of these data, ultimately across health systems and payers, will allow for measurable impact of these programs over time.

Other funds leveraged:

A significant number of the individuals who will engage in these services will be Medicaid-eligible. By tracking outcomes, the County will be able to demonstrate a cost-savings to the Pierce County ACO, as well as County Corrections. Since the Pierce County ACO will be governed at the local level, these savings can be shared back with the community through investments into the sustainability of these interventions over the long haul.

Services for Justice-Involved Individuals:

Coordinated behavioral health services for the justice-involved and provide timely care and reduce demand on jails and the courts.

Investment Opportunities:

- **Sustain the Trueblood program funded through contempt fines:** Trueblood programs funded through contempt fines end in June 2021. These programs include pretrial and prosecutorial diversion, a dedicated wraparound team to support those diverted, and five of the six Pierce County co-responders. Additional funding would sustain the Trueblood programming beyond June 2021 and permit expansion to a greater number of justice-involved individuals.

Impact on short- and long-term outcomes/goals:

Reduced jail utilization.

Measurement methodology:

The Data Strategy Collective will allow for increased transparency of outcome data for individuals involved in health and corrections systems. The availability of these data, ultimately across health systems and payers, will allow for measurable impact of these programs over time.

Other funds leveraged:

A significant number of the individuals who will engage in these services will be Medicaid-eligible. By tracking outcomes, the County will be able to demonstrate a cost-savings to the Pierce County ACO, as well as County Corrections. Since the Pierce County ACO will be governed at the local level, these savings can be shared back with the community through investments into the sustainability of these interventions over the long haul.

Conclusion

The RSCC recommends that the region adopt the Medicaid ACO pilot and allocate any additional revenue according to the principles discussed herein and in coordination with the ACO governance body.

Community Education

Mental Health First Aid

Mental Health First Aid is a training course designed for anyone interested in learning more about mental health in order to better identify, support and advocate for those in their community struggling with a mental health disorder. The Tacoma-Pierce County Health Department (TPCHD) offers a limited amount of free training and certification. To find out more about MHFA and to find a local teacher go to: www.tpchd.org/healthy-people/behavioral-health/mental-health-first-aid.

PC Connected Communication Campaign

A diverse group of funders granted a cohort of behavioral health and social service providers by launching a communication campaign in the midst of COVID-19 designed to educate all Pierce County residents about mental/emotional distress they may be experiencing, reinforce positive coping strategies and resiliency, and share information about when and where to seek help. These trainings will also be made available to the general public.

Tacoma-Pierce County Opioid Task Force

The prevention/education workgroup of the Tacoma-Pierce County Opioid Task Force has implemented education, outreach and social marketing to parents and community members to create positive norms and behaviors regarding substance use disorders. These efforts focus on wellness and primary and secondary prevention. www.piercecountywa.gov/6119

Prevention and Early Intervention

Behavioral Health Screening in Primary Care Clinics

Since 2016, CHI Franciscan has implemented depression and anxiety screenings at their WIC clinics in Pierce County to reach as many as 3,000 pregnant women. Other providers, such as MultiCare, SeaMar and Community Health Care (CHC) are increasing behavioral health screenings at most of their primary care clinics.

SBIRT

Korean Women's Association, with funding from Elevate Health, has trained many providers in the Asian American community in the use of SBIRT (Screening, Brief Intervention and Referral to Treatment). SBIRT is an evidence-based

model "used to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs" and can be utilized by layman and professionals alike.

Bi-directional Clinical Integration

Elevate Health, through the Whole Person Care Collaborative, contracted with the University of Washington AIMS (Advancing Integrated Mental Health Solutions) Center to support strong partnerships between physical and behavioral health providers. The Bridge of Hope is one such partnership between HopeSparks and Pediatrics Northwest. This program is the first pediatric collaborative care model in the nation to create truly bi-directional integrated care. Other providers such as Community Health Care (CHC) have similar programs offering on-site behavioral health services in Tacoma and East Pierce County through behavioral health providers Comprehensive Life Resources and Consejo Counseling.

Infant / Early Childhood Mental Health (IECMH)

The Early Intervention system is a set of services available through Pierce County Human Services (PCHS) to families with children under the age of three who are experiencing a developmental delay.

Pierce County and the Early Intervention provider community have been leaders in WA State embedding Infant / Early Childhood Mental Health (IECMH) into the Early Intervention system which focus on building early and secure attachments between caregivers and children to help regulate stress, build early life resilience and reduce the impact of adverse childhood experience (ACE's). Children can now qualify for Early Intervention Programs based solely on social-emotional needs.

School-based Prevention

The Tacoma School District partnered with UW Tacoma's Center for Strong Schools to institute the Whole-Child Initiative which focused on teaching kids social and emotional learning. Provider Comprehensive Life Resources provided behavioral health assessments and group counseling for those who demonstrated concerning behaviors.

In 2019 the Bethel School District partnered with CHC to open the School-based Health Center (SBHC) located at Bethel Middle School which provides all students (and staff) of Bethel School District medical, dental and behavioral health.

Because of the COVID-19 shutdown of schools, the SBHC also closed but continues to offer services through telemedicine or at other CHC clinics. The SBHC is planning to reopen in October 2020 slowly transitioning to in-person care as safety allows.

Most every large school district in Pierce County has a partnership with one or more behavioral health agencies to connect with and deliver services to youth in the district. These services mainly (though not exclusively) serve Medicaid youth.

Consejo Counseling has partnered with multiple schools in cities like Eatonville and Orting to provide on-site counseling and treatment groups for both mental health and addiction services for youth.

The Community Prevention and Wellness Initiative (CPWI) funds 4 coalitions in Pierce County which focus on substance use prevention for youth and provide training for parents and kids as well as prevention fairs. Tacoma, Lakewood, and Spanaway each host two coalitions.

Help Me Grow Pierce County

Help Me Grow Pierce County is a pilot program based on a national model of system improvement which promotes coordination among early childhood providers to create a system of care which “support[s] protective factors among families, so that all children can grow, develop, and thrive.” Through collaboration and coordination, the program aims to reduce dependency filings for children ages birth to 3 in target zip codes, gain population information on services offered and needed and improve child health outcomes by reducing low and very low birth weight babies.

Kids Mental Health Pierce County (KMHPC)

KMHPC is a coalition of providers and community members dedicated to creating a coordinated youth mental health system which provides the right services at the right time and is efficient and navigable by providers and families alike. The aim of KMHPC is “to reduce the number and severity of behavioral health issues in school-age children and youth (K-12) across Pierce County.”

REACH Center

The REACH Center serves young people, ages 16-24, through programs dedicated to furthering their education, finding and workforce development, and through housing support, peer mentoring, legal assistance and mental health resources. REACH

services are specifically designed for “opportunity youth” – those disconnected from school, work and from reaching their potential. Services are accessed by walk-in. No referrals required.

Oasis Youth Center

Oasis Youth Center is a drop-in center which supports LGBTQ youth ages 14-24 and works to create “a safe, affirming space for LGBTQ youth to be proud of who they are with the encouragement they need to become healthy, productive and fully participating members of the community.”

Tacoma Community House

Tacoma Community House is a community-based service center providing immigration, education, employment and advocacy support for immigrants. Annually, they provide 3,500 program services to 3,200 individuals from over 115 countries.

New Journeys

In 2020, through state funding through Beacon Health Options, Comprehensive Life Resources opened a first-episode psychosis (FEP) treatment center called New Journeys. The program exclusively treats patients who have recently experienced their first episode of psychosis. The goal of this early intervention is to teach skills to manage illness in the hope of slowing or possibly reversing the effects of psychosis. The program caseload is 30 individuals and since opening in January 2020 has served a total of 16 people with 5 in screening as of August 2020.

Outpatient Services

Telehealth Services

The UW Partnership Access Line program is a telephone consultation service where primary care providers, emergency departments, and jail behavioral health providers can call 877-WAPSYCH and consult with a psychiatrist about their patient’s behavioral health needs at no charge.

The University of Washington offers the “Telepsychiatry Access Program” (TAP), which contracts with community hospitals to provide psychiatric patient care via telehealth.

Due to the COVID-19 pandemic, most every behavioral health provider in Pierce County is now equipped to deliver telehealth to their clients. Though not a replacement for in-person treatment, this expansion in telehealth certainly increases the ability of providers to reach more clients than ever before.

Cohen Veteran's Network

The Cohen Veteran's Network (CVN) in Lakewood provides "high-quality mental healthcare services accessible to all post-9/11 veterans (including National Guard and Reserves), their families, and the families of active duty service members including spouse or partner, children, parents, siblings, caregivers, and others."

Publicly Funded Mental Health and SUD Outpatient Treatment Agencies

- Asian Counseling Treatment Services (ACTS)
- Asian Counseling Services in Pierce County (MultiCare)
- Catholic Community Services
- Castele Williams & Associates
- Comprehensive Life Resources (CLR)
- Consejo Counseling & Referral Services
- Crossroads Treatment Center
- Foundation for Multicultural Solutions/El Camino
- Greater Lakes Mental Healthcare
- Metropolitan Development Council (MDC)
- MultiCare Behavioral Health
- Northwest Integrated Health
- Olalla Recovery Centers (Olalla Guest Lodge and Gig Harbor Counseling)
- Pierce County Alliance
- Pioneer Human Services
- Point Defiance Aids Projects (Tacoma Needle Exchange)
- Prosperity Wellness Center
- Safe and Sound Recovery
- Sea Mar Community Health Centers
- Sound Integrated Health
- Tacoma-Pierce County Health Department

Wraparound Services**WISe (Wraparound with Intensive Services)**

WISe is a consumer driven, community-based alternative to hospitalization and more restrictive care for youth up to 21 years. The process of WISe is team-based assessment, planning, action, and evaluation. Pierce County has multiple WISe teams staffed by Catholic Community Services, Comprehensive Life Resources, Castele Williams & Associates among others.

FAST (Family Access to Stabilization and Teaming)

FAST offers intensive support services provided to families with children at risk of out of home placement. This is a short-term (up to 90 days) community-based alternative to psychiatric hospitalization or foster care placement provided by Catholic Community Services.

Mobile Community Intervention and Response Team (MCIRT)

MCIRT is a diversionary mobile outreach program comprised of mental health professionals, peer advocates, registered nurses and psychiatric ARNPs who provide support to high utilizers of emergency and law enforcement services. In 2019, MCIRT served 409 unique individuals and provided 4,336 unique services. MCIRT is a program of Comprehensive Life Resources.

Program for Assertive Community Treatment (PACT)

Program for Assertive Community Treatment (PACT) is an evidence-based intervention that provides effective and intensive outreach services for people with severe mental health disorders, who frequently need care in a psychiatric hospital or other crisis service. These clients often have challenges with traditional services, and may have a high risk or history of arrest and incarceration. Pierce County has 2 PACT teams operated by MultiCare and Greater Lakes and another Forensic PACT team also operated by Greater Lakes.

Telecare Community Alternatives Team (TCAT)

Telecare Community Alternatives Team (TCAT) program is a short-term (up to 90 days) transition service for high utilizers using emergency departments (ED). TCAT provides crisis outreach, psych medication support, case management and transportation to stabilize these individuals to potentially reduce their ED usage.

Intensive Residential Treatment (IRT)

The IRT program is designed to provide discharge wraparound services as primary mental health providers for individuals who have been discharged and/or diverted from state hospitals or at risk for psychiatric inpatient hospitalization. The program supports ALSTA facilities (Adult Family Homes, Assisted Living Facilities, Skilled Nursing Facilities) where the client lives by assisting the client with reintegration and transition back into the community after extended hospitalization. The wraparound team staffed by Recovery International provides psychiatric, mental health, nursing, peer support and case management services. The program will support up to 50 clients.

Peer Bridger

Pierce County has 2 Peer Bridger teams which provide short-term community support for recovery during transition from inpatient back into the community. The focus of these programs is to reduce re-hospitalization after discharge from inpatient treatment centers by offering peer-to-peer support in navigating post-discharge barriers. Both these teams are staffed by peer recovery coaches. The programs are administered by Recovery Innovations and Telecare.

Tacoma Fire Department CARES

CARES programs are state-wide expanded fire department-based services as legislated by RCW 35.21.930. CARES is an acronym which stands for Community Assistance Referral and Education Service. As part of the CARES program, TFD has partnered with Tacoma Police Department to coordinate a crisis response team to support first responders with community interactions with patients suffering from acute behavioral and/or substance abuse needs through behavioral health case management.

The case manager or mental health providers can co-respond or self-dispatch and arrive on the scene with first responders to provide much needed support to first responders and community members alike.

Central Pierce Fire Department CARES

Central Pierce FD CARES aims to lower the number of repeat, non-emergency 911 calls by addressing callers' underlying issues and connecting them to physical health, behavioral health, and social service providers to provide long-term support.

Northwest Physicians Network High-Utilizer Group

Though not strictly a community-based service, the Northwest Physicians Network High-Utilizer Group meets monthly to connects high-utilizers of emergency services to resources to reduce unnecessary utilization. The group consists of EMS, law enforcement, behavioral health providers and MCO care coordinators among others who refer their clients to the group to crowd-source solutions and referrals to other services.

Forensic Assertive Community Treatment (FACT)

The Forensic Assertive Community Treatment (FACT) team is the wraparound program exclusively for participants of Pierce County's Felony Mental Health Court. It provides around-the-clock mental health services, medication management, 1:1 weekly therapy, substance abuse treatment, regular urine analysis screens, peer support and housing assistance. FACT is staffed and managed by Greater Lakes Mental Health.

Assisted Outpatient Treatment (AOT)

The AOT program delivers community based mental health services under a court supervision to individuals with severe mental illness who have demonstrated difficulty adhering to prescribed treatment on a voluntary basis. Participants in the program receive services through an Assertive Community Team. The Treatment team provides wrap around community services to include; 1:1 therapy, medication management and monitoring, peer support specialists, housing assistance and case management. AOT is a joint program of Pierce County Superior Court and Comprehensive Life Resources.

Community Re-entry Program (CRP)

The Community Re-entry Program is a forensic transition program for those released from jail who need extra support reintegrating, stabilizing and/or connecting with treatment. It is outreach-focused with the goal of keeping these clients out of both jail and the hospital. The program is administered by Greater Lakes Mental Health with funding from Beacon and the City of Tacoma for housing supports.

Jail Transition Services (JTS)

Jail Transition Services is a jail-based transition program for those preparing to be released and provide 90 days of case management support. The program is administered by Greater Lakes Mental Health with the SUD component provided by Consejo Counseling. JTS can serve anyone regardless of insurance status.

Crisis and Inpatient Services

Mobile Outreach Crisis Team (MOCT)

Pierce County has a robust mobile crisis response for diversion and involuntary detainment which is operated by the Mobile Outreach Crisis Team (MOCT). Members of the MOCT include Certified Peer Specialists, Crisis Intervention Technicians (CITs), and Designated Crisis Responders (DCRs). MOCT employs 21 Designated Crisis Responders, 10 Crisis Intervention Therapists and 2 Peer Support Specialists. The MOCT can be reached by calling the Pierce County Crisis Line at 1-800-576-7764.

Bed Type	Bed Number	Description
Crisis Stabilization	32	These are voluntary short-term (between 3 and 14 days) 16-bed facilities meant to divert those in crisis from law enforcement or 911 involvement. Pierce county has 1 facility opened in Fife and the other will open in Parkland Winter of 2020.
Evaluation and Treatment	64	These are 16-bed facilities offering acute, short-term treatment almost exclusively for those detained involuntarily under an ITA for a mental health condition. There are 4 in Pierce County. E&Ts are not equipped to care for those with acute or chronic health conditions, a traumatic brain injury or dementia. For these patients single bed certification at a community hospital is the only option.
Wellfound Behavioral Health Hospital	60	This is a freestanding behavioral health hospital which offers short-term voluntary and involuntary treatment. Like an E&T, Wellfound is not equipped to take patients with acute or chronic health conditions. By January 2021 there will be 120 beds available.
Residential Treatment Facility	135	Residential treatment facilities (RTF) are licensed, community-based facilities that provide longer term (6-18 months) voluntary inpatient care. Though not intended, they often function as housing supports for individuals who require such services but for whom more appropriate housing is unavailable in Pierce County.
Western State Hospital	84	Western State Hospital is a state psychiatric hospital providing involuntary treatment for individuals with serious or long-term mental illness. Patients enter WSH through the forensic system for evaluation and restoration, or through the civil involuntary treatment system. For the latter system, Pierce County is allotted 84 beds. Long term, the state intends to eliminate all the bed allocations and stand up regional, smaller long-term care facilities.
Secure Withdrawal Management Facility	16	Withdrawal Management Facility offers 24 hours/7 days per week medically supervised chemical dependency detoxification services for adults and youth over the age of 13. There is only one facility of its kind in Pierce County.

Justice-involved Services

Trueblood

Pierce County the Trueblood programs provide the following services:

Crisis Triage and Stabilization Enhancements: Facilities offer a place for individuals recovering from behavioral health crisis to receive stabilization support for a multi-disciplinary treatment team.

Enhanced Peer Support: Support specialists who assist individuals in navigation through the criminal court system, setting recovery goals, connecting to community resources and building relationships.

Forensic Navigators: Participants deemed not competent to stand trial who are elected for conditional release in order to receive services in the community are provided a navigator to ensure compliance with the conditions of their release.

Forensic Evaluators: Doctoral level psychologists who deliver opinions to the courts regarding the mental state and psychological functioning of defendants facing charged.

Forensic Housing and Recovery through Peer Support (HARPS): Team approach with the goal to help participants overcome barriers, find housing and maintain housing.

Forensic Projects for Assistance in Transitions from Homelessness (PATH): Intensive case management of the most at risk individuals.

Mobile Crisis Response: Help keep individuals from being arrested and connect them quickly with services needed. Mental health professions provide timely intervention.

Outpatient Competency Restoration Program (OCRP): OCRP helps defendants achieve the ability to participate in his/her/ their own defense in a community-based setting.

Workforce Development: Educate and trains people to create, sustain and retain a viable workforce that meets the needs of current and future business needs.

Offender Re-Entry Community Safety Program (ORCSP)

ORCSP provides support to designated participants in their transition from prison. ORCSP helps participants be successful in remaining out of corrections, maintaining their mental health, and getting well on the road to recovery and wellness in the community. Participants are selected by DSHS and DOC. If selected, the client is eligible for funding up to five years to help meet their needs. This funding is managed by Greater Lakes.

Pierce County District Court Resource Center

The Pierce County District Court Resource Center (CRC) was created to provide justice-involved individuals and community members access to supportive services and programs in one centralized location. Pierce County District Court (PCDC) recognizes that justice involved individuals may need a variety of supportive services such as substance use/mental health treatment, housing, transportation and employment in order to comply with court conditions and be productive members of the community. Anyone who is in need of services, regardless of justice system involvement, is welcome to utilize the services at the Resource Center. (Excerpts from the CRC handbook).

Crisis Intervention Training (CIT)

Crisis Intervention Training (CIT) is behavioral health training which equips law enforcement and first responders to recognize and deal appropriately with those experiencing a behavioral health crisis. In Pierce County, CIT has been implemented as mandatory for some deputies and corrections officers.

Pierce County Sheriff Co-Responders

The Pierce County Sheriff's Department has a thriving and successful co-responder program with six co-responder positions all Designated Crisis Responders (DCR) employed by the MOCT. A co-responder is a mental health professional who responds with a law enforcement professional to emergency calls with a suspected behavioral health component to divert the individual from jail or the emergency department into appropriate treatment. Both Tacoma and Lakewood Police Departments have similar programs except their co-responders are not DCRs.

Therapeutic Courts

Pierce County District and Superior Courts have five therapeutic courts between them serving those with mental health and substance use disorders.

Felony Drug Court

Founded 25 years ago, Pierce County's Felony Drug Court was one of the first in the country and is the second largest in the state. It continues as a national model for success. Treatment services are provided by Pierce County Alliance who specialize in substance abuse and mental health services including specialty treatment for veterans, persons with gambling problems and medication assisted treatment (MAT). Treatment incorporates current evidence-based practices to include trauma informed care, moral reconnection therapy (MRT) and dialectical behavioral therapy (DBT). The program is a minimum 12-month program. Pierce County Felony Drug Court currently has over 180 participants and has graduated over 1800 since inception.

Felony Mental Health Court

The program is designed to treat felony defendants with a chronic mental illness causing their criminal behavior. Pierce County Superior Court partners with Greater Lakes Mental Health Agency to provide a Forensic Assertive Community Team (FACT). The FACT team provides 24/7 mental health services, medication management, 1:1 weekly therapy, substance abuse treatment, regular UA's, peer support and housing assistance. The program is a minimum of 18 months to graduate. Successful graduates may have their charges dismissed or will receive an exceptional sentence allowing the individual to remain in the community. At the end of 2019, the court had 64 participants, 56 graduates and 7 recidivists since its inception.

Assisted Outpatient Treatment (AOT)

The AOT program delivers community based mental health services under a court supervision to individuals with severe mental illness who have demonstrated difficulty adhering to prescribed treatment on a voluntary basis. Participants in the program receive services through an Assertive Community Team.

The Treatment team provides wrap around community services to include; 1:1 therapy, medication management and monitoring, peer support specialists, housing assistance and case management. AOT is a joint program of Pierce County Superior Court and Comprehensive Life Resources.

Family Recovery Court

In 1999 Pierce County Superior Court partnered with Pierce County Alliance to begin the Family Recovery Court. The court was developed to specifically focus on families who have a current dependency case and children are under the purview of the state due to their parent's drug and alcohol dependency. The goal of this program is to reunify children with their parents by providing substance use treatment, drug testing, job training, parenting education, peer support, visitation specialists and medication assisted treatment (MAT). The program currently has over 50 participants and has had over 400 graduates.

Drug Addiction Reduction Team (DART)

Pierce County District Court Drug Addiction Reduction Team (DART) Court began in November 2016 to combat the opioid epidemic. The National Association of Drug Court Professionals (NADCP) supports the initiative because research proves utilizing evidence-based practices to change behavior is more cost efficient and has better success rates at reducing recidivism than incarceration. As of October 2018, DART has a 72.5% success rate for ALL participants sustaining law abiding behavior.

Housing and Housing Support Services**Capital Funding Projects**

In 2019 the state legislature passed House Bill 1406, authorizing local entities to keep a portion of the sales tax to invest in affordable housing projects. In response, Pierce County Human Services convened a workgroup of local stakeholders, both public and private, to plan how to spend this funding stream to provide the greatest impact to our county.

Landlord Liaison Project (LLP)

Pierce County Human Services is also contracting with local non-profit Associated Ministries to expand current housing offerings through the Landlord Liaison Project (LLP). This program provides support to landlords and property owners willing to work with housing agencies to rent to high-barrier households. The LLP provides incentives for property partners such as access to Risk Mitigation Funds, rent-ready tenants, educational tools for tenants and property partners, and 24-hour support services. By building relationships with landlords, the LLP hopes to expand affordable housing availability in the

region. Since September 2018 the LLP has built relationships with 42 property partners plus 49 individual owners and has housed 61 households.

Foundational Community Supports (FCS)

Foundational Community Supports (FCS) is a program offering benefits for supportive housing and supported employment through Amerigroup for Medicaid-eligible beneficiaries with complex needs. These are services which allow clients to maintain housing once they secure it.

The Program for Assistance in Transition from Homelessness (PATH)

The Program for Assistance in Transition from Homelessness (PATH) is an assertive homeless outreach team which connects people to supportive housing and services focusing on individuals with severe mental illness (SMI) or co-occurring SUD. Pierce County has two PATH teams staffed by Comprehensive Life Resources and Greater Lakes Mental Health. There is no capacity limit for this program.

Community Builder

The Community Builder program helps transition people from inpatient care to supportive housing and is provided through Recovery Innovations and serves around 40 clients.

Veteran's Housing Task Force

For the veteran population, the Pierce County Human Services Veteran's Assistance and Homeless Programs have also convened a task force to assess local housing and services for veterans. The work focuses on filling gaps in housing and support services.

Type	Definition	No.
Emergency Shelter	Any facility with overnight sleeping accommodations primarily to provide temporary shelter for the homeless.	834
Rapid Rehousing	RRH projects provide supportive services and/or rental assistance (from 0-24 months) as necessary to help a homeless individual or family, with or without disabilities, move as quickly as possible and maintain permanent housing.	778
Transitional Housing	Any type of housing that the client can stay in for up to 24 months and receive supportive services.	190
Permanent Supportive Housing	Permanent housing in which supportive services are provided to assist homeless persons with a disability and a documented year of homelessness to live independently.	1020
Other Permanent Housing	Permanent housing that provides supportive services but does not limit eligibility to individuals with disabilities or homelessness.	421
Total		3243

