



To: Mayor and City Councilmembers
 From: Tho Kraus, Assistant City Manager/Chief Financial Officer
 Through: John J. Caulfield, City Manager
 Date: April 26, 2021
 Subject: 2020 Year-End Financial Report

Introduction

The intent of the financial report is to provide an overview of activity in all funds through December 31, 2020. Additionally, performance measures and other data reporting are included at the end of this report.

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COVID-19 Financial Impact and Action Strategies

On March 3, 2020, the City Manager issued a directive to pause all general government expenditures to address the projected decrease in General Fund revenues. The directive will remain in place along with the following other action strategies to mitigate the downturn in revenue collections for 2020 and into 2021 caused by the impact of COVID-19.

These other action strategies include:

- All current and future vacant positions (regular full-time, regular part-time, limited term, temporary, interns, seasonal) will not be filled for the foreseeable future. There may be exceptions given funding sources, legal mandates and/or reporting requirements.
- All discretionary spending (i.e. supplies, travel, training, overtime, equipment, temporary help, etc.) are on hold indefinitely. Only those expenditures related to basic services (e.g., employee compensation; mandated training & certifications; basic services such as street maintenance, park maintenance, public safety, code enforcement, code compliance, ROW maintenance, street sweeping; and community outreach and information).
- Anything not covered above shall be approved in advance after review by the Assistant City Manager/Chief Financial Officer and City Manager.
- Fleet & equipment, information technology, and property management projects and replacement shall only include essential items as well as those that will be completed by December 31, 2020. All other projects and purchases will be will be considered as part of the development of the 2021-2022 Proposed Biennial Budget dependent upon the state of the economy.
- Transportation, parks and sewer improvement projects will continue as planned for 2020 given these projects are funded with very limited general government funds.
- Excess real estate excise taxes (REET) will be set aside to offset any decrease in 2020 REET collections and to ensure payment of debt service in 2020 and 2021.

The General/Street O&M expenditures savings is consistent with the City Manager's directive and action strategies.

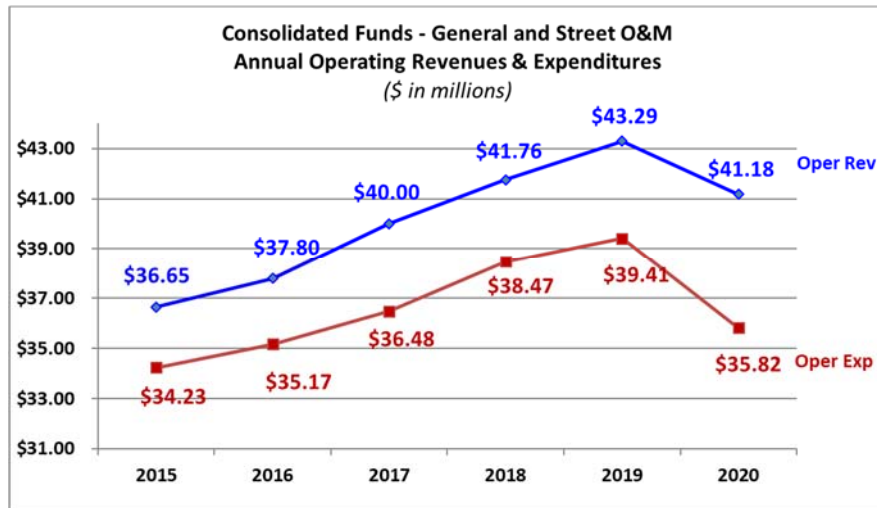
Consolidated Funds - General/Street O&M

The funds are combined in this presentation, as these two funds are the City's primary general governmental operating funds. In 2020, the General Fund provided an annual subsidy of \$981K, which equates to 53% of the Street O&M Fund sources.

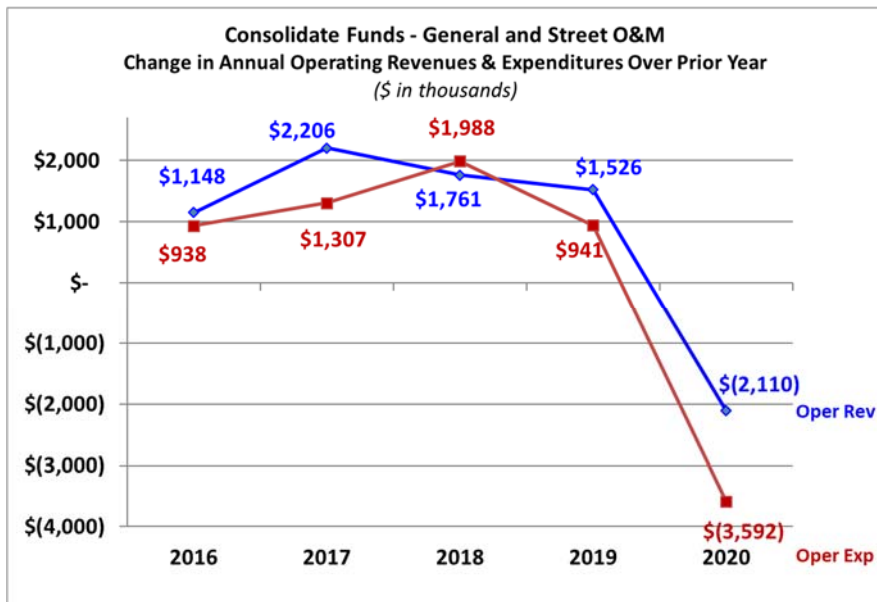
Consolidated General & Street O&M Funds	2015 Annual Actual	2016 Annual Actual	2017 Annual Actual	2018 Annual Actual	2019 Annual Actual	2020 Annual Actual
Operating Revenue	\$ 36,648,190	\$ 37,796,664	\$ 40,002,901	\$ 41,764,092	\$ 43,289,960	\$ 41,179,677
Operating Expenditures	\$ 34,234,619	\$ 35,172,853	\$ 36,480,054	\$ 38,468,132	\$ 39,409,137	\$ 35,817,073
Operating Income / (Loss)	\$2,413,571	\$2,623,811	\$ 3,522,847	\$ 3,295,960	\$ 3,880,823	\$ 5,362,604

The following table and charts provide a comparison of operating revenues, operating expenditures and the resulting operating income/loss for the current and historical years.

The following graph illustrates the total current budgeted and historical operating revenues and expenditures.



The following graph illustrates the change in total revenues collected and expenditures compared to the prior year.



Consolidated Funds – General and Street O&M Ending Fund Balance and Cash

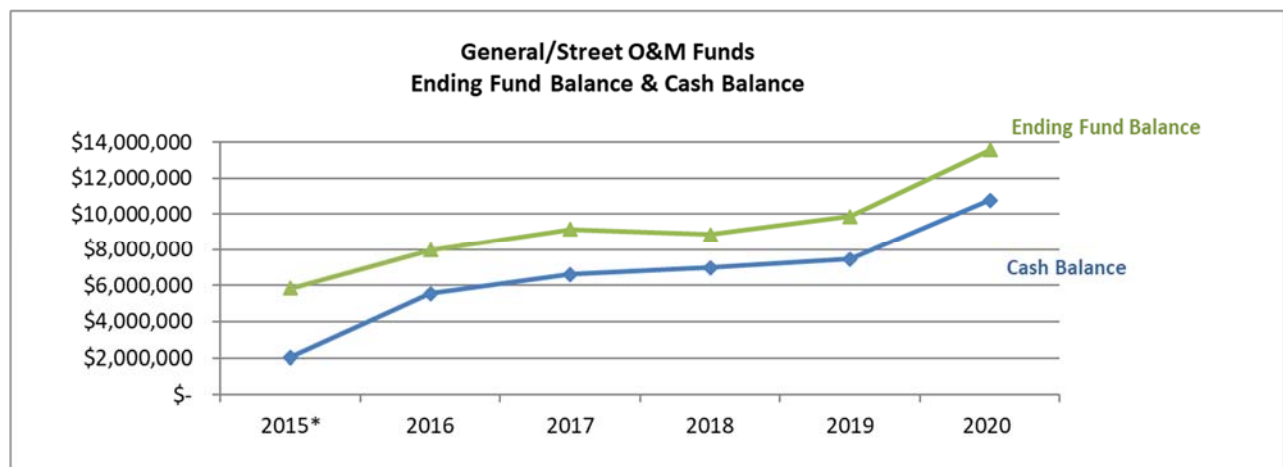
In support of the City's financial integrity, the City Council adopted on September 15, 2014, a set of financial policies including fund balance reserves totaling 12% of General/Street O&M Funds operating revenues. In 2020, this 12% equates to \$4.93M as follows:

- **2% General Fund Contingency Reserves:** The purpose of this reserve is to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations which could not have been reasonably anticipated at the time the original budget was prepared. A 2% reserve fund based on the General/Street O&M Funds operating revenues equates to \$824K.
- **5% General Fund Ending Fund Balance Reserves:** The purpose of this reserve is to provide financial stability, cash flow for operations and the assurance that the City will be able to respond to revenue shortfalls with fiscal strength. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to \$2.06M.
- **5% Strategic Reserves:** The purpose of this reserve is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major unanticipated events. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to \$2.06M.

The following table and graph below provides the current and historical General/Street O&M Funds ending balance and cash & investment.

Year	Total Ending Fund Balance	Cash
2015*	\$ 5,848,860	\$ 2,043,548
2016	\$ 7,975,155	\$ 5,545,118
2017	\$ 9,163,535	\$ 6,634,879
2018	\$ 8,847,536	\$ 6,986,782
2019	\$ 9,878,841	\$ 7,483,611
2020	\$ 13,573,123	\$ 10,776,946

* Lower cash balance due to providing \$1.8M in short-term/temporary interfund loans.



General & Street O&M Funds Combined Summary	2019 Actual	2020			2020 YTD Actual vs 2019 YTD Actual		2020 YTD Actual vs 2020 YTD Budget	
		Adopted Bdgt	Revised Bdgt	Actual	Over / (Under)		Over / (Under)	
					\$ Chg	% Chg	\$ Chg	% Chg
REVENUES:								
Property Tax	\$ 7,159,443	\$ 7,202,400	\$ 7,400,000	\$ 7,259,756	100,314	1.4%	(140,244)	-1.9%
Local Sales & Use Tax	11,955,004	9,951,100	10,630,000	11,946,044	(8,960)	-0.1%	1,316,044	12.4%
Sales/Parks	663,655	620,900	650,900	671,080	7,425	1.1%	20,180	3.1%
Brokered Natural Gas Use Tax	50,477	30,000	40,000	39,494	(10,983)	-21.8%	(506)	-1.3%
Criminal Justice Sales Tax	1,179,058	1,111,200	1,166,200	1,213,087	34,029	2.9%	46,887	4.0%
Admissions Tax	504,879	496,000	496,000	96,599	(408,281)	-80.9%	(399,401)	-80.5%
Utility Tax	5,575,351	5,745,800	5,415,800	5,402,943	(172,408)	-3.1%	(12,857)	-0.2%
Leasehold Tax	9,779	12,000	5,000	6,903	(2,876)	-29.4%	1,903	38.1%
Gambling Tax	3,099,813	2,801,000	2,801,000	1,910,429	(1,189,383)	-38.4%	(890,571)	-31.8%
Franchise Fees	4,145,138	4,232,100	4,335,700	4,289,904	144,766	3.5%	(45,796)	-1.1%
Development Service Fees (CED)	1,749,026	1,744,000	1,744,000	2,252,765	503,739	28.8%	508,765	29.2%
Permits & Fees (PW)	154,287	112,500	112,500	147,236	(7,051)	-4.6%	34,736	30.9%
License & Permits (BL, Alarm, Animal)	415,674	384,000	421,525	354,013	(61,661)	-14.8%	(67,512)	-16.0%
State Shared Revenues	1,985,974	2,118,300	2,041,300	2,188,859	202,885	10.2%	147,559	7.2%
Intergovernmental	528,086	576,450	424,134	453,830	(74,256)	-14.1%	29,696	7.0%
Parks & Recreation Fees	279,541	288,700	313,700	127,720	(151,821)	-54.3%	(185,980)	-59.3%
Police Contracts, including Extra Duty	1,363,913	1,149,500	1,149,500	1,129,300	(234,613)	-17.2%	(20,200)	-1.8%
Other Charges for Services	5,384	4,500	4,500	18	(5,366)	-99.7%	(4,482)	-99.6%
Fines & Forfeitures - Municipal Court	812,773	860,900	783,400	608,159	(204,613)	-25.2%	(175,241)	-22.4%
Fines & Forfeitures - Camera Enforcement	950,064	700,000	700,000	635,004	(315,061)	-33.2%	(64,996)	-9.3%
Miscellaneous/Interest/Other	417,942	133,700	142,964	161,833	(256,108)	-61.3%	18,869	13.2%
Interfund Transfers	284,700	284,700	284,700	284,700	-	0.0%	-	0.0%
Subtotal Operating Revenues	\$ 43,289,960	\$ 40,559,750	\$ 41,062,823	\$ 41,179,677	\$ (2,110,283)	-4.9%	\$ 116,854	0.3%
EXPENDITURES:								
City Council	135,995	136,853	155,073	134,101	(1,894)	-1.4%	(20,972)	-13.5%
City Manager	722,760	716,460	735,971	636,362	(86,398)	-12.0%	(99,609)	-13.5%
Municipal Court	1,958,515	2,158,419	2,165,074	1,853,556	(104,959)	-5.4%	(311,519)	-14.4%
Administrative Services	1,775,396	1,863,255	1,877,297	1,840,554	65,158	3.7%	(36,743)	-2.0%
Legal	1,706,817	1,681,540	1,688,196	1,430,939	(275,878)	-16.2%	(257,258)	-15.2%
Community & Economic Development	2,266,964	2,223,800	2,353,919	2,188,040	(78,924)	-3.5%	(165,880)	-7.0%
Parks, Recreation & Community Services	2,903,440	2,821,605	2,986,335	2,407,609	(495,831)	-17.1%	(578,726)	-19.4%
Police	24,953,309	25,369,543	25,950,745	22,929,739	(2,023,570)	-8.1%	(3,021,006)	-11.6%
Street Operations & Engineering	2,392,808	\$2,377,017	2,443,302	\$1,807,679	(585,130)	-24.5%	(635,623)	-26.0%
Non-Departmental	121,530	133,960	133,960	107,234	(14,296)	-11.8%	(26,726)	-20.0%
Interfund Transfers	471,603	475,656	476,487	481,260	9,657	2.0%	4,773	1.0%
Subtotal Operating Expenditures	\$ 39,409,137	\$ 39,958,108	\$ 40,966,359	\$ 35,817,073	(3,592,065)	-9.1%	(5,149,287)	-12.6%
OPERATING INCOME (LOSS)	\$ 3,880,823	\$ 601,642	\$ 96,464	\$ 5,362,604	\$ 1,481,781	38.2%	\$ 5,266,140	5459.2%
OTHER FINANCING SOURCES:								
Grants, Contrib, 1-Time Source	544,624	143,250	3,705,318	3,436,276	2,891,652	530.9%	(269,042)	-7.3%
Transfers In	-	-	-	-	-	n/a	-	n/a
Subtotal Other Financing Sources	\$ 544,624	\$ 143,250	\$ 3,705,318	\$ 3,436,276	\$ 2,891,652	530.9%	\$ (269,042)	-7.3%
OTHER FINANCING USES:								
Capital & Other 1-Time	1,731,045	253,743	4,574,369	4,089,922	2,358,876	136.3%	(484,447)	-10.6%
Interfund Transfers	1,663,097	880,000	1,014,676	1,014,676	(648,421)	-39.0%	-	0.0%
Subtotal Other Financing Uses	\$ 3,394,142	\$ 1,133,743	\$ 5,589,045	\$ 5,104,598	\$ 1,710,455	50.4%	\$ (484,447)	-8.7%
Total Revenues and Other Sources	\$ 43,834,584	\$ 40,703,000	\$ 44,768,141	\$ 44,615,952	\$ 781,369	1.8%	\$ (152,188)	-0.3%
Total Expenditures and other Uses	\$ 42,803,280	\$ 41,091,851	\$ 46,555,404	\$ 40,921,670	\$ (1,881,609)	-4.4%	\$ (5,633,733)	-12.1%
Beginning Fund Balance:	\$ 8,847,537	\$ 5,256,027	\$ 9,878,841	\$ 9,878,841	\$ 1,031,304	11.7%	\$ -	0.0%
Ending Fund Balance:	\$ 9,878,841	\$ 4,867,176	\$ 8,091,578	\$ 13,573,123	\$ 3,694,282	37.4%	\$ 5,481,545	67.7%
Ending Fund Balance as a % of Oper Rev	22.8%	12.0%	19.7%	33.0%				
Reserve - Total Target 12% of Oper Rev:	\$ 5,194,795	\$ 4,867,169	\$ 4,927,539	\$ 4,941,561				
2% Contingency Reserves	\$ 865,799	\$ 811,195	\$ 821,256	\$ 823,594				
5% General Fund Reserves	\$ 2,164,498	\$ 2,027,988	\$ 2,053,141	\$ 2,058,984				
5% Strategic Reserves	\$ 2,164,498	\$ 2,027,988	\$ 2,053,141	\$ 2,058,984				
Undesignated/Reserved for 2021-2022 Budgets	\$ 4,684,046	\$ 6	\$ 3,164,039	\$ 8,631,562				

Note: Undesignated/Reserved Balances are one-time funds and per the city's financial policies may not be used for ongoing operations.

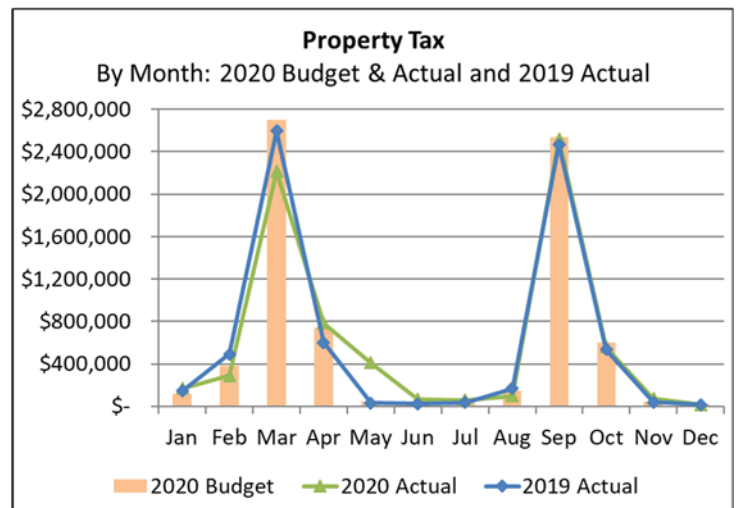
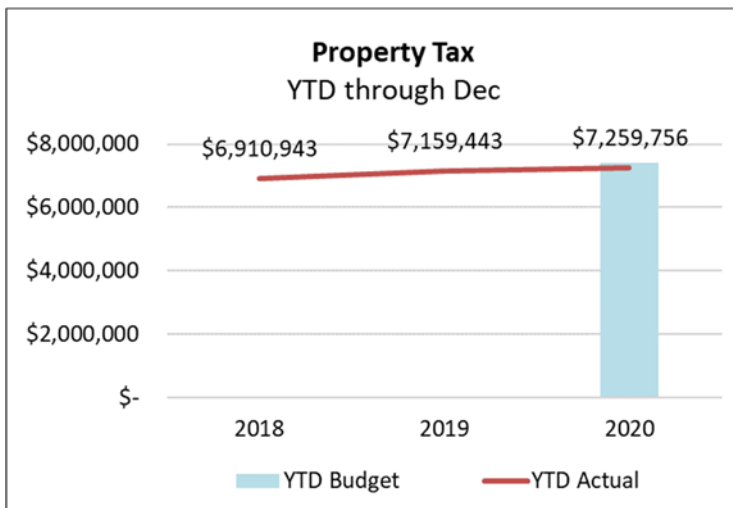
\$1.8M of ending fund balance is needed to implement the proposed carry forward budget adjustment.

Property Tax

A property tax rate is placed on each piece of property within the City and is used for general governmental purpose. The rate is expressed in “dollars per \$1,000 assessed value (AV), and is a function of the property tax levy permitted by law and adopted by the City Council. In the City of Lakewood, as in other Washington cities, the maximum regular levy cannot exceed \$3.60, which includes the maximum regular levy of \$3.375 plus an additional \$0.225 per \$1,000 AV to provide for the Firemen’s Pension Fund. Property tax is assessed on land, buildings, and residential homes, and on inventory and improvements to commercial property.

Levy Rate Per \$1,000 Assessed Value			
Taxing District	2018	2019	2020
City of Lakewood	\$ 1.15	\$ 1.03	\$ 0.98
Emergency Medical Services	0.48	0.44	0.50
Flood Control	0.08	0.08	0.10
Pierce County	1.23	1.13	1.05
Port of Tacoma	0.18	0.18	0.18
Rural Library	0.43	0.50	0.47
School District	4.96	2.88	3.78
Sound Transit	0.23	0.21	0.20
Washington State	2.91	2.62	3.01
West Pierce Fire District	2.78	2.48	2.81
Total Levy Rate	\$ 14.43	\$ 11.54	\$ 13.08

Property Tax Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 123,438	\$ 144,853	\$ 114,968	\$ 167,149	\$ 22,296	15.4%	\$ 52,181	45.4%
Feb	306,699	492,293	381,550	288,602	(203,691)	-41.4%	(92,948)	-24.4%
Mar	2,512,460	2,595,070	2,698,591	2,212,886	(382,184)	-14.7%	(485,705)	-18.0%
Apr	728,230	601,934	742,945	786,517	184,583	30.7%	43,572	5.9%
May	38,834	32,454	44,283	412,020	379,566	1169.6%	367,737	830.4%
Jun	19,413	25,420	25,609	66,088	40,668	160.0%	40,479	158.1%
Jul	49,435	37,309	42,976	59,647	22,338	59.9%	16,671	38.8%
Aug	115,497	168,603	142,979	99,526	(69,077)	-41.0%	(43,453)	-30.4%
Sep	2,499,961	2,468,943	2,539,475	2,517,610	48,667	2.0%	(21,865)	-0.9%
Oct	467,672	535,490	601,319	559,245	23,755	4.4%	(42,074)	-7.0%
Nov	29,935	41,237	42,281	73,883	32,646	79.2%	31,602	74.7%
Dec	19,369	15,837	23,023	16,583	746	4.7%	(6,440)	-28.0%
Total Annual	\$ 6,910,943	\$ 7,159,443	\$ 7,400,000	\$7,259,756	\$ 100,313	1.4%	\$ (140,244)	-1.9%
AV (in billions)	\$6.00	\$6.93	\$7.46	\$7.46				
5-Year Ave Change (2016 - 2020):		1.9%						

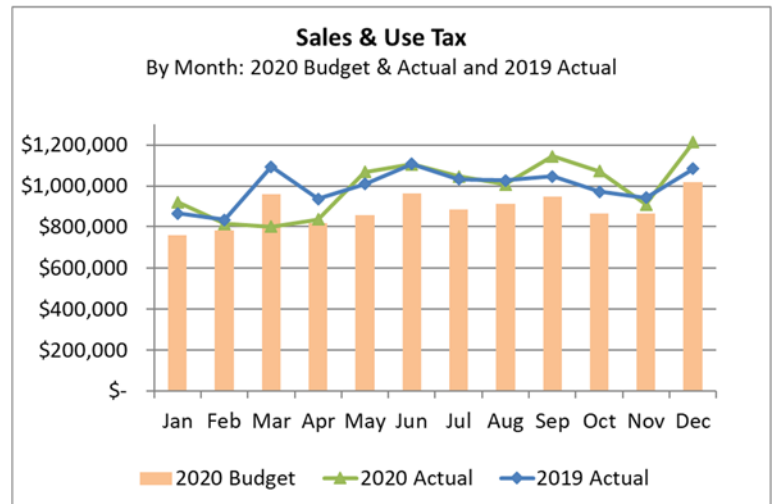
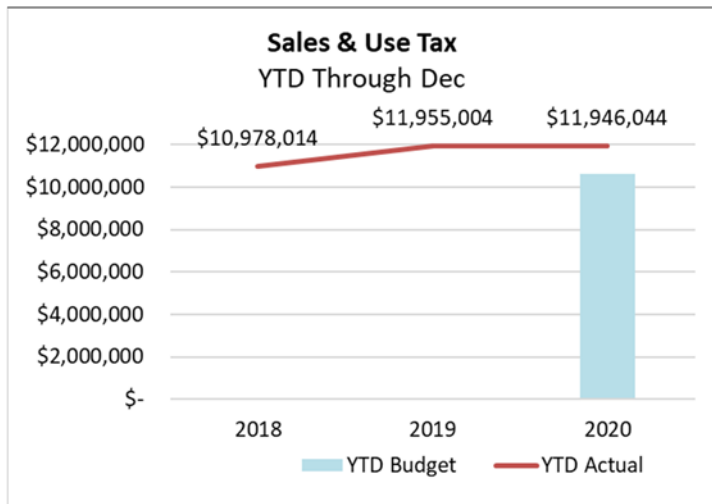


Sales & Use Tax

The City imposes a sales and use tax of 1% to fund general government programs. Of this total, 15% is provided to Pierce County per state law. The City imposes both the basic 0.5% and the optional 0.5% sales and use tax. This tax is imposed on personal and business purchases of tangible property. The retail sales tax is also assessed on some services such as repairs and construction. The City receives 1% of the sales tax rate. Of the 1%, the City receives 0.84% (Pierce County receives 15% of the 1% and the State receives 1% of the 1% leaving 0.84% to the City).

Agency	Rate
State of Washington	6.50%
City of Lakewood	1.00%
Criminal Justice Sales Tax	0.10%
Pierce Transit	0.60%
Sound Transit	1.40%
Pierce County Juvenile Facilities	0.10%
Zoo-Park Fee	0.10%
South Sound 911	0.10%
Total Tax on Sales & Use	9.90%

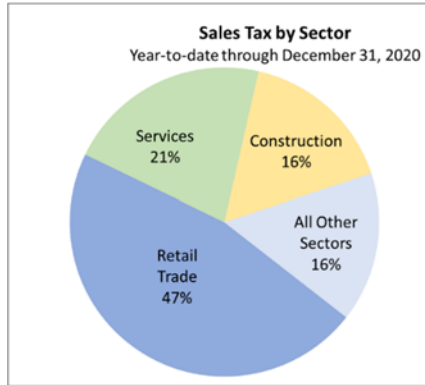
Sales Tax								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
					2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
			Budget	Actual	\$	%	\$	%
Jan	\$ 777,046	\$ 866,122	\$ 759,656	921,305	\$ 55,183	6.4%	\$ 161,649	21.3%
Feb	756,096	834,944	783,774	815,257	(19,687)	-2.4%	31,483	4.0%
Mar	957,541	1,094,051	958,602	801,220	(292,831)	-26.8%	(157,382)	-16.4%
Apr	824,513	936,605	818,231	835,856	(100,749)	-10.8%	17,625	2.2%
May	882,494	1,009,891	856,431	1,069,435	59,544	5.9%	213,004	24.9%
Jun	988,945	1,106,875	961,410	1,105,668	(1,207)	-0.1%	144,258	15.0%
Jul	876,871	1,033,260	885,126	1,047,578	14,318	1.4%	162,452	18.4%
Aug	930,324	1,027,630	911,899	1,008,016	(19,614)	-1.9%	96,117	10.5%
Sep	1,003,916	1,047,083	946,773	1,145,841	98,758	9.4%	199,068	21.0%
Oct	908,774	972,142	864,928	1,072,199	100,057	10.3%	207,271	24.0%
Nov	983,643	942,492	865,624	909,197	(33,295)	-3.5%	43,573	5.0%
Dec	1,087,851	1,083,910	1,017,546	1,214,472	130,562	12.0%	196,926	19.4%
Annual Total	\$ 10,978,014	\$ 11,955,004	\$ 10,630,000	\$ 11,946,044	\$ (8,961)	-0.1%	\$ 1,316,044	12.4%
Annual Sales (in billions)	\$1.31	\$1.42	\$1.27	\$1.42				
5-Year Ave Change (2016 - 2020):		6.0%						



Sales & Use Tax by Sector							
Year-to-date through December							
Sector	Actual		Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2019				
	2019	2020	\$	%			
Retail Trade	\$ 5,336,152	\$ 5,570,401	\$ 234,248	4.4%	\$ 152	29%	Miscellaneous Store Retailers
					\$ 102	22%	Building Material and Garden Equipment and Supplies
					\$ 58	16%	Food and Beverage Stores
					\$ 51	10%	General Merchandise Stores
					\$ 27	4%	Nonstore Retailers
					\$ 16	7%	Health and Personal Care Stores
					\$ 13	31%	Miscellaneous Manufacturing
					\$ 9	8%	Gasoline Stations
					\$ 4	2%	Electronics and Appliance Stores
					\$ 1	1%	Sporting Goods, Hobby, Musical Instr, & Books
					\$ (39)	-17%	Furniture and Home Furnishings Stores
					\$ (79)	-25%	Clothing and Clothing Accessories Stores
					\$ (80)	-6%	Motor Vehicle and Parts Dealers
Services	2,753,800	2,552,300	(201,500)	-7.3%	\$(173)	-12%	Food Services and Drinking Places
					\$(44)	-10%	Repair and Maintenance
					\$(39)	-35%	Amusement, Gambling, and Recreation Industries
					\$(35)	-27%	Accommodation
					\$(6)	-7%	Personal and Laundry Services
					\$(6)	-5%	Professional, Scientific, and Technical Services
					\$(5)	-17%	Hospitals
					\$(4)	-37%	Miscellaneous Manufacturing
					\$ 7	53%	Waste Management and Remediation Services
					\$ 108	37%	Administrative and Support Services
Construction	1,973,702	1,955,479	(18,223)	-0.9%	\$(77)	-6%	Construction of Buildings
					\$ 30	10%	Heavy and Civil Engineering Construction
					\$ 30	6%	Specialty Trade Contractors
Wholesale Trade	558,051	520,584	(37,467)	-6.7%	\$(35)	-9%	Merchant Wholesalers, Durable Goods
					\$(4)	-73%	Miscellaneous Manufacturing
					\$(2)	-41%	Wholesale Electronic Markets and Agents and Broker
					\$ 5	3%	Merchant Wholesalers, Nondurable Goods
Information	478,662	483,440	4,778	1.0%	\$ 46	269%	Other Information Services
					\$ 20	62%	Publishing Industries (except Internet)
					\$(22)	-6%	Telecommunications
					\$(38)	-81%	Motion Picture and Sound Recording Industries
Finance, Insurance, Real Estate	468,153	469,212	1,059	0.2%	\$ 11	3%	Rental and Leasing Services
					\$ 3	23%	Securities, Commodity Contracts, and Other Financial
					\$ 1	55%	Insurance Carriers and Related Activities
					\$(3)	-31%	Real Estate
					\$(10)	-13%	Credit Intermediation and Related Activities
Manufacturing	191,775	169,659	(22,116)	-11.5%	\$(18)	-45%	Printing and Related Support Activities
					\$(10)	-1459%	Primary Metal Manufacturing
					\$(8)	-30%	Miscellaneous Manufacturing
					\$(4)	-36%	Machinery Manufacturing
					\$(3)	-14%	Apparel Manufacturing
					\$ 3	40%	Wood Product Manufacturing
					\$ 4	40%	Plastics and Rubber Products Manufacturing
					\$ 5	81%	Beverage and Tobacco Product Manufacturing
					\$ 7	55%	Nonmetallic Mineral Product Manufacturing
Government	20,074	29,501	9,427	47.0%	\$ 9	93%	Govt/Unclassifiable
Other	174,635	195,469	20,835	11.9%	\$ 25	23%	Unknown
					\$ 3	38%	Miscellaneous Manufacturing
					\$(4)	-14%	Support Activities for Transportation
					\$(4)	-19%	Transit and Ground Passenger Transportation
Total	\$ 11,955,004	\$ 11,946,044	\$ (8,961)	-0.1%			

Note on Wholesale Sales Tax Classification: Sales tax applies if the buyer does not have a reseller permit or exemption certificate. Additionally, purchases made for personal or household use is not exempt from sales tax. This includes items used in a business that are not resold, such as office supplies, tools, equipment and equipment rentals.

Retail trade, the largest economic sector, accounts for 47% of collections, followed by services and construction, which account for 21% and 16%, respectively.



Top 10 Taxpayers (Grouped by Sector)				
Year-to-date through December				
Sector	2019	2020	Over / (Under)	
			Change from 2019	
			\$	%
General Merchandise Stores	\$ 820,483	\$ 848,771	\$ 28,288	3.4%
Motor Vehicle and Parts Dealers	407,947	426,800	18,854	4.6%
Building Material, Garden Equip & Supplies	243,931	313,204	69,273	28.4%
Marketplace Fairness	157,863	268,037	110,174	69.8%
Heavy and Civil Engineering Construction	190,935	251,415	60,479	31.7%
Rental and Leasing Services	171,981	191,503	19,522	11.4%
Other	104,171	131,816	27,645	26.5%
Administrative and Support Services	96,346	188,779	92,432	95.9%
Construction of Buildings	24,624	124,367	99,743	405.1%
Total	\$ 2,218,280	\$ 2,744,692	\$ 526,412	23.7%

The Marketplace Fairness Act, effective January 1, 2018, resulted in an increase in sales tax distributions for all cities and counties, but also eliminated the SST mitigation payments that many cities and counties have received since 2008. SST mitigation helped compensate jurisdictions for sales tax revenues that were lost when the state switched from an origin-based to destination-based sales tax for delivery of goods. As jurisdictions receive increased sales tax revenues from internet and remote sales, their SST mitigation payments are reduced by a corresponding amount, and all mitigation payments will cease as of October 1, 2019. The City's SST mitigation ceased mid-2018 since sales tax from the Marketplace Fairness Act exceeded SST mitigation.

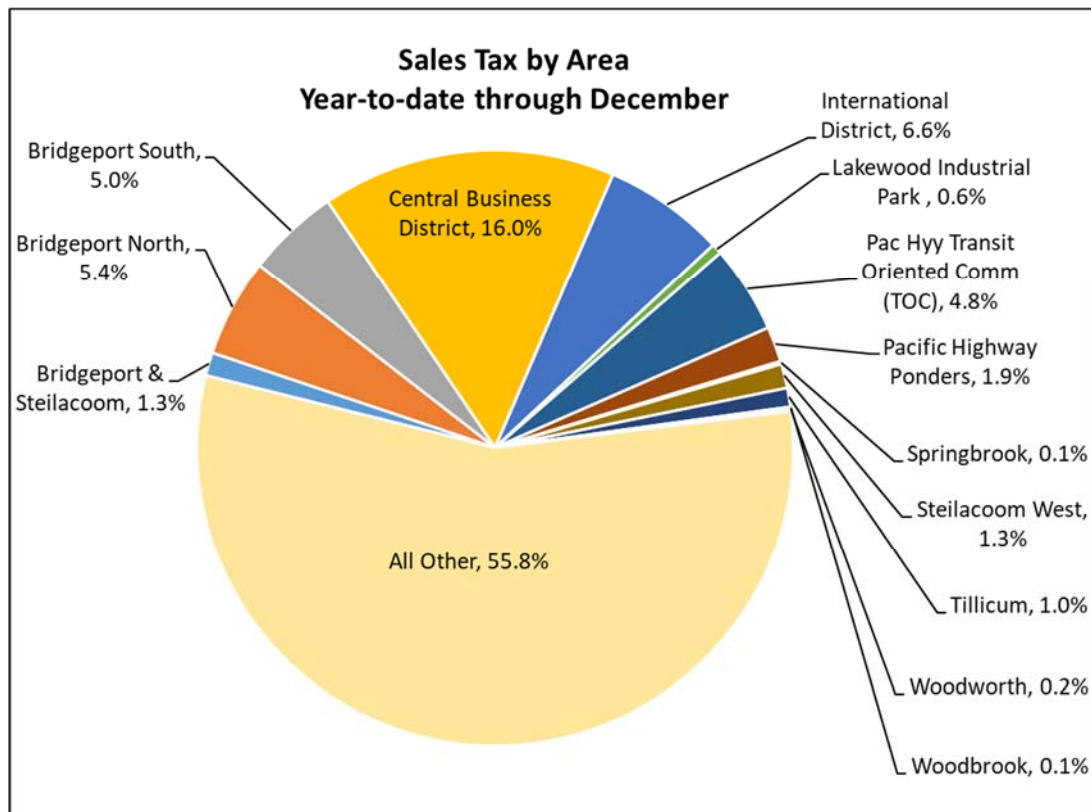
Marketplace Fairness Act				
Year	AWC Annual Est	Annual Actual	Over/Under Estimate	
			\$	%
2018	\$ 83,017	\$ 121,932	\$ 38,915	46.9%
2019	\$ 254,620	\$ 157,863	\$ (96,757)	-38.0%
2020	\$ 325,104	\$ 268,037	\$ (57,067)	-17.6%
2021	\$ 364,509			
2022	\$ 397,231			
2023	\$ 433,026			
Total	\$ 1,857,507			

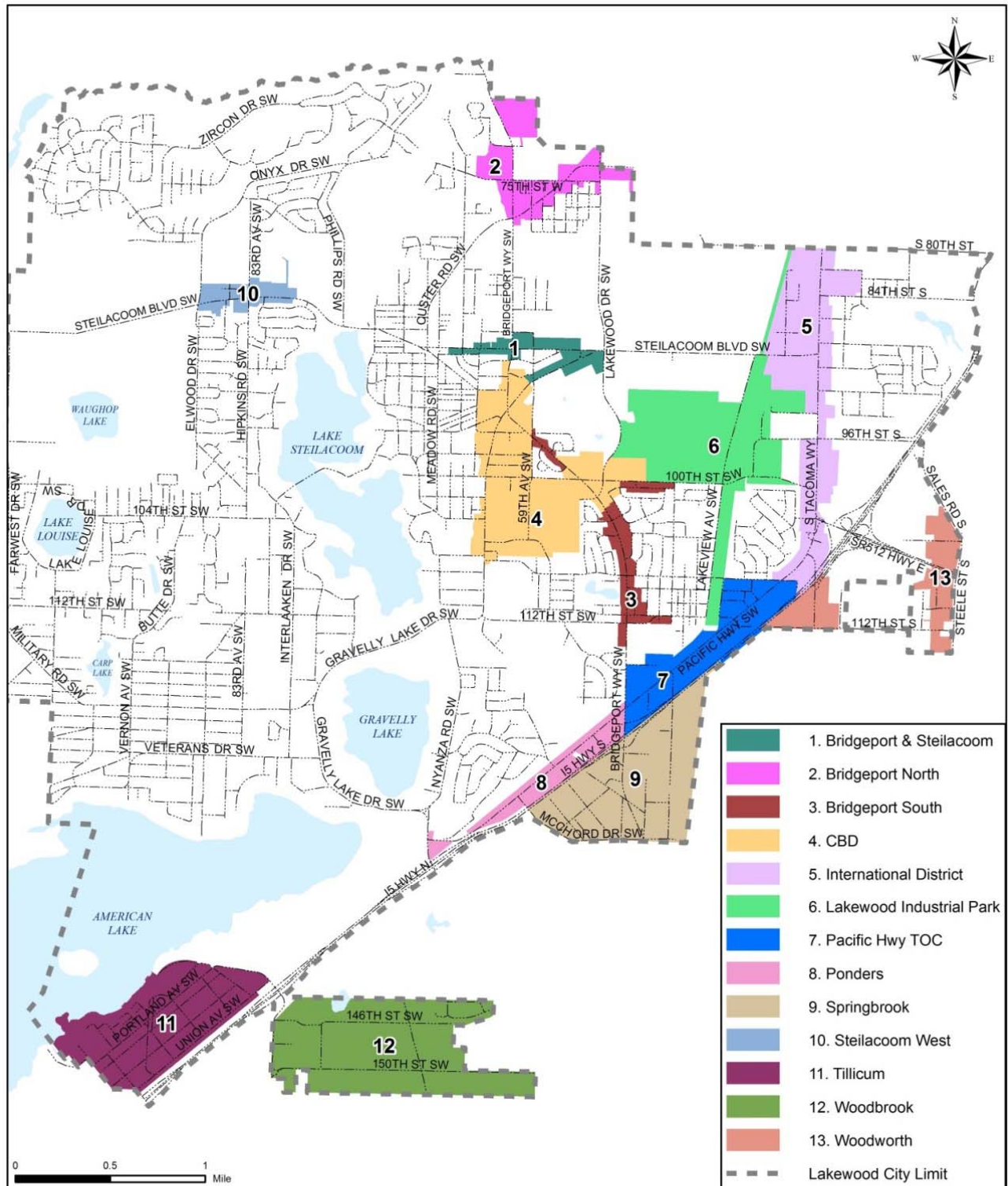
Marketplace Fairness Act Quarterly Distributions					
	2018	2019	2020	Chg From Prior Year Over/(Under)	
				\$	%
Q1	\$ 27,107	\$ 32,686	\$ 44,164	\$ 11,478	35.1%
Q2	28,007	36,003	69,638	33,634	93.4%
Q3	29,402	39,758	68,020	28,262	71.1%
Q4	37,416	49,416	86,215	36,799	74.5%
Total Annual	\$ 121,932	\$ 157,863	\$ 268,037	\$ 110,174	69.8%

The following section provides a sales tax comparison by retail area and is based on UBI numbers and physical location addresses received from the Washington State Business License database, matched against UBI numbers in the City's sales tax database.

The area category title "All Other" (includes food services and drinking places, construction, and telecommunications) attempts to capture: businesses that have multiple locations reporting under a single UBI number is excluded from the retail area reporting (such as Walgreens, O'Reilly's, Starbucks, Dollar Tree, McDonald's, etc.); businesses that do not fall under the retail area as currently defined (such food services & drinking places); or businesses that do not have a physical location in the City but are providing services within the City limits (telecommunications and construction). Businesses are added to the sales and use tax area periodically throughout the year; therefore, amounts reported in previous periods may differ.

Area	Map ID	Location
Bridgeport & Steilacoom	1	Steilacoom Boulevard from John Dower Road to Lakewood Drive
Bridgeport North	2	Bridgeport Wy from Custer Rd to University Place city limit & Custer Road from Bridgeport Way to Tacoma city limit
Bridgeport South	3	Bridgeport Way from 108th Street to 59th Avenue
Central Business District	4	Lakewood Towne Center, the Colonial Center, and Lowes/Hobby Lobby Complex
International District	5	South Tacoma Way and Durango Avenue from 87th Street to the B&I
Lakewood Industrial Park	6	Lakeview Avenue from 108th Street to Steilacoom Boulevard and Lakewood Industrial Park
Pacific Highway TOC	7	Pacific Highway from 108th St SW to Bridgeport Way
Pacific Highway Ponders	8	Pacific Highway from Gravelly Lake Drive to Bridgeport Way
Springbrook	9	Springbrook Neighborhood
Steilacoom West	10	Steilacoom Drive from 87th Avenue to Phillips Road
Tillicum	11	Tillicum Neighborhood
Woodbrook	12	Woodbrook Neighborhood
Woodworth	13	112th Street & South Tacoma Way/Steel Street/Sales Road (East Lakewood)





Retail Tax Areas

Map Date: April 03, 2015
 \Projects\Finance\RetailTax\RTAs.mxd

This product was prepared with care by City of Lakewood GIS. City of Lakewood expressly disclaims any liability for any inaccuracies which may yet be present. This is not a survey. Datasets were collected at different accuracy levels by various sources. Data on this map may be shown at scales larger than its original compilation. Call 253-589-2489 for further information.

Sales & Use Tax by Area							
Year-to-date through December							
Map ID/Area	2019	2020	Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2019				
			\$	%			
1 Bridgeport & Steilacoom	\$ 161,050	\$ 150,570	\$ (10,480)	-6.5%	\$ (12)	-14%	Services
2 Bridgeport North	663,330	640,119	(23,211)	-3.5%	\$ (25)	-4%	Retail Trade
3 Bridgeport South	695,627	599,029	(96,598)	-13.9%	\$ (41)	-15%	Services
					\$ (25)	-10%	Retail Trade
					\$ (12)	-84%	Information
					\$ (8)	-14%	Fin, Ins, Real Est
					\$ (6)	-15%	Construction
\$ (5)	-10%	Wholesale Trade					
4 Central Business District	2,048,750	1,905,436	(143,314)	-7.0%	\$ (133)	-21%	Services
					\$ (28)	-49%	Information
					\$ (3)	-76%	Construction
					\$ 21	2%	Retail Trade
5 International District	843,507	786,717	(56,790)	-6.7%	\$ (80)	-29%	Services
					\$ (2)	-28%	Manufacturing
					\$ 8	2%	Retail Trade
					\$ 17	10%	Fin, Ins, Real Est
6 Lakewood Industrial Park	74,988	68,359	(6,629)	-8.8%	\$ (7)	-15%	Services
					\$ (3)	-81%	All Other Categories
					\$ 2	57%	Manufacturing
					\$ 2	13%	Retail Trade
7 Pacific Highway (TOC) Transit Oriented Commercial	568,680	571,952	3,272	0.6%	\$ 21	4%	Retail Trade
					\$ 1	48%	Wholesale Trade
					\$ (19)	-27%	Services
8 Pacific Highway Ponders	241,514	228,503	(13,011)	-5.4%	\$ (18)	-19%	Services
					\$ 5	21%	Construction
9 Springbrook	15,340	17,732	2,392	15.6%	\$ 3	34%	Fin, Ins, Real Est
					\$ (1)	-22%	Retail Trade
10 Steilacoom West	151,939	157,044	5,105	3.4%	\$ 21	18%	Retail Trade
					\$ (1)	-90%	Manufacturing
					\$ (15)	-45%	Services
11 Tillicum	116,958	121,883	4,925	4.2%	\$ 3	69%	Construction
					\$ 2	2%	Services
					\$ 1	5%	Retail Trade
					\$ (1)	-5%	Manufacturing
12 Woodbrook	6,056	6,685	629	10.4%			
13 Woodworth	25,921	21,341	(4,580)	-17.7%	\$ (5)	-24%	Services
					\$ (1)	-70%	Construction
					\$ 1	29%	Retail Trade
Other:							
Food Services, Drinking Places	472,689	500,638	27,949	5.9%			
Construction	1,883,752	1,881,110	(2,642)	-0.1%			
Telecommunications	331,296	312,276	(19,020)	-5.7%			
All Other Categories	3,653,608	3,976,649	323,041	8.8%	\$ 191	10%	Retail Trade
					\$ 99	14%	Services
					\$ 65	88%	Information
					\$ 36	30%	Government
					\$ (20)	-10%	All Other Categories
					\$ (12)	-5%	Fin, Ins, Real Est
\$ (36)	-7%	Wholesale Trade					
Total	\$ 11,955,004	\$ 11,946,044	\$ (8,960)	-0.1%			

COVID-19 Sales & Use Tax Comparison: April 2020 vs April 2019

Retail:

- Clothing, furniture, and sporting goods stores decreased due to store closures.
- Motor Vehicles, building materials/garden, and food & beverage stores increased.
- Miscellaneous Store Retailers for online purchases increased.

Services:

- Food Services & Drinking Places – general sit down restaurants/buffets decreased while general to go/fast food type increased.
- Administrative & Support – increase from major online service provider

Information:

- Telecommunications – decrease is due to timing of tax payment (April 2019 included 1 month back tax).

FIRE:

- Vehicle rental down.

Sales & Use Tax by Sector												
April 2020 Compared to April 2019												
Sector	Month of April		Over / (Under)		Explanation of Variance							
			Change from 2019									
	2019	2020	\$	%	Increase / (Decrease)							
					\$ in Thousands							
Retail Trade	\$ 379,038	\$ 397,392	\$ 18,354	4.8%	\$(23)	-78%	Clothing and Clothing Accessories Stores					
					\$(14)	-74%	Furniture and Home Furnishings Stores					
					\$(11)	-59%	Sporting Goods, Hobby, Musical Instr, & Books					
					\$ (1)	-9%	Health and Personal Care Stores					
					\$ (1)	-12%	Gasoline Stations					
					\$ 2	48%	Miscellaneous Manufacturing					
					\$ 3	9%	General Merchandise Stores					
					\$ 4	7%	Nonstore Retailers					
					\$ 8	19%	Miscellaneous Store Retailers					
					\$ 12	40%	Food and Beverage Stores					
					\$ 13	32%	Building Material and Garden Equipment and Supplies					
Services	228,534	202,275	(26,259)	-11.5%	\$ 27	47%	Motor Vehicle and Parts Dealers					
					\$(10)	-8%	Food Services and Drinking Places					
					\$ (7)	-77%	Amusement, Gambling, and Recreation Industries					
					\$ (7)	-18%	Repair and Maintenance					
					\$ (4)	-39%	Accommodation					
					\$ (3)	-42%	Personal and Laundry Services					
					\$ (3)	-29%	Professional, Scientific, and Technical Services					
					\$ 1	137%	Ambulatory Health Care Services					
Construction	165,455	111,233	(54,222)	-32.8%	\$ 8	38%	Administrative and Support Services					
					\$(38)	-35%	Construction of Buildings					
					\$(15)	-65%	Heavy and Civil Engineering Construction					
					\$ (2)	-5%	Specialty Trade Contractors					
					Wholesale Trade	52,218	34,440	(17,778)	-34.0%	\$(14)	-36%	Merchant Wholesalers, Durable Goods
										\$ (2)	-493%	Miscellaneous Manufacturing
										\$ (2)	-14%	Merchant Wholesalers, Nondurable Goods
										\$ (0)	-25%	Wholesale Electronic Markets and Agents and Broker
Information	44,993	45,153	160	0.4%	\$ (7)	-20%	Telecommunications					
					\$ (4)	-81%	Motion Picture and Sound Recording Industries					
					\$ 5	1546%	Other Information Services					
					\$ 6	289%	Publishing Industries (except Internet)					
Finance, Insurance Real Estate	36,052	19,124	(16,929)	-47.0%	\$(16)	-56%	Rental and Leasing Services					
Manufacturing	15,787	12,203	(3,584)	-22.7%	\$ (2)	-65%	Printing and Related Support Activities					
					\$ (2)	-68%	Machinery Manufacturing					
					\$ 1	-221%	Food Manufacturing					
					\$ 1	6401%	Primary Metal Manufacturing					
Government					\$ 1	972%	Justice, Public Order, and Safety Activities					
					\$ 1	69%	Govt/Unclassifiable					
Other	12,650	10,787	(1,863)	-14.7%	\$ (1)	-49%	Support Activities for Transportation					
					\$ (1)	-100%	Miscellaneous Manufacturing					
					\$ 1	64%	Transit and Ground Passenger Transportation					
Total	\$ 936,607	\$ 835,856	\$ (100,749)	-10.8%								

COVID-19 Sales & Use Tax Comparison: May 2020 vs May 2019

May 2020 sales tax increased by \$60K compared to May 2019.

- The increase is primarily in retail sales, which accounts for \$48K of the increase.
 - Online purchases non-store retailers and miscellaneous store retailers make up \$32K
 - Home improvements increased by \$15K
 - Motor vehicle and parts dealers increased by \$14K
 - Clothing stores and home furnishings make up \$32K of the decrease due to store closures

Sales & Use Tax by Sector							
May 2020 Compared to May 2019							
Sector	Month of May		Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2019				
	2019	2020	\$	%			
Retail Trade	\$ 446,078	\$ 493,859	\$ 47,781	10.7%	\$(14)	-50%	Clothing and Clothing Accessories Stores
					\$(8)	-45%	Furniture and Home Furnishings Stores
					\$ 4	11%	General Merchandise Stores
					\$ 5	15%	Food and Beverage Stores
					\$ 13	21%	Nonstore Retailers
					\$ 14	12%	Motor Vehicle and Parts Dealers
					\$ 15	34%	Building Material and Garden Equipment and Supplies
					\$ 19	43%	Miscellaneous Store Retailers
Services	232,142	231,083	\$ (1,059)	-0.5%	\$(5)	-53%	Amusement, Gambling, and Recreation Industries
					\$(4)	-3%	Food Services and Drinking Places
					\$(4)	-33%	Accommodation
					\$(3)	-7%	Repair and Maintenance
					\$ 2	240%	Waste Management and Remediation Services
					\$ 15	67%	Administrative and Support Services
Construction	169,715	164,852	\$ (4,863)	-2.9%	\$(11)	-10%	Construction of Buildings
					\$ 2	6%	Specialty Trade Contractors
					\$ 4	22%	Heavy and Civil Engineering Construction
Wholesale Trade	44,751	40,545	\$ (4,206)	-9.4%	\$(6)	-17%	Merchant Wholesalers, Durable Goods
					\$ 1	12%	Merchant Wholesalers, Nondurable Goods
Information	38,414	45,698	\$ 7,284	19.0%	\$(4)	-93%	Motion Picture and Sound Recording Industries
					\$(3)	-10%	Telecommunications
					\$ 3	193%	Data Processing, Hosting, and Related Services
					\$ 5	183%	Publishing Industries (except Internet)
					\$ 6	1619%	Other Information Services
Finance, Insurance, and Real Estate	53,029	59,083	\$ 6,054	11.4%	\$(8)	-61%	Credit Intermediation and Related Activities
					\$ 14	38%	Rental and Leasing Services
Manufacturing	14,880	12,971	\$ (1,909)	-12.8%	\$(1)	-48%	Printing and Related Support Activities
					\$(1)	-66%	Wood Product Manufacturing
					\$ 1	150%	Computer and Electronic Product Manufacturing
					\$ 1	39%	Apparel Manufacturing
Government	589	2,463	\$ 1,874	318.3%			
Other	10,291	18,882	\$ 8,591	83.5%	\$ 2	27%	Unknown
					\$ 3	61194%	Transit and Ground Passenger Transportation
					\$ 3	402%	Miscellaneous Manufacturing
Total	\$ 1,009,891	\$ 1,069,435	\$ 59,544	5.9%			

COVID-19 Sales & Use Tax Comparison: June 2020 vs June 2019

June 2020 sales is on target with June 2019. Major shifts include:

- Retail sales increased by increased by \$52K.
- Services decreased by \$18K.
- Construction decreased by \$18K.
- Wholesale Trade decreased by \$18K.

Sales & Use Tax by Sector							
June 2020 Compared to June 2019							
Sector	Month of May		Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2019				
	2019	2020	\$	%			
Retail Trade	\$ 489,204	\$ 540,939	\$ 51,734	10.6%	\$ (1)	-5%	Clothing and Clothing Accessories Stores
					\$ 3	11%	Furniture and Home Furnishings Stores
					\$ 3	10%	Food and Beverage Stores
					\$ 6	13%	General Merchandise Stores
					\$ 7	5%	Motor Vehicle and Parts Dealers
					\$ 9	15%	Nonstore Retailers
					\$ 10	19%	Building Material and Garden Equipment and Supplies
					\$ 11	22%	Miscellaneous Store Retailers
Services	253,906	235,670	\$ (18,236)	-7.2%	\$(13)	-10%	Food Services and Drinking Places
					\$(6)	-52%	Amusement, Gambling, and Recreation Industries
					\$(5)	-36%	Accommodation
					\$(2)	-4%	Repair and Maintenance
					\$(1)	-41%	Hospitals
					\$ 8	27%	Administrative and Support Services
Construction	184,471	166,449	\$ (18,022)	-9.8%	\$(15)	-14%	Construction of Buildings
					\$(13)	-52%	Heavy and Civil Engineering Construction
					\$ 11	24%	Specialty Trade Contractors
Wholesale Trade	65,836	48,221	\$ (17,616)	-26.8%	\$(14)	-29%	Merchant Wholesalers, Durable Goods
					\$(4)	-23%	Merchant Wholesalers, Nondurable Goods
Information	38,509	36,598	\$ (1,911)	-5.0%	\$(4)	-99%	Motion Picture and Sound Recording Industries
					\$(3)	-11%	Telecommunications
					\$ 2	72%	Publishing Industries (except Internet)
					\$ 3	231%	Other Information Services
Finance, Insurance Real Estate	41,485	44,218	\$ 2,733	6.6%	\$ 1	2%	Rental and Leasing Services
					\$ 1	35%	Credit Intermediation and Related Activities
Manufacturing	19,767	15,005	\$ (4,762)	-24.1%	\$(3)	-68%	Printing and Related Support Activities
					\$(2)	-66%	Miscellaneous Manufacturing
					\$(1)	-66%	Apparel Manufacturing
					\$ 2	205%	Nonmetallic Mineral Product Manufacturing
Government	1,284	2,738	\$ 1,454	113.2%			
Other	12,413	15,832	\$ 3,419	27.5%	\$(1)	-69%	Transit and Ground Passenger Transportation
					\$(0)	-66%	Miscellaneous Manufacturing
					\$ 5	61%	Other
Total	\$ 1,106,876	\$ 1,105,668	\$ (1,207)	-0.1%			

COVID-19 Sales & Use Tax Comparison: July 2020 vs July 2019

July 2020 sales tax increased by \$14K compared to July 2019.

- The increase is primarily in retail sales, which accounts for \$62K of the increase.
 - Online purchases non-store retailers and miscellaneous store retailers make up \$19K
 - Motor vehicle and parts dealers increased by \$11K
 - Home improvements increased by \$10K
 - Healthcare & personal stores increased \$6K
 - General merchandise stores increased by \$6K
 - Food & beverage stores increased by \$5K
- Other increases are in:
 - Rental and leasing services (finance, insurance & real estate category) increased by \$6K
 - Other miscellaneous increased by \$5K
- The increases are offset by decreases in:
 - Services decreased by \$11K
 - Construction decreased by \$31K
 - Wholesale trade decreased by \$19K

Sales & Use Tax by Sector							
July 2020 Compared to July 2019							
Sector	Month of July		Over / (Under)		Explanation of Variance		
	Change from 2019				Increase / (Decrease)		
	2019	2020	\$	%	\$ in Thousands		
Retail Trade	\$ 442,958	\$ 504,955	\$ 61,998	14.0%	\$ (2)	-7%	Clothing and Clothing Accessories Stores
					\$ 5	15%	Food and Beverage Stores
					\$ 6	36%	Health and Personal Care Stores
					\$ 6	14%	General Merchandise Stores
					\$ 6	10%	Nonstore Retailers
					\$ 10	26%	Building Material and Garden Equipment & Supplies
					\$ 11	9%	Motor Vehicle and Parts Dealers
					\$ 13	27%	Miscellaneous Store Retailers
Services	236,729	225,767	\$ (10,962)	-4.6%	\$ (9)	-21%	Repair and Maintenance
					\$ (9)	-7%	Food Services and Drinking Places
					\$ (5)	-34%	Accommodation
					\$ (1)	-16%	Amusement, Gambling, and Recreation Industries
					\$ 15	-40%	Administrative and Support Services
Construction	189,660	158,668	\$ (30,992)	-16.3%	\$(23)	24%	Construction of Buildings
					\$(19)	120%	Heavy and Civil Engineering Construction
					\$ 10	-21%	Specialty Trade Contractors
Wholesale Trade	59,912	40,954	\$ (18,957)	-31.6%	\$(15)	52%	Merchant Wholesalers, Durable Goods
					\$ (4)	34%	Merchant Wholesalers, Nondurable Goods
Information	36,845	36,337	\$ (508)	-1.4%	\$ (5)	9562%	Motion Picture and Sound Recording Industries
					\$ (2)	6%	Telecommunications
					\$ 1	-26%	Publishing Industries (except Internet)
					\$ 5	-93%	Other Information Services
Finance, Insurance, and Real Estate	35,442	41,578	\$ 6,136	17.3%	\$ (1)	-17%	Credit Intermediation and Related Activities
					\$ 6	22%	Rental and Leasing Services
Manufacturing	15,992	17,345	\$ 1,353	8.5%	\$ (2)	-57%	Printing and Related Support Activities
					\$ (1)	-43%	Miscellaneous Manufacturing
					\$ 1	665%	Primary Metal Manufacturing
					\$ 1	2046%	Plastics and Rubber Products Manufacturing
Government	817	1,862	\$ 1,045	127.8%			
Other	14,907	20,113	\$ 5,206	34.9%	\$ (1)	-58%	Transit and Ground Passenger Transportation
					\$ (0)	-65%	Truck Transportation
					\$ 5	48%	Other
Total	\$1,033,262	\$ 1,047,578	\$ 14,317	1.4%			

COVID-19 Sales & Use Tax Comparison: August 2020 vs August 2019

August 2020 sales tax decreased by \$20K compared to August 2019.

- The decreases are in retail trade, services, construction and wholesale trade, offset by increases in rental and leasing services, government and other.
- Retail trade decreased by \$12K:
 - Motor vehicle and parts dealers, clothing and clothing store accessories, and electronics and appliance stores decreased.
 - Health and personal care stores, home improvement stores and miscellaneous store retailers for online purchases increased.
- Services decreased by \$12K, primarily due to decrease in food services and drinking places.
- Construction decreased by \$12K.
- Wholesale decreased by \$4K.
- Rental and leasing services increased by \$5K

Sales & Use Tax by Sector							
August 2020 Compared to August 2019							
Sector	Month of August		Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2019				
	2019	2020	\$	%			
Retail Trade	\$ 484,197	\$ 472,192	\$ (12,005)	-2.5%	\$(29)	-21%	Motor Vehicle and Parts Dealers
					\$(6)	-21%	Clothing and Clothing Accessories Stores
					\$(5)	-23%	Electronics and Appliance Stores
					\$ 6	40%	Health and Personal Care Stores
					\$ 10	26%	Building Material and Garden Equipment and Supplies
					\$ 11	26%	Miscellaneous Store Retailers
Services	233,189	221,212	\$ (11,977)	-5.1%	\$(13)	-10%	Food Services and Drinking Places
					\$(4)	-27%	Accommodation
					\$(2)	-56%	Hospitals
					\$(2)	-77%	Miscellaneous Manufacturing
					\$(1)	-14%	Professional, Scientific, and Technical Services
					\$ 3	9%	Repair and Maintenance
					\$ 7	29%	Administrative and Support Services
Construction	151,716	139,930	\$ (11,786)	-7.8%	\$(20)	-70%	Heavy and Civil Engineering Construction
					\$ 3	8%	Specialty Trade Contractors
					\$ 5	6%	Construction of Buildings
Wholesale Trade	46,728	42,524	\$ (4,204)	-9.0%	\$(5)	-14%	Merchant Wholesalers, Durable Goods
Information	39,278	39,065	\$ (213)	-0.5%	\$(4)	-99%	Motion Picture and Sound Recording Industries
					\$(2)	-8%	Telecommunications
					\$ 1	23%	Publishing Industries (except Internet)
					\$ 5	1275%	Other Information Services
Finance, Insurance, and Real Estate	40,699	45,791	\$ 5,092	12.5%	\$ 1	118%	Securities, Commodity Contracts, and Other Financial and Insurance Activities
					\$ 5	15%	Rental and Leasing Services
Manufacturing	16,273	17,202	\$ 929	5.7%	\$(2)	-42%	Printing and Related Support Activities
					\$(1)	-99%	Electrical Equipment, Appliance, and Component Manufacturing
					\$ 1	1726%	Plastics and Rubber Products Manufacturing
					\$ 1	118%	Nonmetallic Mineral Product Manufacturing
Government	699	3,350	\$ 2,651	379.6%			
Other	14,849	26,751	\$ 11,901	80.1%	\$ 1	4472%	Miscellaneous Manufacturing
					\$ 1	48%	Support Activities for Transportation
					\$ 11	94%	Other
Total	\$ 1,027,630	\$ 1,008,016	\$ (19,613)	-1.9%			

COVID-19 Sales & Use Tax Comparison: September 2020 vs September 2019

September 2020 sales tax increased by \$99K compared to September 2019.

- Retail trade increased by \$81K due to increases in motor vehicle and parts dealers, miscellaneous store retailers for online purchases, home improvement stores, and food and beverage stores, offset by decreases in clothing stores and home furniture/furnishings decreased.
- Services increased by \$6K due to increases in administrative and support services, professional services, and repairs and maintenance, offset by decreases in food services and drinking places and accommodation.
- Construction decreased by \$11K.
- Wholesale increased by \$10K.
- Rental and leasing services increased by \$4K.
- Manufacturing increased by \$6K.

Sales & Use Tax by Sector						
September 2020 Compared to September 2019						
Sector	Month of September		Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands	
			Change from 2019			
	2019	2020	\$	%		
Retail Trade	\$ 446,464	\$ 527,038	\$ 80,573	18.0%	\$ (6) -20%	Clothing and Clothing Accessories Stores
					\$ (3) -13%	Furniture and Home Furnishings Stores
					\$ 8 27%	Food and Beverage Stores
					\$ 14 33%	Building Material and Garden Equipment and Supplies
					\$ 18 36%	Miscellaneous Store Retailers
					\$ 28 28%	Motor Vehicle and Parts Dealers
Services	232,864	238,733	\$ 5,870	2.5%	\$ (4) -34%	Accommodation
					\$ (4) -3%	Food Services and Drinking Places
					\$ 2 6%	Repair and Maintenance
					\$ 4 34%	Professional, Scientific, and Technical Services
					\$ 7 26%	Administrative and Support Services
Construction	217,659	206,496	\$ (11,163)	-5.1%	\$(10) -17%	Heavy and Civil Engineering Construction
					\$ (4) -4%	Construction of Buildings
					\$ 3 7%	Specialty Trade Contractors
Wholesale Trade	42,761	52,589	\$ 9,828	23.0%	\$ 10 23%	Merchant Wholesalers, Durable Goods
Information	40,750	37,511	\$ (3,239)	-7.9%	\$ (6) -18%	Telecommunications
					\$ (3) -94%	Motion Picture and Sound Recording Industries
					\$ 5 1204%	Other Information Services
Finance, Insurance, and Real Estate	35,791	40,411	\$ 4,620	12.9%	\$ 1 363%	Insurance Carriers and Related Activities
					\$ 3 11%	Rental and Leasing Services
Manufacturing	16,195	22,436	\$ 6,241	38.5%	\$ (2) -46%	Printing and Related Support Activities
					\$ (1) -77%	Machinery Manufacturing
					\$ 2 372%	Beverage and Tobacco Product Manufacturing
					\$ 3 424%	Apparel Manufacturing
					\$ 3 1641%	Wood Product Manufacturing
Government	749	870	\$ 121	16.1%		
Other	13,847	19,756	\$ 5,909	42.7%	\$ (0) -37%	Transit and Ground Passenger Transportation
					\$ 0 79%	Truck Transportation
					\$ 5 94%	Other
Total	\$ 1,047,083	\$ 1,145,841	\$ 98,759	9.4%		

COVID-19 Sales & Use Tax Comparison: October 2020 vs October 2019

October 2020 sales tax increased by \$100K compared to October 2019.

- The increases are in retail trade and construction, offset by decreases in wholesale trade, information finance, insurance and real estate, manufacturing and other.

Sales & Use Tax by Sector							
October 2020 Compared to October 2019							
Sector	Month of October		Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2019				
	2019	2020	\$	%			
Retail Trade	\$ 398,123	\$ 501,478	\$ 103,355	26.0%	\$ (5)	-20%	Health and Personal Care Stores
					\$ 8	25%	General Merchandise Stores
					\$ 10	28%	Building Material and Garden Equipment and Supplies
					\$ 16	35%	Miscellaneous Store Retailers
					\$ 71	103%	Motor Vehicle and Parts Dealers
Services	226,989	226,379	\$ (610)	-0.3%	\$ (1)	-30%	Hospitals
					\$ (3)	-22%	Accommodation
					\$ (9)	-7%	Food Services and Drinking Places
					\$ 2	-18%	Personal and Laundry Services
					\$ 2	114%	Educational Services
					\$ 9	40%	Administrative and Support Services
Construction	171,242	203,444	\$ 32,202	18.8%	\$ 56	293%	Heavy and Civil Engineering Construction
					\$(24)	-23%	Construction of Buildings
Wholesale Trade	49,696	43,142	\$ (6,554)	-13.2%	\$ (8)	-23%	Merchant Wholesalers, Durable Goods
					\$ 2	17%	Merchang Wholesalers, Nondurable Goods
Information	40,974	38,611	\$ (2,363)	-5.8%	\$ (1)	-3%	Telecommunications
					\$ (3)	-91%	Motion Picture and Sound Recording Industries
					\$ 1	33%	Other Information Services
Finance, Insurance and Real Estate	41,534	38,456	\$ (3,078)	-7.4%	\$ (3)	-39%	Credit Intermediation and Related Activities
Manufacturing	17,434	4,467	\$ (12,967)	-74.4%	\$(12)	-37132%	Primary Metal Manufacturing
Government	786	1,118	\$ 332	42.2%			
Other	25,362	15,102	\$ (10,260)	-40.5%	\$(10)	-49%	Other
Total	\$ 972,142	\$ 1,072,199	\$ 100,057	10.3%			

COVID-19 Sales & Use Tax Comparison: November 2020 vs November 2019

November 2020 sales tax decreased by \$33K compared to November 2019.

- All sectors decreased while other/unclassified increased.

Sales & Use Tax by Sector							
November 2020 Compared to November 2019							
Sector	Month of November		Over / (Under)		Explanation of Variance Increase / (Decrease) \$ in Thousands		
			Change from 2019				
	2019	2020	\$	%			
Retail Trade	\$ 430,687	\$ 422,324	\$ (8,363)	-1.9%	\$(43)	-43%	Motor Vehicle and Parts Dealers
					\$ (8)	-13%	Nonstore Retailers
					\$ 3	22%	Electronics and Appliance Stores
					\$ 3	11%	Food and Beverage Stores
					\$ 4	19%	Sporting Goods, Hobby, Musical Instr, & Books
					\$ 7	20%	Building Material and Garden Equipment and Supplies
					\$ 9	19%	General Merchandise Stores
					\$ 18	41%	Miscellaneous Store Retailers
Services	213,964	204,851	\$ (9,113)	-4.3%	\$(15)	-13%	Food Services and Drinking Places
					\$ (6)	-60%	Amusement, Gambling, and Recreation Industries
					\$ (2)	-24%	Accommodation
					\$ (2)	-6%	Repair and Maintenance
					\$ 2	17%	Professional, Scientific, and Technical Services
					\$ 15	65%	Administrative and Support Services
Construction	151,687	141,733	\$ (9,954)	-6.6%	\$ (9)	-47%	Heavy and Civil Engineerinig
					\$ (1)	-3%	Specialty Trade Contractors
Wholesale Trade	36,608	36,150	\$ (458)	-1.3%			
Information	43,346	39,009	\$ (4,337)	-10.0%	\$ (4)	-94%	Motion Picture and Sound Recording Industries
					\$ (3)	-11%	Telecommunications
					\$ 1	67%	Publishing Industries (Except Internet)
					\$ 1	31%	Other Information Services
Finance, Insurance, Real Estate	36,596	34,711	\$ (1,885)	-5.2%	\$ (1)	-3%	Rental and Leasing Service
					\$ (1)	-14%	Credit Intermediation and Related Activities
Manufacturing	15,443	13,887	\$ (1,556)	-10.1%	\$ (1)	-45%	Apparel Manufacturing
					\$ (1)	-84%	Computer and Electronic Product Manufacturing
					\$ (1)	-49%	Miscellaneous Manufacturing
					\$ 2	4593%	Wood Product Manufacturing
Government	979	859	\$ (120)	-12.3%			
Other	13,178	15,671	\$ 2,493	18.9%	\$(10)	-49%	Other
Total	\$ 942,492	\$ 909,197	\$ (33,295)	-3.5%			

COVID-19 Sales & Use Tax Comparison: December 2020 vs December 2019

December 2020 sales tax increased by \$131K compared to December 2019.

- The increases are primarily in retail trade, construction, and finance, insurance and real estate offset by decreases primarily in services and information.

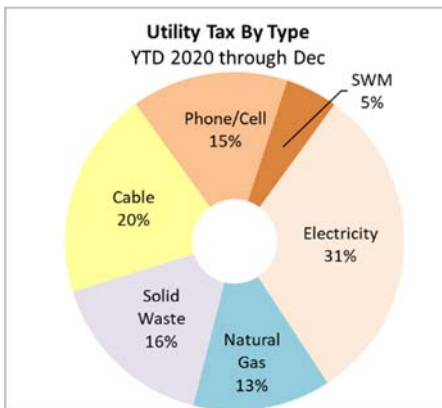
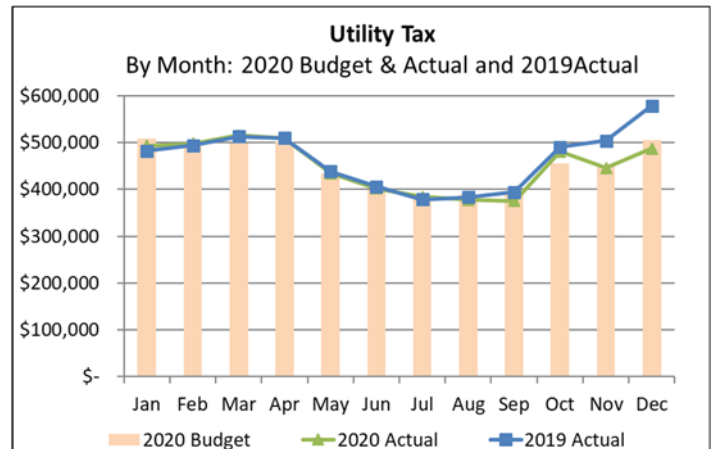
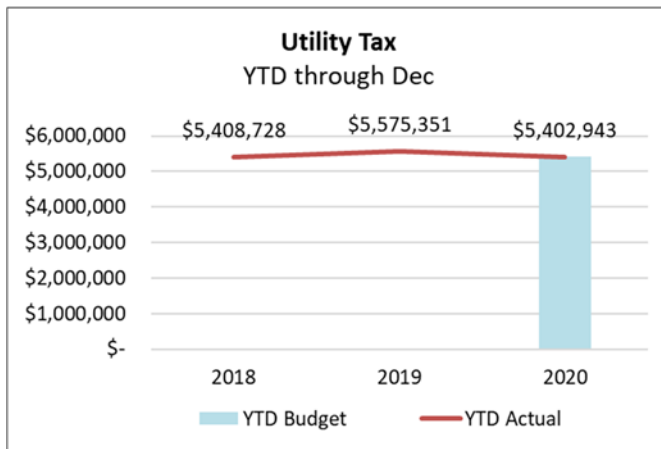
Sales & Use Tax by Sector							
December 2020 Compared to December 2019							
Sector	Month of December		Over / (Under)		Explanation of Variance		
	Change from 2019		Increase / (Decrease)		\$ in Thousands		
	2019	2020	\$	%			
Retail Trade	\$ 517,526	\$ 591,398	\$ 73,872	14.3%	\$ 32	50%	General Merchandise Stores
					\$ 16	16%	Motor Vehicle and Parts Dealers
					\$ 11	32%	Building Material and Garden Equipment and Supplies
					\$ 7	23%	Food and Beverage Stores
					\$ 2	9%	Sporting Goods, Hobby, Musical Instr, & Books
					\$ 2	14%	Electronics and Appliance Stores
					\$ 2	26%	Gasoline Stations
					\$ 2	10%	Furniture and Home Furnishings Stores
					\$ 2	6%	Health and Personal Care Stores
					\$ 1	23%	Miscellaneous Manufacturing
					\$ (4)	-10%	Clothing and Clothing Accessories Stores
Services	241,726	225,701	\$ (16,025)	-6.6%	\$(14)	-11%	Food Services and Drinking Places
					\$ (5)	-52%	Amusement, Gambling, and Recreation Industries
					\$ (5)	-12%	Repair and Maintenance
					\$ (2)	-68%	Educational Services
					\$ (2)	-24%	Accommodation
					\$ 1	62%	Waste Management and Remediation Services
					\$ 1	11%	Professional, Scientific, and Technical Services
					\$ 2	20%	Personal and Laundry Services
					\$ 8	25%	Administrative and Support Services
Construction	161,942	226,409	\$ 64,467	39.8%	\$ 52	202%	Heavy and Civil Engineering Construction
					\$ 15	39%	Specialty Trade Contractors
					\$ (2)	-2%	Construction of Buildings
Wholesale Trade	41,826	45,084	\$ 3,258	7.8%	\$ 2	19%	Merchant Wholesalers, Nondurable Goods
					\$ 1	3%	Merchant Wholesalers, Durable Goods
Information	51,268	44,467	\$ (6,801)	-13.3%	\$ (8)	-21%	Telecommunications
					\$ (5)	-99%	Motion Picture and Sound Recording Industries
					\$ 3	113%	Publishing Industries (except Internet)
					\$ 2	41%	Other Information Services
					\$ 1	106%	Data Processing, Hosting, and Related Services
Finance, Insurance, Real Estate	37,891	45,686	\$ 7,795	20.6%	\$ 11	38%	Rental and Leasing Services
					\$ (1)	-17%	Credit Intermediation and Related Activities
					\$ (2)	-67%	Real Estate
Manufacturing	16,070	20,090	\$ 4,020	25.0%	\$ 2	335%	Furniture and Related Product Manufacturing
					\$ 1	450%	Wood Product Manufacturing
					\$ 1	197%	Computer and Electronic Product Manufacturing
Government	2,778	2,667	\$ (111)	-4.0%			
Other	12,883	12,971	\$ 88	0.7%			
Total	\$ 1,083,914	\$ 1,214,475	\$ 130,561	12.0%			

Utility Tax

The City levies a tax on utilities provided within the city. The tax is currently 5% of gross income for electric and gas services and 6% of gross income for solid waste, cable, cellular phone, landlines and storm drainage.

The increase in December 2019 is primarily due to revenues received from an audit of a major phone provider for the tax period of January 1, 2012 through May 31, 2018.

Utility Tax								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Budget vs 2019 Actual		2020 Actual vs Budget	
					\$	%	\$	%
Jan	\$ 526,486	\$ 482,703	\$ 508,695	\$ 492,960	\$ 10,257	2.1%	\$ (15,735)	-3.1%
Feb	486,862	494,221	491,095	497,700	3,479	0.7%	6,605	1.3%
Mar	517,285	513,387	498,615	515,720	2,333	0.5%	17,105	3.4%
Apr	519,012	509,876	501,255	509,190	(686)	-0.1%	7,935	1.6%
May	437,930	438,676	433,347	434,542	(4,134)	-0.9%	1,195	0.3%
Jun	393,222	406,169	398,628	402,144	(4,025)	-1.0%	3,516	0.9%
Jul	391,975	378,731	387,312	384,505	5,774	1.5%	(2,807)	-0.7%
Aug	392,788	383,662	389,062	377,613	(6,049)	-1.6%	(11,449)	-2.9%
Sep	381,718	394,350	395,406	375,303	(19,047)	-4.8%	(20,103)	-5.1%
Oct	449,383	490,378	455,884	480,846	(9,532)	-1.9%	24,962	5.5%
Nov	439,715	504,221	450,972	445,436	(58,785)	-11.7%	(5,536)	-1.2%
Dec	472,352	578,978	505,530	486,985	(91,993)	-15.9%	(18,545)	-3.7%
Total Annual	\$ 5,408,728	\$ 5,575,349	\$ 5,415,800	\$ 5,402,943	\$ (172,408)	-3.1%	\$ (12,857)	-0.2%
5-Year Ave Change (2016 - 2020):		-0.8%						

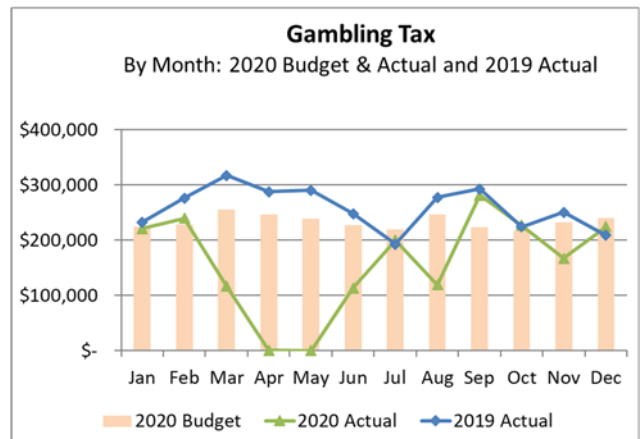
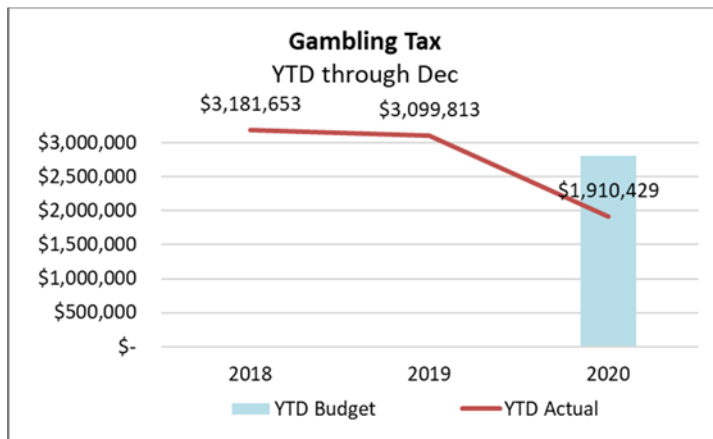


Utility Tax by Type							
Annual Totals							
Type	2019 Annual Actual	2020		Over / (Under)			
		Annual Budget	YTD Actual	2020 YTD Actual vs 2019 YTD Actual		2020 Actual vs 2020 YTD Budget	
				\$	%	\$	%
Electricity	\$ 1,714,042	\$ 1,692,500	\$ 1,662,189	\$ (51,853)	-3.0%	\$ (2,802)	-0.2%
Natural Gas	667,519	704,000	711,112	43,593	6.5%	62,695	9.7%
Solid Waste	868,805	790,500	878,978	10,173	1.2%	35,036	4.2%
Cable	1,040,070	1,046,300	1,075,202	35,132	3.4%	64,896	6.4%
Phone/Cell	1,031,230	936,900	807,400	(223,830)	-21.7%	(194,319)	-19.4%
SWM	253,685	245,600	268,062	14,377	5.7%	21,637	8.8%
Total	\$ 5,575,351	\$ 5,415,800	\$ 5,402,943	\$ (172,408)	-3.1%	\$ (12,857)	-0.2%

Gambling Tax

The City levies a gambling tax on gross receipts derived by operators of gambling activities, including punchboards; pull tabs, bingo, raffles, amusement games, and social card rooms. Fund raising activities and charitable and non-profit organizations that involve game of chance are subject to the tax. The gambling tax rates by activity are as follows: card rooms (11% of gross receipts), punch boards (3% of gross receipts), pull tabs (5% of gross receipts), bingo (5% off gross receipts less amounts paid as prizes), raffles (5% of gross receipts less amount paid as prizes); amusement games (2% of gross receipts less amount paid as prizes). Gambling tax from card rooms account for the majority of the revenues.

Gambling Tax								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs Budget	
					\$	%	\$	%
Jan	\$ 263,390	\$ 232,365	\$ 225,026	\$ 221,353	\$ (11,012)	-4.7%	\$ (3,673)	-1.6%
Feb	249,131	276,487	228,779	239,499	(36,988)	-13.4%	10,720	4.7%
Mar	274,498	316,973	255,361	116,855	(200,118)	-63.1%	(138,506)	-54.2%
Apr	261,555	287,987	246,230	764	(287,223)	-99.7%	(245,466)	-99.7%
May	252,447	290,634	239,023	-	(290,634)	-100.0%	(239,023)	-100.0%
Jun	227,021	248,101	227,617	113,131	(134,970)	-54.4%	(114,486)	-50.3%
Jul	248,032	192,822	220,001	200,210	7,388	3.8%	(19,791)	-9.0%
Aug	319,934	277,725	246,996	118,950	(158,775)	-57.2%	(128,046)	-51.8%
Sep	237,493	292,664	223,241	281,165	(11,499)	-3.9%	57,924	25.9%
Oct	206,634	224,158	216,489	226,662	2,504	1.1%	10,173	4.7%
Nov	325,337	250,787	231,717	167,453	(83,334)	-33.2%	(64,264)	-27.7%
Dec	316,183	209,109	240,518	224,388	15,279	7.3%	(16,130)	-6.7%
Total Annual	\$ 3,181,653	\$ 3,099,813	\$ 2,801,000	\$ 1,910,429	\$ (1,189,385)	-38.4%	\$ (890,571)	-31.8%
5-Year Ave Change (2016 - 2020):		-5.9%		COVID-19 caused closure affected March through June.				

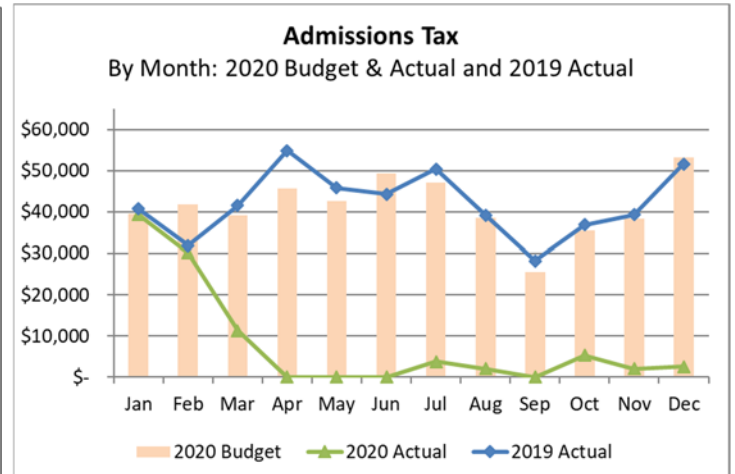
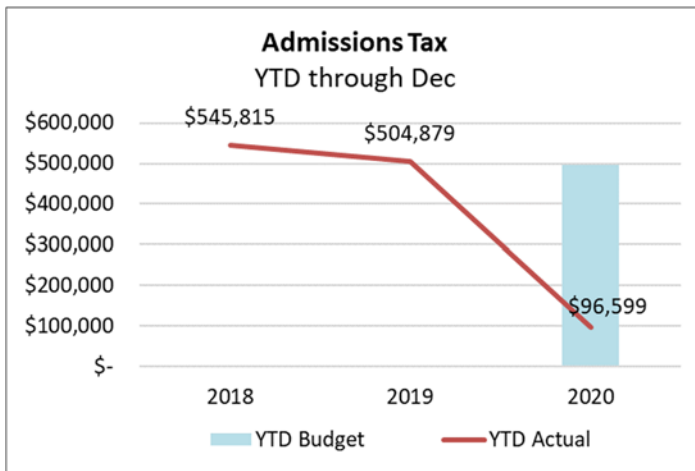


Card Room Gambling Tax - Major Establishments Only				
Major Establishment	2019	2020	Over / (Under)	
	Annual Actual	Annual Actual	2020 Actual vs 2019 Actual	
			\$	%
Chips Casino	\$ 902,660	\$ 548,388	\$ (354,272)	-39.2%
Great American Casino	667,826	351,655	(316,170)	-47.3%
Macau Casino	789,618	566,617	(223,002)	-28.2%
Palace Casino	617,032	374,182	(242,850)	-39.4%
Total	\$2,977,136	\$1,840,841	\$ (1,136,294)	-38.2%

Admissions Tax

The City levies an admissions tax of 5% on activities such as movie and play tickets, entrance fees and over charges to clubs. The tax is levied on the person or organization collecting the admission fee.

Admissions Tax Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs Budget	
					\$	%	\$	%
Jan	\$ 40,770	\$ 40,681	\$ 39,503	\$ 39,325	\$ (1,356)	-3.3%	\$ (178)	-0.5%
Feb	52,774	31,915	41,786	30,115	(1,800)	-5.6%	(11,671)	-27.9%
Mar	38,424	41,565	39,220	11,369	(30,196)	-72.6%	(27,851)	-71.0%
Apr	56,059	54,869	45,672	-	(54,869)	-100.0%	(45,672)	-100.0%
May	49,008	45,834	42,528	2	(45,832)	-100.0%	(42,526)	-100.0%
Jun	54,471	44,332	49,315	-	(44,332)	-100.0%	(49,315)	-100.0%
Jul	49,210	50,429	46,994	3,752	(46,677)	-92.6%	(43,242)	-92.0%
Aug	42,192	39,231	38,592	2,058	(37,173)	-94.8%	(36,534)	-94.7%
Sep	27,445	28,213	25,595	-	-	-	-	-
Oct	39,449	36,870	35,454	5,339	(31,531)	-85.5%	(30,115)	-84.9%
Nov	44,076	39,323	38,238	2,105	(37,218)	-94.6%	(36,133)	-94.5%
Dec	51,937	51,618	53,103	2,535	(49,083)	-95.1%	(50,568)	-95.2%
Total Annual	\$ 545,815	\$ 504,879	\$ 496,000	\$ 96,599	\$ (408,281)	-80.9%	\$ (399,401)	-80.5%
5-Year Ave Change (2016 - 2020):		-16.8%	Decreases due to COVID-19 caused closure/reduced capacity.					



Admissions Tax by Payer					
Major Establishment	2018 Annual Actual	2019 Annual Actual	2020 Annual Actual	Over / (Under)	
				2020 Actual vs 2019 Actual	
				\$	%
AMC Theatres	\$ 325,219	\$ 318,466	\$ 61,598	\$ (256,868)	-80.7%
Déjà Vu	15,148	7,520	-	-	-
Grand Prix Raceway	16,464	22,137	6,455	(15,682)	-70.8%
Great American Casino	20	-	-	-	-
Oakbrook Golf Club	-	-	5,030	5,030	100.0%
Regal Cinemas	172,814	152,093	23,516	(128,577)	-84.5%
Star Lite Swap Meet	16,151	4,663	-	-	-
Total	\$ 545,815	\$ 504,880	\$ 96,599	\$ (408,281)	-80.9%

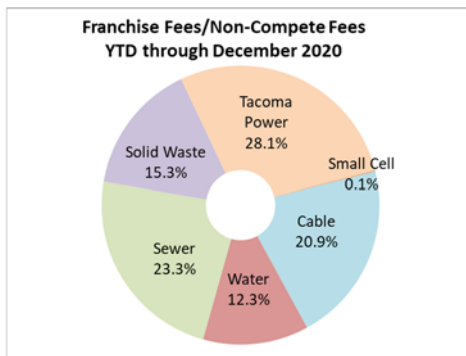
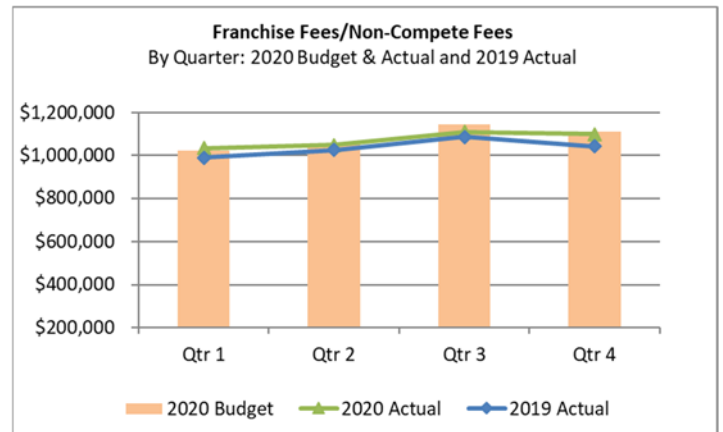
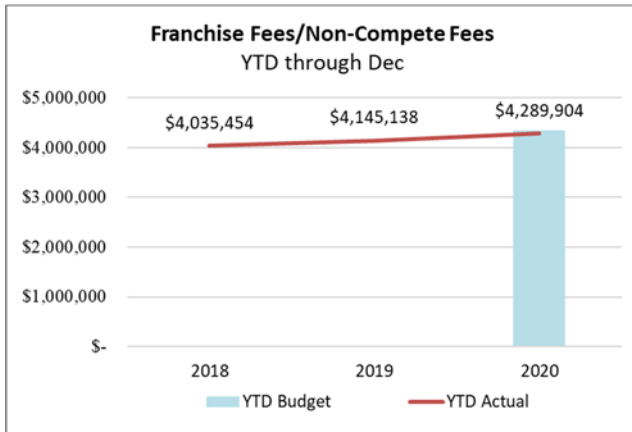
Note: Star Lite Swap Meet closed on 5/31/2019 and Déjà Vu closed on 9/18/2019.
Oakbrook Golf Club tax effective 10/1/2020

Franchise Fees & Non-Compete Fees

Franchise fees are charges levied on private utilities for their use of City streets and other public properties to place utility infrastructure and to recoup City costs of administering franchise agreements. The franchise fees on light, natural gas, and telephone utilities are limited by statute to the actual administrative expenses incurred by the City directly related to receiving and approving permits, licenses, or franchises. Cable TV franchise fees are governed by the Federal Cable Communications Policy Act of 1996 and are negotiated with cable companies for an amount not to exceed 5% of gross revenues.

Utility	Contract Expiration	Utility Tax	Franchise Fee	Non-Compete Fee
Comcast Phone	11/02/25	6.00%	-	-
Comcast Cable	12/04/25	6.00%	5.00%	-
Integra Communications	07/27/24	6.00%	-	-
Lakeview Light & Power	12/23/22	5.00%	-	-
Lakewood Water District	12/22/26	-	-	6.00%
Pierce County Sanitary Sewer	03/13/31	-	-	6.00%
Puget Sound Energy	01/20/26	5.00%	-	-
Rainier Connect (formerly Click!)	05/07/24	6.00%	5.00%	-
TPU Light	06/01/25	-	-	6.00%
TPU Water	11/23/21	-	-	8.00%
Waste Connections	12/31/25	6.00%	4.00%	-
Small Cell Wireless (fee is admin cost) - AT&T Small Wireless	06/08/25	-	-	-

Franchise Fees/Non-Compete Fees								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs Budget	
					\$	%	\$	%
Jan	\$ -	\$ -	\$ -	\$ -	-	-	-	-
Feb	76,370	79,748	83,351	82,474	2,726	3.4%	(877)	-1.1%
Mar	874,481	909,401	939,427	951,080	41,679	4.6%	11,653	1.2%
Apr	-	-	-	-	-	-	-	-
May	76,416	78,814	83,394	86,860	8,046	10.2%	3,466	4.2%
Jun	903,542	947,375	972,640	960,754	13,379	1.4%	(11,886)	-1.2%
Jul	-	-	-	-	-	-	-	-
Aug	79,863	82,636	86,786	86,140	3,504	4.2%	(646)	-0.7%
Sep	993,153	1,004,558	1,058,179	1,023,951	19,393	1.9%	(34,228)	-3.2%
Oct	-	-	-	-	-	-	-	-
Nov	77,218	77,808	83,529	72,925	(4,883)	-6.3%	(10,604)	-12.7%
Dec	954,411	964,798	1,028,393	1,025,718	60,920	6.3%	(2,675)	-0.3%
Total Annual	\$ 4,035,454	\$ 4,145,138	\$ 4,335,700	\$ 4,289,904	\$ 144,766	3.5%	\$ (45,796)	-1.1%
5-Year Ave Change (2016 - 2020):		3.7%						

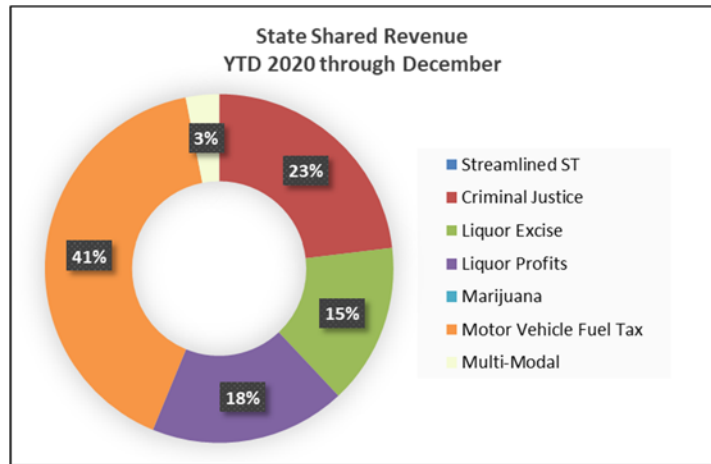


Franchise Fees/Non-Compete Fees by Type								
Annual Totals								
Type	2018 Actual	2019 Actual	2020		Over / (Under)			
			Annual Budget	YTD Actual	2020 Actual vs 2019 Actual		2020 Actual vs Budget	
					\$	%	\$	%
Cable	\$ 893,594	\$ 888,488	\$ 956,000	\$ 898,527	10,039	1.1%	(57,473)	-6.0%
Water	509,557	526,830	552,400	528,130	1,300	0.2%	(24,270)	-4.4%
Sewer	933,263	961,344	991,000	999,895	38,551	4.0%	8,895	0.9%
Solid Waste	608,862	645,175	673,200	655,787	10,612	1.6%	(17,413)	-2.6%
Tacoma Power	1,090,176	1,123,301	1,163,100	1,204,366	81,065	7.2%	41,266	3.5%
Small Cell	-	-	-	3,200	3,200	n/a	3,200	n/a
Total	\$4,035,452	\$4,145,138	\$ 4,335,700	\$4,289,904	\$ 144,766	3.5%	\$ (45,796)	-1.1%

State Shared Revenues

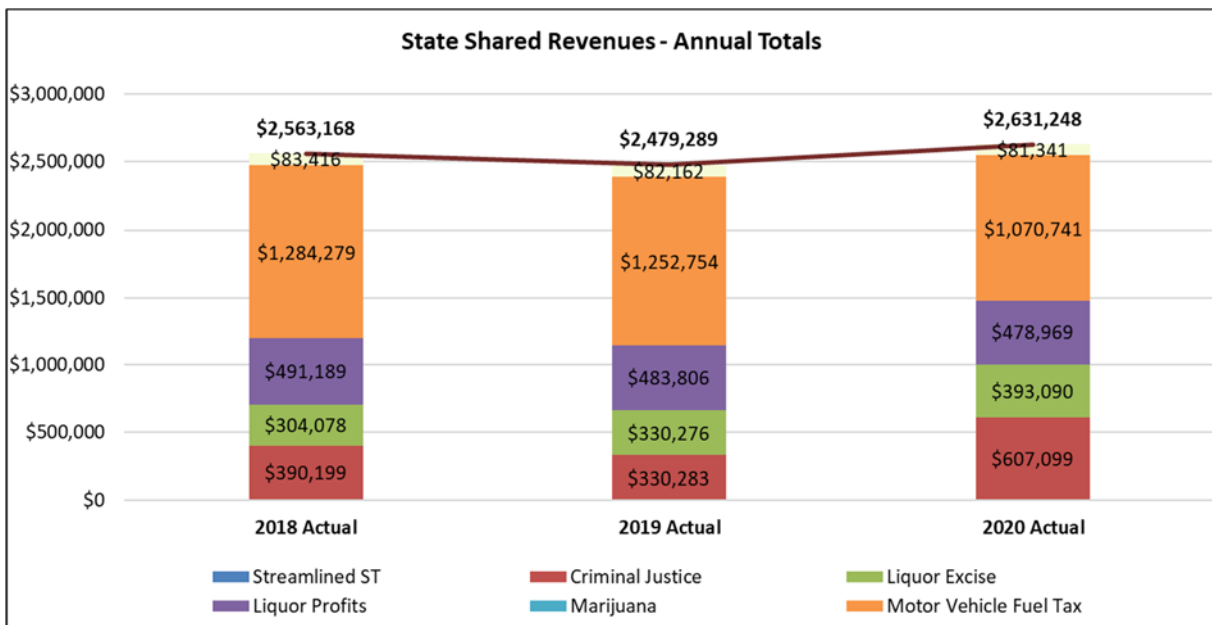
State-shared revenues are from taxes and fees collected by the State and disbursed to municipalities based on population or other criteria. The source of these shared revenues include: sales tax mitigation, criminal justice, leasehold excise tax, state lodging tax sharing, liquor excise tax and liquor profits, and motor vehicle fuel tax.

The following tables provides a comparison of state shared revenues, including the portion of motor vehicle fuel tax, increased gas tax and multi-modal revenue receipted directly in the transportation capital fund.



State Shared Revenue Annual Totals						
Revenue	2018 Annual Actual	2019 Annual Actual	2020		2020 YTD Actual vs 2019 YTD Actual	
			Annual Budget	YTD Actual	Over/(Under)	
					\$	%
Streamlined Sales Tax Mitigation	\$ 10,006	\$ -	\$ -	\$ -	\$ -	n/a
CJ-Violent Crimes/Population	87,036	94,809	84,000	102,436	7,627	8.0%
CJ-Special Programs	62,527	64,628	61,000	67,713	3,085	4.8%
CJ-DUI Cities	8,731	8,069	9,000	9,072	1,003	12.4%
CJ-High Crime	231,905	162,777	241,800	427,878	265,101	162.9%
Liquor Excise Tax	304,078	330,276	291,700	393,090	62,814	19.0%
Liquor Board Profits	491,189	483,806	491,400	478,969	(4,837)	-1.0%
Marijuana Enforcement Profits	1	8	-	8	-	0.0%
Motor Vehicle Fuel Tax	860,015	841,601	862,400	709,693	(131,908)	-15.7%
Subtotal - General/Street	\$ 2,055,488	\$ 1,985,974	\$ 2,041,300	\$ 2,188,859	\$ 202,885	10.2%
Motor Vehicle Fuel Tax	351,274	339,170	350,000	289,874	(49,296)	-14.5%
Increase Motor Vehicle Fuel Tax	72,990	71,983	72,300	71,174	(809)	-1.1%
Multi-Modal	83,416	82,162	82,400	81,341	(821)	-1.0%
Subtotal - Capital Projects	507,680	493,315	504,700	442,389	\$ (50,926)	-10.3%
Total State Shared Revenue	\$ 2,563,168	\$ 2,479,290	\$ 2,546,000	\$ 2,631,248	\$ 151,958	6.1%

Motor vehicle fuel tax decrease is due to COVID-19 stay home/work from home.



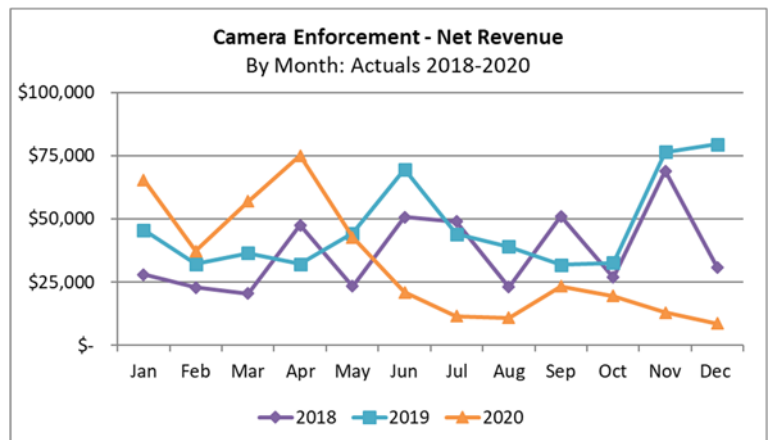
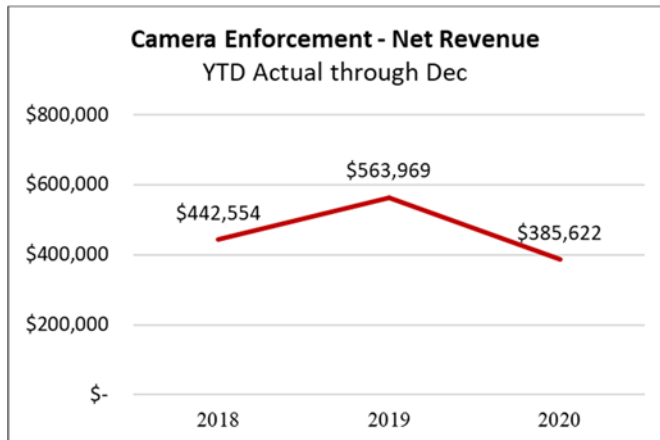
POLICE

Photo Infraction – Red Light/School Zone Enforcement

The City currently has eight cameras operating at five locations:

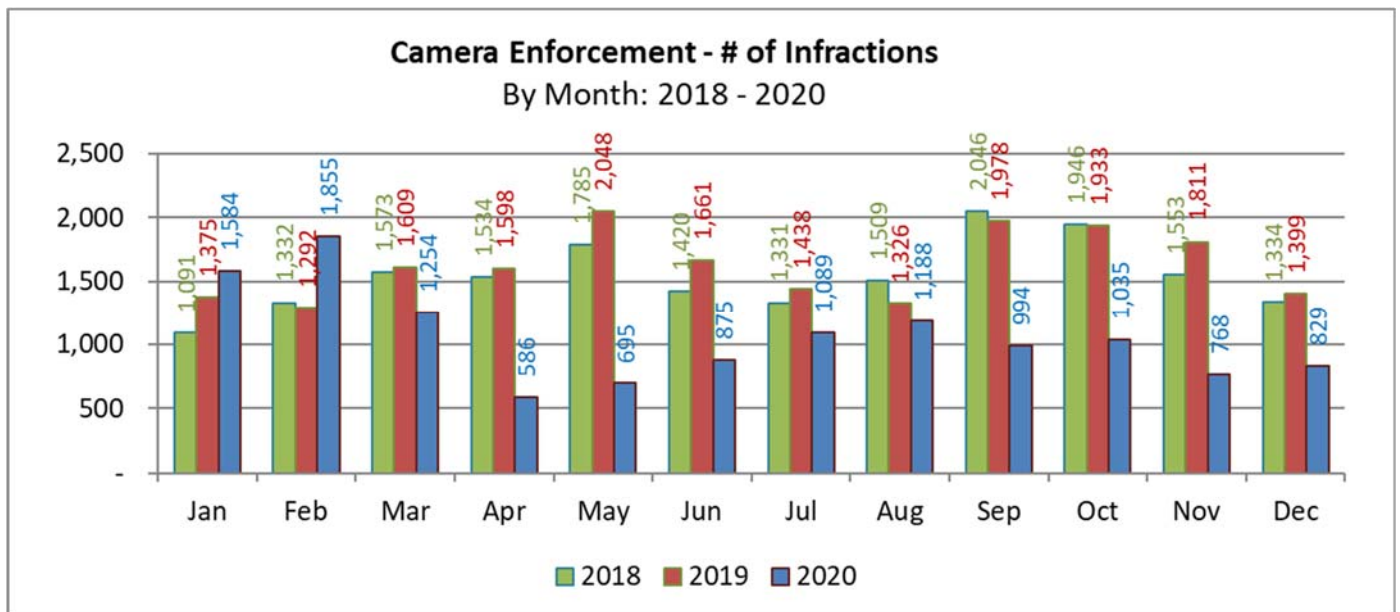
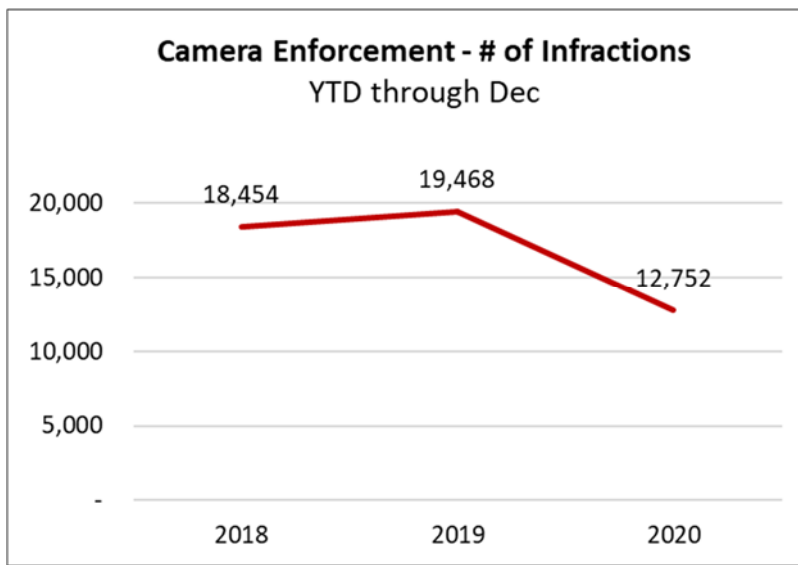
- 2 school zone cameras located at: 5405 Steilacoom Blvd – WB and 9904 Gravelly Lake Drive – SB.
- 6 red light cameras located at: Bridgeport Blvd SW & San Francisco Ave SW – SB & NB, Steilacoom Blvd SW & Phillips Rd SW – WB & EB; and South Tacoma Way & SR 512 – NB & SB.

Photo Infraction - Red Light / School Zone Enforcement											
Annual Totals											
Month	Year 2018			Year 2019			Year 2020			Over / (Under)	
	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue	Net Revenue 2020 vs 2019	
										\$	%
Jan	\$ 60,215	\$ 32,240	\$ 27,975	\$ 77,124	\$ 31,455	\$ 45,669	\$ 97,729	\$ 32,240	\$ 65,489	\$ 19,820	43.4%
Feb	55,172	32,240	22,932	64,380	32,240	32,140	69,584	32,240	37,344	5,204	16.2%
Mar	52,657	32,240	20,417	68,761	32,240	36,521	79,403	22,500	56,903	20,382	55.8%
Apr	79,686	32,240	47,446	64,478	32,240	32,238	97,456	22,500	74,956	42,718	132.5%
May	55,685	32,240	23,445	76,632	32,240	44,392	57,712	15,000	42,712	(1,680)	-3.8%
Jun	82,914	32,240	50,674	101,799	32,240	69,559	39,750	18,750	21,000	(48,559)	-69.8%
Jul	81,123	32,240	48,883	76,168	32,240	43,928	34,022	22,500	11,522	(32,406)	-73.8%
Aug	54,263	31,266	22,997	71,272	32,240	39,032	33,450	22,500	10,950	(28,082)	-71.9%
Sep	83,303	32,240	51,063	64,088	32,240	31,848	45,915	22,500	23,415	(8,433)	-26.5%
Oct	59,156	32,240	26,916	64,963	32,240	32,723	42,056	22,500	19,556	(13,167)	-40.2%
Nov	101,226	32,240	68,986	108,665	32,240	76,425	36,846	23,798	13,048	(63,377)	-82.9%
Dec	63,061	32,240	30,821	111,736	32,240	79,496	31,227	22,500	8,727	(70,769)	-89.0%
Total Annual	\$828,460	\$385,906	\$442,554	\$950,064	\$386,095	\$563,969	\$665,148	\$279,528	\$385,622	\$ (178,347)	-31.6%



# of Infraction Notices Generated															
Annual Totals															
	BP Way & San Francisco			Steilacoom & Phillips			South Tacoma Way & SR512			School Zones			Total		
Month	2018	2019	2020	2018	2019	2020	2018	2019	2020	2018	2019	2020	2018	2019	2020
Jan	45	72	67	192	222	273	522	533	498	332	548	746	1,091	1,375	1,584
Feb	47	65	49	210	278	292	575	540	587	500	409	927	1,332	1,292	1,855
Mar	50	53	48	220	280	244	717	736	408	586	540	554	1,573	1,609	1,254
Apr	67	51	53	225	278	251	666	665	282	576	604	-	1,534	1,598	586
May	76	62	77	340	368	123	782	737	495	587	881	-	1,785	2,048	695
Jun	53	92	101	328	422	101	794	778	673	245	369	-	1,420	1,661	875
Jul	73	101	85	384	415	185	739	771	819	135	151	-	1,331	1,438	1,089
Aug	63	100	97	284	382	248	691	695	843	471	149	-	1,509	1,326	1,188
Sep	64	62	87	256	347	179	716	690	728	1,010	879	-	2,046	1,978	994
Oct	79	79	89	287	344	166	687	685	780	893	825	-	1,946	1,933	1,035
Nov	55	72	98	231	314	121	598	512	549	669	913	-	1,553	1,811	768
Dec	62	65	62	225	285	157	524	493	610	523	556	-	1,334	1,399	829
Total Annual	734	874	913	3,182	3,935	2,340	8,011	7,835	7,272	6,527	6,824	2,227	18,454	19,468	12,752

COVID-19 caused school closures and stay home/work from home affected school zone and red light camera infractions notices generated.



Jail Services

The City contracts with various agencies to provide jail services. Current contracts are with Nisqually and Pierce County.

The Nisqually Tribe provided a 30-day notice of termination of jail services agreement, effective December 18, 2020. They noted in their letter that they are transitioning away from their current model to focus primarily on Washington State Department of Corrections and tribal justice needs. The City is currently evaluating options.

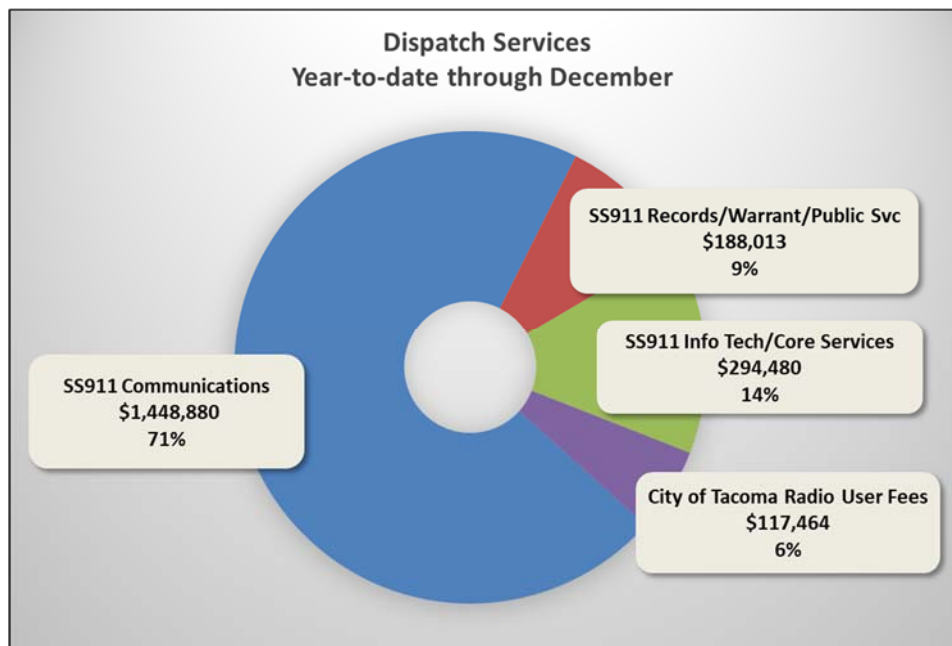
2020 Jail Rates					
Pierce County	Booking Fee	\$58.23	Nisqually	Booking Fee	\$20.00
	Daily Rate	\$88.45		Daily Rate	\$65.00
	Escort Fee*	\$135.84		Major Medical Costs	City Pays
	Mental Health Fee	\$229.56			
	Special Identification Proce	\$189.53			
	Major Medical Costs	City Pays			

Service Period	Year 2018				Year 2019				Year 2020			
	Pierce			Total by Month	Pierce			Total by Month	Pierce			Total by Month
Nisqually	County	Medical	Nisqually		County	Medical	Nisqually		County	Medical		
Jan	\$ 39,881	\$ 12,161	\$ -	\$ 52,042	\$ 65,097	\$ 17,695	\$ 5,666	\$ 88,458	\$ 32,955	\$ 12,167	\$ -	\$ 45,122
Feb	30,870	13,475	832	45,177	55,820	15,059	8,036	78,914	22,685	16,085	-	38,770
Mar	33,906	12,893	-	46,799	52,065	13,109	6,659	71,833	24,310	12,645	-	36,955
Apr	30,140	6,408	248	36,796	55,426	15,713	452	71,591	13,994	7,630	-	21,624
May	35,505	8,853	-	44,358	53,300	27,369	-	80,669	20,995	5,188	-	26,183
Jun	47,210	16,153	-	63,363	56,745	27,580	-	84,325	19,305	6,808	-	26,113
Jul	50,115	12,459	902	63,476	53,425	14,769	1,973	70,166	18,891	9,864	208	28,963
Aug	36,855	16,169	2,804	55,828	35,620	14,360	5,558	55,538	21,522	9,740	-	31,262
Sep	40,732	16,282	-	57,014	29,120	24,179	-	53,299	28,176	9,454	-	37,630
Oct	33,805	10,506	1,623	45,934	21,480	26,515	9,791	57,786	26,251	5,451		31,702
Nov	42,185	17,069	8,552	67,806	30,909	22,967	-	53,876	21,965	3,694		25,659
Dec	46,995	8,165	-	55,160	33,235	12,209	-	45,444	13,698	1,908		15,606
Annual Total	\$ 468,200	\$ 150,593	\$ 14,961	\$ 633,754	\$ 542,242	\$ 231,524	\$ 38,133	\$811,899	\$264,747	\$100,636	\$ 208	\$ 365,591
	Annual Estimate			\$ 700,000	Annual Budget			\$950,000	Annual Budget			\$ 950,000
	Annual Exp as % of Annual Budget			90.5%	YTD as % of Annual Budget			85.5%	YTD as % of Annual Budget			38.5%

Dispatch Services

South Sound 911 PDA (Public Development Authority) provides dispatch emergency communication, records and technology services, and regional, interoperable first responder radio system.

South Sound 911 Dispatch Services Year-to-date through December				
Category	2018 Annual	2019 Annual	2020	
			Annual	Actual
Communication	\$ 1,577,840	\$ 1,509,250	\$ 1,448,880	\$ 1,448,880
Records/Warrant/Public Services	123,925	156,870	188,010	188,013
Information Technology/Core Services	299,785	284,810	294,480	294,480
Subtotal	\$ 2,001,550	\$ 1,950,930	\$ 1,931,370	\$ 1,931,373
Radio User Fees City of Tacoma	117,369	118,841	117,560	117,464
Total Dispatch Services	\$ 2,118,919	\$ 2,069,771	\$ 2,048,930	\$ 2,048,836
Change Over Prior Year - \$	\$ (83,409)	\$ (49,148)	\$ (20,841)	\$ (20,935)
Change Over Prior Year - %	-3.8%	-2.3%	-1.0%	-1.0%

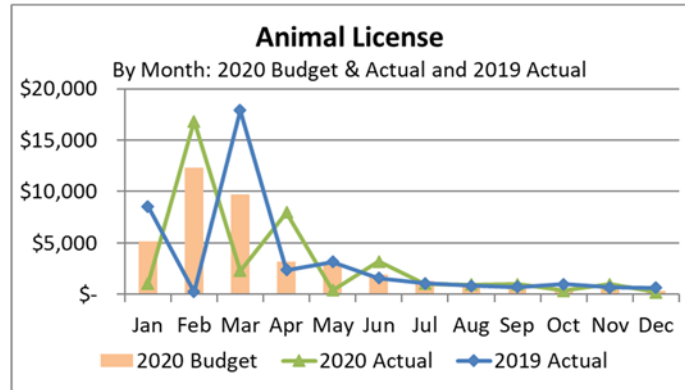
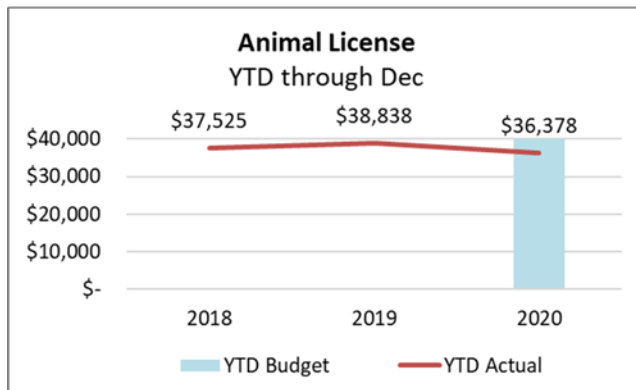


Animal License

The City requires all dogs and cats over the age of eight weeks and residing in the city limits to be licensed annually. All licenses expire on December 31. Licenses not renewed by February 28 are subject to a \$2 late penalty.

Animal License Fees		
Fee Type	Regular	Senior (65+) or Physically Disabled
Unaltered Dogs/Cats	\$55.00	\$30.00
Spayed/Neutered Dogs	\$20.00	\$10.00
Spayed/Neutered Cats	\$12.00	\$4.00
Pets Unders 6 Months Old	\$4.00	\$4.00
Service Dogs	\$0.00	\$0.00
Late Fee (after February 28)	\$2.00	\$2.00

Animal License Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs Budget	
					\$	%	\$	%
Jan	\$ 1,934	\$ 8,561	\$ 5,187	\$ 1,055	\$ (7,506)	-87.7%	\$ (4,132)	-79.7%
Feb	17,859	250	12,301	16,839	16,589	6635.6%	4,538	36.9%
Mar	6,847	17,903	9,744	2,291	(15,612)	-87.2%	(7,453)	-76.5%
Apr	2,781	2,394	3,222	7,986	5,592	233.6%	4,764	147.9%
May	1,197	3,183	2,993	410	(2,773)	-87.1%	(2,583)	-86.3%
Jun	1,930	1,609	1,931	3,216	1,607	99.9%	1,285	66.5%
Jul	1,545	1,063	1,294	1,049	(14)	-1.3%	(245)	-18.9%
Aug	814	848	923	943	95	11.2%	19	2.1%
Sep	589	714	722	995	281	39.4%	273	37.9%
Oct	832	987	604	370	(617)	-62.5%	(234)	-38.8%
Nov	891	700	713	1,011	311	44.4%	298	41.8%
Dec	306	626	366	213	(413)	-66.0%	(153)	-41.7%
Total Annual	\$ 37,525	\$ 38,838	\$ 40,000	\$ 36,376	\$ (2,462)	-6.3%	\$ (3,624)	-9.1%
5-Year Ave Change (2016 - 2020):			-1.8%					



Animal Control Year-to-date through December							
Operating Revenues & Expenditures	2018	2019	2020		Over / (Under)		
	Annual Actual	Annual Actual	Annual Est	YTD Actual	2020 Actual vs 2019 Actual		
					\$	%	
Operating Revenue:							
Animal License	\$ 37,525	\$ 38,838	\$ 40,000	\$ 36,378	\$ (2,460)	-6.3%	
Animal Services - City of Dupont	29,533	33,252	33,877	33,917	665	2.0%	
Animal Services - Town of Steilacoom	13,740	18,012	16,368	15,630	(2,382)	-13.2%	
Total Operating Revenues	\$ 80,797	\$ 90,102	\$ 90,245	\$ 85,925	\$ (4,177)	-4.6%	
Operating Expenditures:							
Personnel	182,618	190,590	193,374	196,614	6,024	3.2%	
Operating Supplies	1,104	500	1,240	569	69	13.8%	
Minor Equipment	202	1,355	2,120	-	(1,355)	-100.0%	
Humane Society	96,413	132,365	144,593	121,795	(10,570)	-8.0%	
Other Services & Charges	620	-	1,200	151	151	n/a	
Total Operating Expenditures	\$ 280,958	\$ 324,810	\$ 342,527	\$ 319,130	\$ (5,680)	-1.7%	
Net Program Cost	\$ (200,161)	\$ (234,708)	\$ (252,282)	\$ (233,205)	\$ 1,503	-0.6%	

Note - operating expenditures do not include internal service allocations (such as vehicle repairs & maintenance, vehicle replacement reserves, etc.) as all police internal service charges are accounted for under Command Section.

Alarm Permits and Fees

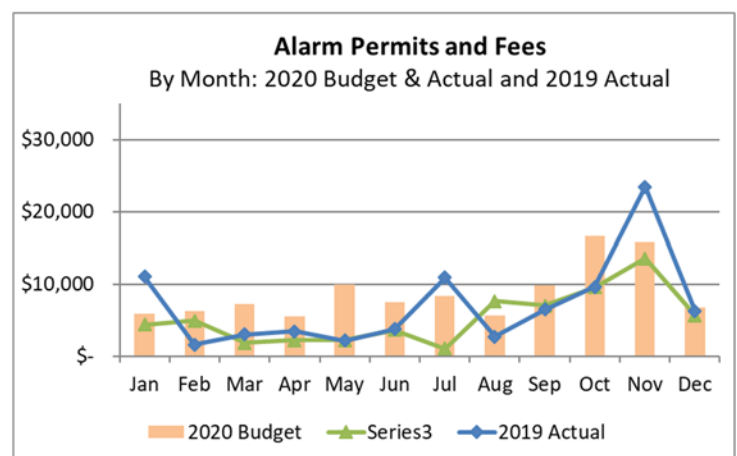
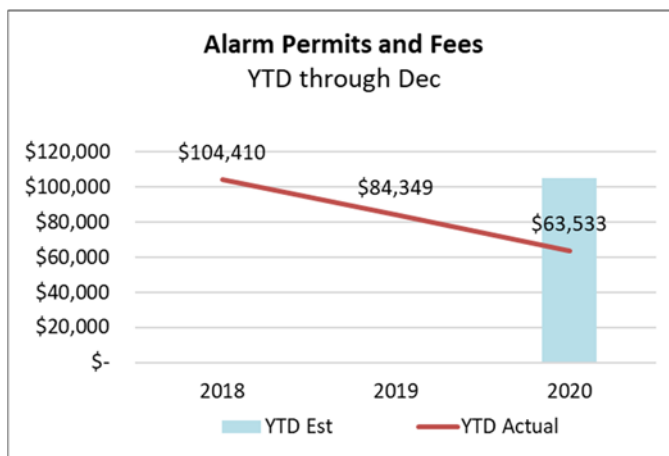
False alarms cost the City and citizens thousands of dollars per year and take officers away from actual emergencies. The false alarm ordinance includes a registration process, provides for annual alarm permit fees for residential and business alarms, and provides for fees for false alarms to encourage all alarm users to maintain the reliability of and to properly use their alarm equipment.

Alarm Permits and Fees								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 4,883	\$ 11,037	\$ 5,857	\$ 4,333	\$ (6,704)	-60.7%	\$ (1,524)	-26.0%
Feb	4,871	1,594	6,197	4,933	3,339	209.5%	(1,264)	-20.4%
Mar	1,058	3,026	7,227	1,832	(1,194)	-39.5%	(5,395)	-74.7%
Apr	2,117	3,418	5,448	2,219	(1,199)	-35.1%	(3,229)	-59.3%
May	526	2,135	9,955	2,184	49	2.3%	(7,771)	-78.1%
Jun	577	3,770	7,430	3,638	(132)	-3.5%	(3,792)	-51.0%
Jul	3,836	10,912	8,324	1,001	(9,911)	-90.8%	(7,323)	-88.0%
Aug	5,391	2,708	5,654	7,619	4,911	181.4%	1,965	34.8%
Sep	12,874	6,435	9,802	7,009	574	8.9%	(2,793)	-28.5%
Oct	52,584	9,634	16,595	9,543	(91)	-0.9%	(7,052)	-42.5%
Nov	10,788	23,419	15,722	13,577	(9,842)	-42.0%	(2,145)	-13.6%
Dec	4,905	6,261	6,789	5,647	(614)	-9.8%	(1,142)	-16.8%
Total Annual	\$ 104,410	\$ 84,349	\$ 105,000	\$ 63,533	\$ (20,816)	-24.7%	\$ (41,467)	-39.5%
5-Year Ave Change (2016 - 2020):			-8.0%					

Note: The table reflects gross revenue and does not take into account of related processing and other fees totaling \$49,687 in 2018, \$51,379 in 2019 and \$31,736 in 2020.

The reason for the decrease in revenues earlier in 2018 is due to timing of billings by PMAM, the City's 3rd party contractor. PMAM acquired ATB in 2011; however, transition of data from ATB to the new PMAM platform did not occur until January 2018. There were inconsistencies in the data transition and PMAM's IT Team had been working on reconciling the data and completed it in July 2018. PMAM issued renewal notices to alarm companies in August 2018 (billed approximately \$69,000). This billing included four alarm companies totaling \$55,000.

The number of new registrations have been trending downward from 2017 to 2019. The number of customers that have renewed each year has also trended downward and could be due to several reasons: the customer moved and did not provide notification; the customer cancelled their alarm service and did not provide notification; or the customer was not aware they had to renew the permit. The number of billable false alarms have decreased, which is a natural progression of the program. As customers become more aware of the expectations and are more diligent in the management of the alarm system, the number of false alarms decrease. Another trend PMAM is seeing throughout all of their customer base is the dollars collected have decreased due to the COVID-19 pandemic. From March through June, PMAM did not see any major impacts, but moving into the second half of the year, customers are prioritizing their finances by necessity over luxury.



Seizure Funds

Fund 180 Narcotics Seizure Fund

The purpose of this fund is for tracking assets seized as a result of involvement with the illegal sale, possession, or distribution of drugs or controlled substances, and for the purchase of controlled substances or drugs by law enforcement officers or agents, as well as other expenses to enhance and improve law enforcement activities having a close and demonstrable relationship to enforce enforcement of controlled substances. Funds may not be used to supplant existing funding sources.

Fund 180 - Narcotics Seizure <i>Year-to-date through December</i>				
	2018 Annual Actual	2019 Annual Actual	2020	
			Annual Budget	YTD Actual
Sources:				
Forfeitures	\$ 172,938	\$ 123,275	\$ 70,000	\$ 71,670
Law Enforcement Contracts	27,557	38,171	-	33,485
Interest Earnings/Misc	4,712	6,098	-	1,197
Total Sources	\$ 205,207	\$ 167,544	\$ 70,000	\$ 106,352
Uses:				
Investigations/Predictive Policing	154,707	201,584	352,319	162,477
Capital Purchases	18,901	-	-	-
Total Uses	\$ 173,608	\$ 201,584	\$ 352,319	\$ 162,477
Sources Over/(Under) Uses	\$ 31,599	\$ (34,040)	\$ (282,319)	\$ (56,125)
Beginning Balance	\$ 284,762	\$ 316,361	\$ 282,319	\$ 282,321
Ending Balance	\$ 316,361	\$ 282,321	\$ -	\$ 226,196

Fund 181 Felony Seizure Fund

The state statute authorizes the seizure of assets that have been or was actually employed as an instrumentality in the commission or in the aiding or abetting in the commission of any felony, or which was furnished or was intended to be furnished by any person in the commission of, as a result of, or as a compensation for the commission of, any felony, or which was acquired in whole or in part with the proceeds traceable to the commission of a felony. Funds shall be used exclusively by the City in the expansion and improvement of law enforcement activity; however may not be used to supplant existing funding sources.

Fund 181 - Felony Seizure <i>Year-to-date through December</i>				
	2018 Annual Actual	2019 Annual Actual	2020	
			Annual Budget	YTD Actual
Sources:				
Forfeitures	\$ 30,841	\$ 14,121	\$ 41,000	\$ 42,620
Interest Earnings/Misc	-	-	-	40
Total Sources	\$ 30,841	\$ 14,121	\$ 41,000	\$ 42,660
Uses:				
Investigations/Predictive Policing	61,160	21,022	49,143	2,966
Capital Purchases	-	-	-	-
Total Uses	\$ 61,160	\$ 21,022	\$ 49,143	\$ 2,966
Sources Over/(Under) Uses	\$ (30,319)	\$ (6,901)	\$ (8,143)	\$ 39,694
Beginning Balance	\$ 45,363	\$ 15,044	\$ 8,143	\$ 8,143
Ending Balance	\$ 15,044	\$ 8,143	\$ -	\$ 47,837

Fund 182 Federal Seizure Fund

The Federal Equity Sharing Guidelines lists the following (funds shall be used to increase or supplement and not be used to replace or supplant):

Permissible Uses: law enforcement investigations; law enforcement training, law enforcement and detention facilities; law enforcement equipment; law enforcement travel and transportation; law enforcement awards and memorials; drug and gang education awareness programs; matching fund for grants; pro rata funding of the law enforcement agency's percentage of costs associated with supporting multi-agency items or facilities; asset accounting and tracking of expenditures of federally shared funds; language assistance services in connection with law enforcement activity; transfers of cash to other law enforcement agencies; support of community-based programs (cash transfers to community-based programs are not permitted); and windfall situations to provide additional support to community-based programs.

Impermissible Uses: Salaries and benefits of permanent law enforcement personnel, except in limited circumstances (i.e. express statutory authorization, overtime of officers and investigators, new positions and temporary or not-to-exceed one year appointments and salary of an officer hired to replace an officer assigned to a task force, specialized programs that generally to not involve traditional law enforcement functions); use of forfeited property by non-law enforcement personnel; payment of education-related costs; uses contrary to the laws of the state or local jurisdiction; non-official government use of shared assets; personal or political use of shared assets; purchase of food and beverage (except for conference and meals during local operations); extravagant expenditures or wasteful expenditures and entertainment; cash on hand, secondary accounts, and stored value cards (such as prepaid credit cards); transfers to other law enforcement agencies; purchase of items for other law enforcement agencies; costs related to lawsuits; loans; and money laundering operations.

Fund 182 - Federal Seizure				
Year-to-date through December				
	2018 Annual Actual	2019 Annual Actual	2020	
			Annual Budget	YTD Actual
Sources:				
Forfeitures	\$ 736	\$ 264,203	\$ 39,600	\$ 63,492
Interest Earnings/Misc	-	-	-	1,132
Total Sources	\$ 736	\$ 264,203	\$ 39,600	\$ 64,624
Uses:				
Crime Prevention	3,096	4,374	199,429	399
Capital Purchases	-	-	100,000	163,147
Total Uses	\$ 3,096	\$ 4,374	\$ 299,429	\$ 163,546
Sources Over/(Under) Uses	\$ (2,360)	\$ 259,829	\$ (259,829)	\$ (98,922)
Beginning Balance	\$ 2,360	\$ -	\$ 259,829	\$ 259,829
Ending Balance	\$ -	\$ 259,829	\$ -	\$ 160,907

Fund 195 Public Safety Grants

The purpose of this fund is to account for the revenues and expenditures related to public safety grants. The following table provides a financial summary of these grants.

Public Safety Grants	<i>Year-to-date through December</i>			
	Beginning Balance	Revenue	Expenditure	Ending Balance
Dept. of Justice - Bulletproof Vest Partnership	\$ -	\$ 9,443	\$ 9,443	\$ -
Dept. of Justice - Justice Assistance Grant - Training Resilience	-	9,937	9,937	-
Dept. of Justice - Justice Assistance Grant - Rifle Noise	-	39,654	39,654	-
Dept. of Justice - Justice Assistance Grant - COVID	-	93,888	93,888	-
Dept. of Justice - Veterans Treatment Court	-	74,932	74,932	-
Washington Assn. of Sheriffs & Police Chiefs - Safety Equipment	-	15,695	15,695	-
Washington Auto Theft Prevention Authority (WATPA)	-	236,834	236,834	-
Washington State Military Department - Emergency	-	41,881	41,881	-
Washington State Parks & Recreation Boaters Safety	-	9,643	9,643	-
Washington State Patrol - Phlebotomy Mobile Unit	-	1,743	1,743	-
Washington Traffic Safety Commission (WTSC) Impaired Driving	-	2,006	2,006	-
Total	\$ -	\$ 535,656	\$ 535,656	\$ -

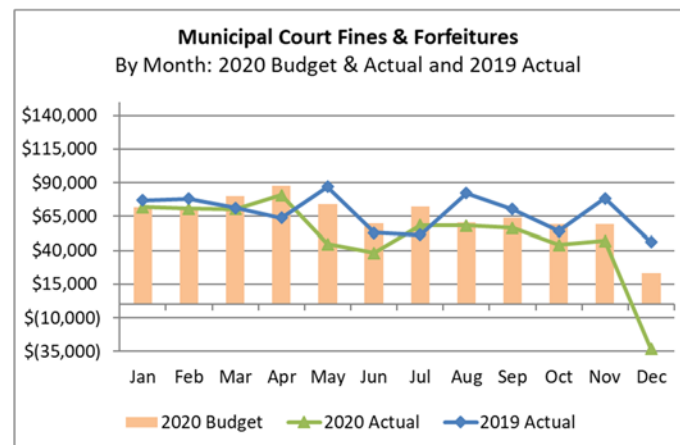
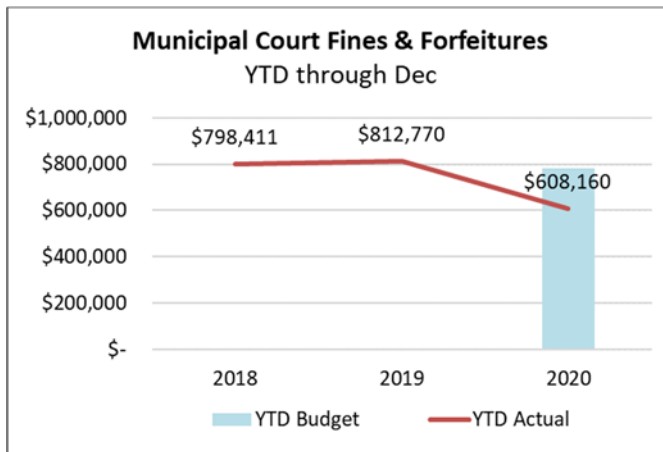
Public Safety Grants	2020	
	Annual Budget	YTD Dec
Dept. of Justice - Bulletproof Vest Partnership 2018	\$ 16,404	\$ 9,443
Dept. of Justice - JAG Training Resilience and Adaptive Leaders (TRAIL)	9,937	9,937
Dept. of Justice - JAG Rifle Noise Suppressors	41,723	39,654
Dept. of Justice - JAG COVID Emergency Supplement	134,430	93,888
Dept. of Justice - Veterans Treatment Court	167,423	74,932
Pierce County - STOP Violence Against Women Training	3,836	-
Washington Assn. of Sheriffs & Police Chiefs Safety Equipment	21,800	15,695
Washington Auto Theft Prevention Authority (WATPA)	255,600	236,834
Washington State Military Department - Emergency Management (EMPG)	67,320	41,881
Washington State Parks & Recreation Boaters Safety	9,644	9,643
Washington State Patrol - Phlebotomy Mobile Unit	14,728	1,743
Washington Traffic Safety Commission (WTSC) Impaired Driving	9,018	2,006
Washington Traffic Safety Commission (WTSC) Distracted Driving	1,782	-
Total	\$ 753,645	\$ 535,656

MUNICIPAL COURT

Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases. Revenues from 2015 cases and forward are collected by the City and remitted on a monthly basis to the contract jurisdictions (City of DuPont, City of University Place and Town of Steilacoom).

Municipal Court Fines & Forfeitures								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs Budget	
					\$	%	\$	%
Jan	\$ 60,667	\$ 76,991	\$ 71,809	\$ 71,738	\$ (5,253)	-6.8%	\$ (71)	-0.1%
Feb	78,702	78,043	71,423	70,791	(7,252)	-9.3%	(632)	-0.9%
Mar	75,684	71,343	79,753	70,471	(872)	-1.2%	(9,282)	-11.6%
Apr	100,895	63,866	87,878	80,802	16,936	26.5%	(7,076)	-8.1%
May	60,526	86,843	74,036	44,622	(42,221)	-48.6%	(29,414)	-39.7%
Jun	64,190	52,973	59,633	38,097	(14,876)	-28.1%	(21,536)	-36.1%
Jul	67,571	51,449	72,519	58,687	7,238	14.1%	(13,832)	-19.1%
Aug	53,215	82,274	60,509	58,214	(24,060)	-29.2%	(2,295)	-3.8%
Sep	75,240	70,292	63,951	56,595	(13,697)	-19.5%	(7,356)	-11.5%
Oct	57,308	54,188	59,607	44,210	(9,978)	-18.4%	(15,397)	-25.8%
Nov	68,192	78,483	59,094	47,094	(31,389)	-40.0%	(12,000)	-20.3%
Dec	36,221	46,026	23,189	(33,161)	(79,187)	-172.0%	(56,350)	-243.0%
Total Annual	\$ 798,411	\$ 812,773	\$ 783,400	\$ 608,159	\$ (204,613)	-25.2%	\$ (175,241)	-22.4%
5-Year Ave Change (2016 - 2020): -8.2%								

Note: December 2020 negative revenues is due to an accounting adjustment for outstanding receivables at year-end.

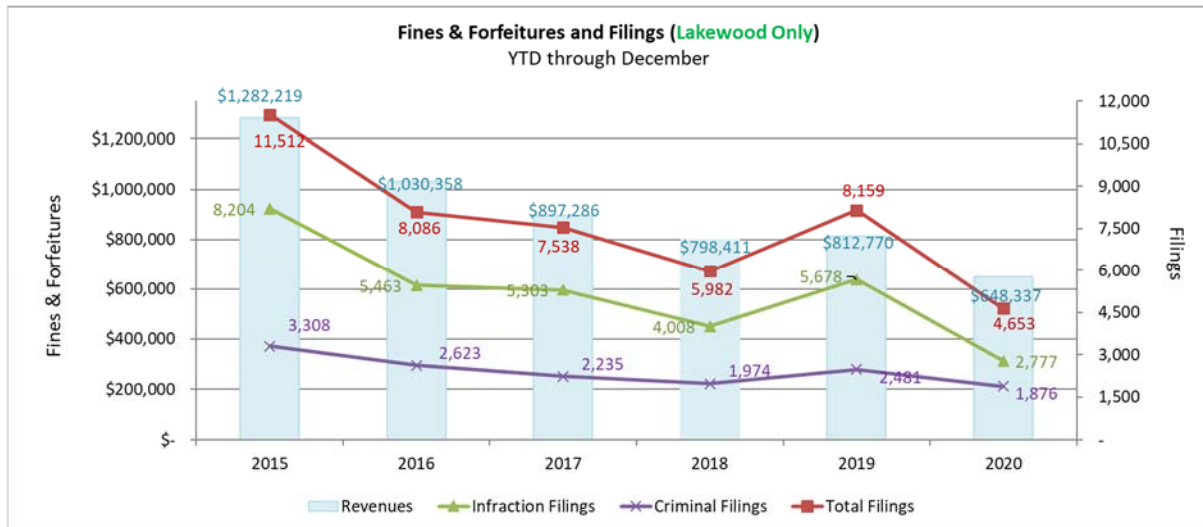


Municipal Court Fines & Forfeitures								
Annual Totals								
Category	2018 Actual	2019 Actual	2020		Over / (Under)		Over / (Under)	
			Annual Estimate	YTD Actual	2020 YTD Actual vs 2019 YTD Actual		2020 YTD Actual vs 2020 YTD Budget	
					\$	%	\$	%
Admin, Filing, Copy, Forms,	\$ 56,694	\$ 51,015	\$ 57,400	\$ 42,168	\$ (8,847)	-17.3%	\$ (7,004)	-14.2%
Detention & Correction	151,475	158,640	162,000	95,415	(63,225)	-39.9%	(57,492)	-37.6%
Civil Penalties	2,672	2,720	3,000	1,740	(980)	-36.0%	(882)	-33.6%
Civil Infraction Penalties	459,749	484,398	434,500	384,788	(99,610)	-20.6%	(82,106)	-17.6%
Civil Parking Infractions	2,676	1,498	2,000	1,420	(78)	-5.2%	(24)	-1.7%
Criminal Traffic Misdemeanor	17,737	38,272	19,100	10,961	(27,311)	-71.4%	(25,928)	-70.3%
Criminal Non-Traffic Fines	(3,185)	7,751	(4,900)	20,678	12,927	166.8%	13,207	176.8%
Court Cost Recoupment	38,919	16,514	39,600	18,633	2,119	12.8%	2,716	17.1%
Interest/Other/Misc	71,674	51,965	70,700	32,358	(19,607)	-37.7%	(17,729)	-35.4%
Total	\$ 798,411	\$ 812,773	\$ 783,400	\$ 608,161	\$ (204,610)	-25.2%	\$ (175,240)	-22.4%

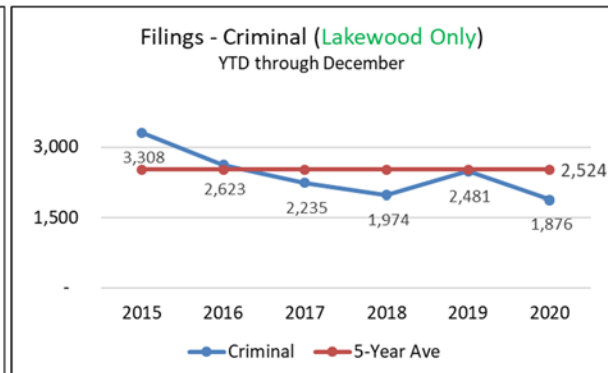
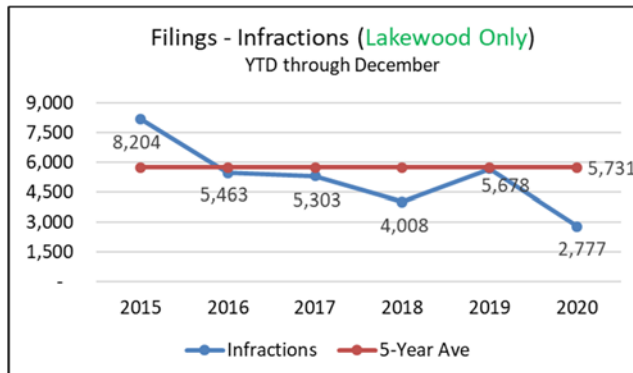
Municipal Court Year-to-date through December						
Operating Revenues & Expenditures	2018 Annual Actual	2019 Annual Actual	2020		Over / (Under)	
			Annual Budget	YTD Actual	2020 YTD Actual vs 2019 YTD Actual	
					\$	%
Operating Revenue:						
Fines & Forfeitures	\$ 798,411	\$ 812,773	\$ 783,400	\$ 608,159	\$ (204,613)	-25.2%
Court Services - City of University Place	285,396	153,321	251,187	251,187	97,866	63.8%
Court Services - Town of Steilacoom	111,537	155,276	72,137	87,364	(67,912)	-43.7%
Court Services - City of DuPont	40,301	121,505	35,565	35,565	(85,940)	-70.7%
Total Operating Revenues	\$ 1,235,645	\$ 1,242,875	\$ 1,142,289	\$ 982,275	\$ (260,598)	-21.0%
Operating Expenditures:						
Judicial Services	1,092,375	1,065,824	1,105,878	1,045,965	(19,859)	-1.9%
Professional Services*	652,000	591,672	658,400	562,198	(29,474)	-5.0%
Probation & Detention	306,592	301,019	400,796	245,393	(55,626)	-18.5%
Total Operating Expenditures	\$ 2,050,968	\$ 1,958,515	\$ 2,165,074	\$ 1,853,556	\$ (104,959)	-5.4%
Net Revenue (Cost)	\$ (815,323)	\$ (715,640)	\$ (1,022,785)	\$ (871,281)	\$ (155,639)	21.7%

* Professional Services includes Pro-Tem Judge, Public Defender, Jury/Witness Fees and Interpreter Services.

The following charts provides current and historical filings and fines & forfeitures for Lakewood only.



Note - Infraction filings in the Lakewood Only graphs do not include photo infractions.

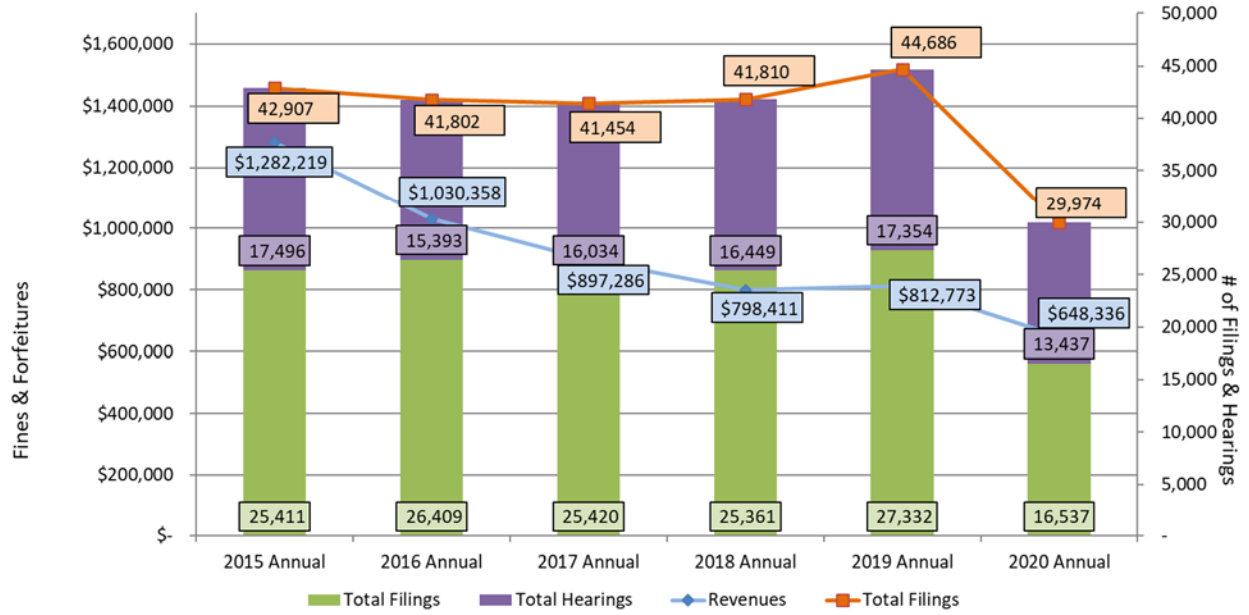


Fines & Forfeitures Retained by Contract Jurisdictions (Received by the City of Lakewood and Remitted to Contract Jurisdictions)						
Contract Jurisdiction	2015 Annual	2016 Annual	2017 Annual	2018 Annual	2019 Annual	2020 Annual
City of University Place	\$ 32,986	\$ 64,187	\$ 70,720	\$ 86,876	\$ 63,086	\$ 68,482
Town of Steilacoom	69,416	69,060	90,649	104,858	99,374	65,191
City of DuPont	71,673	88,908	95,501	78,473	68,131	40,715
Total	\$ 174,075	\$ 222,155	\$ 256,870	\$ 270,208	\$ 230,591	\$ 174,388

Annual Totals	FILINGS				HEARINGS				Total Filing & Hearings
	Infractions	Criminal	Photo/ Camera	Total Filings	Infractions	Criminal	Photo/ Camera	Total Hearings	
2020	4,120	2,274	10,143	16,537	2,408	10,762	267	13,437	29,974
Lakewood	2,777	1,876	10,143	14,796	1,788	9,005	267	11,060	25,856
University Place	392	201	-	593	242	1,067	-	1,309	1,902
Steilacoom	633	102	-	735	226	374	-	600	1,335
DuPont	318	95	-	413	152	316	-	468	881
2019	7,638	3,050	16,644	27,332	2,710	14,346	298	17,354	44,686
Lakewood	5,678	2,481	16,644	24,803	2,070	11,598	298	13,966	38,769
University Place	419	302	-	721	194	1,655	-	1,849	2,570
Steilacoom	922	188	-	1,110	301	596	-	897	2,007
DuPont	619	79	-	698	145	497	-	642	1,340
2018	6,494	3,187	15,680	25,361	2,392	13,724	333	16,449	41,810
Lakewood	4,008	2,390	15,680	22,078	1,608	10,727	333	12,668	34,746
University Place	687	340	-	1,027	264	1,585	-	1,849	2,876
Steilacoom	1,053	234	-	1,287	313	604	-	917	2,204
DuPont	746	223	-	969	207	808	-	1,015	1,984
2017	7,910	3,097	14,413	25,420	2,615	13,055	364	16,034	41,454
Lakewood	5,303	2,235	14,413	21,951	1,890	9,898	364	12,152	34,103
University Place	629	396	-	1,025	227	1,843	-	2,070	3,095
Steilacoom	1,151	204	-	1,355	266	583	-	849	2,204
DuPont	827	262	-	1,089	232	731	-	963	2,052
2016	7,733	3,569	15,107	26,409	2,581	12,414	398	15,393	41,802
Lakewood	5,463	2,623	15,107	23,193	1,933	9,567	398	11,898	35,091
University Place	602	409	-	1,011	199	1,583	-	1,782	2,793
Steilacoom	678	162	-	840	179	487	-	666	1,506
DuPont	990	375	-	1,365	270	777	-	1,047	2,412
2015	10,453	4,197	10,761	25,411	4,806	12,322	368	17,496	42,907
Lakewood	8,204	3,308	10,761	22,273	4,569	10,784	368	15,721	37,994
University Place	316	458	-	774	237	1,538	-	1,775	2,549
Steilacoom	787	197	-	984	-	-	-	-	984
DuPont	1,146	234	-	1,380	-	-	-	-	1,380
2014	10,455	3,850	10,631	24,936	5,057	12,499	466	18,022	42,958
Lakewood	9,290	3,223	10,631	23,144	4,734	10,789	466	15,989	39,133
University Place	364	437	-	801	323	1,710	-	2,033	2,834
Steilacoom	801	190	-	991	-	-	-	-	991
DuPont	-	-	-	-	-	-	-	-	-
2013	9,062	4,245	11,573	24,880	5,855	13,831	701	20,387	45,267
Lakewood	8,429	3,616	11,573	23,618	5,468	11,767	701	17,936	41,554
University Place	396	563	-	959	387	2,064	-	2,451	3,410
Steilacoom	237	66	-	303	-	-	-	-	303
DuPont	-	-	-	-	-	-	-	-	-
2012	10,229	4,875	11,934	27,038	7,347	15,027	763	23,137	50,175
Lakewood	9,580	4,140	11,934	25,654	6,736	12,818	763	20,317	45,971
University Place	649	735	-	1,384	611	2,209	-	2,820	4,204
Steilacoom	-	-	-	-	-	-	-	-	-
DuPont	-	-	-	-	-	-	-	-	-

**All Filings & Hearings - Infractions & Criminal (All Jurisdictions, includes Photo Infractions)
& Fines & Forfeiture Revenues (Lakewood Retained Revenues*)**

Annual Totals for Years 2015-2020



*** Fines & Forfeiture Revenues:**

- Year 2015 include fines and forfeitures from the City of University Place and Town of Steilacoom that the City of Lakewood keeps.

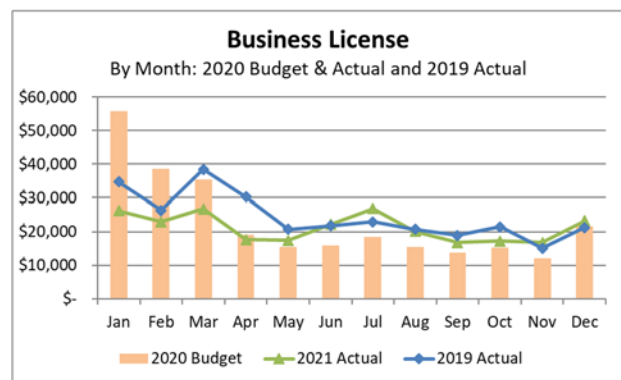
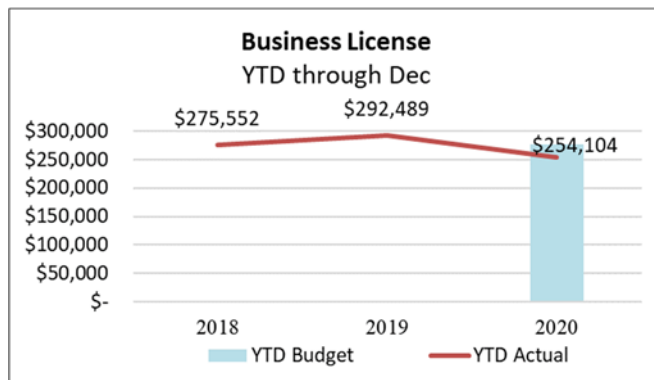
- Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases. Revenues from 2015 cases and forward are collected by the City and remitted on a monthly basis to the contract jurisdictions (City of DuPont, City of University Place and Town of Steilacoom) and are not considered City of Lakewood revenues.

COMMUNITY & ECONOMIC DEVELOPMENT

Business License

Businesses located or doing business in the City are required to obtain a local business license prior to commencing operations. Business license fees are set by the City Council and may change from time to time. Currently, the cost of a general business license is \$60 for a 12-month period. Additional fees may apply to specialty businesses. Organization exempt from taxation under 26 USC 501(C)(3) and (4) must apply and obtain a business license, but are exempt from the business license fee. The number of business licenses in a given year range between 3,800 – 4,200 with roughly 3,800 renewals annually.

Business License								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 61,043	\$ 34,715	\$ 55,777	\$ 26,180	\$ (8,535)	-24.6%	\$ (29,597)	-53.1%
Feb	37,155	26,320	38,702	22,935	(3,385)	-12.9%	(15,767)	-40.7%
Mar	33,564	38,489	35,407	26,790	(11,699)	-30.4%	(8,617)	-24.3%
Apr	15,855	30,280	19,130	17,625	(12,655)	-41.8%	(1,505)	-7.9%
May	14,205	20,725	15,507	17,350	(3,375)	-16.3%	1,843	11.9%
Jun	11,520	21,715	15,835	22,220	505	2.3%	6,385	40.3%
Jul	14,160	22,940	18,316	26,814	3,874	16.9%	8,498	46.4%
Aug	15,655	20,650	15,340	20,090	(560)	-2.7%	4,750	31.0%
Sep	12,805	18,935	13,735	16,815	(2,120)	-11.2%	3,080	22.4%
Oct	15,890	21,395	15,187	17,240	(4,155)	-19.4%	2,053	13.5%
Nov	18,340	15,100	11,945	16,775	1,675	11.1%	4,830	40.4%
Dec	25,360	21,225	21,643	23,270	2,045	9.6%	1,627	7.5%
Annual Total	\$ 275,552	\$ 292,489	\$ 276,525	\$ 254,104	\$ (38,385)	-13.1%	\$ (22,421)	-8.1%
5-Year Ave Change (2016 - 2020):		-1.7%						



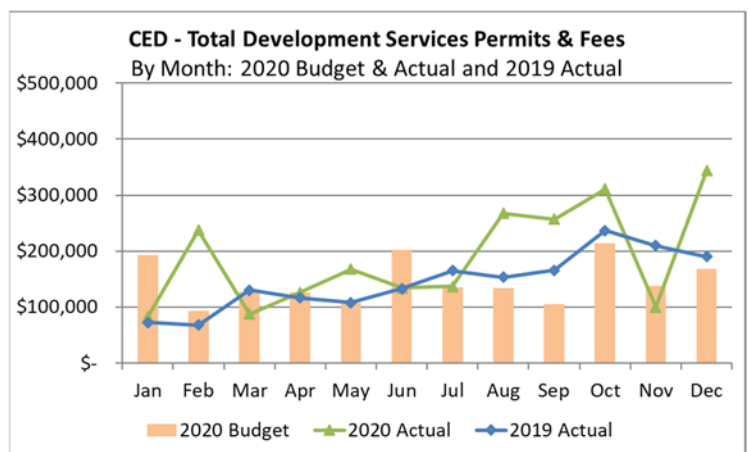
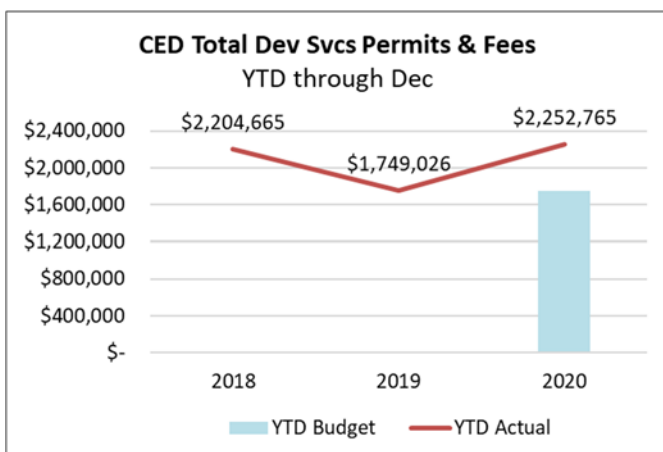
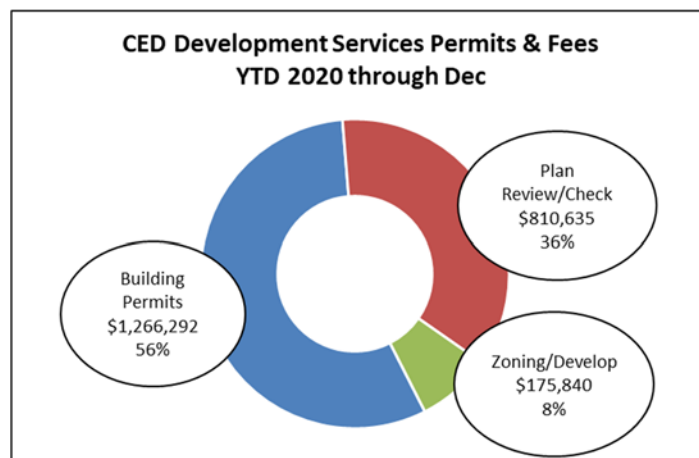
General business licenses are own due to the closure of the state's business license services (BLS) office as a result of COVID-19 causing delays in processing. BLS deferred the general business license expirations dates, thus less revenue from renewals. Business activity is overall is down due to the pandemic. Temporary licenses are down in 2019 due to changing the temporary business license regulations in January 2018. The definition of temporary business was revised to exclude vendors at flea markets. The swap meet closed effective May 31, 2019. Specialty licenses are down in 2020 compared to 2019 due to the closure of Déjà vu on September 18, 2019. The State upgraded the BLS program and is offering webinar for applicants, which should make it easier for applicants to use the program, which should increase compliance and collection.

Business License By Type						
Annual Totals						
Month	2018 Annual	2019 Annual	2020		Over / (Under)	
			Budget	YTD Actual	2020 YTD Actual vs 2019 YTD Actual	
					\$	%
General	\$ 220,755	\$ 257,545	\$ 240,000	\$ 239,815	\$ (17,730)	-6.9%
Temporary	9,960	-	-	-	-	n/a
Specialty	44,837	34,944	36,525	14,289	(20,655)	-59.1%
Total	\$ 275,552	\$ 292,489	\$ 276,525	\$ 254,104	\$ (38,385)	-13.1%

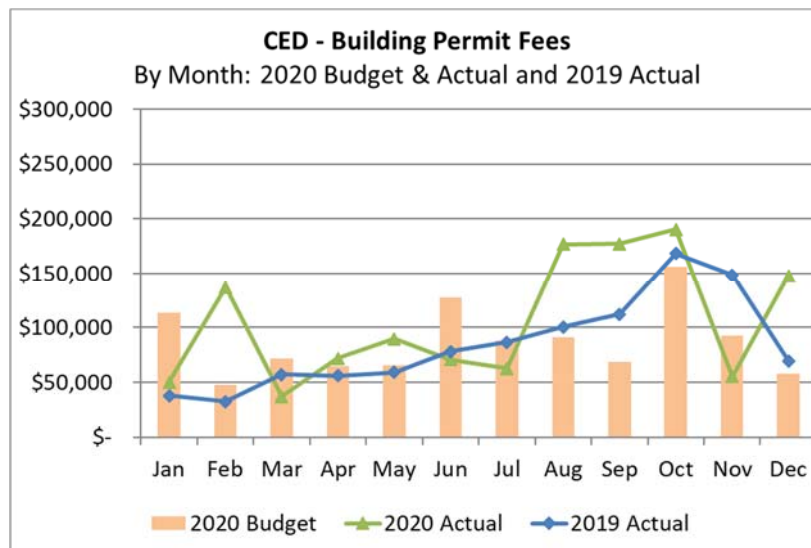
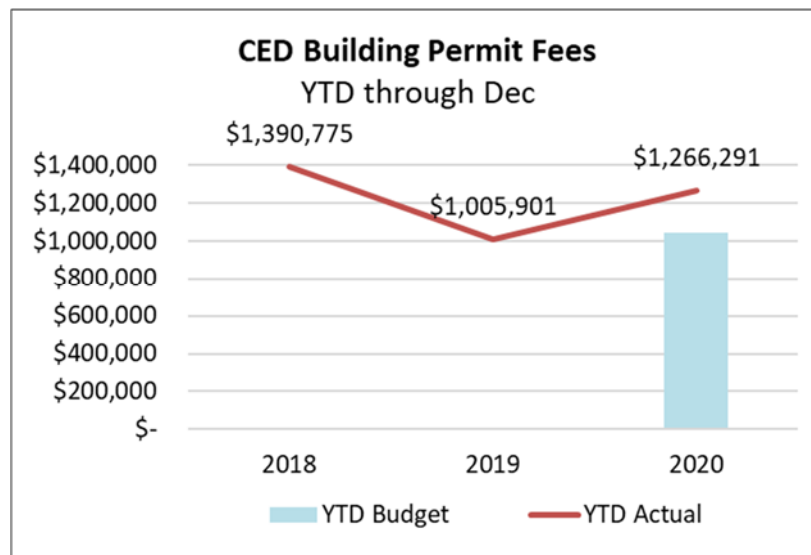
Development Services Permits & Fees

Community and Economic Development permits and fees include building and related permits (i.e. mechanical, plumbing), plan review fees, plan check fees and zoning and development fees.

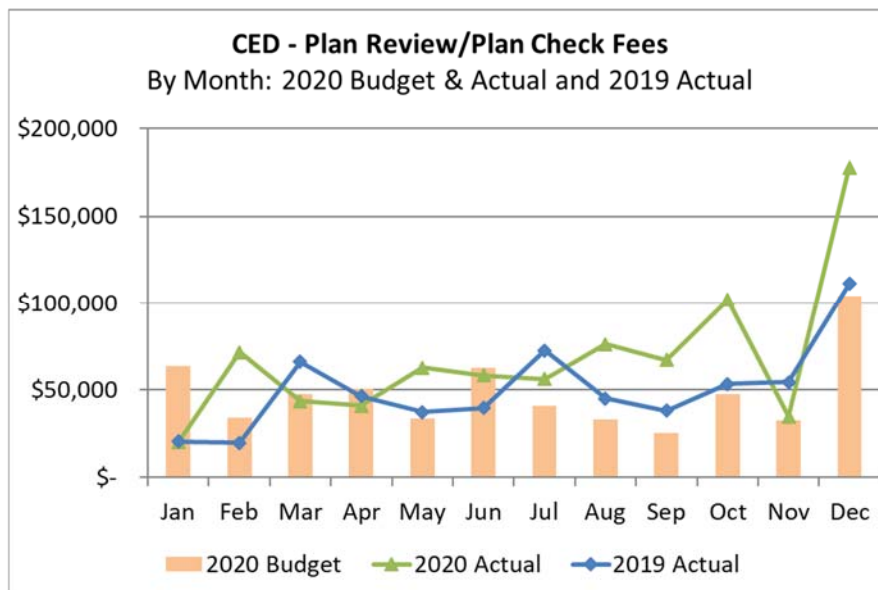
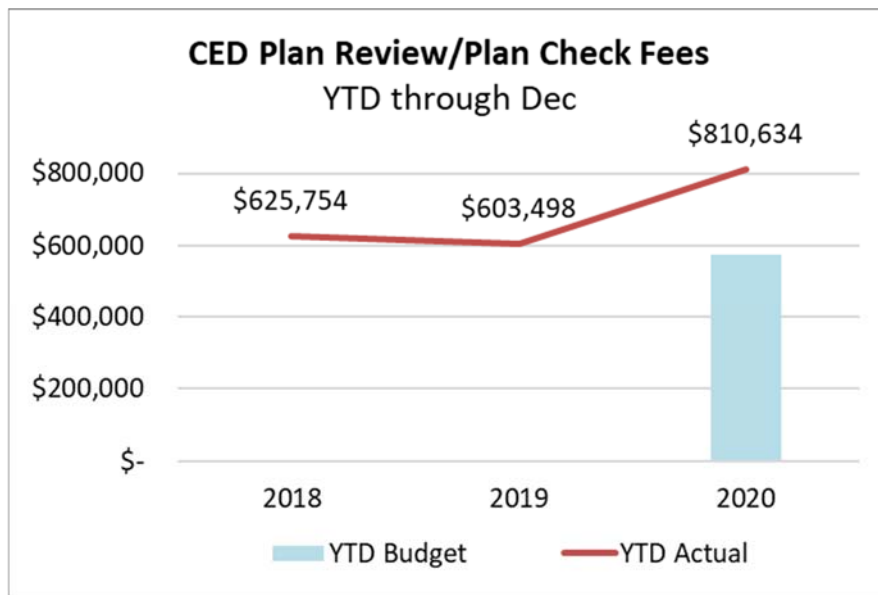
CED - Total Development Services Permits & Fees								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 409,977	\$ 72,564	\$ 192,370	\$ 82,142	\$ 9,578	13.2%	\$ (110,228)	-57.3%
Feb	114,025	68,038	93,078	237,367	169,329	248.9%	144,289	155.0%
Mar	135,645	130,304	127,629	87,821	(42,483)	-32.6%	(39,808)	-31.2%
Apr	153,370	116,692	125,826	126,265	9,573	8.2%	439	0.3%
May	160,216	108,024	107,278	167,679	59,655	55.2%	60,401	56.3%
Jun	270,669	133,225	201,728	134,496	1,271	1.0%	(67,232)	-33.3%
Jul	159,598	164,974	135,739	136,845	(28,129)	-17.1%	1,106	0.8%
Aug	121,463	153,265	134,188	267,680	114,415	74.7%	133,492	99.5%
Sep	74,972	165,581	105,479	257,296	91,715	55.4%	151,817	143.9%
Oct	346,837	236,520	214,602	310,984	74,464	31.5%	96,382	44.9%
Nov	117,235	210,059	137,566	100,064	(109,995)	-52.4%	(37,502)	-27.3%
Dec	140,659	189,782	168,515	344,128	154,346	81.3%	175,613	104.2%
Total Annual	\$ 2,204,665	\$ 1,749,026	\$ 1,744,000	\$ 2,252,765	\$ 503,739	28.8%	\$ 508,765	29.2%
5-Year Ave Change (2016 - 2020):		18.4%						



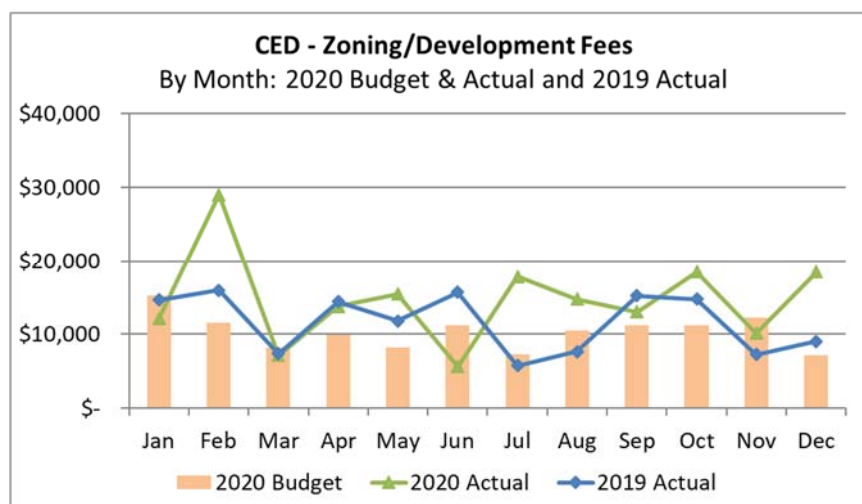
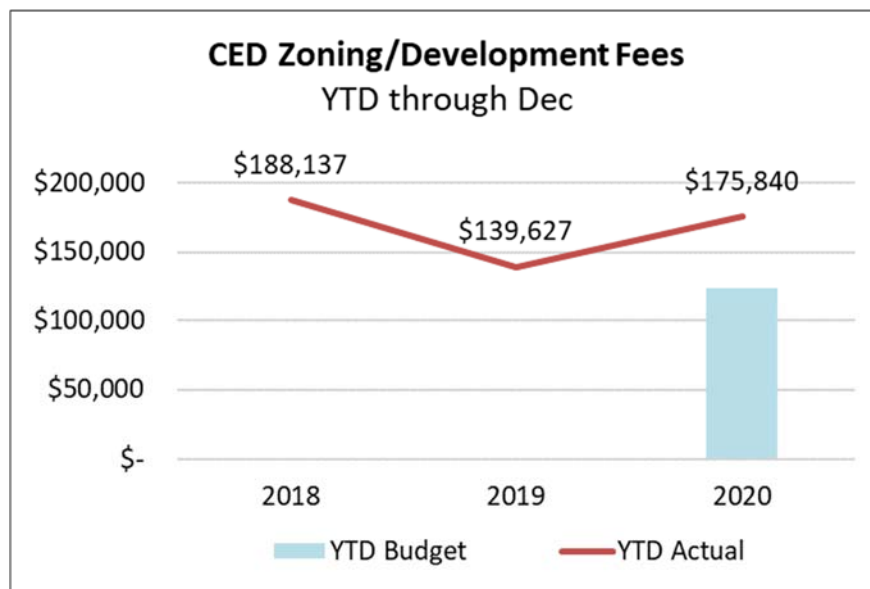
CED - Building Permit Fees								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Estimate	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 294,331	\$ 37,664	\$ 113,447	\$ 50,272	\$ 12,608	33.5%	\$ (63,175)	-55.7%
Feb	49,009	32,461	47,741	136,871	104,410	321.6%	89,130	186.7%
Mar	93,358	56,949	71,762	37,180	(19,769)	-34.7%	(34,582)	-48.2%
Apr	82,192	55,884	65,034	71,701	15,817	28.3%	6,667	10.3%
May	103,690	58,981	65,683	89,589	30,608	51.9%	23,906	36.4%
Jun	159,853	78,037	127,676	70,566	(7,471)	-9.6%	(57,110)	-44.7%
Jul	110,139	86,656	87,763	62,726	(23,930)	-27.6%	(25,037)	-28.5%
Aug	85,179	100,468	90,707	176,682	76,214	75.9%	85,975	94.8%
Sep	38,994	112,318	68,822	177,112	64,794	57.7%	108,290	157.3%
Oct	284,589	168,457	155,931	190,511	22,054	13.1%	34,580	22.2%
Nov	69,143	148,441	92,795	55,369	(93,072)	-62.7%	(37,426)	-40.3%
Dec	20,298	69,586	57,340	147,713	78,127	112.3%	90,373	157.6%
Total Annual	\$ 1,390,775	\$ 1,005,901	\$ 1,044,700	\$ 1,266,291	\$ 260,390	25.9%	\$ 221,591	21.2%
5-Year Ave Change (2016 - 2020): 16.4%								



CED - Plan Review/Plan Check Fees								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Estimate	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 80,133	\$ 20,271	\$ 63,622	\$ 19,758	\$ (513)	-2.5%	\$ (43,864)	-68.9%
Feb	49,086	19,617	33,825	71,472	51,855	264.3%	37,647	111.3%
Mar	26,921	65,985	47,614	43,523	(22,462)	-34.0%	(4,091)	-8.6%
Apr	54,463	46,362	50,829	40,794	(5,568)	-12.0%	(10,035)	-19.7%
May	44,676	37,242	33,384	62,631	25,389	68.2%	29,247	87.6%
Jun	101,603	39,477	62,799	58,319	18,842	47.7%	(4,480)	-7.1%
Jul	35,829	72,564	40,723	56,290	(16,274)	-22.4%	15,567	38.2%
Aug	25,644	45,135	32,998	76,218	31,083	68.9%	43,220	131.0%
Sep	20,528	38,033	25,414	67,124	29,091	76.5%	41,710	164.1%
Oct	51,548	53,300	47,438	101,986	48,686	91.3%	54,548	115.0%
Nov	23,312	54,348	32,567	34,565	(19,783)	-36.4%	1,998	6.1%
Dec	112,011	111,166	103,984	177,955	66,789	60.1%	73,971	71.1%
Total Annual	\$ 625,754	\$ 603,498	\$ 575,200	\$ 810,634	\$ 207,136	34.3%	\$ 235,434	40.9%
5-Year Ave Change (2016 - 2020): 23.8%								



CED - Zoning/Development Fees								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Estimate	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 35,513	\$ 14,630	\$ 15,301	\$ 12,112	\$ (2,518)	-17.2%	\$ (3,189)	-20.8%
Feb	15,930	15,961	11,513	29,024	13,063	81.8%	17,511	152.1%
Mar	15,366	7,370	8,253	7,118	(252)	-3.4%	(1,135)	-13.7%
Apr	16,715	14,446	9,963	13,770	(676)	-4.7%	3,807	38.2%
May	11,850	11,801	8,211	15,459	3,658	31.0%	7,248	88.3%
Jun	9,213	15,710	11,252	5,611	(10,099)	-64.3%	(5,641)	-50.1%
Jul	13,630	5,754	7,252	17,829	12,075	209.9%	10,577	145.8%
Aug	10,640	7,662	10,483	14,780	7,118	92.9%	4,297	41.0%
Sep	15,450	15,230	11,242	13,060	(2,170)	-14.2%	1,818	16.2%
Oct	10,700	14,763	11,233	18,487	3,724	25.2%	7,254	64.6%
Nov	24,780	7,270	12,204	10,130	2,860	39.3%	(2,074)	-17.0%
Dec	8,350	9,030	7,190	18,460	9,430	104.4%	11,270	156.7%
Total Annual	\$ 188,137	\$ 139,627	\$ 124,100	\$ 175,840	\$ 36,213	25.9%	\$ 51,740	41.7%
5-Year Ave Change (2016 - 2020):			13.3%					



Cost Recovery – Development Services

In May 2016, the City Council adopted a set of revised financial policies to include cost recovery. The following is an excerpt of the cost recovery policy as it relates specifically to target cost recovery for development review services:

Target Cost Recovery Level for Development Review Services. The cost recovery policy applies to the following development programs/services: planning (long and short plats, privately initiated re-zonings and comprehensive plan amendments, variances, use permits); building and safety (building permits, structural plan checks, inspections); engineering (public improvement plan checks, inspections, subdivision requirements, encroachments, right-of-way permits); and fire plan check. Cost recovery for these services should generally be very high. In most instances, the City's cost recovery ratio goal should be 85%. The timeline to achieve the cost recovery is no later than year 2021. In setting cost recovery levels, the City shall clearly establish and articulate performance measurements to ensure that there is "value for cost."

The table below provides historical annual and current estimated annual and actual subsidy and recovery ratio by program.

Development Services Permits & Fees (Includes Community & Economic Development, Public Works Engineering & Surface Water Management)							
Annual Totals							
	2015 Annual Actual	2016 Annual Actual	2017 Annual Actual	2018 Annual Actual	2019 Annual Actual	2020 Annual Budget	YTD Actual
Operating Revenues:							
Building Related Permits	551,727	696,696	860,776	1,390,775	1,005,902	1,044,700	1,266,291
Plan Review/Plan Check Fees	371,069	370,220	661,291	625,754	603,498	575,200	810,634
Other Zoning/Development Fees	80,040	105,660	134,106	188,137	139,627	124,100	175,840
Oversize Load Permits	2,744	5,126	6,851	6,636	4,591	5,000	3,370
ROW Permits	47,237	82,318	88,026	100,148	97,035	75,000	65,164
Site Development Permits	11,322	63,753	79,678	113,246	93,936	60,000	149,632
Street Vacation Permits	-	-	-	-	2,000	-	1,000
Sale of Bid Documents	1,300	-	-	-	-	-	-
Engineering Fees	1,050	50	2,754	-	-	1,000	-
Total Operating Revenue	\$1,066,489	\$1,323,823	\$1,833,482	\$ 2,424,696	\$ 1,946,589	\$ 1,885,000	\$ 2,471,931
Operating Expenditures:							
Current Planning	631,708	662,641	630,971	659,093	718,158	740,369	715,817
Long Range Planning	233,089	135,641	171,058	192,837	218,809	226,765	196,147
Building	845,554	909,265	1,014,891	1,035,962	1,146,618	1,192,142	1,135,909
Development Services	264,908	301,241	325,821	331,330	382,403	439,096	365,394
Total Operating Expenditures	\$1,975,259	\$2,008,788	\$2,142,741	\$ 2,219,222	\$ 2,465,988	\$ 2,598,372	\$ 2,413,267
General Fund Subsidy Amount	\$ 908,770	\$ 684,965	\$ 309,259	\$ (205,474)	\$ 519,399	\$ 713,372	\$ (58,664)
Recovery Ratio	54%	66%	86%	109%	79%	73%	102%
5-Year Average Actual Recovery: General Fund Subsidy (2016 - 2020) \$ 249,897 Recovery Ratio (2016 - 2020) 88%							

Note:

- Expenditures do not include indirect overhead cost allocation for finance, human resources, legal, legislative and executive functions.
- Public Works Development Services Permits includes associated revenues and expenditures accounted for in the SWM Fund; also includes 10% overhead cost.

Fund 105 Property Abatement / Rental Housing Safety Program / 1406 Affordable Housing Program
Property Abatement

The Property Abatement portion of this fund accounts for projects that the City has identified and processed through the abatement program. All revenue and the rightful recovery of those project expenses, along with all revenues from fees, fines, and interest, and other rightful recoveries from those projects are deposited into the program for the purpose of funding additional abatement projects.

Property Abatement Year-to-date through December				
Operating Revenues & Expenditures	2018 Annual Actual	2019 Annual Actual	2020	
			Annual Budget	YTD Actual
Operating Revenue:				
Abatement Charges	\$ 257,467	\$ 138,739	\$ 60,000	\$ 59,134
Misc/Interest/Other	35,430	40,206	10,500	13,401
Total Operating Revenues	\$ 292,897	\$ 178,946	\$ 70,500	\$ 72,535
Operating Expenditures:				
Personnel Costs	51,202	46,364	114,349	31,419
Supplies	64	91	250	642
Professional Services	169,863	84,315	584,980	60,513
Other Services & Charges	588	1,704	1,705	360
Total Operating Expenditures	\$ 221,716	\$ 132,474	\$ 701,284	\$ 92,934
Net Program Income (Cost)	\$ 71,181	\$ 46,472	\$ (630,784)	\$ (20,398)
Other Sources / (Uses)				
Transfer In From General Fund	250,000	60,000	60,000	60,000
Total Sources / (Uses)	\$ 250,000	\$ 60,000	\$ 60,000	\$ 60,000
Beginning Balance	\$ 143,132	\$ 464,313	\$ 570,785	\$ 570,785
Ending Balance	\$ 464,313	\$ 570,785	\$ (0)	\$ 610,387

Dangerous Building and Public Nuisances						
	Address	Dangerous Building	Public Nuisance	Other	Date Started	Date Completed
1	12616 47th Ave. SW	-	X	-	9/9/2019	2/4/2020
2	5408 Steilacoom Blvd. SW	-	X	-	12/3/2019	2/4/2020
3	10506 Bridgeport Way SW	X	-	-	1/11/2019	12/15/2020
4	9006 Washington Blvd. SW	X	-	-	8/16/2018	3/1/2020
5	5509 Boston Ave. SW	X	-	-	12/3/2018	1/27/2021
6	6922 146th St. SW	X	-	-	8/1/2019	4/1/2020
7	6918 146th St. SW	X	-	-	8/1/2019	4/1/2020
8	14601 Woodbrook Dr. SW	X	-	-	8/1/2019	4/1/2020
9	9827 American Ave SW	X	-	-	10/18/2018	4/17/2020
10	2621 84th St. S	X	-	-	1/9/2019	In process
11	9314-16 Bridgeport Way SW	X	-	-	11/15/2018	In litigation
12	9320-30 Bridgeport Way SW	X	-	-	11/15/2018	In litigation
13	6112 100th St. SW	X	-	-	5/16/2019	In process
14	8203 32nd Ave. Ct. S, #46	X	-	-	5/17/2019	12/15/2020
15	8602 Maple St. SW	X	-	-	7/9/2017	In process
16	4824 101st St. SW	X	X	-	6/27/2019	11/4/2020
17	8410 S Tacoma Way	X	X	-	6/6/2019	In process
18	8113 Sherwood Forest St. SW	X	X	X	7/31/2019	In process
19	6401 Wildaire Rd. SW	X	X	-	8/16/2019	1/26/2021

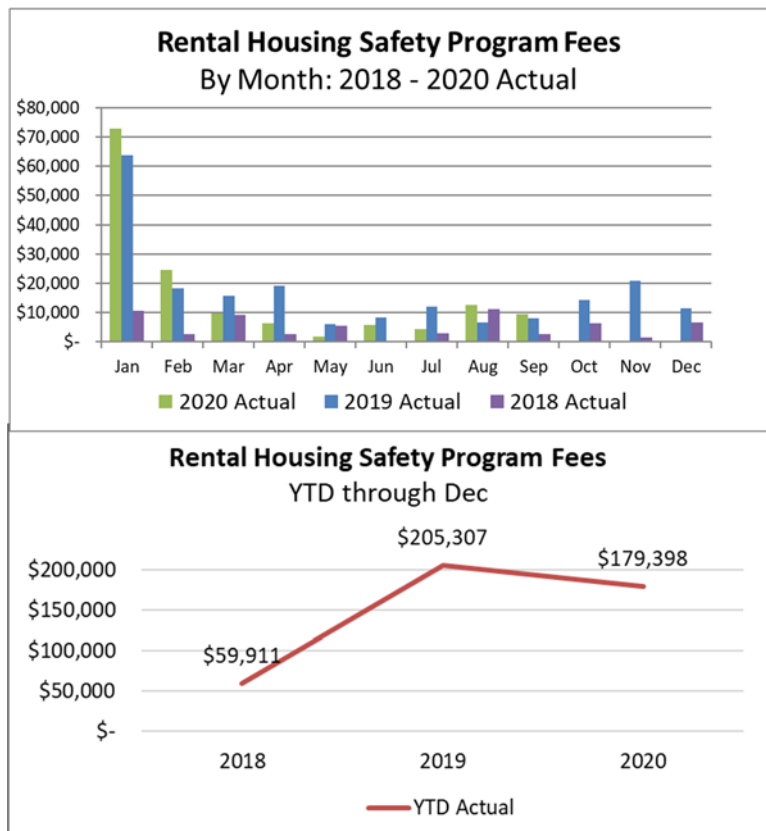
Dangerous Building and Public Nuisances						
	Address	Dangerous Building	Public Nuisance	Other	Date Started	Date Completed
20	7119 Foster St. SW	X	X	-	10/30/2019	In process
21	8604 Maple St. SW	-	X	-	10/24/2019	In process
22	12632 Lincoln Ave. SW	X	X	-	1/9/2020	In process
23	12314 Pacific Hwy SW	-	-	X	4/9/2020	In process
24	9230 Northlake Dr. SW	X	X	-	4/9/2020	1/26/2021
25	9616 Gravelly Lake Dr. SW	X	X	-	10/26/2020	In process
26	12715 Addison St. SW	X	X	X	5/17/2020	In process
27	573 Lake Louise Dr. SW	X	X	X	5/14/2020	In process
28	11618 Pacific Highway SW	-	-	X	8/26/2020	In process
29	8920 Gravelly Lake Drive SW	-	-	X	10/29/2020	In process (UST)
30	5408 Steilacoom Blvd SW	X	X	-	10/29/2020	7/31/2020
31	9152 Gravelly Lake Drive SW	-	-	X	Not started	Not started (UST)
32	9601 Gravelly Lake Drive SW	-	-	X	Not started	1/4/2021
33	10202 Gravelly Lake Drive SW	-	-	X	Not started	Not started (UST)
34	WSH Building 45	X	-	-	7/6/2020	2/25/2021
35	WSH Building 46	X	-	-	7/6/2020	2/25/2021
36	WSH Building 48	X	-	-	7/6/2020	2/25/2021
37	WSH Building 49	X	-	-	7/6/2020	2/25/2021
38	4500-4504 111th ST SW, Units 1-5	-	-	X	4/13/2020	In process
39	4925 Diamond Blvd. SW	-	-	X	1/27/2020	In process
40	5116 128th Street Ct. SW, Unit C	-	-	X	1/29/2020	9/14/2020
41	5501 116th St. SW	-	-	X	2/26/2020	In process
42	6622 146th Street SW	-	-	X	1/27/2020	In process
43	7114 87th Street SW	-	-	X	2/5/2020	10/14/2020
44	7563 Dowerdell Ln. W	-	-	X	1/10/2020	In process
45	9315 Gravelly Lake Dr SW	X	-	-	4/13/2020	4/10/2021
46	10202 Gravelly Lake Drive SW	-	-	X	10/29/2020	Not started (UST)
47	9522 Bridgeport Way SW	-	-	X	3/9/2020	6/23/2020
48	13020 Lincoln Avenue SW	-	X	X	2/2/2019	10/20/2020
49	14804 Portland Avenue SW	-	-	X	2/18/2020	Not started
50	8129 Durango Street SW	-	-	X	10/29/2020	In process
51	8311 Durango Street SW	-	-	X	Unknown	10/15/2020
52	7101-7229 150th Street SW	X	X	-	8/7/2018	In process
53	12718 Gravelly Lake Drive SW	-	-	X	10/7/2020	In process
54	116 Haman Lane SW	-	-	X	10/29/2020	In process
55	5629 Boston Avenue	-	X	X	10/29/2020	11/13/2020
56	8906 Wadsworth St SW	X	X	-	11/30/2020	In process
57	2624 92nd Street S	X	-	X	12/3/2020	1/31/2021
58	7131 150th Street SW	X	X	-	1/19/2021	In process
59	7407-7409 146th Street SW (APN: 0219221041)	X	X	X	4/4/2019	In process
60	9724 South Tacoma Way	-	-	X	12/22/2020	In process
61	8423 95th Street SW	-	X	-	1/4/2021	In process
62	6111 88th Street SW	-	-	X	Unknown	In process
63	2404-2506 104th Street Court S	-	-	X	1/4/2021	In process
64	15013 Union Avenue S	-	-	X	1/19/2021	In process
65	9704-9706 121st Street SW	-	X	X	2/18/2021	In process
Totals		34	22	32	65	31 in process; 2 in litigation; 4 not started; 28 completed.
Note:	The category "Other" includes structures damaged by fire, major land use violations, & major RHSP violations. Information is up-to-date as of March 8, 2021; however project status can change weekly.					

Rental Housing Safety Program

On August 1, 2016, the Lakewood City Council approved Ordinance No. 644 creating a Rental Housing Safety Program (RHSP). The program requires all residential rental properties (apartments, single family homes, duplexes, etc.) within Lakewood city limits to be registered. The program is designed to ensure that all rental housing units comply with specific life and safety standards and are providing a safe place for tenants to live. As of October 4, 2017, all rental properties owners will be required to register their property with the City every year and have the property inspected once every five years.

Rental Housing Safety Program Year-to-date through December				
Operating Revenues & Expenditures	2018	2019	2020	
	Annual Actual	Annual Actual	Annual Budget	YTD Actual
Operating Revenue:				
Registration Program Fees	\$ 59,911	\$ 205,307	\$ 173,300	\$ 179,398
Total Operating Revenues	\$ 59,911	\$ 205,307	\$ 173,300	\$ 179,398
Operating Expenditures:				
Personnel Costs	127,112	172,420	129,798	218,137
Supplies	653	738	3,000	687
Professional Services	295	487	50,691	222
Other Services & Charges	47	17	5,500	329
Internal Service Charges	31,702	26,179	44,344	44,345
Total Operating Expenditures	\$ 159,809	\$ 199,841	\$ 233,333	\$ 263,719
Net Program Income (Cost)	\$ (99,898)	\$ 5,466	\$ (60,033)	\$ (84,321)
Other Sources / (Uses)				
Transfer In From General Fund	-	25,000	25,000	25,000
Total Sources / (Uses)	\$ -	\$ 25,000	\$ 25,000	\$ 25,000
Beginning Balance	\$ 104,466	\$ 4,568	\$ 35,034	\$ 35,034
Ending Balance	\$ 4,568	\$ 35,034	\$ -	\$ (24,287)

Rental Housing Safety Program Fees Annual Totals			
Month	2018	2019	2020
Jan	\$ 10,560	\$ 63,805	72,979
Feb	2,676	18,464	24,523
Mar	9,264	15,639	9,715
Apr	2,544	19,103	6,480
May	5,355	6,086	1,844
Jun	(1,436)	8,374	5,867
Jul	3,050	12,153	4,330
Aug	11,088	6,510	12,498
Sep	2,564	8,163	9,453
Oct	6,228	14,459	11,754
Nov	1,388	20,922	16,058
Dec	6,630	11,629	3,897
Annual Total	\$ 59,911	\$ 205,307	\$ 179,398
2020 Annual Estimate =			\$ 173,300
2020 % of Revenue Collected =			104%



1406 Affordable Housing Program

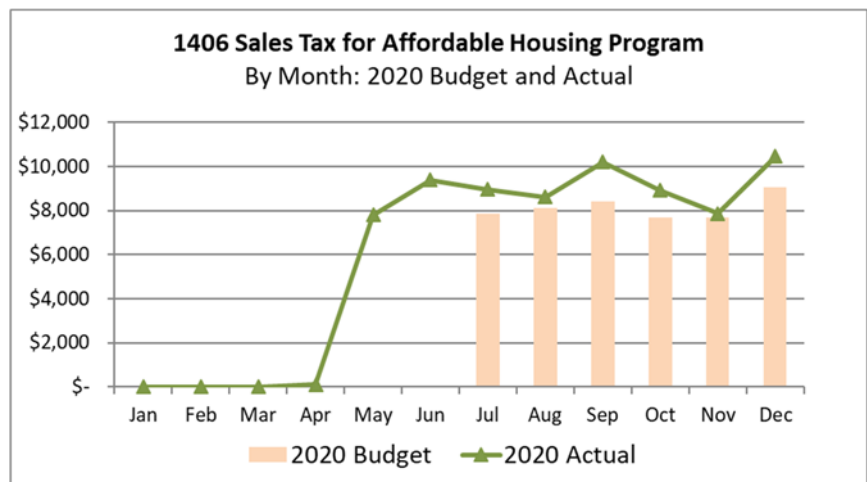
On March 2, 2020, the City Council approved Ordinance 731 relating to local sales and use tax, authorizing the maximum capacity of the tax authorized under the provisions of Substitute House Bill 1406 for affordable and supporting housing. The revenue to the City is a credit of the state's sales tax. With adoption of this ordinance, the City is able to impose the rate of 0.0073%. According to the Department of Revenue (DOR), the maximum amount the City may receive is \$98K per state fiscal year for twenty years totaling an estimated \$1.95M. The City notified DOR on March 13, 2020 and DOR began imposing the tax effective May 1, 2020. The City received its first full distribution amount in July 2020 with some funds trickling through in May and June due to early returns filed.

The direction from the Lakewood City Council is to use the funds in conjunction with the City's CDBG Major Home Repair Program, CDBG Major Home Repair and Sewer Loan Program, and HOME Housing Rehabilitation Loan Program given that there is a high demand for home repair and rehabilitation loans in the City.

The City anticipates using the 1406 Affordable Housing Program funds for CDBG Major Home Repair Program in 2021.

1406 Affordable Housing Program <i>Year-to-date through December</i>		
Operating Revenues & Expenditures	2020	
	Annual Budget	YTD Actual
Operating Revenue:		
Sales & Use Tax	\$ 48,849	\$ 72,316
Total Operating Revenues	\$ 48,849	\$ 72,316
Operating Expenditures:		
Program Costs	48,849	-
Total Operating Expenditures	\$ 48,849	\$ -
Net Program Income (Cost)	\$ -	\$ 72,316
Other Sources / (Uses)		
Transfer In From General Fund	-	-
Total Sources / (Uses)	\$ -	\$ -
Beginning Balance	\$ -	\$ -
Ending Balance	\$ -	\$ 72,316

1406 Affordable Housing Program <i>Year-to-date through December</i>		
Month	2020	
	Budget	Actual
Jan	\$ -	-
Feb	-	-
Mar	-	-
Apr	-	107
May	-	7,811
Jun	-	9,379
Jul	7,873	8,959
Aug	8,111	8,618
Sep	8,421	10,203
Oct	7,693	8,924
Nov	7,700	7,860
Dec	9,051	10,456
Annual Total	\$ 48,849	\$ 72,316



Fund 190 Community Development Block Grant

Fund 190 CDBG is predominantly comprised of U.S. Department of Housing and Urban Development funds for Community Development Block Grant Entitlements (CDBG), HOME program funding through the Lakewood and Tacoma HOME Consortium and Section 108 Loan Guarantees. There is also a grant from the Nisqually Tribe for minor home repairs and West Pierce Fire & Rescue for emergency assistance for displaced residents.

Through the planning and citizen participation process CDBG and HOME spending priorities are set on an annual basis, to be broken out into funding projects for physical improvements, public service (not to exceed 15%), housing, economic development, and administration (not to exceed 20%).

CDBG:

CDBG Funds may be used to fund an array of projects and activities qualifying under any of four categories:

- (1) Physical/Infrastructure Improvements
- (2) Public Service
- (3) Housing
- (4) Economic Development

Investments made in various housing programs (Major Home Repair/Sewer Loan Program, Down Payment Assistance, and Multi-family Housing), and economic development activities (Microenterprise Loan Program) have created multiple Revolving Loan Funds (RLF) for each of the funded activities.

In addition to tracking the various CDBG grant allocation's revenue and expenditures in Fund 190 CDBG, notes receivable for Housing Program Loans are also tracked. These are revolving loans for Major Home Repair, Major Home Repair for Sewer and Down Payment Assistance for qualifying homebuyers.

CDBG Entitlement Funding History			
Program Year	Annual Allocation	Change Over Prior Year	
		\$	%
2020	\$ 596,006	\$ 32,882	5.8%
2019	563,124	1,893	0.3%
2018	561,231	76,865	15.9%
2017	484,366	17,316	3.7%
2016	467,050	(698)	-0.1%
2015	467,748	(4,004)	-0.8%
2014	471,752	(9,846)	-2.0%
2013	481,598	10,703	2.3%
2012	470,895	(106,895)	-18.5%
2011	577,790	(114,016)	-16.5%
2010	691,806	50,755	7.9%
2009	641,051	5,749	0.9%
2008	635,302	(24,966)	-3.8%
2007	660,268	(3,682)	-0.6%
2006	663,950	(77,700)	-10.5%
2005	741,650	(43,350)	-5.5%
2004	785,000	(21,000)	-2.6%
2003	806,000	(91,000)	-10.1%
2002	897,000	(46,000)	-4.9%
2001	943,000	30,000	3.3%
2000	913,000	n/a	n/a
Total	\$ 12,923,581		

The following tables provide a summary of loans and grants for Major Home and Sewer Repair Down Payment Assistance. These are zero interest loans with 20-year terms. Payments are revolving which dictates that the principal received is applied to current program expenditures before billing CDBG.

Major Home Repairs & Sewer and Down Payment Assistance Loans and Grants:

Major Home Repairs & Sewers (MHRS) / Down Payment Assistance (DPA) Loans and Grants <i>As of December 31, 2020</i>				
Program Year	MHRS		DPA	
	# of Projects	Original Amount	# of Projects	Original Amount
2020	4	\$ 76,231	-	\$ -
2019	6	\$ 172,393	-	\$ -
2018	9	\$ 184,460	-	\$ -
2017	4	\$ 72,325	-	\$ -
2016	6	\$ 129,356	-	\$ -
2015	1	\$ 37,144	-	\$ -
2014	5	\$ 72,979	1	\$ 3,365
2013	8	\$ 144,408	-	\$ -
2012	9	\$ 106,857	1	\$ 2,250
2011	8	\$ 170,407	-	\$ -
2010	13	\$ 256,287	2	\$ 8,619
2009	6	\$ 102,652	5	\$ 23,791
2008	3	\$ 37,224	4	\$ 19,379
2007	4	\$ 56,345	2	\$ 8,700
2006	6	\$ 67,556	1	\$ 7,000
2005	7	\$ 69,634	-	\$ -
2004	4	\$ 36,058	3	\$ 14,901
2003	8	\$ 49,136	8	\$ 35,336
2002	3	\$ 19,999	-	\$ -
2001	-	\$ -	11	\$ 51,621
2000	-	\$ -	1	\$ 5,000
Total	114	\$ 1,861,451	39	\$ 179,962

Major Home Repairs & Sewer Loans Detail:

Major Home Repair & Sewer Loans (MHRS)									
As of December 31, 2020									
Loan ID #	Original Loan / Grant Amount	Total Principal Paid / Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2002									
3 = Total # Loans/Grants									
0 = Total Outstanding	\$ 19,999	\$ 19,999	\$ -						
MHR-001	\$ 6,000	\$ 6,000	\$ -	9/23/2002		Paid Off		0.0%	
MHR-003	\$ 5,999	\$ 5,999	\$ -	2/24/2003		Paid Off		0.0%	
MHR-004	\$ 8,000	\$ 8,000	\$ -	5/5/2003		Paid Off		0.0%	
Year 2003									
8 = Total # Loans/Grants									
1 = Total Outstanding	\$ 49,137	\$ 41,178	\$ 7,956						
MHR-006	\$ 7,831	\$ 7,831	\$ -	7/23/2003		Paid Off		0.0%	
MHR-008	\$ 4,523	\$ 4,523	\$ -	9/8/2003	10/1/2023	Paid Off	9/8/2023	0.0%	
MHR-009	\$ 7,956	\$ -	\$ 7,956	9/16/2003	10/1/2023		9/10/2023	0.0%	
MHR-011	\$ 7,237	\$ 7,237	\$ -	10/21/2003		Paid Off		0.0%	
MHR-018	\$ 6,950	\$ 6,950	\$ -	1/28/2004		Paid Off		0.0%	
MHR-016	\$ 6,640	\$ 6,640	\$ -	3/2/2004	3/1/2024	Paid Off	2/25/2024	0.0%	
MHR-019	\$ 8,000	\$ 8,000	\$ -	5/12/2004		Paid Off		0.0%	
MHR-017	\$ -	\$ -	\$ -	5/21/2004		Written Off		0.0%	
Year 2004									
4 = Total # Loans/Grants									
0 = Total Outstanding	\$ 36,058	\$ 36,058	\$ -						
MHR-020	\$ 12,554	\$ 12,554	\$ -	9/15/2004		Paid Off		0.0%	
MHR-030	\$ 7,504	\$ 7,504	\$ -	9/23/2004		Paid Off		0.0%	
MHR-029	\$ 8,000	\$ 8,000	\$ -	11/1/2004		Written Off		0.0%	
MHR-024	\$ 8,000	\$ 8,000	\$ -	12/3/2004		Paid Off		0.0%	
Year 2005									
7 = Total # Loans/Grants									
2 = Total Outstanding	\$ 69,634	\$ 49,989	\$ 19,645						
MHR-038	\$ 7,064	\$ 7,064	\$ -	8/29/2005		Paid Off		0.0%	
MHR-031	\$ 9,235	\$ 1,590	\$ 7,645	9/1/2005	4/1/2016		3/1/2026	0.0%	
MHR-032	\$ 7,302	\$ 7,302	\$ -	9/2/2005		Paid Off		0.0%	
MHR-034	\$ 7,993	\$ 7,993	\$ -	10/19/2005		Paid Off		0.0%	
MHR-036	\$ 15,840	\$ 15,840	\$ -	12/15/2005		Paid Off		0.0%	
MHR-040	\$ 10,200	\$ 10,200	\$ -	4/11/2006		Paid Off		0.0%	
MHR-047	\$ 12,000	\$ -	\$ 12,000	6/7/2006	6/1/2026		6/1/2026	0.0%	
Year 2006									
6 = Total # Loans/Grants									
2 = Total Outstanding	\$ 67,556	\$ 48,942	\$ 18,614						
MHR-046	\$ 9,697	\$ 9,697	\$ -	7/26/2006		Paid Off		0.0%	
MHR-052	\$ 11,927	\$ 11,927	\$ -	11/14/2006	12/1/2026	Paid Off	11/8/2026	0.0%	
MHR-053	\$ 11,858	\$ 11,858	\$ -	12/20/2006		Paid Off		0.0%	
MHR-055	\$ 10,126	\$ 3,500	\$ 6,626	1/3/2007	1/1/2027		12/27/2026	0.0%	
MHR-056	\$ 11,960	\$ 11,960	\$ -	5/22/2007		Paid Off		0.0%	
MHR-054	\$ 11,988	\$ -	\$ 11,988	4/25/2007	5/1/2027		4/19/2027	0.0%	
Year 2007									
4 = Total # Loans/Grants									
2 = Total Outstanding	\$ 56,346	\$ 26,179	\$ 30,167						
MHR-061	\$ 11,777	\$ -	\$ 11,777	11/8/2007	12/1/2027		11/2/2027	0.0%	
MHR-062	\$ 18,390	\$ -	\$ 18,390	11/20/2007	12/1/2027		11/14/2027	0.0%	
MHR-063	\$ 19,291	\$ 19,291	\$ -	11/20/2007		Paid Off		0.0%	
MHR-064	\$ 6,888	\$ 6,888	\$ -	2/4/2008		Paid Off		0.0%	
Year 2008									
3 = Total # Loans/Grants									
1 = Total Outstanding	\$ 37,224	\$ 25,325	\$ 11,899						
MHR-066	\$ 11,899	\$ -	\$ 11,899	8/21/2008	9/1/2028		8/15/2028	0.0%	
MHR-069	\$ 11,980	\$ 11,980	\$ -	12/29/2008		Written Off		0.0%	
MHR-070	\$ 13,345	\$ 13,345	\$ -	2/12/2009		Paid Off		0.0%	

Major Home Repair & Sewer Loans (MHRs) - continued									
As of December 31, 2020									
Loan ID #	Original Loan / Grant Amount	Total Principal Paid / Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2009									
6 = Total # Loans/Grants									
4 = Total Outstanding	\$ 102,653	\$ 44,080	\$ 58,573						
MHR-075	\$ 14,397	\$ 2,135	\$ 12,262	9/21/2009	9/1/2013		9/1/2016	0.0%	
MHR-077	\$ 12,597	\$ 3,263	\$ 9,334	11/13/2009	12/1/2013		11/1/2016	0.0%	
MHR-079	\$ 23,168	\$ 23,168	\$ -	11/4/2009		Paid Off		0.0%	
MHR-073	\$ 14,137	\$ 2,350	\$ 11,787	12/23/2009	6/1/2013		12/1/2017	0.0%	
MHR-080	\$ 13,164	\$ 13,164	\$ -	4/16/2010		Paid Off		0.0%	
MHR-082	\$ 25,190	\$ -	\$ 25,190	5/28/2010	6/1/2030		6/1/2030	0.0%	
Year 2010									
13 = Total # Loans/Grants									
7 = Total Outstanding	\$ 256,287	\$ 142,045	\$ 114,242						
MHR-076	\$ 25,110	\$ -	\$ 25,110	7/2/2010	7/1/2030		6/25/2013	0.0%	
MHR-087	\$ 19,930	\$ 4,260	\$ 15,670	9/30/2010	9/1/2030		9/23/2030	0.0%	
MHR-088	\$ 21,124	\$ -	\$ 21,124	9/30/2010	10/1/2030		9/24/2030	0.0%	
MHR-083	\$ 26,232	\$ 26,232	\$ -	10/8/2010		Paid Off		0.0%	
MHR-089	\$ 3,474	\$ -	\$ 3,474	10/29/2010	11/1/2030		10/22/2030	0.0%	
MHR-086	\$ 21,778	\$ 21,778	\$ -	11/29/2010		Paid Off		0.0%	
MHR-093	\$ 24,390	\$ 24,390	\$ -	2/28/2011	6/1/2016	Paid Off	2/18/2031	0.0%	
MHR-092 (Grant)	\$ 12,100	\$ 12,100	\$ -	2/28/2011			n/a	n/a	
MHR-090	\$ 16,770	\$ -	\$ 16,770	3/14/2011	4/1/2031		3/8/2031	0.0%	
MHR-094	\$ 25,020	\$ 25,020	\$ -	4/4/2011	4/1/2031	Paid Off	3/29/2031	0.0%	
MHR-085	\$ 22,449	\$ 8,100	\$ 14,349	5/14/2014	7/1/2014		7/1/2029	0.0%	
MHR-096 (Grant)	\$ 11,120	\$ 11,120	\$ -	4/21/2011			n/a	n/a	
MHR-095	\$ 26,790	\$ 9,045	\$ 17,745	6/28/2011	4/1/2015		4/1/2031	0.0%	
Year 2011									
8 = Total # Loans/Grants									
4 = Total Outstanding	\$ 170,407	\$ 83,284	\$ 87,123						
MHR-098	\$ 22,293	\$ -	\$ 22,293	7/21/2011	8/1/2031		7/13/2031	0.0%	
MHR-100	\$ 18,858	\$ 18,858	\$ -	9/20/2011	6/1/2017	Paid Off	9/14/2016	0.0%	
MHR-101	\$ 26,182	\$ -	\$ 26,182	11/9/2011	12/1/2031		11/2/2016	0.0%	
MHR-102	\$ 6,386	\$ 6,386	\$ -	12/19/2011		Paid Off		0.0%	
MHR-099	\$ 19,414	\$ -	\$ 19,414	12/30/2011	1/1/2031		12/21/2031	0.0%	
MHR-107	\$ 27,300	\$ 27,300	\$ -	1/10/2012		Short Sale		0.0%	
MHR-103	\$ 24,974	\$ 5,740	\$ 19,234	1/11/2012	8/1/2017		1/5/2017	0.0%	
MHR-105/to MHR-162	\$ 25,000	\$ 25,000	\$ -	5/14/2012	6/1/2022	Sub-Ordinat	5/8/2017	0.0%	
Year 2012									
9 = Total # Loans/Grants									
6 = Outstanding Loans	\$ 106,857	\$ 19,020	\$ 87,837						
MHR-106	\$ 28,913	\$ -	\$ 28,913	8/28/2012	9/1/2022		8/21/2022	0.0%	
MHR-112	\$ 12,230	\$ -	\$ 12,230	2/27/2013	3/1/2033		2/20/2033	0.0%	
MHR-113	\$ 17,850	\$ -	\$ 17,850	12/8/2012	12/1/2032		12/4/2032	0.0%	
MHR-114 (Grant)	\$ 1,696	\$ 1,696	\$ -	7/18/2012			n/a	n/a	
MHR-117	\$ 10,174	\$ 10,174	\$ -	6/17/2013		Paid Off		0.0%	
MHRS-01	\$ 7,150	\$ 7,150	\$ -	9/27/2012		Paid Off		0.0%	
MHRS-05	\$ 10,022	\$ -	\$ 10,022	9/18/2012	10/1/2032		9/11/2032	0.0%	
MHRS-06	\$ 10,128	\$ -	\$ 10,128	9/27/2012	12/1/2017		9/20/2017	0.0%	
MHRS-07	\$ 8,694	\$ -	\$ 8,694	9/11/2012	12/1/2017		9/5/2017	0.0%	
Year 2013									
8 = Total # Loans/Grants									
4 = Total Outstanding	\$ 144,408	\$ 62,345	\$ 82,063						
MHR-118	\$ 27,921	\$ 4,640	\$ 23,281	10/16/2013	10/10/2018		10/10/2018	0.0%	
MHR-119	\$ 11,969	\$ 11,969	\$ -	7/1/2013		Paid Off		0.0%	
MHR-120	\$ 15,100	\$ 15,100	\$ -	11/22/2013	1/1/2014	Paid Off	12/1/2033	0.0%	
MHR-121 (Grant)	\$ 8,457	\$ 8,457	\$ -	9/6/2013			n/a	n/a	
MHR-122 (Grant)	\$ 12,597	\$ 12,597	\$ -	10/3/2013			n/a	n/a	
MHR-123	\$ 24,938	\$ 4,038	\$ 20,900	3/6/2014	5/1/2014		5/1/2034	0.0%	
MHR-124	\$ 31,238	\$ 5,544	\$ 25,694	4/14/2014	8/1/2014		8/1/2034	0.0%	
MHR-091	\$ 12,188	\$ -	\$ 12,188	1/23/2014	8/17/2034		8/17/2015	0.0%	

Major Home Repair & Sewer Loans (MHRS) - continued									
As of December 31, 2020									
Loan ID #	Original Loan / Grant Amount	Total Principal Paid / Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2014									
5 = Total # Loans/Grants									
2 = Total Outstanding	\$ 72,979	\$ 62,648	\$ 10,331						
MHR-126	\$ 11,140	\$ 11,140	\$ -	9/22/2014	12/1/2014	Paid Off	1/12/2034	0.0%	
MHR-127	\$ 12,558	\$ 12,558	\$ -	2/5/2015		Paid Off		0.0%	
MHR-128	\$ 14,014	\$ 3,683	\$ 10,331	1/14/2015	4/1/2015		3/1/2035	0.0%	
MHR-129	\$ 24,497	\$ 24,497	\$ -	12/30/2014	3/1/2015	Paid Off	3/1/2035	0.0%	
MHRS-04	\$ 10,770	\$ 10,770	\$ -	1/29/2015	4/1/2015	Paid Off	4/1/2035	0.0%	
Year 2015									
1 = Total # Loans/Grants									
1 = Outstanding Loans	\$ 37,144	\$ 6,342	\$ 30,802						
MHR-132	\$ 37,144	\$ 6,342	\$ 30,802	12/22/2015	2/1/2016		1/1/2036	0.0%	
Year 2016									
6 = Total # Loans/Grants									
6 = Total Outstanding	\$ 129,356	\$ 16,439	\$ 112,917						
MHR-133	\$ 25,000	\$ -	\$ 25,000	8/16/2016	8/1/2036		7/1/2036	0.0%	
MHR-135	\$ 28,303	\$ 3,728	\$ 24,575	12/9/2016	2/1/2017		1/1/2037	0.0%	
MHR-136	\$ 10,702	\$ -	\$ 10,702	12/5/2016	1/1/2037		1/1/2037	0.0%	
MHRS-09	\$ 12,724	\$ 2,484	\$ 10,240	12/19/2016	2/1/2017		1/1/2037	0.0%	
MHRS-10	\$ 37,761	\$ 10,227	\$ 27,534	12/19/2016	2/1/2017		1/1/2037	0.0%	
MHR-138	\$ 14,866	\$ -	\$ 14,866	1/20/2017	12/1/2037		12/31/2037	0.0%	
Year 2017									
4 = Total # Loans/Grants									
2 = Total Outstanding	\$ 72,322	\$ 40,247	\$ 32,075						
MHRS-08	\$ 8,243	\$ -	\$ 8,243	6/15/2017	6/1/2037		6/1/2037	0.0%	
MHRS-11	\$ 23,289	\$ 23,289	\$ -	6/19/2017	8/1/2017	Paid Off	7/1/2037	0.0%	
MHR-137	\$ 28,225	\$ 4,393	\$ 23,832	11/15/2017	12/1/2037		11/1/2037	0.0%	
MHR-145	\$ 12,565	\$ 12,565	\$ -	11/16/2017	1/1/2037	Paid Off		0.0%	
Year 2018									
9 = Total # Loans/Grants									
8 = Total Outstanding	\$ 184,460	\$ 13,286	\$ 171,174						
MHR-140	\$ 14,779	\$ -	\$ 14,779	1/29/2018	1/1/2038		1/29/2038	0.0%	
MHR-142	\$ 12,565	\$ -	\$ 12,565	1/29/2018	1/1/2038		1/29/2038	0.0%	
MHR-146	\$ 23,625	\$ -	\$ 23,625	2/16/2018	2/1/2038		2/16/2038	0.0%	
MHR-149	\$ 5,201	\$ -	\$ 5,201	2/6/2018	2/1/2038		2/1/2038	0.0%	
MHR-150	\$ 5,201	\$ -	\$ 5,201	1/11/2018	1/1/2038		1/11/2038	1.0%	
MHR-151	\$ 12,686	\$ 12,686	\$ -	2/16/2018	3/1/2018	Paid Off	3/1/2038	1.0%	
MHR-147	\$ 15,000	\$ -	\$ 15,000	7/28/2018	7/1/2038		7/28/2038	0.0%	
MHR-154	\$ 70,203	\$ 600	\$ 69,603	11/29/2018	11/1/2038		11/29/2038	0.0%	
MHR-162/MHR-105	\$ 25,200	\$ -	\$ 25,200	12/6/2018	12/1/2038		12/6/2038	0.0%	
Year 2019									
6 = Total # Loans/Grants									
5 = Total Outstanding	\$ 172,393	\$ 54,640	\$ 117,753						
MHR-155	\$ 22,442	\$ 1,829	\$ 20,613	2/28/2019	6/1/2019		5/1/2039	1.0%	
MHR-158	\$ 43,000	\$ 228	\$ 42,772	5/15/2019	8/1/2019		6/1/2039	1.0%	
MHR-160	\$ 36,736	\$ 36,736	\$ -	4/26/2019	6/1/2019	Paid Off	5/1/2039	1.0%	
MHR-161	\$ 43,000	\$ 9,769	\$ 33,231	5/8/2019	6/30/2019		6/1/2039	1.0%	
MHR-164	\$ 12,215	\$ -	\$ 12,215	2/13/2020	1/1/2039		1/1/2039	1.0%	
MHR-165	\$ 15,000	\$ 6,078	\$ 8,922	8/1/2019	8/1/2019		7/1/2039	1.0%	
Year 2020									
4 = Total # Loans/Grants									
4 = Total Outstanding	\$ 76,231	\$ 92	\$ 76,139						
MHR-163	\$ 23,791	\$ 92	\$ 23,699	3/12/2020	3/1/2040		3/1/2040	1.0%	
MHR-168	\$ 30,500	\$ -	\$ 30,500	2/6/2020	2/1/2040		2/1/2040	0.0%	
MHR-173	\$ 3,440	\$ -	\$ 3,440	5/26/2020	5/26/2040		5/26/2040	0.0%	
MHR-177	\$ 18,500	\$ -	\$ 18,500	11/20/2020	11/1/2040		11/1/2040	1.0%	
Life-to-Date Total									
114 = Total # Loans/Grants									
60 = Total Outstanding	\$ 1,861,451	\$ 792,143	\$ 1,069,308						

Down Payment Assistance Loans & Grants Detail:

Down Payment Assistance - Loans & Grants									
As of December 31, 2020									
Loan ID #	Original Loan/Grant Amount	Principal Payments & Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2000									
1 = Total # Loans/Grants									
0 = Total Outstanding	\$	5,000	\$	5,000	\$	-			
DPA-001	\$	5,000	\$	5,000	\$	-	12/5/2001	Paid Off	0.0%
Year 2001									
11 = Total # Loans/Grants									
2 = Total Outstanding	\$	51,622	\$	46,569	\$	5,053			
DPA-002	\$	5,000	\$	5,000	\$	-	7/2/2001	Paid Off	0.0%
DPA-004	\$	3,366	\$	3,366	\$	-	8/28/2001	Paid Off	0.0%
DPA-005	\$	5,000	\$	5,000	\$	-	9/4/2001	Paid Off	0.0%
DPA-006	\$	5,000	\$	5,000	\$	-	9/20/2001	Paid Off	0.0%
DPA-007	\$	5,000	\$	5,000	\$	-	9/21/2001	Written Off	0.0%
DPA-008	\$	4,425	\$	4,425	\$	-	10/18/2001	Paid Off	0.0%
DPA-009	\$	3,973	\$	-	\$	3,973	12/5/2001	10/26/2021	10/26/2021 0.0%
DPA-012	\$	5,000	\$	5,000	\$	-	1/25/2002	Paid Off	0.0%
DPA-011	\$	5,000	\$	5,000	\$	-	1/31/2002	Paid Off	0.0%
DPA-013	\$	4,778	\$	4,778	\$	-	2/28/2002	Paid Off	0.0%
DPA-014	\$	5,080	\$	4,000	\$	1,080	3/21/2002	9/1/2017	2/1/2022 0.0%
Year 2003									
8 = Total # Loans/Grants									
0 = Total Outstanding	\$	35,336	\$	35,336	\$	-			
DPA-015	\$	5,000	\$	5,000	\$	-	8/1/2003	Paid Off	0.0%
DPA-016	\$	2,167	\$	2,167	\$	-	8/20/2003	Paid Off	0.0%
DPA-017 (Grant)	\$	5,000	\$	5,000	n/a	12/3/2003		n/a	n/a
DPA-018 (Grant)	\$	5,000	\$	5,000	n/a	1/22/2004		n/a	n/a
DPA-020 (Grant)	\$	3,169	\$	3,169	n/a	2/17/2004		n/a	n/a
DPA-022 (Grant)	\$	5,000	\$	5,000	n/a	4/22/2004		n/a	n/a
DPA-021 (Grant)	\$	5,000	\$	5,000	n/a	4/29/2004		n/a	n/a
DPA-023 (Grant)	\$	5,000	\$	5,000	n/a	6/30/2004		n/a	n/a
Year 2004									
3 = Total # Loans/Grants									
0 = Total Outstanding	\$	14,901	\$	14,901	\$	-			
DPA-024	\$	5,000	\$	5,000	\$	-	9/2/2004	Paid Off	0.0%
DPA-025	\$	4,901	\$	4,901	\$	-	9/28/2004	Paid Off	0.0%
DPA-026	\$	5,000	\$	5,000	\$	-	5/2/2005	Paid Off	0.0%
Year 2006									
1 = Total # Loans/Grants									
1 = Total Outstanding	\$	7,000	\$	-	\$	7,000			
DPA-027	\$	7,000	\$	-	\$	7,000	7/26/2006	7/17/2026	7/17/2026 0.0%
Year 2007									
2 = Total # Loans/Grants									
1 = Total Outstanding	\$	8,700	\$	3,500	\$	5,200			
DPA-029	\$	5,200	\$	-	\$	5,200	2/28/2008	2/27/2028	2/27/2028 0.0%
DPA-030	\$	3,500	\$	3,500	\$	-		Written Off	0.0%
Year 2008									
4 = Total # Loans/Grants									
0 = Total Outstanding	\$	19,379	\$	19,379	\$	-			
DPA-032	\$	6,959	\$	6,959	\$	-	11/21/2008	Written Off	0.0%
DPA-033	\$	2,550	\$	2,550	\$	-	12/22/2008	2/18/2028	12/18/2028 0.0%
DPA-034	\$	6,995	\$	6,995	\$	-	Short Sale	Written Off	0.0%
DPA-035	\$	2,875	\$	2,875	\$	-	5/11/2009	4/27/2029	4/27/2029 0.0%
Year 2009									
5 = Total # Loans/Grants									
1 = Total Outstanding	\$	23,791	\$	16,791	\$	7,000			
DPA-041	\$	7,000	\$	7,000	\$	-	9/30/2009	Paid Off	0.0%
DPA-042	\$	4,410	\$	4,410	\$	-	10/9/2009	10/7/2029	10/7/2029 0.0%
DPA-044	\$	2,091	\$	2,091	\$	-	11/30/2009	Paid Off	0.0%
DPA-046	\$	7,000	\$	-	\$	7,000	5/12/2010	5/5/2030	5/5/2030 0.0%
DPA-055	\$	3,290	\$	3,290	\$	-	6/18/2010	Paid Off	0.0%

Down Payment Assistance - Loans & Grants (continued)									
As of December 31, 2020									
Loan ID #	Original Loan/Grant Amount	Principal Payments & Other	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2010									
1 = Total # Loans/Grants									
2 = Total Outstanding	\$ 8,619	\$ 7,000	\$ 1,619						
DPA-048	\$ 1,619	\$ -	\$ 1,619	11/18/2010	10/29/2030		10/29/2030	0.0%	
DPA-049	\$ 7,000	\$ 7,000		5/25/2011	5/16/2031	Paid Off	5/16/2031	0.0%	
Year 2012									
1 = Total # Loans/Grants									
1 = Total Outstanding	\$ 2,250	\$ -	\$ 2,250						
DPA-050	\$ 2,250	\$ -	\$ 2,250	10/24/2012	10/16/2032		10/16/2032	0.0%	
Year 2014									
1 = Total # Loans/Grants									
1 = Total Outstanding	\$ 3,364	\$ 3,364	\$ -						
DPA-051	\$ 3,364	\$ 3,364	\$ -	9/30/2014		Paid Off		0.0%	
Life-to-Date Total									
39 = Total # Loans/Grant									
7 = Total Outstanding	\$ 179,962	\$ 151,840	\$ 28,122						

CDBG Loan Detail:

The City of Lakewood note receivable from Living Access Support Alliance (LASA) of \$250,000 is for partial funding of the Client Services Center project. This is a 20 year deferred loan at zero interest.

CDBG Entitlement Loan - Living Access Support Alliance Loan (LASA)							
As of December 31, 2020							
Loan ID #	Original Loan/Grant Amount	Total Principal Paid	Loans Receivable	Closing Date	First Payment Date	Maturity Date	Interest Rate
2013-01	\$ 250,000	\$ -	\$ 250,000	6/2/2014	7/23/2023	6/2/2034	0.0%
Life-to-Date Total							
1 = Total # Loans							
1 = Outstanding	\$ 250,000	\$ -	\$ 250,000				

HOME:

In accordance with HOME federal regulations, expenditures for the HOME program have primarily focused investment in the creation of, maintenance of, or acquisition of affordable housing for low and moderate income individuals. Programs funded include the Housing Rehabilitation Program (single-family homeowner rehabilitation), Down Payment Assistance, and the Affordable Housing Fund (investments primarily with Habitat for Humanity and various non-profit housing providers). The Housing Rehabilitation, Down Payment, and Affordable Housing Funds all have corresponding Revolving Loan Funds (RLF) established in accordance with HUD regulations, which allow for the recapture and reuse of loan funds for similar housing activities.

The HOME program is funded annually through the Lakewood and Tacoma HOME Consortium. The Consortium reimburses expenditures for the City of Lakewood's projects/programs, which include Housing Rehabilitation, Affordable Housing, and Home Down Payment Loans, to the City of Lakewood. The notes on these loans are held and tracked by the Lakewood and Tacoma HOME Consortium in Tacoma, and are not accounted for in Fund 190 CDBG.

HOME Housing Rehabilitation Loans As of December 31, 2020		
Program Year	# of Projects	Original Amount
2020	-	\$ -
2019	-	\$ -
2018	1	\$ 82,718
2017	1	\$ 37,432
2016	1	\$ 74,611
2015	2	\$ 88,697
2014	-	\$ -
2013	1	\$ 36,258
2012	4	\$ 201,175
2011	2	\$ 131,300
2010	3	\$ 178,130
2009	6	\$ 412,750
2008	7	\$ 289,765
2007	3	\$ 179,546
2006	7	\$ 379,452
2005	7	\$ 286,313
2004	10	\$ 390,697
2003	11	\$ 363,099
2002	5	\$ 155,471
2001	3	\$ 126,899
2000	1	\$ 40,000
Total	75	\$ 3,454,313

HOME Housing Rehabilitation Loan Detail:

HOME Housing Rehabilitation Loans											
As of December 31, 2020											
Loan ID #	Original Loan Amount	Loan Reduction	Net Loan Amount	Principal Paid & Write Offs	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2000											
1 = Total # Loans	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -						
LHR-001	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	9/23/2002		Paid Off		0.0%	
Year 2001											
3 = Total # Loans	\$ 126,899	\$ -	\$ 126,899	\$ 126,899	\$ -						
LHR-002	\$ 49,979	\$ -	\$ 49,979	\$ 49,979	\$ -	7/23/2003		Paid Off		0.0%	
LHR-004	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	9/8/2003		Paid Off		0.0%	
LHR-005	\$ 36,920	\$ -	\$ 36,920	\$ 36,920	\$ -	9/16/2003		Paid Off		0.0%	
Year 2002											
5 = Total # Loans	\$ 155,471	\$ 361	\$ 155,110	\$ 139,663	\$ 15,447						
LHR-003	\$ 39,028	\$ -	\$ 39,028	\$ 39,028	\$ -	9/15/2004		Paid Off		0.0%	
LHR-006	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	7/22/2002		Paid Off		0.0%	
LHR-007	\$ 30,735	\$ -	\$ 30,735	\$ 30,735	\$ -	9/23/2004		Paid Off		0.0%	
LHR-008	\$ 15,808	\$ 361	\$ 15,447	\$ -	\$ 15,447	2/28/2003	2/1/2023		2/28/2023	0.0%	
LHR-011	\$ 19,900	\$ -	\$ 19,900	\$ 19,900	\$ -	12/3/2004		Paid Off		0.0%	
Year 2003											
11 = Total # Loans	\$ 363,099	\$ 6,806	\$ 356,293	\$ 222,299	\$ 133,994						
LHR-009	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	7/31/2003	4/1/2023		8/23/2025	0.0%	
LHR-013	\$ 35,328	\$ -	\$ 35,328	\$ 35,328	\$ -	9/1/2005		Paid Off		0.0%	
LHR-020	\$ 18,744	\$ -	\$ 18,744	\$ 15,608	\$ 3,136	11/13/2003	11/1/2023		11/13/2023	0.0%	
LHR-012	\$ 68,321	\$ -	\$ 68,321	\$ 68,321	\$ -	10/19/2005		Paid Off		0.0%	
LHR-019	\$ 23,344	\$ 2,100	\$ 21,244	\$ -	\$ 21,244	12/18/2003	12/18/2023		12/18/2023	0.0%	
LHR-016	\$ 42,304	\$ -	\$ 42,304	\$ 42,304	\$ -	4/11/2006		Paid Off		0.0%	
LHR-012B	\$ 23,145	\$ -	\$ 23,145	\$ 23,145	\$ -	5/14/2004		Paid Off		0.0%	
LHR-026	\$ 28,760	\$ 4,702	\$ 24,058	\$ -	\$ 24,058	5/4/2004	5/1/2024		5/4/2024	0.0%	
LHR-032	\$ 13,473	\$ -	\$ 13,473	\$ 13,473	\$ -	6/21/2004		Paid Off		0.0%	
LHR-014	\$ 45,560	\$ 4	\$ 45,556	\$ -	\$ 45,556	6/1/2024	6/1/2024			0.0%	
LHR-022	\$ 24,120	\$ -	\$ 24,120	\$ 24,120	\$ -	6/7/2006		Paid Off		0.0%	
Year 2004											
10 = Total # Loans	\$ 390,697	\$ 1,849	\$ 388,848	\$ 217,680	\$ 171,168						
LHR-021	\$ 34,100	\$ 111	\$ 33,989	\$ -	\$ 33,989	7/28/2004	7/1/2024		7/28/2024	0.0%	
LHR-018/099X	\$ 44,153	\$ -	\$ 44,153	\$ 44,153	\$ -	11/14/2006		Paid Off		0.0%	
LHR-031	\$ 13,072	\$ -	\$ 13,072	\$ 13,072	\$ -	12/20/2006		Paid Off		0.0%	
LHR-025R	\$ 54,015	\$ 918	\$ 53,097	\$ 21,302	\$ 31,795	10/11/2004			10/11/2024	0.0%	
LHR-030	\$ 48,000	\$ -	\$ 48,000	\$ 48,000	\$ -	12/16/2004		Paid Off		0.0%	
LHR-039	\$ 38,704	\$ 489	\$ 38,215	\$ -	\$ 38,215	3/30/2005	3/30/2025		3/30/2025	0.0%	
LHR-027	\$ 47,838	\$ -	\$ 47,838	\$ 47,838	\$ -	4/2/2005		Paid Off		0.0%	
LHR-019B	\$ 19,500	\$ 214	\$ 19,286	\$ -	\$ 19,286	4/29/2005	4/29/2025		12/27/2026	0.0%	
LHR-041	\$ 43,315	\$ -	\$ 43,315	\$ 43,315	\$ -	5/22/2007		Paid Off		0.0%	
LHR-028	\$ 48,000	\$ 117	\$ 47,883	\$ -	\$ 47,883	6/6/2005	6/6/2025		6/6/2025	0.0%	
Year 2005											
7 = Total # Loans	\$ 286,313	\$ 248	\$ 286,065	\$ 158,196	\$ 127,869						
LHR-043	\$ 41,480	\$ -	\$ 41,480	\$ 41,480	\$ -	11/8/2007		Paid Off		0.0%	
LHR-033	\$ 33,752	\$ -	\$ 33,752	\$ 33,752	\$ -	8/29/2005		Paid Off		0.0%	
LHR-034	\$ 52,577	\$ 109	\$ 52,468	\$ 15,099	\$ 37,369	8/23/2005	8/23/2025		8/23/2025	0.0%	
LHR-038	\$ 26,504	\$ -	\$ 26,504	\$ 26,504	\$ -	2/14/2006		Paid Off		0.0%	
LHR-049	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ 65,000	6/1/2006	6/1/2026		6/1/2026	0.0%	
LHR-047	\$ 25,500	\$ -	\$ 25,500	\$ -	\$ 25,500	6/8/2006	6/8/2026		6/8/2026	0.0%	
LHR-052	\$ 41,500	\$ 139	\$ 41,361	\$ 41,361	\$ -	6/23/2006	6/23/2026	Paid Off	6/23/2026	0.0%	
Year 2006											
7 = Total # Loans	\$ 379,452	\$ 256	\$ 379,196	\$ 245,302	\$ 133,894						
LHR-050	\$ 52,000	\$ -	\$ 52,000	\$ 52,000	\$ -	8/23/2006	1/1/2013	Paid Off	8/23/2026	0.0%	
LHR-040	\$ 42,420	\$ -	\$ 42,420	\$ 42,420	\$ -	10/4/2006		Paid Off		0.0%	
LHR-053	\$ 73,910	\$ -	\$ 73,910	\$ 73,910	\$ -	10/24/2006		Written Off		0.0%	
LHR-054	\$ 47,570	\$ -	\$ 47,570	\$ 47,570	\$ -	1/31/2007	8/1/2017	Paid Off	1/31/2027	0.0%	
LHR-055	\$ 69,150	\$ 17	\$ 69,133	\$ -	\$ 69,133	1/31/2007	1/31/2026		1/31/2027	0.0%	
LHR-057	\$ 65,000	\$ 239	\$ 64,761	\$ -	\$ 64,761	3/29/2007	3/29/2027		3/29/2027	0.0%	
LHR-060	\$ 29,402	\$ -	\$ 29,402	\$ 29,402	\$ -	2/12/2009		Written Off		0.0%	

HOME Housing Rehabilitation Loans											
As of December 31, 2020											
Loan ID #	Original Loan Amount	Loan Reduction	Net Loan Amount	Principal Paid & Write Offs	Loans Receivable	Closing Date	First Payment Date	Status	Maturity Date	Interest Rate	
Year 2007											
3 = Total # Loans	\$ 179,546	\$ 176	\$ 179,370	\$ 57,060	\$ 122,310						
LHR-062	\$ 57,060	\$ -	\$ 57,060	\$ 57,060	\$ -	12/23/2009		Paid Off		0.0%	
LHR-058/087	\$ 56,886	\$ 39	\$ 56,847	\$ -	\$ 56,847	8/17/2007	8/17/2018		8/17/2027	0.0%	
LHR-063	\$ 65,600	\$ 137	\$ 65,463	\$ -	\$ 65,463	1/31/2008	2/1/2028		1/31/2028	0.0%	
Year 2008											
7 = Total # Loans	\$ 289,765	\$ 1,409	\$ 288,356	\$ 151,073	\$ 137,284						
LHR-066	\$ 36,915	\$ -	\$ 36,915	\$ 36,915	\$ -	7/2/2010		Paid Off		0.0%	
LHR-068	\$ 49,085	\$ 248	\$ 48,837	\$ -	\$ 48,838	10/10/2008	10/10/2028		10/10/2028	0.0%	
LHR-071	\$ 62,845	\$ 668	\$ 62,177	\$ -	\$ 62,177	10/10/2008	10/10/2028		10/10/2028	0.0%	
LHR-070	\$ 38,050	\$ -	\$ 38,050	\$ 38,050	\$ -	10/10/2008		Paid Off		0.0%	
LHR-072	\$ 50,070	\$ -	\$ 50,070	\$ 50,070	\$ -	9/30/2010		Paid Off		0.0%	
LHR-069	\$ 26,450	\$ 181	\$ 26,269	\$ -	\$ 26,269	2/24/2009	12/19/2028		2/24/2029	0.0%	
LHR-073	\$ 26,350	\$ 312	\$ 26,038	\$ 26,038	\$ -	4/10/2009	4/10/2029	Paid Off	4/10/2029	0.0%	
Year 2009											
6 = Total # Loans	\$ 412,750	\$ 6,227	\$ 406,523	\$ 162,240	\$ 244,283						
LHR-078	\$ 65,000	\$ 1,383	\$ 63,617	\$ -	\$ 63,617	9/15/2009	9/15/2029		9/15/2029	0.0%	
LHR-074	\$ 59,525	\$ 3,243	\$ 56,282	\$ -	\$ 56,282	10/2/2009	10/2/2029		10/2/2029	0.0%	
LHR-077	\$ 83,100	\$ -	\$ 83,100	\$ 83,100	\$ -	11/9/2011		Paid Off		0.0%	
LHR-076	\$ 64,200	\$ 407	\$ 63,793	\$ -	\$ 63,793	11/6/2009	11/1/2029		11/6/2029	0.0%	
LHR-080	\$ 61,685	\$ 1,094	\$ 60,591	\$ -	\$ 60,591	12/17/2009	12/31/2029		12/17/2029	0.0%	
LHR-082	\$ 79,240	\$ 100	\$ 79,140	\$ 79,140	\$ -	2/16/2010	2/16/2030	Paid Off		0.0%	
Year 2010											
3 = Total # Loans	\$ 178,130	\$ 4,873	\$ 173,257	\$ 57,519	\$ 115,738						
LHR-081	\$ 59,150	\$ 1,631	\$ 57,519	\$ 57,519	\$ -	1/31/2011	12/28/2030	Paid Off	1/31/2031	0.0%	
LHR-085	\$ 52,200	\$ 3,242	\$ 48,958	\$ -	\$ 48,958	2/2/2011	2/18/2031		2/2/2031	0.0%	
LHR-086	\$ 66,780	\$ -	\$ 66,780	\$ -	\$ 66,780	5/5/2011	5/5/2031		5/5/2031	0.0%	
Year 2011											
2 = Total # Loans	\$ 131,300	\$ 3,854	\$ 127,446	\$ -	\$ 127,446						
LHR-090	\$ 47,500	\$ 3,617	\$ 43,883	\$ -	\$ 43,883	4/5/2012	4/5/2032		4/5/2032	0.0%	
LHR-091	\$ 83,800	\$ 237	\$ 83,563	\$ -	\$ 83,563	5/8/2012	5/8/2032		5/8/2032	0.0%	
Year 2012											
4 = Total # Loans	\$ 201,175	\$ 3,693	\$ 197,484	\$ 72,542	\$ 124,939						
LHR-094	\$ 34,500	\$ 3,133	\$ 31,367	\$ 31,367	\$ -	9/28/2012	9/28/2032	Paid Off	9/28/2032	0.0%	
LHR-096	\$ 50,000	\$ 560	\$ 49,442	\$ -	\$ 49,439	1/23/2013	1/29/2018		1/23/2033	0.0%	
LHR-097	\$ 75,500	\$ -	\$ 75,500	\$ -	\$ 75,500	2/20/2013	2/20/2033		4/20/2033	0.0%	
LHR-095	\$ 41,175	\$ -	\$ 41,175	\$ 41,175	\$ -	12/30/2014		Paid Off		0.0%	
Year 2013											
1 = Total # Loans	\$ 36,258	\$ -	\$ 36,258	\$ 16,985	\$ 19,273						
LHR-066R	\$ 36,258	\$ -	\$ 36,258	\$ 16,985	\$ 19,273	8/27/2013	10/1/2013		8/27/2033	0.0%	
Year 2015											
2 = Total # Loans	\$ 88,697	\$ -	\$ 88,697	\$ 35,197	\$ 53,500						
LHR-099X/018	\$ 15,947	\$ -	\$ 15,947	\$ 15,947	\$ -	12/29/2015	1/1/2016		12/29/2035	0.0%	
LHR-100	\$ 72,750	\$ -	\$ 72,750	\$ 19,250	\$ 53,500	9/28/2015	11/1/2015		9/28/2035	0.0%	
Year 2016											
1 = Total # Loans	\$ 74,611	\$ -	\$ 74,611	\$ -	\$ 74,611						
LHR-101	\$ 74,611	\$ -	\$ 74,611	\$ -	\$ 74,611	8/26/2016	8/26/2036		7/1/2036	0.0%	
Year 2017											
1 = Total # Loans	\$ 37,432	\$ -	\$ 37,432	\$ 37,432	\$ -						
LHR-103	\$ 37,432	\$ -	\$ 37,432	\$ 37,432	\$ -	1/3/2018	3/1/2018		2/1/2038	0.0%	
Year 2018											
1 = Total # Loans	\$ 82,718	\$ -	\$ 82,718	\$ 82,718	\$ -						
LHR-104	\$ 82,718	\$ -	\$ 82,718	\$ 82,718	\$ -	7/28/2018	8/1/2038		8/1/2038	0.0%	
Life-to-Date Total											
75 = Total # Loans	\$ 3,454,313	\$ 29,752	\$ 3,424,563	\$ 1,822,805	\$ 1,601,756						

Section 108:

The Section 108 program funds are used to fund large-scale, capital intensive economic development, housing, public facilities, and infrastructure and community development projects throughout Lakewood. This funding source most closely mirrors CDBG program regulations and requirements, in that, it must meet the national objective of serving low and moderate income individuals (primarily through the creation or retention of jobs for low and moderate income persons). Funding is to be awarded to qualifying projects as “gap funding” and is typically the final piece of the financing puzzle required to complete a project’s budget. Funds are to be provided as loans with terms up to 20 years and carry standard underwriting and collateralization requirements. Section 108 loans require borrower (jurisdiction) to pledge current and future CDBG allocations as principal security for the loan guarantee with additional collateral security being provided to the City by the final borrower (business or end use).

In 2012, the City of Lakewood was awarded \$2,888,000 from HUD for Section 108 Loan Guarantee funds. To be eligible for continuation of this loan program, the City must reapply every five years, which the City did not. If the City were to reapply, the City may be eligible for \$1.9M (as of end of March 2021). Changes in underwriting requirements and complexity, along with lower borrowing rates were some of the determining factors to not reapply and pursue this financing source only as last resort.

Section 108 Loans									
As of December 31, 2020									
Loan ID #	Original Loan/Grant Amount	Total Principal Paid	Total Interest Paid	Loan Balance	Closing Date	First Payment Date	Maturity Date	Interest Rate	
Year 2014									
1 = Total # Loans									
1 = Total Outstanding	\$ 700,000	\$ 160,000	\$ 112,825	\$ 540,000					
Curbside Motors	\$ 700,000	\$ 160,000	\$ 112,825	\$ 540,000	12/5/2014	8/1/2015	8/1/2034	4.25%	
Year 2015									
1 = Total # Loans									
1 = Total Outstanding	\$ 310,000	\$ 15,000	\$ 58,807	\$ 295,000					
Living Access Support Alliance (LASA)	\$ 310,000	\$ 15,000	\$ 58,807	\$ 295,000	8/1/2015	8/1/2020	8/1/2034	4.25%	
Year 2017									
1 = Total # Loans									
0 = Total Outstanding	\$ 141,000	\$ 141,000	\$ 6,349	\$ -					
City of Lakewood 108th Street	\$ 141,000	\$ 141,000	\$ 6,349	\$ -	8/31/2017	8/1/2018	8/31/2020	1.5% variable	
Life-to-Date Total									
3 = Total # Loans									
2 = Total Outstanding	\$ 1,151,000	\$ 316,000	\$ 177,981	\$ 835,000					

On August 31, 2017, the City entered into a Contract Loan Guarantee with Housing Urban Development for the overlay project 108th Street. The loan amount is \$141,000 to be paid with three years of CDBG entitlement funds. This was approved in the annual action plan and the note application. The security pledge is the City’s full faith and credit. The interest rate is variable and is set by LIBOR. As of 9/30/2020 the outstanding principal balance for this loan is zero.

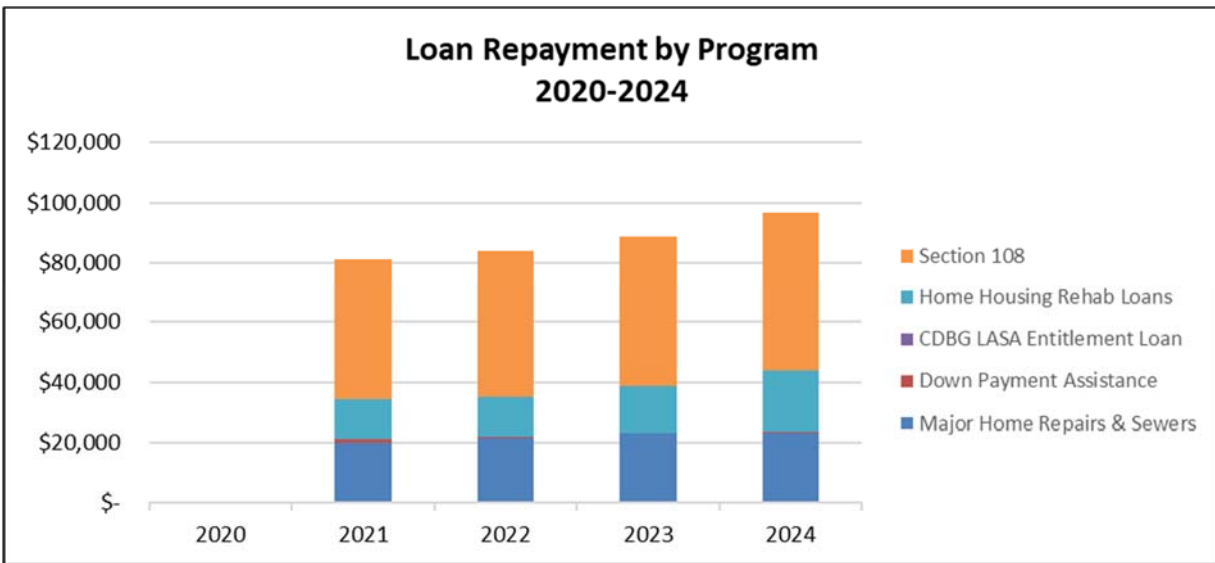
A Section 108 Loan in the amount of \$700,000 was issued in 2014 for Curbside Motors Incorporated and another for \$310,000 in 2015 for Living Access Support Alliance by the United States Department of Housing and Urban Development (HUD) to the City. The outstanding combined principal balance as of December 31, 2020 of \$835,000 is being repaid by a third party and, therefore, is not recognizable as debt on the City’s long-term debt schedule or City’s financials.

Loan Repayment by Program

The following table provides a schedule of loan repayments by program.

Loan Repayment by Program	2020	2021	2022	2023	2024	2025-2029	2030-2060
Major Home Repairs & Sewers	\$ -	\$ 19,818	\$ 21,603	\$ 22,984	\$ 23,302	\$ 124,879	\$ 856,725
Down Payment Assistance	-	1,155	300	300	300	3,300	22,765
CDBG LASA Entitlement Loan	-	-	-	-	-	-	250,000
Home Housing Rehab Loans	-	13,114	13,114	15,525	20,228	202,588	1,337,187
Section 108	-	47,000	49,000	50,000	53,000	300,000	336,000
Total	\$ -	\$ 81,087	\$ 84,017	\$ 88,809	\$ 96,830	\$ 630,767	\$ 2,802,677
Average Annual Years 2025-2029						\$ 105,128	
Average Annual Years 2030-2060							\$ 93,423

The schedule of loan repayments above reflects estimated amounts as of 12/31/2020.



CDBG Fund Summary

The following tables provide the fund's financial information.

Fund 190 CDBG Balance Sheet As of December 31, 2020	
Assets:	
Cash	\$ -
Due From Other Governments	76,276
Notes/Loan Receivable - CDBG Down Payment Assistance	28,122
Notes/Loan Receivable - CDBG Major Home & Sewer Repairs	1,069,308
Notes/Loan Receivable - CDBG LASA	250,000
Notes/Loan Receivable - Nisqually Tribe Contribution	1,509
Total Assets	\$ 1,425,215
Liabilities:	
Accounts Payable	\$ 376
Retainage Payable	8,009
Payroll Payable	1,259
Interfund Loan Payable	33,777
HUD DPA Checking Interest	70
Total Liabilities	\$ 43,491
Fund Balance (Restricted)	\$ 1,381,724
Total Liabilities & Fund Balance	\$ 1,425,215

Fund 190 CDBG Summary	Year-to-date through December 31, 2020			
	Beginning Balance	Revenue	Expenditure	Fund Balance
CDBG	1,396,223	293,313	314,560	1,374,976
HOME	-	95,439	95,439	-
Nisqually Tribal	7,001	16	270	6,747
Total	1,403,224	388,768	410,269	\$ 1,381,723
CDBG	\$ 1,396,223	\$ 293,313	\$ 314,560	\$ 1,374,976
Administration	-	100,521	133,562	(33,041)
Administration 2019	-	88,321	88,321	-
Administration 2020	-	5,734	5,734	-
Administration Revolving	-	-	33,041	(33,041)
Administration - CARES CVD 1	-	6,466	6,466	-
Physical Improvements	-	55,898	55,898	-
123rd St.	-	3,016	3,016	-
Debt Service - 108th St 2019	-	664	664	-
Debt Service - 108th St 2020	-	47,178	47,178	-
Low Income Street Lighting	-	5,040	5,040	-
Housing Programs	1,146,223	80,589	68,795	1,158,017
Major Home Repair/Sewer	1,144,137	58,169	58,169	1,144,137
Emergency Assistance Displaced Resident	-	6,266	6,266	-
Admin of HOME Programs	-	10,512	10,512	-
Major/DPA Revolving Loans, Interest, Fees	2,086	5,642	(6,152)	13,880
Affordable Housing	250,000	-	-	250,000
CDBG Loan	250,000	-	-	250,000
CARES - CVD 1 Program		56,305	56,305	-
Program - Economic Development		56,305	56,305	-
HOME	\$ -	\$ 95,439	\$ 95,439	\$ -
Housing Rehabilitation*	-	79,161	79,161	-
Down Payment Assistance	-	9,746	9,746	-
Affordable Housing - Habitat	-	6,385	6,385	-
Affordable Housing - Other	-	147	147	-
NISQUALLY & OTHER	\$ 7,001	\$ 16	\$ 270	\$ 6,747
Emergency Assist Displaced Residents	464	-	23	441
Emergency Assist Displaced Residents	464	-	23	441
Minor Home Repairs	6,537	16	247	6,306
Minor Home Repairs	6,537	16	247	6,306
Total	\$ 1,403,224	\$ 388,768	\$ 410,269	\$ 1,381,723

Fund 191 Neighborhood Stabilization Program

The purpose of this fund is to account for the revenues and expenditures associated with the Federal Neighborhood Stabilization Program. The NSP was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. The NSP1 program provides funds to purchase and redevelop foreclosed and abandoned homes and residential properties. The NSP3 program provides a third round of neighborhood stabilization grants to all states and select governments on a formula basis. NSP 3 program funds have been spent. The following table provides a financial summary of the NSP program.

Neighborhood Stabilization Program	<i>Year-to-date through December 31, 2020</i>			
	Beginning Balance	Revenue	Expenditure	Ending Balance
Neighborhood Stabilization Program 1	\$ 142,433	\$ 55,998	\$ 822	\$ 197,609
Neighborhood Stabilization Program 3	-	57,505	-	57,505
Total	\$ 142,433	\$ 113,503	\$ 822	\$ 255,114

Fund 192 South Sound Military Communities Partnership

The purpose of this fund is to account for the revenues and expenditures associated with the Federal Office of Economic Adjustment Grant Program, which provides grants to assist communities with the alleviation of socioeconomic effects that may result from military base closures and realignments. This fund also accounts for all activity associated with the South Sound Military Communities Partnership (SSMCP). The following table provides a financial summary of the OEA/SSMCP programs.

South Sound Military Communities Partnership / Office of Economic Adjustment	<i>Year-to-date through December 31, 2020</i>			
	Beg Bal	Revenue	Expenditure	Ending
SSMCP	\$ 53,430	\$ 236,500	\$ 271,913	\$ 18,017
OEA - JBLM CU Implementation 3	-	412,045	412,046	\$ -
Dept. of Defense /Tactical Tailor	-	48,970	48,970	\$ -
Total	\$ 53,430	\$ 697,515	\$ 732,929	\$ 18,017

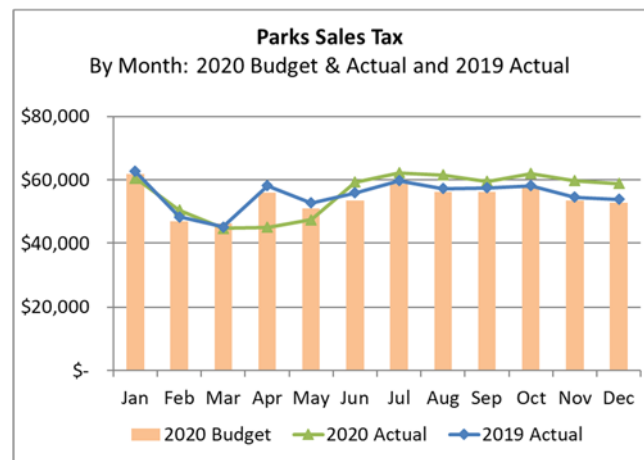
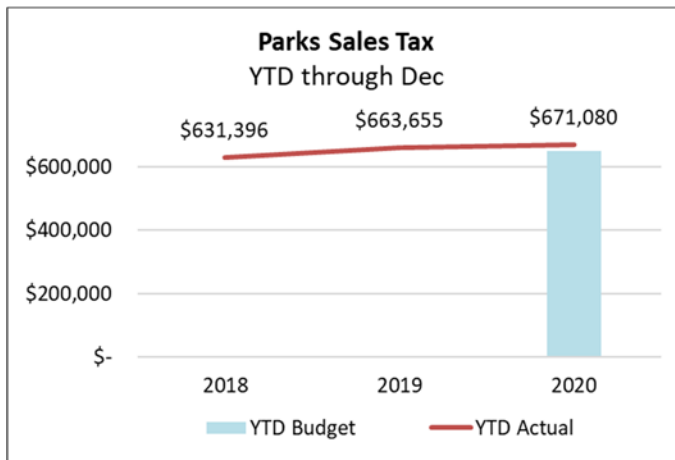
PARKS, RECREATION & COMMUNITY SERVICES

Parks Sales Tax

On September 19, 2000, Pierce County voters approved the ballot measure to increase local sales taxes by one-tenth of 1 percent. A sales and use tax equal to one-tenth of one percent (0.001%) within Pierce County provides funds to acquire, improve, rehabilitate, maintain, or develop regional and local parks; to improve, rehabilitate, maintain or expand accredited zoo, aquarium and wildlife preserves pursuant to RCW 82.14.400(6); for community-based housing; and to implement the creation of a zoo and aquarium advisory authority.

The tax was proposed as a funding mechanism for Tacoma Metro Park District (the zoo). The money collected is shared 50-50 between the Parks District and the cities not contained in the District and the county.

Parks Sales Tax								
<i>Annual Totals</i>								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 59,311	\$ 62,678	\$ 61,787	\$ 60,456	\$ (2,222)	-3.5%	\$ (1,331)	-2.2%
Feb	45,821	48,314	46,926	50,467	2,153	4.5%	3,541	7.5%
Mar	44,646	45,140	46,240	44,623	(517)	-1.1%	(1,617)	-3.5%
Apr	55,443	58,086	55,925	45,035	(13,051)	-22.5%	(10,890)	-19.5%
May	49,249	52,692	51,061	47,381	(5,311)	-10.1%	(3,680)	-7.2%
Jun	52,094	55,907	53,475	59,234	3,327	6.0%	5,759	10.8%
Jul	56,905	59,742	58,750	62,205	2,463	4.1%	3,455	5.9%
Aug	53,365	57,222	56,053	61,563	4,341	7.6%	5,510	9.8%
Sep	54,418	57,409	56,245	59,547	2,138	3.7%	3,302	5.9%
Oct	55,737	58,156	58,043	62,021	3,865	6.6%	3,978	6.9%
Nov	52,643	54,478	53,543	59,711	5,233	9.6%	6,168	11.5%
Dec	51,764	53,831	52,850	58,837	5,006	9.3%	5,987	11.3%
Total Annual	\$ 631,396	\$ 663,655	\$ 650,900	\$ 671,080	\$ 7,425	1.1%	\$ 20,180	3.1%
5-Year Ave Change (2016 - 2020):			4.6%					



Cost Recovery – Parks, Recreation & Community Services

In May 2016, the City Council adopted a set of revised financial policies to include cost recovery. The following is an excerpt of the cost recovery policy as it relates specifically to target cost recovery for parks programs/services:

Target Cost Recovery Level for Parks Programs/Services. The cost recovery policy applies to the following parks and recreation programs/services: recreation services; special events and community gathering; senior services; and all parks. The following should be considered when determining pricing levels: The higher the community benefit, the higher the General Fund subsidy

level and the higher the individual benefit, the lower the General Fund subsidy level. The overall cost recovery goal for all parks programs and services should be 45%.

Included in the revenues is the parks sales tax, which is allocated to the various parks programs/functions based on prorated share of expenditures. The growth in parks sales tax has helped reduce the general fund subsidy amount.

The table below provides historical annual and current budgeted annual and actual subsidy and recovery ratio by program.

Parks, Recreation & Community Services Year-to-Date through December							
Program	2015 Annual Actual	2016 Annual Actual	2017 Annual Actual	2018 Annual Actual	2019 Annual Actual	2020	
						Annual Budget	YTD Actual
Recreation:							
Revenues	\$ 185,865	\$ 216,547	\$ 261,919	\$ 259,786	\$ 273,458	\$ 330,628	\$ 152,314
Expenditures	\$ 378,728	\$ 416,464	\$ 465,267	\$ 405,448	\$ 467,173	\$ 472,141	\$ 297,314
General Fund Subsidy	\$ 192,862	\$ 199,917	\$ 203,347	\$ 145,662	\$ 193,715	\$ 141,513	\$ 145,000
Recovery Ratio	49%	52%	56%	64%	59%	70%	51%
Senior Services:							
Revenues	\$ 126,325	\$ 128,002	\$ 146,667	\$ 135,302	\$ 164,863	\$ 150,186	\$ 120,842
Expenditures	\$ 205,028	\$ 221,579	\$ 222,371	\$ 236,627	\$ 246,535	\$ 241,021	\$ 180,325
General Fund Subsidy	\$ 78,703	\$ 93,576	\$ 75,703	\$ 101,325	\$ 81,672	\$ 90,835	\$ 59,483
Recovery Ratio	62%	58%	66%	57%	67%	62%	67%
Parks Facilities:							
Revenues	\$ 230,460	\$ 189,650	\$ 196,875	\$ 207,559	\$ 216,183	\$ 218,082	\$ 211,344
Expenditures	\$ 601,638	\$ 475,050	\$ 465,075	\$ 500,484	\$ 544,466	\$ 522,457	\$ 424,886
General Fund Subsidy	\$ 371,178	\$ 285,400	\$ 268,200	\$ 292,925	\$ 328,283	\$ 304,375	\$ 213,542
Recovery Ratio	38%	40%	42%	41%	40%	42%	50%
Fort Steilacoom Park:							
Revenues	\$ 196,072	\$ 222,616	\$ 229,551	\$ 282,142	\$ 298,997	\$ 286,128	\$ 245,841
Expenditures	\$ 476,101	\$ 604,482	\$ 588,850	\$ 672,444	\$ 733,560	\$ 710,600	\$ 619,238
General Fund Subsidy	\$ 280,028	\$ 381,866	\$ 359,299	\$ 390,302	\$ 434,563	\$ 424,472	\$ 373,397
Recovery Ratio	41%	37%	39%	42%	41%	40%	40%
Subtotal Direct Cost:							
Revenues	\$ 738,723	\$ 756,815	\$ 835,013	\$ 884,789	\$ 953,501	\$ 985,025	\$ 730,341
Expenditures	\$ 1,661,494	\$ 1,717,575	\$ 1,741,562	\$ 1,815,003	\$ 1,991,734	\$ 1,946,219	\$ 1,521,763
General Fund Subsidy	\$ 922,772	\$ 960,760	\$ 906,549	\$ 930,214	\$ 1,038,233	\$ 961,194	\$ 791,422
Recovery Ratio	44%	44%	48%	49%	48%	51%	48%
Administration (Indirect Cost):							
Revenues	\$ 74,171	\$ 79,621	\$ 87,032	\$ 89,860	\$ 94,133	\$ 91,825	\$ 122,958
Expenditures	\$ 279,425	\$ 293,036	\$ 304,327	\$ 301,174	\$ 329,201	\$ 319,656	\$ 341,371
General Fund Subsidy	\$ 205,254	\$ 213,415	\$ 217,295	\$ 211,314	\$ 235,068	\$ 227,831	\$ 218,413
Recovery Ratio	27%	27%	29%	30%	29%	29%	36%
Total Direct & Indirect Cost:							
Revenues	\$ 812,894	\$ 836,436	\$ 922,045	\$ 974,649	\$ 1,047,634	\$ 1,076,850	\$ 853,299
Expenditures	\$ 1,940,919	\$ 2,010,611	\$ 2,045,889	\$ 2,116,177	\$ 2,320,935	\$ 2,265,875	\$ 1,863,134
General Fund Subsidy	\$ 1,128,025	\$ 1,174,175	\$ 1,123,844	\$ 1,141,528	\$ 1,273,301	\$ 1,189,025	\$ 1,009,835
Recovery Ratio	42%	42%	45%	46%	45%	48%	46%
5-Year Average General Fund Subsidy (2016 - 2020)							\$ 1,144,537
5-Year Average Recovery Ratio (2016 - 2020)							45%

COVID-19 caused closure/event cancellation and participant capacity limitations.

Human Services Program

Since incorporation, the City has dedicated 1% of General Fund in for human services programs that support our most vulnerable populations and create conditions that enable people in need to access resources and support services which foster healthy and functional individuals and families where children thrive and achieve their full potential.

Agency	Program	2017 Actual	2018 Actual	2019 Actual	2020 Actual	Total 2017-2020
	Total	\$ 337,441	\$ 344,707	\$ 353,356	\$ 329,605	\$ 1,365,109
	Access to Health & Behavior Health	\$ 76,500	\$ 59,000	\$ 71,500	\$ 66,505	\$ 273,505
Communities In Schools	Lakewood School-Wide Support	22,500	-	-	-	22,500
Community Healthcare	Primary Medical Care	-	-	20,000	15,000	35,000
Community Healthcare	Uncompensated Medical Care	5,000	-	-	-	5,000
Greater Lakes Mental Health	Behavioral Contact Team	25,000	25,000	25,000	25,000	100,000
Lindquist Dental Clinic for Children	Dental Care for Children	12,000	17,000	14,000	14,005	57,005
Pierce County Project Access	Donated Care Program	12,000	17,000	12,500	12,500	54,000
	Emotional Supports for Health Relationships	\$ 81,409	\$ 113,423	\$ 113,403	\$ 112,473	\$ 420,708
Centerforce	Inclusion for Adult with	-	-	10,000	10,000	20,000
Communities In Schools	After School Program	-	24,000	17,500	17,500	59,000
Lakewood Boys & Girls Club	After School Program	12,500	12,500	20,000	20,000	65,000
Pierce College	Computer Clubhouse	11,626	14,000	-	-	25,626
Pierce College / City of Lakewood (*)	Lakewood's Promise	17,390	19,923	21,403	25,664	84,380
Pierce County Aids Foundation	Oasis Youth Center & Case Mgmt	15,000	17,000	22,500	22,500	77,000
Rebuilding Hope Sexual Assault Center	Therapy & Advocacy Programs	14,893	16,000	14,000	14,000	58,893
YMCA of Pierce & Kitsap Counties	Late Night Youth Programs	10,000	10,000	8,000	2,809	30,809
	Housing Assistance	\$ 40,988	\$ 41,000	\$ 25,953	\$ 29,000	\$ 136,941
Catholic Community Services	Family Housing Network	15,988	16,000	11,953	15,000	58,941
Rebuilding Together South	Rebuilding Day & Year-Round	10,000	10,000	14,000	14,000	48,000
Tacoma Rescue Mission	Adams Street Family Shelter	15,000	15,000	-	-	30,000
	Stabilization Services	\$ 138,544	\$ 131,284	\$ 142,500	\$ 121,627	\$ 533,955
Caring for Kids	Ready to Learn Fair & School	5,000	4,997	-	-	9,997
Emergency Food Network	Food Distribution	25,000	25,000	25,000	25,000	100,000
Nourish Pierce Co (Fish Food Banks of Pierce Co)	Food Bank	25,000	25,000	20,000	20,000	90,000
Lakewood Area Shelter Association (LASA)	Client Services Center	22,500	22,500	18,750	3,555	67,305
South Sound Outreach Services	Connection Center Utility Assistance	9,444	1,287	-	-	10,731
St. Leo Food Connection	Children's Feeding Program	5,600	6,000	-	-	11,600
St. Leo Food Connection	Springbrook Mobile Food Bank	9,000	9,000	30,000	30,000	78,000
Tacoma Community House	Victims of Crime Advocacy	12,000	12,500	18,750	13,072	56,322
YWCA Pierce County	Domestic Violence Services	25,000	25,000	30,000	30,000	110,000

* In 2017, the City brought Lakewood's Promise work back in-house and cancelled the contract with Pierce College.

Fund 502 Property Management

The table below provides the operational costs of maintaining City Hall, Police Station and Sounder Station.

Property Management Operating Expenditures <i>2020 Annual Totals</i>						
Operating Expenditures	2018 Actual	2019 Actual	2020		Over/(Under) 2020 Actual vs 2020 Budget	
			Budget	YTD Actual	\$	%
City Hall Facility	\$ 366,268	\$ 369,872	\$ 378,645	\$ 374,899	\$ (3,746)	-1.0%
Personnel	113,984	121,578	116,045	122,649	6,604	5.7%
Supplies	31,531	32,199	35,810	21,762	(14,048)	-39.2%
Services / Intergovernmental	95,129	109,081	87,500	127,510	40,010	45.7%
Utilities	125,626	107,014	139,290	102,978	(36,312)	-26.1%
Police Station	\$ 259,802	\$ 266,905	\$ 239,277	\$ 275,469	\$ 36,192	15.1%
Personnel	55,964	62,438	56,057	66,397	10,340	18.4%
Supplies	16,492	12,466	26,190	12,654	(13,536)	-51.7%
Services / Intergovernmental	76,785	80,244	65,900	82,857	16,957	25.7%
Utilities	110,561	111,757	91,130	113,561	22,431	24.6%
Sounder Station *	\$ 62,086	\$ 61,413	\$ 68,362	\$ 54,521	\$ (13,841)	-20.2%
Personnel	11,192	12,487	11,212	13,279	2,067	18.4%
Supplies	2,812	3,278	5,000	2,085	(2,915)	-58.3%
Services / Intergovernmental	42,013	39,531	46,050	33,156	(12,894)	-28.0%
Utilities	6,069	6,116	6,100	6,001	(99)	-1.6%
Total Operating Expenditures	\$ 688,157	\$ 698,189	\$ 686,284	\$ 704,888	\$ 18,604	2.7%

* Reflects Sounder Station operating expenditures accounted for in Fund 502 Property Management.

Fund 301 – Parks CIP

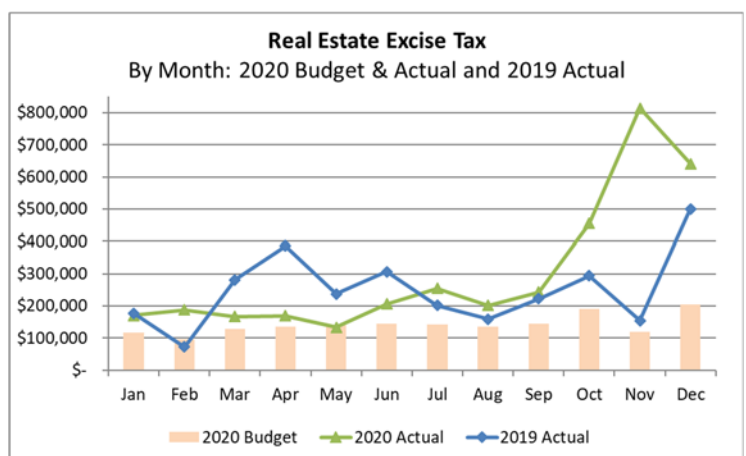
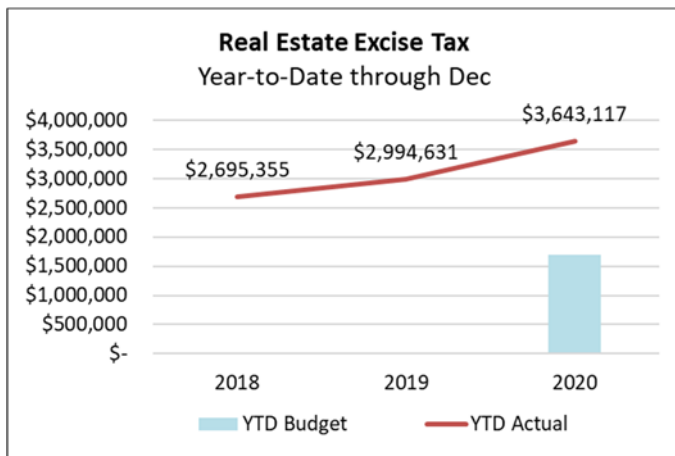
The Parks Capital Project Fund accounts for the receipts and disbursements related to the acquisition or construction of major park capital facilities with the exception of those facilities financed by proprietary and trust funds.

Fund 301 Parks CIP	2020 Budget	2020 Actual
Revenues:		
Grants	\$ 3,934,911	\$ 2,112,047
Contributions/Donations	33,500	5,023
Interest/Other	-	12,768
Transfer In - Fund 001 General	494,129	494,129
Transfer In - Fund 102 REET	519,589	519,589
Transfer In - Fund 104 LTAC	461,034	320,093
Transfer In - MVET	-	4,198
Transfer In - Fund 401 SWM	206,277	-
Total Revenues	\$ 5,649,440	\$ 3,467,848
Expenditures:		
301.0000. For Veterans Memorial Project	-	7,519
301.0003 Harry Todd Playground Replacement	2,713,055	1,894,284
301.0004 Ft Steilacoom Park Pavilion - Stage	-	13,178
301.0005 Chambers Creek Trail Planning	300,000	64,000
301.0006 Gateways	200,000	9,059
301.0014 Ft Steilacoom Park/South Angle Lane Parking & Elwood Fencing	1,417,763	1,035,993
301.0016 Park Equipment Replacement	47,483	-
301.0017 Park Playground Resurfacing	12,989	6,647
301.0018 Project Support	136,247	26,038
301.0019 Edgewater Dock	45,083	15,928
301.0020 Wards Lake Improvements	243,277	28,339
301.0022 Street Banners & Brackets Phase II	8,789	-
301.0024 Fort Steilacoom Park Barn Restoration	120,000	100,000
301.0025 Fort Steilacoom Park ADA/Sensorty All Abilities Playground	150,000	-
301.0027 American Lake Improvement (ADA, Playground)	235,542	37,587
301.0031 Fort Steilacoom Park Turf Infields	1,260,000	660
301.0032 Springbrook Park Expansion V	1,131,616	287,083
301.0035 Fort Steilacoom Park Pavilion Restroom Improvements	157,022	14,540
301.0036 Service Club Sign	22,510	-
301.0037 Property Acquisition & Demolition (Near Washington Park)	150,000	34,300
301.0039 American Lake Park - North Parking Lot	-	3,750
Total Expenditures	\$ 8,351,376	\$ 3,578,905
Beginning Fund Balance	\$ 2,716,556	\$ 2,716,556
Ending Fund Balance	\$ 14,620	\$ 2,605,498

Fund 102 Real Estate Excise Tax

All sales of real estate are taxed at 1.78%, of which 1.28% goes towards state funding of K-12 education and public works assistance and the City receives 0.5% for capital purposes. The Pierce County Treasurer collects the real estate excise tax and remits to the City on a monthly basis. The tax is the obligation of the seller and due and payable immediately at the time of the sale.

Real Estate Excise Tax Annual Totals								
Month	2018	2019	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 209,520	\$ 177,064	117,820	\$ 170,333	\$ (6,731)	-3.8%	\$ 52,513	44.6%
Feb	191,643	73,074	96,466	187,573	114,499	156.7%	91,107	94.4%
Mar	170,498	281,814	127,400	166,651	(115,163)	-40.9%	39,251	30.8%
Apr	219,737	385,709	136,192	169,105	(216,604)	-56.2%	32,914	24.2%
May	189,396	237,058	141,051	133,477	(103,581)	-43.7%	(7,574)	-5.4%
Jun	143,044	307,045	144,124	206,539	(100,506)	-32.7%	62,415	43.3%
Jul	226,227	202,258	143,206	254,238	51,980	25.7%	111,032	77.5%
Aug	269,923	158,917	136,377	201,397	42,480	26.7%	65,020	47.7%
Sep	175,454	222,439	144,048	243,682	21,243	9.6%	99,634	69.2%
Oct	201,155	293,584	190,853	454,960	161,376	55.0%	264,107	138.4%
Nov	185,745	154,694	118,268	814,336	659,642	426.4%	696,068	588.5%
Dec	513,014	500,975	204,195	640,825	139,850	27.9%	436,631	213.8%
Total Annual	\$ 2,695,355	\$ 2,994,634	\$ 1,700,000	\$ 3,643,117	\$ 648,482	21.7%	\$ 1,943,117	114.3%
5-Year Ave Change (2016 - 2020):		14.5%						



The following tables summarize by month, the number of taxable and exempt real estate transactions, and lists major transactions (sales price of \$1M and greater).

Transactions that are exempt include:

- Property acquired by gift, inheritance, and other transfers which do not represent market transactions at "arm's length", such as transfers to a corporation or partnership owned by the transferor or his/her own family members;
- Transfers to lien holders when such transfers are in lieu of foreclosure;
- Real property acquired from a governmental entity;
- Business transfers in which no gain or loss occurs;
- Trade in credit; and
- Standing timber, if the income from the timber sale is subject to B&O tax.

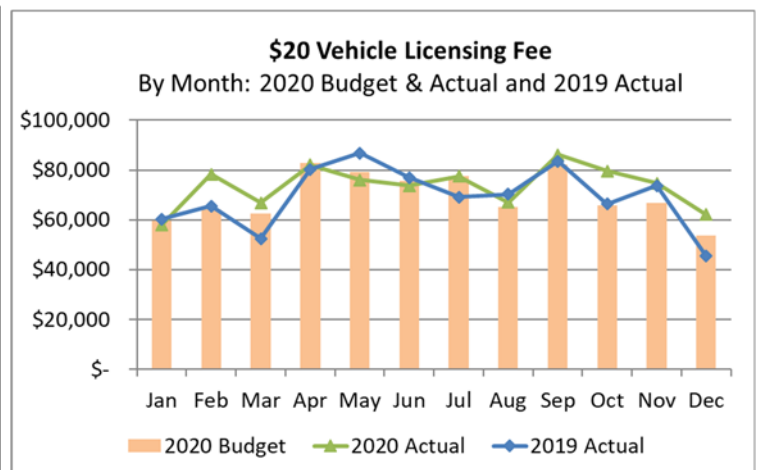
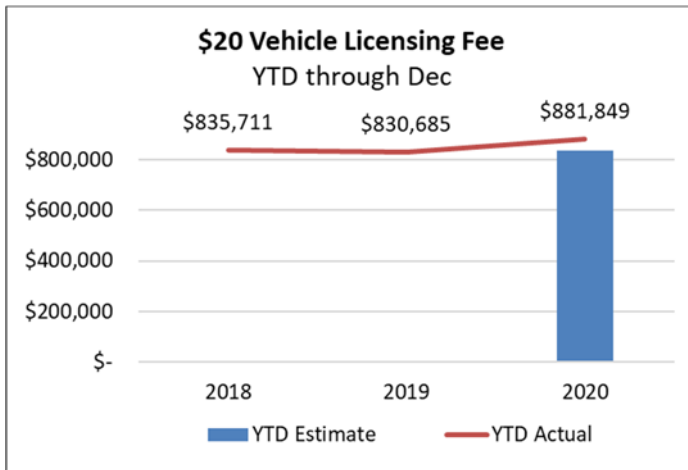
Month	Transaction Type			# of Parcels	Major Transactions - 2020		
	Exempt	Taxable	Total		Description	Sales Price	Net Tax
Jan	60	67	127	142	Apartment Complex 14405 to 14417 Union Ave SW Crest Apartments 3276 South 92nd St Washington Oaks Apartments 15308 Washington Ave SW Carlyle Apartments 12721 47th Ave SW Clover Creek Apartments 12502 Addison St SW Eden Plaza 9312 South Tacoma Way Steilacoom Square 3865 Steilacoom Blvd SW	\$1,198,400 \$1,199,000 \$1,700,000 \$1,700,000 \$1,750,000 \$3,280,000 \$4,612,500	\$5,932 \$5,935 \$8,415 \$8,415 \$8,663 \$16,236 \$22,832
Feb	42	70	112	124	Auto Repair Services 4046 100th St SW Entertainment Bars 8920 South Tacoma Way Single Family Residence 7708 Walnut Street SW Gas Station Mini Mart 15408 Union Ave SW Western Inn 9920 South Tacoma Way	\$1,400,000 \$1,890,000 \$2,000,000 \$2,500,000 \$7,170,000	\$6,930 \$9,356 \$9,900 \$12,375 \$35,492
Mar	53	82	135	143	Single Family Residence 12746 Gravelly Lake Drive SW Malibu Apts 4120 109th St SW Grand Cedars Apts 5226 to 5230 Chicago Ave SW Amber Court Apts 12809 Lincoln Ave SW	\$1,625,000 \$2,093,000 \$2,820,000 \$3,080,000	\$8,044 \$10,360 \$13,959 \$15,246
Apr	38	73	111	174	Land & Land Improvements 5400 Chicago Ave SW Single Family Residences 124xx - 125xx Springbrook Lane	\$2,472,600 \$7,417,400	\$12,239 \$36,716
May	40	72	112	118	Vincent Apartments 3313 to 3317 92nd St South Single Family Residence 11702 Madera Drive SW Single Family Residence 8904 Frances Folsom St SW	\$1,200,000 \$1,236,000 \$1,403,000	\$5,940 \$6,118 \$6,945
Jun	43	100	143	153	Vacant Undeveloped Land 8109 North Thorne Lane SW Single Family Residence 8911 North Thorne Lane SW Medical Office 5605 100th St SW STE A-D Islander Apts 10417 to 10423 112th St SW Apt 5810 to 5816 77th St West Single Family Residence 11507 Gravelly Lake Drive SW Residential 6922 & 6918 146th St SW and 14714, 14704, 14601 Woodbrook Dr SW	\$1,000,000 \$1,010,000 \$1,100,000 \$1,175,000 \$1,300,000 \$1,872,500 \$2,514,998	\$4,950 \$5,000 \$5,445 \$5,816 \$6,435 \$9,269 \$12,449
Jul	59	103	162	174	Single Family Residence 11420 Gravelly Lake Drive SW Single Family Residence 8925 Lake Steilacoom Point Road SW Vacant Industrial Land 7301 150th Street SW Apt Condo High Rise 13140 Country Club Drive SW Unit 303 Auto Parking XXX 36th Ave Court SW Bell Garden Apartments 8810 John Dower Road SW Vacant Undeveloped Residential Land XXX Moreland Ave SW Boral Roofing 10920 Steele St S	\$1,150,000 \$1,225,000 \$1,300,000 \$1,300,000 \$2,500,000 \$2,644,000 \$2,700,000 \$6,100,000	\$5,693 \$6,064 \$6,435 \$6,435 \$12,375 \$13,088 \$13,365 \$30,195
Aug	41	95	136	138	Single Family Residence 9705 Lake Steilacoom Drive SW Single Family Residence 15 Lagoon Ln N Single Family Residence 8812 Frances Folsom St SW Single Family Residence 7308 Norh St S	\$1,000,000 \$1,150,000 \$1,334,000 \$1,650,000	\$4,950 \$5,693 \$6,603 \$8,168
Sep	53	98	151	165	Single Family Residence 7233 Interlaaken Drive SW Retail Trade 12612 Pacific Highway SW Single Family Residence 10807 Evergreen Terrace SW Single Family Residence 10007 Lake Steilacoom Drive SW Single Family Residence 9104 116th St SW Gas Station Mini Mart 7718 Bridgeport Way W Multi-Family Apts 110 Country Club Lane Duplex 8102 Sherwood Forest St SW Gas Station Mini Mart 8306 Tacoma Mall Boulevard	\$1,050,000 \$1,100,000 \$1,280,000 \$1,300,000 \$1,300,000 \$1,500,000 \$2,190,000 \$2,348,400 \$5,250,000	\$5,198 \$5,445 \$6,336 \$6,435 \$6,435 \$7,425 \$10,841 \$11,625 \$25,988
Oct	61	98	159	164	Single Family Residence 12617 Gravelly Lake Drive SW General Warehousing Storage 3003 107th St South Multi-Family Apts 6415 Steilacom Blvd SW Multi-Family Apts 11216 to 11230 Kline St SW Single Family Residence 8420 Woodholme Rd SW Professional Svcs Building 5712 Main St SW Vacant Industrial Land 3451 84th St South	\$1,000,000 \$1,100,000 \$1,317,500 \$1,450,000 \$2,038,200 \$11,350,000 \$39,500,000	\$4,950 \$5,445 \$6,522 \$7,178 \$10,089 \$56,183 \$195,525
Nov	48	91	139	153	Single Family Residence 48 Loch Lane SW Jack In the Box 8814 South Tacoma Way Precision Countertops 8201 Durango St SW Clover Meadows Apartments 12517 47th Ave SW Warehouse Condo 2624 112th St S Village at Seeley Lake Apts 9221 57th Ave S	\$1,025,000 \$1,400,000 \$1,630,000 \$3,272,250 \$5,550,000 \$119,000,000	\$5,074 \$6,930 \$8,069 \$16,198 \$27,473 \$589,050
Dec	66	119	185	217	Single Family Residence 10313 Interlaaken Drive SW General Warehousing Storage 3727 112th St SW General Merchandise Retail Trade 8016 Durango St SW Governmental Services 12811 Pacific Highway SW (DHS) Business Park 10029 South Tacoma Way Beaumont Apts 8609 82nd St SW	\$1,000,000 \$2,600,000 \$2,950,000 \$5,573,000 \$18,231,250 \$62,116,500	\$4,950 \$12,870 \$14,603 \$27,586 \$90,245 \$307,477
Total Annual	604	1,068	1,672	1,865		\$387,194,498	\$1,916,613

Month	Transaction Type			# of Parcels	Major Transactions - 2019		
	Exempt	Taxable	Total		Description	Sales Price	Net Tax
Jan	60	90	150	159	Commercial/Retail 5221 100th St SW Commercial/Retail (Custer Square) 4102 to 7406 Custer Rd W Apartment Complex 12802 True Lane SW	\$1,850,000 \$2,550,000 \$5,293,600	\$9,158 \$12,623 \$26,203
Feb	39	54	93	98	Single Family Residence 6718 76th St W	\$1,050,000	\$5,198
Mar	61	90	151	198	Universal Tires & Wheels 9210 South Tacoma Way Single Family Residence 14 Country Club Drive SW General Warehousing 3401 96th St South	\$1,000,000 \$1,650,000 \$27,200,000	\$4,950 \$8,168 \$134,640
Apr	65	101	166	178	Single Family Residence 8921 North Thorne Lane SW Commercial Retail Trade 10506 Bridgeport Way SW Apartment Complex 5314 San Francisco Ave SW Beaumont Apartments 8609 82nd St SW	\$1,100,000 \$1,200,000 \$1,877,500 \$46,393,200	\$5,445 \$5,940 \$9,294 \$229,646
May	58	107	165	196	Single Family Residence 25 Forest Glen Ln SW Commercial Land & Improvements 11329 Pacific Hwy SW Commercial Land & Improvements 9530 Front St South Commercial Land & Improvements 9522 to 9537 Gravelly Lake Drive	\$1,175,000 \$1,600,000 \$5,000,000 \$7,865,000	\$5,816 \$7,920 \$24,750 \$38,932
Jun	51	116	167	185	Single Family Residence 11901 Greendale Drive SW RV Storage Yard XXX Steilacoom Blvd SW General Warehousing Storage/Farmers Coffee 9412 Front St S Walgreens 9505 Bridgeport Way SW Bridgeport Professional/Medical Svcs Bldg 7424 Bridgeport Wy Star Lite Market Place 8327 S Tacoma Way	\$1,072,500 \$1,200,000 \$1,225,000 \$4,327,714 \$7,250,000 \$11,700,000	\$5,309 \$5,940 \$6,064 \$21,422 \$35,888 \$57,915
Jul	53	99	152	167	Single Family Residence 11914 Nyanza Rd SW	\$1,200,000	\$5,940
Aug	54	101	155	170	No major transactions (\$1M+)	n/a	n/a
Sep	53	106	159	189	76 Union Gas Station Mini Mart 7718 Bridgeport Way West Tillicum Manor Mobile Park 23 Spaces 2 Duplexes 15317 WA Ave SW Single Family Residence 7 Country Club Drive West Commercial General Merchandise Retail Trade 10408 South Tac Way Commercial 9314 to 9316 Bridgeport Way SW Commercial Lakewood Square 6010 Mt Tacoma Drive SW	\$1,500,000 \$1,618,000 \$1,795,000 \$2,425,000 \$2,500,000 \$4,466,000	\$7,425 \$8,009 \$8,885 \$12,004 \$12,375 \$22,107
Oct	55	109	164	181	Single Family Residence 12404 Gravelly Lake Drive SW Lake Center Apt 5925 99th St SW Les Schwab xxx Durango St SW Klauser Building 3625 Perkins Ln Single Family Residence 12753 Gravelly Lake Drive SW Mt Tahoma Square Phase One 9505 South Tacoma Wy Butler House 4901 115th St Ct SW Macau Casino Restaurant 9811 South Tacoma Wy CVS Pharmacy 9332 to 9400 Bridgeport Way SW	\$1,140,000 \$1,150,000 \$1,218,000 \$1,450,000 \$1,775,000 \$2,100,000 \$3,197,100 \$6,000,000 \$8,505,300	\$5,643 \$5,693 \$6,029 \$7,178 \$8,786 \$10,395 \$15,826 \$29,700 \$42,101
Nov	42	83	125	136	Meadow Park Trlr Ct & Computer Repair 7416 Custer Road W Professional Office Building 9881 Bridgeport Way LLC New Construction Multi Family Apts 15001 Woodbrook Dr SW Single Family Residence 12718 Gravelly Lake Dr SW Single Family Residence 23 Country Dr SW Dutch Brothers Coffee 6229 Lake Grove St W	\$1,000,000 \$1,120,000 \$1,350,000 \$1,940,000 \$2,000,000 \$2,095,000	\$4,950 \$5,544 \$6,683 \$9,603 \$9,900 \$10,370
Dec	69	91	160		Single Family Residence 57 Country Club Road SW Single Family Residence 10502 Brook Lane SW Single Family Residence 7117 Interlaaken Drive SW Freeport Apts 10211 47th Ave SW Medical Office 11203 Bridgeport Way SW Single Family Residence 6820 150th St SW Oakridge Condos 8008 83rd Ave SW Royal Oaks Apts 8008 to 8248 Bridgeport Way SW	\$1,002,000 \$1,021,000 \$1,450,000 \$1,751,500 \$2,160,000 \$5,000,000 \$20,169,600 \$25,154,000	\$4,960 \$5,054 \$7,178 \$8,670 \$10,692 \$24,750 \$99,840 \$124,512
Total Annual	660	1,147	1,807	1,857		\$242,832,014	\$1,202,019

Month	Transaction Type			# of Parcels	Major Transactions - 2018		
	Exempt	Taxable	Total		Description	Sales Price	Net Tax
Jan	46	81	127	178	Eastwood Apartments 5302 to 5306 Chicago Av SW Vacant Land Undeveloped 7901 116th St Ct SW (Multiple) Commercial Vacant Land 12623 Bridgeport Way SW South Tacoma Retail Plaza (Restaurant) 8722 South Tacoma Way Gas Station Mini Mart 3701 Steilacoom Blvd SW General Merchandise Retail Trade 8813 Edgewater Drive Single Family Residence 13015 Naomilawn Dr SW Duplex 12601 Bridgeport Way SW Single Family Residence 128 Country Club Cir CW	\$4,649,600 \$4,320,000 \$4,000,000 \$1,840,000 \$1,500,000 \$1,400,000 \$1,365,000 \$1,252,500 \$1,030,000	\$23,016 \$21,384 \$19,800 \$9,108 \$7,425 \$6,930 \$6,757 \$6,200 \$5,099
Feb	63	91	154	162	Commercial Vacant Land 10640 Pacific Highway SW Los Robles Apts 12712 Lincoln Ave SW Park Place Apts 12602 TO 12618 Lincoln Ave SW Single Family Residence 44 Country Club Drive SW	\$4,550,000 \$1,747,700 \$1,597,600 \$1,500,000	\$22,523 \$8,651 \$7,908 \$7,425
Mar	59	95	154	160	Single Family Residence 7235 Interlaaken Drive SW Single Family Residence 22 Loch Lane SW Professional Office Building 9881 Bridgeport Way SW Used Car Lots Only Retail 9001 South Tacoma Way	\$1,235,000 \$1,175,000 \$1,160,000 \$1,075,000	\$6,113 \$5,816 \$5,742 \$5,321
Apr	53	104	157	164	Lakewood You Store It 12611 Pacific Highway SW Bridgeport Apartments 4910 to 4918 108th St SW Tudor Haus Apartments 5506 to 5510 Chicago Ave SW Biltmore Hotel 12701 Pacific Highway SW Single Family Residence 12505 Gravelly Lake Drive SW Whispering Firs Apartments 5501 Chicago Ave SW	\$6,951,500 \$3,217,600 \$2,230,000 \$2,140,000 \$2,100,000 \$1,820,000	\$34,410 \$15,927 \$11,039 \$10,593 \$10,395 \$9,009
May	69	114	183	213	Single Family Residence 30 Country Club Dr SW General Warehousing Storge 10604 30th Ave S Lakewood Gardens 2 Apts 10901 to 10923 Addison St SW Oaklyn Manor Apts 7920 Washington Blvd SW Commercial Vacant Land 11023 Bridgeport Way SW	\$1,050,000 \$1,085,000 \$1,100,000 \$1,324,900 \$2,400,000	\$5,198 \$5,371 \$5,445 \$6,558 \$11,880
Jun	46	95	141	155	Single Family Residence 11420 Gravelly Lake Dr SW Villa Plaza Apartment 5634 Main St SW Single Family Residence 71 West Shore Ave SW Office Space 10025 Lakewood Drive SW	\$1,200,000 \$1,150,000 \$1,125,000 \$1,100,000	\$5,940 \$5,693 \$5,569 \$5,445
Jul	46	126	172	205	Sandman Apartments 10102 Sales Road S Gas Station/Mini Mart 10801 Bridgeport Way SW Single Family Residence 13120 Country Club Dr SW Unit 102	\$6,815,700 \$2,090,000 \$1,275,000	\$33,738 \$10,346 \$6,311
Aug	50	101	151	155	The James Apts 4828 123rd St SW Clover Meadows Apts 12517 47th Ave SW Lochburn Villa Apts 8814 Lochburn Lane SW Single Family Residence 12771 Gravelly Lake Drive SW Ivars Seafood 10114 South Tacoma Way	\$18,050,000 \$2,350,000 \$1,848,200 \$1,295,000 \$1,175,000	\$89,348 \$11,633 \$9,149 \$6,410 \$5,816
Sep	35	89	124	130	Sylvan Park Multi Family Apts 3407 to 3411 92nd St S Autozone Parts & Accessories 8308 Berkeley St SW Single Family Residence 13120 Country Club Dr SW Unit 401 Single Family Residence 12111 Gravelly Lake Dr SW Single Family Residence 12116 Nyanza Rd SW	\$1,615,000 \$1,600,000 \$1,375,000 \$1,340,000 \$1,150,000	\$7,994 \$7,920 \$6,806 \$6,633 \$5,693
Oct	47	114	161	172	Commercial Land & Improvements 9802 South Tacoma Way Vacant Undeveloped Residential Land 11456 Gravelly Lake Drive SW Flett Creek Professional Building 6210 75th St W Single Family Residence 12723 Gavelly Lake Drive SW Dairy Queen 10104 South Tacoma Way Single Family Residence 7920 Interlaaken Drive SW	\$1,991,500 \$1,599,000 \$1,550,000 \$1,152,000 \$1,100,000 \$1,025,000	\$9,858 \$7,915 \$7,673 \$5,702 \$5,445 \$5,074
Nov	55	83	138	145	Springtree Apts 12702 to 12714 49th Ave SW Sizzler Restaurant 10204 South Tacoma Way South Tacoma Business Park 8811 South Tacoma Way Single Family Residence 11320 Gravelly Lake Drive SW Vincent Apts 3313 to 3317 92nd St S	\$8,825,000 \$2,050,000 \$1,875,000 \$1,588,000 \$1,000,000	\$43,684 \$10,148 \$9,281 \$7,861 \$4,950
Dec	50	91	141	155	General Warehousing Storage @ 14801 Spring St SW New Constr Lakewood Cinema Plaza Pad "H" @ 2302 South 84th St Stanley Estates Apartments @ 12310 Interlaaken Drive SW Vacant Industrial Land @ 6922 146th St Single Family Dwelling @ 10807 Greendale Drive SW	\$65,575,000 \$5,900,000 \$3,696,375 \$1,650,000 \$1,500,000	\$324,596 \$29,205 \$18,297 \$8,168 \$7,425
Total Annual	619	1,184	1,803	1,994		\$209,447,175	\$1,036,764

Fund 103 Transportation Benefit District

\$20 Vehicle Licensing Fee								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 59,360	\$ 60,311	\$ 59,577	57,938	\$ (2,373)	-3.9%	\$ (1,639)	-2.8%
Feb	65,538	65,498	64,162	78,329	12,831	19.6%	14,166	22.1%
Mar	64,837	52,470	62,623	66,865	14,395	27.4%	4,242	6.8%
Apr	83,871	80,200	82,771	82,118	1,918	2.4%	(653)	-0.8%
May	75,854	86,823	79,076	75,953	(10,870)	-12.5%	(3,123)	-3.9%
Jun	77,398	76,931	75,714	73,676	(3,255)	-4.2%	(2,038)	-2.7%
Jul	71,485	69,201	77,480	77,463	8,262	11.9%	(17)	0.0%
Aug	70,326	70,290	65,206	66,960	(3,330)	-4.7%	1,754	2.7%
Sep	83,503	83,477	82,058	86,194	2,717	3.3%	4,136	5.0%
Oct	64,489	66,370	65,719	79,594	13,224	19.9%	13,875	21.1%
Nov	64,676	73,750	66,816	74,686	936	1.3%	7,870	11.8%
Dec	54,374	45,363	53,797	62,073	16,710	36.8%	8,276	15.4%
Annual Total	\$ 835,711	\$ 830,685	\$ 835,000	\$ 881,849	\$ 51,164	6.2%	\$ 46,849	5.6%
5-Year Ave Chg (2016 - 2020): 2.6%								



On August 6, 2012, the Lakewood City Council adopted Ordinance #550, creating a transportation benefit district (TBD) in the City of Lakewood, referred to as the Lakewood TBD. The TBD is a quasi-municipal corporation and independent taxing district created for the sole purpose of acquiring, constructing, improving, providing and funding transportation improvement within the city limits of Lakewood. It has the authority to impose certain taxes and fees, either through the vote of the people of board action, for transportation purposes. The TBD is governed by the members of the Lakewood City Council as the District's Board of Directors and the Mayor services as Chair of the Board. The Transportation Benefit District authority automatically expires on 12:01 am on July 16, 2032, unless dissolved sooner.

On September 15, 2014, the Lakewood TBD adopted Ordinance #TBD-01, authorizing an annual \$20 vehicle licensing fee for the TBD. The TBD Board found this fee is the best way to preserve, maintain, operate, construct, or reconstruct the transportation infrastructure of the City of Lakewood and fund transportation improvements within the District that are consistent with existing state, regional or local transportation plans necessitated by existing or reasonably foreseeable congestion levels.

The fees are effective for tabs due beginning April 1, 2015. The Washington State Department of Licensing (DOL) collects the fees and distributes the net proceeds to the City on a monthly basis. DOL automatically deducts one percent (1%)

of the \$20 fee at the time of collection for administration and collections expenses incurred. The 1% administration fee is the maximum amount permitted by RCW 82.80.140.

On July 1, 2015 the Washington State Legislature enacted Second Engrossed Substitute Bill 5987 (SESSB 5987), which authorizes the City to assume the rights, powers, functions, and obligation of the TBD. On November 22, 2016, the City Council declared its intent to conduct a public hearing to consider the proposed assumption of the rights, powers, function, and obligations of the existing City of Lakewood TBD. The City Council conducted the public hearing on December 5, 2016. On December 12, 2016, the City Council adopted the ordinance to assume the TBD.

On May 6, 2019, the Lakewood TBD adopted Ordinance # 708, authorizing two additional eligible projects and identified completed TBD projects as follows (to be updated in 2021, see discussion in following section):

Completed Projects

- Steilacoom Boulevard – Lakewood Drive to West of South Tacoma Way
- Lakewood Drive – 100th to Steilacoom Boulevard
- Main Street – Gravelly Lake Drive to 108th St
- 59th – Main Street to 100th
- 108th – Bridgeport to Pacific Highway
- 108th – Main Street to Bridgeport

Current Eligible Projects

- Pacific Highway – 108th to SR 512
- 100th – Lakeview to South Tacoma Way
- New LED Street Lights
- Signal Projects
- Minor Capital Projects
- Neighborhood Traffic Safety
- Personnel, Engineering, Professional Services
- Chip Seal Program – Local Access Roads
- Lakewood Drive – Flett Creek to North City Limits
- 59th – 100th to Bridgeport
- Custer – Steilacoom to John Dower
- 88th – Steilacoom to Custer
- 100th – 59th to Lakeview
- Non-Motorized Trail: Gravelly Lake Drive – Washington Blvd to Nyanza Road SW (added 5/6/2019)
- Overlay & Sidewalk Fill-In: Custer Road – John Dower to 500' West of Bridgeport Way (added 5/6/2019)

The \$20 vehicle license fee is estimated to generate \$835,000 annually, however, has increased to over \$880,000 in 2020. This revenue source along with General Fund contributions, real estate excise tax, motor vehicle fuel tax and grants will provide funding for needed improvements to city streets and roads.

Initiative I-976 / Supreme Court Decision / City Next Steps

In November 2019, voters approved I-976 (known as the “\$30 car tab initiative”) effective December 5, 2019. The initiative makes significant changes to many other aspects of the State’s transportation system, including repeal of the authority for transportation benefit districts to impose fees.

The initiative would: Limit motor vehicle license fees to \$30 per year; repeal or reduce certain motor vehicle weight fees; repeal the authority for TBDs to impose vehicle license fees; reduce electric vehicle fees to \$30 per year; repeal the 0.3% tax on motor vehicle retail sales; require local motor vehicle excise taxes (MVETs) to be calculated using the Kelley Blue Book base value of the vehicle; conditionally repeal the Sound Transit 0.8% MVET; and require the retirement or refinancing of Sound Transit-related bonds.

There would also be reductions in many of the state accounts associated with transportation funding, including the Multimodal Transportation Account (including state grants and local programs funded by these resources), the Motor Vehicle Account, State Patrol Highway Account, and the Transportation Partnership Account. In addition to the

\$835,000/year from the \$20 VLF, the City receives multimodal funding and motor vehicle excise tax of approximately \$82,000/year and \$1,285,000/year, respectively, which could be impacted if reductions occur as the state level.

The Transportation Benefit District authority automatically expires on 12:01 am on July 16, 2032, unless dissolved sooner. The City did not anticipate dissolving the TBD earlier than this date since Ordinance 550 authorizes the City to establish TBDs within the boundaries of the City of Lakewood. I-976 affects the \$20 VLF (car tabs) option but does not eliminate other funding options, such as a voter-approved sales tax.

The State Department of Licensing (DOL) is responsible for collecting vehicle licensing fees and taxes. Once collected, DOL sends the revenue to the Washington State Treasurer. The Treasurer distributes funds to the City. In 2020 through September, the City deposited the revenues in a liability account pending the outcome of I-976. DOL was responsible for taking necessary and appropriate action to refund any collected fees or taxes and communicate accordingly with customers pending instructions from the court as the case moved forward.

In July 2020, State Supreme Court heard oral arguments about the constitutionality of the initiative to lower the cost of car tabs that voters passed last year. The injunction on I-976 remained in place until the Washington State Supreme Court can rule on appeal. On April 29, the Washington State Supreme Court accepted expedited direct review and granted the motion to stay the injunction pending the appeal. This meant that the injunction preventing I-976 from taking effect would stay in place until the Supreme Court's decision on the appeal.

In October 2020, the Washington State Supreme Court ruled on the constitutionality of I-976 and struck down the initiative because it contained multiple subjects and a misleading ballot title. Now that the court has ruled, the 2020 vehicle license fees that the City has been receiving from the State Department of Licensing (DOL) is recognized as revenue.

Since the State Supreme Court finds that the voter-approved I-976 is unconstitutional, the Lakewood City Council has a few options. One option is to rescind the \$20 vehicle license fee or second move forward with using the monies to continue investing in transportation infrastructure projects. City's \$20 vehicle license fee could be used to leverage the issuance of bonds in support of transportation projects totaling approximately \$11 million that would be repaid over 20 years.

The City will update the list of eligible and completed TBD funded projects following City Council discussion in 2021.

Vehicles Subject to the Vehicle Licensing Fee

The annual vehicle fee is due for each vehicle subject to license tab fees and for each vehicle subject to gross weight fees with an unladen (scale) weight of 6,000 pounds or less as described in table below. Vehicles with non-expiring registration, such as Disabled American Veteran and Collector Vehicles, are exempt from the tax. The annual vehicle licensing fee applies only when renewing a vehicle registration, and is effective upon the registration renewal date as provided by the Department of Licensing.

The following vehicles are subject to the vehicle licensing fee under RCW 82.80.140:

Vehicles Subject to the VLF		
Use Type	Description	Authority
CAB	Taxicab	RCW 46.17.350
CMB	Combination	RCW 46.17.355 if scale weight is 6000 pounds or less
CMB (non-powered)	Trailers	RCW 46.16A.450(b)
COM	Commercial vehicle	RCW 46.17.350 if scale weight is 6000 pounds or less
COM non powered	Commercial	RCW 46.16A.450
CYC	Motorcycle	RCW 46.17.350
FIX	Fixed Load vehicle	RCW 46.17.355 if scale weight is 6000 pounds or less
FRH, 6 seats or less	For Hire	RCW 46.17.350
FRH, 7 seats or more	For Hire	RCW 46.17.355 if scale weight is 6000 pounds or less
HDL	House Moving Dolly	RCW 46.17.350
LOG (powered)	Used Exclusively for hauling logs	RCW 46.17.355 if scale weight is 6000 pounds or less
LOG (non-powered)	Used exclusively for hauling logs	RCW 46.17.355
MHM	Motor home	RCW 46.17.350
MOB	Mobile Home	RCW 46.17.350 (if actually licensed)
PAS	Passenger vehicle	RCW 46.17.350
STA, 6 seats or less	Stage	RCW 46.17.350
STA, 7 seats or more	Stage	RCW 46.17.355 if scale weight is 6000 pounds or less
TLR	Private –use trailer (if over 2000 pounds scale weight)	RCW 46.17.350
TOW	Tow truck	RCW 46.17.350
TRK	Truck	RCW 46.17.355 if scale weight is 6000 pounds or less
TVL	Travel trailer	RCW 46.17.350
NEP	Neighborhood electric passenger vehicle	RCW 46.17.350
NET	Neighborhood electric truck	RCW 46.17.355 if scale weight is 6000 pounds or less
MEP	Medium-speed electric passenger vehicle	RCW 46.17.350
MET	Medium-speed electric truck	RCW 46.17.355 if scale weight is 6000 pounds or less

Vehicles Exempt from the Vehicle Licensing Fee

The following vehicles are specifically exempted from the vehicle licensing fee:

- a. Campers, as defined in RCW 46.04.085;
- b. Farm tractors or farm vehicles as defined in RCW 46.04.180 and 46.04.181;
- c. Mopeds, as defined in RCW 46.04.304;
- d. Off-road and non-highway vehicles as defined in RCW 46.04.365;
- e. Private use single-axle trailer, as defined in RCW 46.04.422;
- f. Snowmobiles as defined in RCW 46.04.546; and
- g. Vehicles registered under chapter 46.87 RCW and the international registration plan.

The following vehicles are not subject to the vehicle fee under RCW 82.80.140:

Vehicles Exempt from VLF		
Use Type	Description	Reasoning
ATQ	Antique Vehicle (any vehicle 30 years old)	Not subject to license fees
ATV	Motorized Non highway vehicle	Not subject to RCW 82.80.140
CGR	Converter Gear	Not subject to license fees
CMP	Campers	Exempt under RCW 82.80.140
GOV	State, County, City, Tribal	Not subject to license fees
FAR	Farm	Exempt under RCW 82.80.140
FCB	Farm Combination	Exempt under RCW 82.80.140
FED	Federally Owned	Not subject to license fees
FEX	Farm Exempt	Not subject to license fees
FMC	Federal Motorcycle Trailer	Not subject to license fees
ORV	Off Road Vehicles	Exempt under RCW 82.80.140
PED	Moped	Exempt under RCW 82.80.140
ATQ	Restored and Collector Vehicles	Not subject to license fees
SCH	Private School	Not subject to license fees
SNO, SNV	Snowmobiles	Exempt under RCW 82.80.140
SNV	Vintage snowmobiles	Exempt under RCW 82.80.140
SNX	State, County, City owned snowmobiles	Exempt under RCW 82.80.140
TLR	Personal use trailers, single axle (less than 2,000 pounds scale weight)	Exempt under RCW 82.80.140

Fund 302 – Transportation CIP

The **Transportation Capital Projects Fund** accounts for receipts and disbursements related to acquisition, design, construction and any other related street capital project expenditures. Revenues supporting this fund's activities include motor vehicle fuel tax; direct and indirect federal grants; state grants; GO bond proceeds; transfers in from the Real Estate Excise Tax Fund; contribution from General Fund, Community Development Block Grant, and the councilmanic \$20 vehicle licensing fees from the Transportation Benefit District Fund.

Fund 302 Transportation CIP		2020 Budget	2020 Actual
Revenues:			
Motor Vehicle Excise Tax		\$ 350,000	\$ 285,676
Increased Motor Vehicle Excise Tax		72,300	71,174
Multi-Modal Distribution		82,400	81,341
Grants		4,500,967	2,192,897
Proceeds from Sale of Asset/Street Vacation		-	65,203
Pavement Degradation		-	28,135
Interest/Other		-	207,987
GO Bond Proceeds		3,922,757	3,952,642
Transfer In - Fund 001 General		512,000	512,000
Transfer In - Fund 102 REET		1,100,950	1,100,950
Transfer In - Fund 103 TBD		247,457	247,457
Transfer In - Fund 190 CDBG		167,273	8,056
Transfer In - Fund 401 SWM		2,964,056	492,901
Total Revenues		\$13,920,160	\$ 9,246,420
Expenditures:			
302.0000 Unallocated		-	23,675
302.0001 Personnel, Engineering & Professional Svcs		599,000	500,723
302.0002 New LED Streetlights		334,257	9,205
302.0003 Neighborhood Traffic Safety		25,000	1,752
302.0004 Minor Capital		369,942	214,829
302.0005 Chip Seal Program		444,581	446,020
302.0015 112th/111th Bridgeport Way to Kendrick		1,341,312	25,180
302.0024 Steilacoom Blvd - Farwest to Phillips		610,514	244,845
302.0039 Gravelly Lake Dr - Non Motorized Trail		241,840	241,840
302.0060 Signal Projects		955,735	80,734
302.0064 146th St, Spring St and 150th St Street Improvement (LID)		919,641	919,641
302.0077 Gravelly Lake Dr. - WA Blvd to Nyanza Rd SW - Non-Motorized Trail		330,000	530,730
302.0080 Overlay: 108th Street – Bridgeport Way to Pacific Highway		110,000	50,381
302.0119 Sidewalks: Lakewood Drive - Steilacoom Blvd. to Flett Creek		1,038,328	44,394
302.0134 Veterans Dr - GL Dr to Amer Lake Park		7,033,554	5,088,302
302.0135 Building, Street & Park Improvements		2,014,990	1,579,661
302.0137 Streets: Steilacoom Blvd/88th (Weller to Custer Rd.)		2,692,162	1,260,596
302.0138 Sidewalks: Onyx Dr SW - 89th to 97th		5,194,662	4,449,749
302.0144 146th St - Woodbrook to Murray		-	18,380
Total Expenditures		\$24,255,518	\$ 15,730,638
Beginning Fund Balance		\$11,354,137	\$ 11,354,137
Ending Fund Balance		\$ 1,018,778	\$ 4,869,918

Sewer CIP Funds

The Sewer Capital Project CI Fund accounts for the construction and expansion of a sewer system and related costs to maintain and operate the fund. The City Council also adopted Resolution 2018-19, which supports continuing the sewer surcharge and expanding the geographical area to include the entire city and identifies that the surcharge are to be used for design, construction and other costs associated with sewer projects beyond paying for debt service. This will allow the City to use surcharge revenue to pay for sewer projects both inside and outside of Tillicum and Woodbrook.

Fund 311 Sewer Capital Project		2020 Budget	2020 Actual
Revenues:			
Interest/Other		\$ -	\$ 7,645
Grant		75,000	-
Sewer Availability charges		140,000	297,199
Transfer In - Fund 001 General		27,000	27,000
Transfer In - Fund 204 Sewer Project Debt (4.75% Surcharge)		55,000	55,000
Transfer In - Fund 401 SWM		8,000	8,000
Total Revenues		\$ 305,000	\$ 394,844
Expenditures:			
311.0000	Unallocated	35,000	18,859
311.0002	Side Sewer CIPS	200,419	-
311.0004	North Thorne Lane Sewer Extension	15,910	4,023
311.0005	Maple St Sewer Extension	606,905	85,863
311.0013	Fort Steilacoom Park Sewer Extension	227,000	-
Total Expenditures		\$ 1,085,234	\$ 108,745
Beginning Fund Balance		\$ 1,245,820	\$ 1,245,820
Ending Fund Balance		\$ 465,586	\$ 1,531,918

Fund 401 – Surface Water Management Operations & CIP

The Surface Water Management Fund accounts for activities that provide storm water collection and disposal services to the City. Activities include administration, engineering, construction, operation, maintenance, and repairs, which are primarily supported by user fees. The fees are billed by Pierce County and are included in the semi-annual property taxes, and remitted by the County to the City.

Fund 401 Surface Water Management		2020 Budget	2020 Actual
Revenues:			
Storm Drainage Fees & Charges		\$ 4,004,100	\$ 4,480,680
Site Development Permits		30,000	74,816
Special Assessment		23,766	32,337
Flood Control Services		280,000	300,202
Interest Earnings / Other		20,800	22,701
Transfer In - Fund 302 Public Works		241,840	241,840
Grants/Contributions		74,708	120,168
Total Revenues		\$ 4,675,214	\$ 5,272,743
Expenditures:			
401.0000 Operations		6,192,712	2,839,608
401.0008 Outfall Retrofit		547,787	423,603
401.0012 Outfall Retrofit Feasibility Project		60,000	-
401.0014 Water Quality Improvements		20,000	-
401.0015 Oakbrook Outfall Retrofits		249,196	29,620
401.0017 American Lake Integrated Aquatic Vegetation		510	1,649
401.0018 Waughop Lake Treatment		410,463	362,549
401.0021 American Lake Treatment Project		29,320	14,584
401.9999 Rental - Stump Grinder (20%)		350	-
401.9999 IT Maintenance & Operations		17,588	3,458
401.9999 Contributed Capital		17,273	189
401.9999 Misc 1-Time		3,108	82,754
Total Expenditures		\$ 7,548,307	\$ 3,758,013
Beginning Fund Balance		\$ 4,306,289	\$ 4,306,289
Ending Fund Balance		\$ 1,433,196	\$ 5,821,019

ADMINISTRATIVE SERVICES

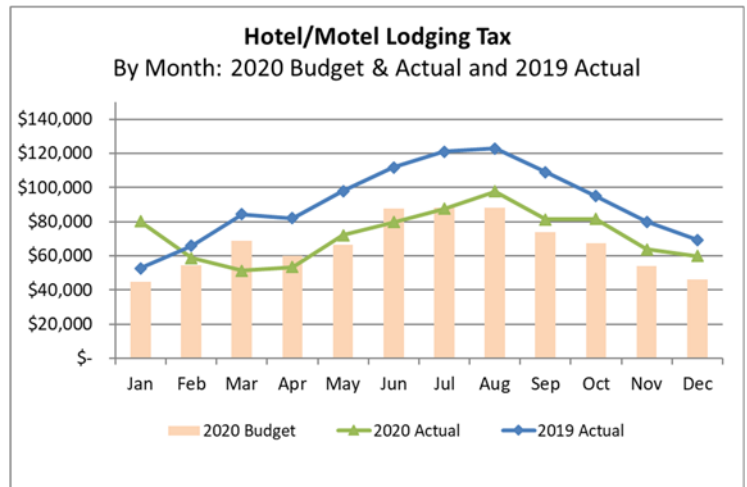
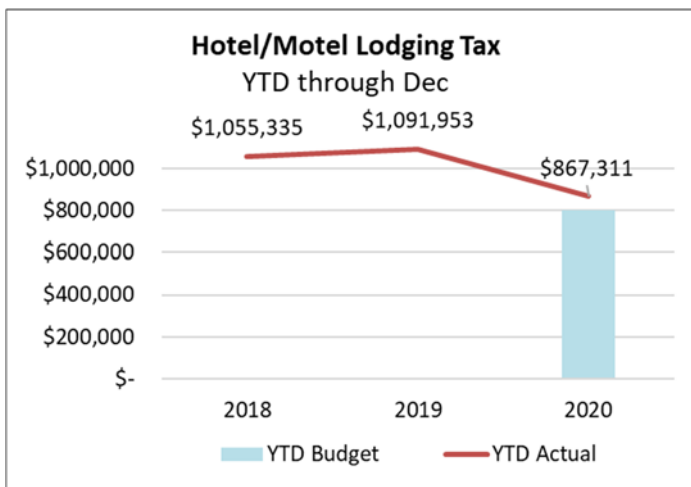
Fund 104 Hotel/Motel Lodging Tax

There is an excise tax of 7% on the sale of or charge made for the furnishing of lodging by a hotel, rooming house, tourist court, motel, trailer camp and the granting of similar license to use real property. The hotel/motel taxes generated from the rental of rooms are restricted to the promotion of tourism in the City.

The City's Lodging Tax Advisory Committee makes recommendations to the City Council in regards to how the taxes are to be used.

The 2018 overall increase is due primarily to new hotel, increased activity and additional revenue resulting from an excise tax audit performed by the state.

Hotel/Motel Lodging Tax								
Annual Totals								
Month	2018 Actual	2019 Actual	2020		Over / (Under)			
			Budget	Actual	2020 Actual vs 2019 Actual		2020 Actual vs 2020 Budget	
					\$	%	\$	%
Jan	\$ 63,696	\$ 52,821	\$ 44,704	\$ 80,098	\$ 27,277	51.6%	\$ 35,394	79.2%
Feb	77,614	65,824	54,593	58,654	(7,170)	-10.9%	4,061	7.4%
Mar	128,253	84,328	68,668	51,444	(32,884)	-39.0%	(17,224)	-25.1%
Apr	79,985	82,032	59,852	53,538	(28,494)	-34.7%	(6,314)	-10.5%
May	90,414	97,918	66,616	72,138	(25,780)	-26.3%	5,521	8.3%
Jun	108,413	111,782	87,817	79,755	(32,027)	-28.7%	(8,062)	-9.2%
Jul	112,884	121,053	88,100	87,560	(33,493)	-27.7%	(540)	-0.6%
Aug	108,068	122,802	88,323	97,783	(25,019)	-20.4%	9,460	10.7%
Sep	91,256	109,087	73,963	81,284	(27,803)	-25.5%	7,321	9.9%
Oct	73,503	94,968	67,159	81,553	(13,416)	-14.1%	14,393	21.4%
Nov	68,816	80,038	54,219	63,713	(16,325)	-20.4%	9,494	17.5%
Dec	52,434	69,300	45,986	59,791	(9,509)	-13.7%	13,805	30.0%
Annual Total	\$ 1,055,335	\$ 1,091,953	\$ 800,000	\$ 867,311	\$ (224,643)	-20.6%	\$ 67,311	8.4%
5-Year Ave Change (2016 - 2020):			2.9%	Decreases due to COVID-19 caused closure/cancellation of events.				



The following table provides details of the hotel/motel lodging tax allocations for year-to-date December 31, 2020.

Hotel/Motel Lodging Tax Summary	2020	
	Annual Budget	YTD Actual
4% Revenue:		
Special Hotel/Motel Tax (2%)	\$ 228,571	\$ 247,803
Transient Rental Income (2%)	228,571	248,003
Subtotal	457,142	495,806
3% Revenue:		
Special Hotel/Motel Tax (3%)	342,857	371,704
Subtotal	342,857	371,704
Interest	-	7,693
Total Revenue	800,000	875,204
4% Expenditure:		
Asia Pacific Cultural Center	10,000	10,000
City of Lakewood Communications - Imaging Promotion	30,000	31,025
City of Lakewood - Concert Series	20,000	-
City of Lakewood - PRCS - Farmers Market	20,000	18,975
City of Lakewood - PRCS - SummerFEST	80,000	2,963
Historic Fort Steilacoom Association	12,000	9,853
Lakewold Gardens	50,000	50,000
Lakewood Arts Festival Association	19,500	10,293
Lakewood Chamber of Commerce	90,000	84,233
Lakewood Chamber of Commerce - Nights of Lights	20,000	15,720
Lakewood Historical Society & Museum	42,000	42,000
Lakewood Playhouse	23,000	10,990
Lakewood Sister Cities Association	23,900	49
Tacoma Regional Convention + Visitor Bureau & Tacoma Sound Sports Commission	120,000	68,564
Subtotal	560,400	354,665
3% Expenditure:		
City of Lakewood - PRCS - Gateways	150,000	129,149
City of Lakewood - PRCS - FSP/N. Angle Lane Parking /Trail Improvements	129,149	181,885
City of Lakewood - PRCS - Harry Todd Park Phase II (Waterfront)	181,885	9,059
CPTC McGavick Center Payment	101,850	101,850
Subtotal	562,884	421,943
Total Expenditures	\$ 1,123,284	\$ 776,608
Beginning Balance	\$ 1,560,637	\$ 1,560,637
Ending Balance	\$ 1,237,353	\$ 1,659,233

Fund 501 Fleet & Equipment

The Fleet and Equipment Replacement Fund accounts for all costs associated with operating, maintaining and replacing the City's vehicles and other motorized equipment. This fund owns and depreciates all non-proprietary fund assets of this nature. Fleet and equipment user charges are allocated to the operating funds based on usage.

Fund 501 - Fleet & Equipment Fund				
<i>Year-to-date through December</i>				
	2018 Annual Actual	2019 Annual Actual	2020	
			Annual Budget	YTD Actual
Sources:				
M&O Revenue	\$ 691,737	\$ 763,367	\$ 740,720	\$ 617,408
Law Enforcement Contracts	-	-	-	-
Interest Earnings/Misc	61,399	71,013	15,000	19,472
Interfund Loan Proceeds	-	-	880,204	880,204
Replacement Reserves Collections	942,870	805,481	-	-
Capital Contributions	-	-	91,824	25,807
Proceeds from Sale of Assets	52,500	13,339	35,000	11,716
Transfer In from Insurance Recovery	-	81,184	182,400	64,851
Total Sources	\$ 1,748,506	\$ 1,734,384	\$ 1,945,148	\$ 1,619,458
Uses:				
Fuel/Gasoline	348,588	323,206	424,150	255,476
Other Supplies	12,045	18,655	3,990	11,720
Repairs & Maintenance	388,376	499,389	327,580	380,884
Other Services & Charges	2,564	6,468	-	516
Intergovernmental	1,563	-	-	-
Fleet & Equipment Replacement	722,714	941,993	929,100	490,005
Interfund Loan Financing	374,426	-	-	-
Transfer Excess Proceeds to General Fund	16,000	-	-	-
Total Uses	\$ 1,866,276	\$ 1,789,711	\$ 1,684,820	\$ 1,138,601
Sources Over/(Under) Uses	\$ (117,770)	\$ (55,327)	\$ 260,328	\$ 480,857
Beginning Balance	\$ 3,953,548	\$ 3,835,778	\$ 3,780,451	\$ 3,780,451
Ending Balance	\$ 3,835,778	\$ 3,780,451	\$ 4,040,779	\$ 4,261,308

Fund 503 Information Technology

The Information Technology Fund accounts for all costs and services associated with the City's Information Technology needs. This fund supports all internal systems such as the City's Geographical Information Systems (GIS) needs, Internal & External Web Resources (WWW, Intranet & FTP), E-Mail Systems, business continuity needs, infrastructure resources, applications and overall support. In addition, the fund leverages emerging technologies to reduce cost, limit growth in the workforce, and improve services to citizens and employees; and to provide the most innovative and cost effective technology services for managing the City of Lakewood. Information technology costs are allocated to the operating funds based on a combination of FTEs and usage.

Fund 503 - Information Technology				
<i>Year-to-date through December</i>				
	2018 Annual Actual	2019 Annual Actual	2020	
			Annual Budget	YTD Actual
Sources:				
M&O Revenue	\$ 1,218,422	\$ 1,202,671	\$ 1,709,939	\$ 1,337,482
Interest Earnings/Misc	1,002	2,201	-	2,826
Replacement Reserves Collections	47,500	48,678	66,844	66,845
Capital Contributions/Grants	402,720	593,944	953,207	305,350
Total Sources	\$ 1,669,644	\$ 1,847,494	\$ 2,729,990	\$ 1,712,503
Uses:				
Personnel	521,877	562,728	578,329	524,535
Supplies	134,355	40,330	174,520	60,796
Other Services & Charges	563,192	601,814	957,090	754,976
Capital & Other 1-Time	402,720	593,944	953,207	305,350
Total Uses	\$ 1,622,144	\$ 1,798,816	\$ 2,663,146	\$ 1,645,658
Sources Over/(Under) Uses	\$ 47,500	\$ 48,678	\$ 66,844	\$ 66,845
Beginning Balance	\$ 42,500	\$ 90,000	\$ 138,678	\$ 138,678
Ending Balance	\$ 90,000	\$ 138,678	\$ 205,522	\$ 205,523

Fund 504 Risk Management

The Risk Management Fund accounts for the financial administration of the City's comprehensive risk management program. The Fund assures that the revenues and assets of the City are protected through an established risk control and risk finance program including risk management goals and objectives, a formalized risk assessment process and methodology for reviewing and monitoring of the effectiveness of the risk management program. Risk management functions include property, casualty and general liability and similar functions. Risk management provides departments with information and assistance about recommended insurance requirements for various City contracts. Through the safety program, information and training is provided on how to reduce the risk of injury to employees, the general public and the City owned and leased property. This fund is funded primarily through user charges allocated to the operating funds based on a combination of FTEs and usage.

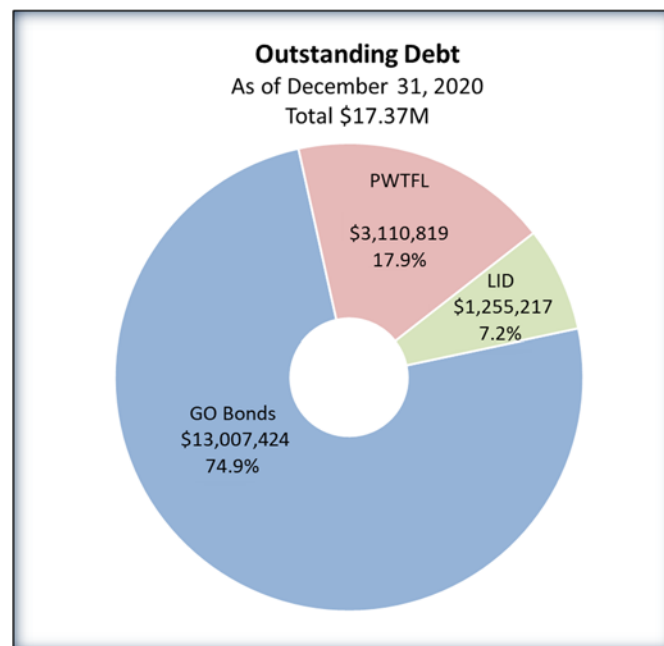
Fund 504 - Risk Management				
<i>Year-to-date through December</i>				
	2018 Annual Actual	2019 Annual Actual	2020	
			Annual Budget	YTD Actual
Sources:				
M&O Revenue	\$ 2,297,703	\$ 1,561,705	\$ 1,449,659	\$ 1,289,027
AWC Retro Refund	-	-	32,120	128,938
Insurance Proceeds/3rd Party Recoveries	120,742	285,680	464,150	371,383
Total Sources	\$ 2,418,445	\$ 1,847,385	\$ 1,945,929	\$ 1,789,348
Uses:				
Safety Program	4,696	2,782	3,980	2,474
AWC Retro Program	33,911	35,792	24,000	37,356
WCIA Assessment	1,169,200	1,411,230	1,438,799	1,438,931
Claims/Judgments & Settlements	1,210,638	316,397	296,750	245,735
Transfer Insurance Proceeds to Fleet & Equipment	-	81,184	182,400	64,851
Total Uses	\$ 2,418,445	\$ 1,847,385	\$ 1,945,929	\$ 1,789,348
Sources Over/(Under) Uses	\$ -	\$ -	\$ -	\$ -
Beginning Balance	\$ -	\$ -	\$ -	\$ -
Ending Balance	\$ -	\$ -	\$ -	\$ -

Debt Service

Under RCW 39.36.020(2), the public may vote to approve bond issues for general government in an amount not to exceed 2.5% of the value of all taxable property within the City. Within the 2.5% limit, the City Council may approve bond issues not to exceed 1.5% of the City's assessed valuation. Prior to the passage of new legislation in 1994, the statutory limit on councilmanic (non-voted) debt for general government purposes was 0.75% of assessed valuation. Another 0.75% of councilmanic debt was available only for lease-purchase contracts (RCW 35.43.200). These two components are combined and can be used for any municipal purpose, including using the entire 1.5% for bonds. Therefore, the City's remaining debt capacity without voter approval is \$98.8M and an additional \$74.6M may be accessed with voter approval. The voter-approved capacity is generally referred to as unlimited tax general obligation debt, which requires 60% voter approval and the election must have a voter turnout of at least 40% of those who voted in the last State general election. With this vote, the voter approves additional property tax be levied above and beyond the constitutional and statutory caps on property tax.

In addition to this general purpose debt capacity, RCW 39.36.030(4) also allows voter approval of park facilities and utility bond issues, each limited to 2.5% of the City's assessed valuation. Therefore, legally the City can issue up to a total of 7.5% of the City's assessed valuation in bonds for \$546.2M. The tables below show the City's available debt capacity and outstanding debt as of December 31, 2020.

Computation of Limitation of Indebtedness As of December 31, 2020					
Description	General Purpose		Excess Levy	Excess Levy	Total
	Councilmanic (Limited GO)	Excess Levy (with a vote)	Open Space & Park (voted)	Utility Purposes (voted)	Debt Capacity
AV = \$7,456,764,386 (A)					
1.50%	\$ 111,851,466	\$ (111,851,466)			\$ -
2.50%		\$ 186,419,110	\$ 186,419,110	\$ 186,419,110	\$ 559,257,329
Add: Cash on Hand for Redemption (B)	\$ -				\$ -
Less: Bonds Outstanding	\$ (13,007,424)	\$ -	\$ -	\$ -	\$ (13,007,424)
Remaining Debt Capacity	\$98,844,042	\$74,567,644	\$186,419,110	\$186,419,110	\$546,249,905
General Capacity (C)	\$173,411,686				
(A) Final Assessed Valuation for 2020 Property Tax Collection					
(B) Debt Service Prefunding (the City currently does not prefund debt service)					
(C) Combined Total for Councilmanic and Excess Levy Capacities					



Summary of Outstanding Debt As of December 31, 2020								
Description	Purpose	Issue Date	Final Maturity	Interest Rate %	Amount Issued	Outstanding Debt	Average Annual Payment	Funding Source
2020 Limited Tax General Obligation Bonds (LTGO)	Transportation Projects	12/9/2020	12/1/2035	2.00%	\$ 3,029,885	\$ 3,029,885	\$ 183,000	REET
2019 Limited Tax General Obligation Bonds (LTGO)	Transportation Projects	5/8/2019	12/1/2038	3.0 - 5%	\$ 7,460,000	\$ 7,200,000	\$ 270,000	REET
2016 Limited Tax General Obligation Bonds (LTGO)	Refunding 2009 LTGO	4/19/2016	12/1/2028	1.40 - 2.41%	\$ 1,884,032	\$ 1,536,314	\$ 210,000	General Fund
LOCAL Financing	LED Streetlight Retrofit	3/24/2015	12/1/2027	2.33%	\$ 1,460,000	\$ 960,000	\$ 156,000	General Fund
59th Avenue Promissory Note	Right-of-Way / Roadway in Lakewood Towne Center	4/30/2005	4/30/2024	3.74%	\$ 1,071,000	\$ 281,225	\$ 77,000	General Fund
Subtotal					\$ 14,904,917	\$ 13,007,424	\$ 896,000	
PWTFL 04-691-PRE-132	American Lake Gardens/ Tillicum Sewer	7/7/2005	7/7/2024	1.00%	\$ 593,864	\$ 118,861	\$ 31,000	Assessments on all Lakewood Sewer Accounts
PWTFL 06-962-022	American Lake Gardens/ Tillicum Sewer	9/18/2006	9/18/2026	0.50%	\$ 5,000,000	\$ 1,766,892	\$ 302,000	Assessments on all Lakewood Sewer Accounts
PWTFL 08-951-025	American Lake Gardens/ Tillicum Sewer	3/1/2008	7/1/2028	0.50%	\$ 1,840,000	\$ 832,209	\$ 107,000	Assessments on all Lakewood Sewer Accounts
PWTFL 12-951-025	American Lake Gardens/ Tillicum Sewer	6/1/2012	6/1/2031	0.50%	\$ 500,000	\$ 392,857	\$ 37,000	Assessments on all Lakewood Sewer Accounts
Subtotal					\$ 7,933,864	\$ 3,110,819	\$ 477,000	
Combined Local Improve District (CLID) 1101/1103	Street Improvements	12/1/2006	12/1/2026	3.75 - 4.65%	\$ 2,824,704	\$ 210,000	\$ 167,000	Assessment on Eight Property Owners
Local Improvement District (LID) 1108	Street Improvements	1/1/2008	12/1/2027	4.22 - 5.3%	\$ 880,000	\$ 122,460	\$ 56,000	Assessment on Single Business
Local Improvement District (LID) 1109	Street Improvements	3/2/2020	3/1/2033	2.76 - 3.47%	\$ 922,757	\$ 922,757	\$ 71,000	Assessment on Single Business
Subtotal					\$ 4,627,461	\$ 1,255,217	\$ 294,000	
Total					\$ 27,466,242	\$ 17,373,460	\$ 1,714,000	

Compensated absences are an unfunded liability comprised of all outstanding vacation pay and accrued compensatory time that is recorded as an expenditure when paid. This occurs when an employee is paid out for unused vacation or compensatory time when an employee leaves the City. The calculation is made on an annual basis. As of December 31, 2020, this unfunded liability totals \$3.28M.

Legacy Cost		
Group	December 31, 2020	
	FTE	Total Liability
Non-Rep	33.00	\$ 525,929
AFSCME	86.00	\$ 664,352
LPMG	4.00	\$ 222,861
LPIG	92.00	\$ 1,845,670
Teamsters	4.00	\$ 22,168
Total	219.00	\$ 3,280,980

Cash & Investments

The City currently maintains cash in its bank account to earn earnings credit, which offsets banking service fees. The remainder is invested with the Local Government Investment Pool (LGIP). As of December 31, 2020, the total invested with the LGIP is \$29.28M with net earnings of 0.16% compared to the average yield on the 6-month Treasury Bill of 0.10%.

By Fund Summary

The following table provides a summary of each fund's activity as of December 31, 2020.

Fund	Beginning Fund Balance 1/1/2020	YTD Activity		Revenue Over/(Under) Expenditures	Ending Fund Balance 12/31/2020	Cash Balance ⁽³⁾ 12/31/2020
		Revenues ⁽¹⁾	Expenditures ⁽²⁾			
Total All Funds	\$39,807,838	\$81,051,985	\$ 78,808,632	\$ 2,243,353	\$ 42,051,191	\$ 36,004,315
001 General Fund	\$ 9,874,049	\$43,746,705	\$ 40,047,634	\$ 3,699,071	\$ 13,573,120	\$ 10,765,268
1XX Special Revenue Funds	\$ 5,316,130	\$ 9,709,734	\$ 7,523,856	\$ 2,185,877	\$ 7,502,008	\$ 4,602,149
101 Street Operations & Maintenance	4,789	1,850,396	1,855,185	(4,789)	(0)	11,678
102 Real Estate Excise Tax	800,270	3,745,530	2,274,288	1,471,241	2,271,510	816,350
103 Transportation Benefit District	52,457	882,753	247,457	635,296	687,753	687,753
104 Hotel/Motel Lodging Tax	1,560,634	875,005	776,609	98,396	1,659,033	1,551,059
105 Property Abatement/RHSP	605,817	409,250	356,653	52,597	658,414	647,521
106 Public Art	142,779	(2,278)	5,000	(7,278)	135,500	135,501
180 Narcotics Seizure	282,319	106,352	162,477	(56,125)	226,196	221,503
181 Felony Seizure	8,143	42,660	2,966	39,694	47,837	52,612
182 Federal Seizure	259,829	64,624	163,546	(98,922)	160,907	222,888
190 CDBG	1,403,225	388,769	410,269	(21,500)	1,381,724	-
191 Neighborhood Stabilization Program	142,433	113,503	822	112,681	255,115	255,284
192 South Sound Military Partnership	53,431	697,515	732,929	(35,414)	18,017	-
195 Public Safety Grants	-	535,655	535,656	(0)	(0)	-
2XX Debt Service Fund	\$ 486,715	\$ 2,097,638	\$ 1,596,031	\$ 501,607	\$ 988,318	\$ 988,009
201 General Obligation Bond Debt Service	-	981,556	981,556	-	-	-
202 Local Improvement District Debt Service	35,097	289,861	76,921	212,941	248,038	247,607
204 Sewer Project Debt Service	319,325	825,547	537,554	287,992	607,313	607,434
251 Local Improvement District Guaranty	132,294	\$674	-	674	132,968	132,968
3XX Capital Project Funds	\$15,316,512	\$13,109,112	\$ 19,418,288	\$ (6,309,176)	\$ 9,007,337	\$ 8,411,479
301 Parks CIP	2,716,556	3,467,848	3,578,905	(111,057)	2,605,500	1,504,014
302 Transportation CIP	11,354,136	9,246,420	15,730,638	(6,484,218)	4,869,918	5,357,399
311 Sewer Project CIP	1,245,820	394,844	108,745	286,099	1,531,919	1,550,066
312 Sanitary Sewer Connection	-	-	-	-	-	-
4XX Enterprise Funds	\$ 4,306,289	\$ 5,272,743	\$ 3,758,013	\$ 1,514,730	\$ 5,821,020	\$ 5,865,629
401 Surface Water Management	4,306,289	5,272,743	3,758,013	1,514,730	5,821,019	5,865,629
5XX Internal Service Funds	\$ 4,355,182	\$ 5,982,375	\$ 5,286,430	\$ 695,945	\$ 5,051,129	\$ 5,271,982
501 Vehicle & Equipment Replacement	3,780,450	1,619,459	1,138,602	480,857	4,261,308	4,306,408
502 City Hall Facility Services	436,056	861,066	712,823	148,243	584,300	623,288
503 Information Technology	138,678	1,712,503	1,645,658	66,845	205,523	326,353
504 Risk Management	-	1,789,348	1,789,348	(0)	(0)	15,932
6XX Fiduciary Funds	\$ 152,960	\$ 1,133,678	\$ 1,178,379	\$ (44,701)	\$ 108,259	\$ 99,799
631 Custodial Funds	152,960	1,133,678	1,178,379	(44,701)	108,259	99,799

(1) Revenues includes all sources, ongoing and one-time.

(2) Expenditures includes all uses, ongoing and one-time.

(3) Negative cash balance due to timing of grant reimbursements and/or revenue collection.

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
(001) GENERAL FUND					
<i>REVENUES:</i>					
Taxes	\$28,837,365	\$30,197,457	\$27,970,400	\$28,604,900	\$28,546,334
Property Tax	6,910,944	7,159,443	7,202,400	7,400,000	7,259,756
Local Sales & Use Tax	10,978,014	11,955,004	9,951,100	10,630,000	11,946,044
Sales/Parks	631,395	663,655	620,900	650,900	671,080
Brokered Natural Gas Use Tax	41,558	50,477	30,000	40,000	39,494
Criminal Justice Sales Tax	1,133,354	1,179,058	1,111,200	1,166,200	1,213,087
Admissions Tax	545,816	504,879	496,000	496,000	96,599
Utility Tax	5,408,728	5,575,351	5,745,800	5,415,800	5,402,943
Leasehold Tax	5,901	9,779	12,000	5,000	6,903
Gambling Tax	3,181,655	3,099,813	2,801,000	2,801,000	1,910,429
Franchise Fees	4,035,453	4,145,138	4,232,100	4,335,700	4,289,904
Cable, Water, Sewer, Solid Waste	2,945,276	3,021,837	3,049,000	3,172,600	3,082,339
Tacoma Power	1,090,176	1,123,301	1,183,100	1,163,100	1,204,366
Small Cell	-	-	-	-	3,200
Development Service Fees	2,204,665	1,749,026	1,744,000	1,744,000	2,252,765
Building Permits	897,791	690,016	728,300	728,300	992,686
Other Building Permit Fees	492,983	315,885	316,400	316,400	273,605
Plan Review/Plan Check Fees	625,754	603,498	575,200	575,200	810,634
Other Zoning/Development Fees	188,137	139,627	124,100	124,100	175,840
Licenses & Permits	417,487	415,674	384,000	421,525	354,013
Business License	275,552	292,489	314,000	276,525	254,104
Alarm Permits & Fees	104,411	84,348	30,000	105,000	63,533
Animal Licenses	37,525	38,838	40,000	40,000	36,376
State Shared Revenues	1,195,471	1,144,373	1,255,900	1,178,900	1,479,167
Sales Tax Mitigation	10,006	-	-	-	-
Criminal Justice	158,293	167,506	154,000	154,000	179,221
Criminal Justice High Crime	231,905	162,777	318,800	241,800	427,878
Liquor Excise Tax	304,078	330,276	291,700	291,700	393,090
Liquor Board Profits	491,189	483,806	491,400	491,400	478,969
Marijuana Enforcement/Excise Tax	1	8			8
Intergovernmental	512,739	528,086	576,450	424,134	453,830
Police FBI & Other Misc	12,640	14,080	12,000	12,000	12,870
Police-Animal Svcs-Steilacoom	13,740	18,012	14,380	16,368	15,630
Police-Animal Svcs-Dupont	29,533	33,252	29,770	33,877	33,917
Police-South Sound 911 Background Investigations	19,593	32,640	3,000	3,000	17,298
Muni Court-University Place Contract	285,396	153,321	294,000	251,187	251,187
Muni Court-Town of Steilacoom Contract	111,537	155,276	114,900	72,137	87,364
Muni Court-City of Dupont	40,301	121,505	108,400	35,565	35,565

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
(001) GENERAL FUND-continued					
Charges for Services & Fees	1,300,239	1,648,838	1,442,700	1,467,700	1,257,038
Parks & Recreation Fees	250,101	279,541	288,700	313,700	127,720
Police - Various Contracts	15,507	23,643	7,000	7,000	6,851
Police - Towing Impound Fees	10,300	6,300	12,000	12,000	-
Police - Extra Duty	655,726	978,470	775,000	775,000	766,949
Police - Western State Hospital Community Policing	366,750	355,500	355,500	355,500	355,500
Other	1,855	5,384	4,500	4,500	18
Fines & Forfeitures	1,626,872	1,762,837	1,560,900	1,483,400	1,243,163
Municipal Court	798,411	812,773	860,900	783,400	608,159
Photo Infraction	828,460	950,064	700,000	700,000	635,004
Miscellaneous/Interest/Other	325,024	417,942	133,700	142,964	161,833
Interest Earnings	130,742	160,388	68,000	68,000	52,458
Penalties & Interest - Taxes	77,122	167,569	15,200	15,200	34,294
Miscellaneous/Other	117,160	89,985	50,500	59,764	75,081
Interfund Transfers	284,700	284,700	284,700	284,700	284,700
Transfers In - Fund 401 SWM	284,700	284,700	284,700	284,700	284,700
Subtotal Operating Revenues	\$40,740,015	\$42,294,072	\$39,584,850	\$40,087,923	\$40,322,748
% Revenue Change over Prior Year	4.5%	3.8%	-6.4%	-5.2%	-4.7%
EXPENDITURES:					
City Council	122,436	135,995	136,853	155,073	134,101
Legislative	122,436	133,874	133,403	151,623	134,101
Sister City	-	2,121	3,450	3,450	-
City Manager	706,432	722,760	716,460	735,971	636,362
Executive	559,533	567,347	563,586	583,097	551,617
Communications	146,899	155,413	152,874	152,874	84,745
Municipal Court	2,050,968	1,958,515	2,158,419	2,165,074	1,853,556
Judicial Services	1,092,375	1,065,824	1,099,223	1,105,878	1,045,965
Professional Services	652,000	591,672	658,400	658,400	562,198
Probation & Detention	306,592	301,019	400,796	400,796	245,393
Administrative Services	1,731,553	1,775,396	1,863,255	1,877,297	1,840,554
Finance	1,166,248	1,193,231	1,254,474	1,259,386	1,265,348
Human Resources	565,305	582,165	608,781	617,911	575,206
Legal	1,699,409	1,706,817	1,681,540	1,688,196	1,430,939
Civil Legal Services	1,087,523	1,124,353	950,693	956,017	956,930
Criminal Prosecution Services	240,632	232,724	351,722	351,722	164,818
City Clerk	287,036	204,178	289,125	290,457	217,889
Election	84,219	145,562	90,000	90,000	91,302

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
(001) GENERAL FUND-continued					
Community & Economic Development	2,073,063	2,266,964	2,223,800	2,353,919	2,188,040
Current Planning	659,093	718,158	721,574	740,369	715,817
Long Range Planning	192,837	218,809	217,368	226,765	196,147
Building	1,035,962	1,146,618	1,093,347	1,192,142	1,135,909
Economic Development	185,169	183,379	191,511	194,643	140,167
Parks, Recreation & Community Services	2,718,160	2,903,440	2,821,605	2,986,335	2,407,609
Human Services	418,594	403,779	436,099	436,099	370,123
Administration	301,174	329,201	316,462	319,656	341,371
Recreation	405,448	467,173	422,141	472,141	297,314
Senior Services	236,627	246,535	241,021	241,021	180,325
Parks Facilities	500,484	544,466	504,716	522,457	424,886
Fort Steilacoom Park	672,444	733,560	675,795	710,600	619,238
Street Landscape Maintenance	183,388	178,727	225,371	284,360	174,352
Police	24,469,816	24,953,309	25,369,543	25,950,745	22,929,739
Command	4,596,657	4,084,467	3,882,300	4,073,975	3,413,795
Jail Service	633,754	811,899	700,000	950,000	365,591
Dispatch Services/SS911	2,118,919	2,069,771	2,068,490	2,048,930	2,048,834
Investigations	3,385,410	3,935,607	4,717,513	4,744,668	3,898,138
Patrol	7,764,555	7,730,510	7,999,003	8,026,158	7,522,202
Special Units	913,301	373,704	110,850	110,857	291,102
SWAT/Special Response Team	124,032	148,476	118,176	118,176	46,209
Neighborhood Policing Unit (Formerly Crime Prevention)	1,114,361	1,195,099	1,371,776	1,398,931	1,287,326
Contracted Services (Extra Duty, offset by Revenue)	951,870	1,033,057	775,000	775,000	900,942
Community Safety Resource Team (CSRT)	421,180	403,968	389,286	393,609	370,379
Training	286,671	843,556	799,837	826,992	749,949
Traffic Policing	869,386	928,309	1,313,271	1,317,593	883,041
Property Room	249,181	276,447	281,262	281,262	229,129
Reimbursements	301,055	356,392	109,905	114,227	276,459
Emergency Management	72,620	51,141	38,040	38,040	47,987
Animal Control	280,958	324,810	304,834	342,327	319,129
Road & Street/Camera Enforcement	385,906	386,095	390,000	390,000	279,528
Non-Departmental	127,456	121,530	133,960	133,960	107,234
Citywide	127,456	121,530	133,960	133,960	107,234
IT 6-Year Strategic Plan & Fleet/Equip Reserves	-	-	-	-	-
Interfund Transfers	1,791,977	1,983,711	1,877,774	1,877,210	1,462,408
Transfer to Fund 101 Street O&M	1,358,130	1,512,108	1,402,118	1,400,723	981,149
Transfer to Fund 105/190 Abatement Program	35,000	35,000	35,000	35,000	35,000
Transfer to Fund 201 GO Bond Debt Service	398,847	436,603	440,656	441,487	446,260
Subtotal Operating Expenditures	\$37,491,270	\$38,528,437	\$38,983,209	\$39,923,781	\$34,990,543
OPERATING INCOME (LOSS)	3,248,745	3,765,635	601,641	164,142	5,332,205
As a % of Operating Expenditures	8.7%	9.8%	1.5%	0.4%	15.2%

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
(001) GENERAL FUND-continued					
<i>OTHER FINANCING SOURCES:</i>					
Grants, Donations/Contrib, 1-Time	423,455	544,035	140,750	3,702,818	3,423,957
Contributions/Donations/Other	171,941	97,102	140,750	140,750	58,319
Grants	251,514	446,933	-	3,562,068	3,365,638
Transfers In	16,000	-	-	-	-
Transfer In - Fund 501 Fleet & Equipment	16,000	-	-	-	-
Subtotal Other Financing Sources	\$439,455	\$544,035	\$140,750	\$3,702,818	\$3,423,957
<i>OTHER FINANCING USES:</i>					
Capital & Other 1-Time	1,756,983	1,620,058	174,826	4,391,642	4,042,415
Municipal Court	78,647	94,366	9,240	131,752	76,136
City Council	4,218	-	-	-	-
City Manager	9,817	25,796	2,217	17,830	1,666
Administrative Services	21,310	32,136	11,371	42,702	5,447
City-Wide COVID-19 Grants	-	-	-	2,749,860	2,877,860
IT 6-Year Strategic Plan & I/S Charges to be Allocated	-	-	-	-	-
Legal/Clerk	165,623	57,002	9,240	71,138	34,302
Community & Economic Development	249,841	600,928	46,289	547,735	293,575
Parks, Recreation & Community Services	38,310	102,495	10,718	321,848	156,355
Police	1,189,217	707,335	85,751	508,777	597,075
Interfund Transfers	2,235,910	1,663,097	956,417	1,257,795	1,014,676
Transfer Out - Fund 101 Street	-	-	76,417	243,119	-
Transfer Out - Fund 105 Property Abatement/RHSP	215,000	50,000	50,000	50,000	50,000
Transfer Out - Fund 106 Public Art	-	100,000	-	-	-
Transfer Out - Fund 192 SSMCP	50,000	50,000	50,000	50,000	50,000
Transfer Out - Fund 301 Parks CIP	925,275	479,300	80,000	494,129	494,129
Transfer Out - Fund 302 Transportation CIP	1,045,635	983,797	700,000	393,547	393,547
Transfer Out - Fund 311 Sewer	-	-	-	27,000	27,000
Subtotal Other Financing Uses	\$3,992,893	\$3,283,155	\$1,131,243	\$5,649,437	\$5,057,091
Total Revenues and Other Sources	\$41,179,470	\$42,838,107	\$39,725,600	\$43,790,741	\$43,746,705
Total Expenditures and other Uses	\$41,484,163	\$41,811,592	\$40,114,458	\$45,573,217	\$40,047,634
Beginning Fund Balance:	\$9,152,227	\$8,847,534	\$5,256,028	\$9,874,049	\$9,874,049
Ending Fund Balance:	\$8,847,534	\$9,874,049	\$4,867,170	\$8,091,573	\$13,573,121
Ending Fund Balance as a % of Gen/Street Operating Rev	21.2%	22.8%	12.0%	19.7%	33.0%
Reserve - Total Target 12% of Gen/Street Operating Rev	\$5,011,691	\$5,194,795	\$4,867,170	\$4,927,539	\$4,941,561
2% Contingency Reserves	\$835,282	\$865,799	\$811,195	\$821,256	\$823,594
5% General Fund Reserves	\$2,088,205	\$2,164,498	\$2,027,988	\$2,053,141	\$2,058,984
5% Strategic Reserves	\$2,088,205	\$2,164,498	\$2,027,988	\$2,053,141	\$2,058,984
Unreserved / (12% Adopted Reserves Shortfall):	\$3,835,843	\$4,679,253	\$0	\$3,164,034	\$8,631,559

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 101 STREET OPERATIONS & MAINTENANCE					
<i>REVENUES:</i>					
Permits	164,062	154,287	111,500	111,500	147,196
Engineering Review Fees	-	-	1,000	1,000	40
Motor Vehicle Fuel Tax	860,015	841,601	862,400	862,400	709,693
Subtotal Operating Revenues	\$ 1,024,077	\$ 995,888	\$ 974,900	\$ 974,900	\$ 856,929
<i>EXPENDITURES:</i>					
Street Lighting	327,973	367,112	397,484	413,431	353,182
Traffic Control Devices	410,756	386,439	413,844	421,344	235,746
Snow & Ice Response	33,840	5,446	30,500	45,500	28,747
Road & Street Preservation	1,562,423	1,633,811	1,535,189	1,563,027	1,190,004
I/S Charges to be Allocated	-	-			
Subtotal Operating Expenditures	\$2,334,992	\$2,392,808	\$2,377,017	\$2,443,302	\$1,807,679
OPERATING INCOME (LOSS)	(\$1,310,915)	(\$1,396,920)	(\$1,402,117)	(\$1,468,402)	(\$950,750)
<i>OTHER FINANCING SOURCES:</i>					
Grants			-	-	12,000
Donations/Contributions	200	-	-	-	-
Judgments, Settlements/Miscellaneous	536	589	-	-	319
Permits Deposits for Professional Services	-	-	2,500	2,500	-
Transfer In From General Fund	1,358,130	1,512,108	1,478,535	1,643,842	981,149
Subtotal Other Financing Sources	\$1,358,866	\$1,512,697	\$1,481,035	\$1,646,342	\$993,467
<i>OTHER FINANCING USES:</i>					
Grants/Other	5,551	-	-	-	-
Building, Vehicles, Equipment	53,704	110,987	63,917	167,727	47,507
I/S Charges to be Allocated			-	-	-
Construction - Traffic Control	-	-	15,000	15,000	-
Subtotal Other Financing Uses	\$59,256	\$110,987	\$78,917	\$182,727	\$47,507
Total Revenues and Other Sources	\$2,382,943	\$2,508,585	\$2,455,935	\$2,621,242	\$1,850,396
Total Expenditures and other Uses	\$2,394,248	\$2,503,796	\$2,455,934	\$2,626,028	\$1,855,185
Beginning Fund Balance:	\$11,305	\$0	\$0	\$4,789	\$4,789
Ending Fund Balance:	\$0	\$4,789	\$0	\$0	\$0

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 102 REAL ESTATE EXCISE TAX					
<i>REVENUES:</i>					
Real Estate Excise Tax	2,695,355	2,994,634	1,700,000	1,948,722	3,643,117
Interest Earnings	14,061	7,380	-	-	2,413
Transfer In - Fund 301 Parks CIP		-	-	100,000	100,000
Total Revenue	\$2,709,416	\$3,002,014	\$1,700,000	\$2,048,722	\$3,745,530
<i>EXPENDITURES:</i>					
Transfer Out - Fund 201 GO Bond Debt Service	-	164,000	810,000	1,110,000	535,296
Transfer Out - Fund 301 Parks CIP	358,525	1,443,130	-	519,589	519,589
Transfer Out - Fund 302 Transportation CIP	2,592,298	1,304,031	890,000	1,219,403	1,219,403
Total Expenditures	\$2,950,823	\$2,911,161	\$1,700,000	\$2,848,992	\$2,274,288
Beginning Fund Balance:	\$950,823	\$709,416	\$0	\$800,269	\$800,269
Ending Fund Balance:	\$709,416	\$800,270	\$0	\$0	\$2,271,510

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 103 LAKEWOOD TRANSPORTATION BENEFIT DISTRICT					
<i>REVENUES:</i>					
\$20 Vehicle License Fee (Net of State Admin Fee)	835,710	830,684	814,000	835,000	881,849
Interest Earnings	3,906	3,447	-	-	904
Total Revenue	\$839,617	\$834,131	\$814,000	\$835,000	\$882,753
<i>EXPENDITURES:</i>					
WCIA Risk Assessment	-	-	-	-	-
Audit	-	-	-	-	-
Transfer to Fund 302 Transportation Capital	841,797	923,000	814,000	247,457	247,457
Total Expenditures	\$841,797	\$923,000	\$814,000	\$247,457	\$247,457
Beginning Fund Balance:	\$143,506	\$141,325	\$0	\$52,457	\$52,457
Ending Fund Balance:	\$141,325	\$52,457	\$0	\$640,000	\$687,753

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 104 HOTEL/MOTEL LODGING TAX					
<i>REVENUES:</i>					
Special Hotel/Motel Lodging Tax (5%)	\$767,251	\$774,671	\$571,429	\$571,429	\$619,508
Transient Rental income Tax (2%)	288,084	317,282	228,571	228,571	247,803
Interest Earnings	22,883	22,666	-	-	7,693
Total Revenues	\$1,078,218	\$1,114,619	\$800,000	\$800,000	\$875,005
<i>EXPENDITURES:</i>					
Administration	-	-	-	-	-
Lodging Tax Programs	470,793	540,352	800,000	662,250	456,515
Lodging Tax Programs-Transfer Out to Fund 301 Parks CIP	955,461	178,836	-	461,034	320,093
Transfer Out - Fund 190 Grant					
Total Expenditures	\$1,426,254	\$719,189	\$800,000	\$1,123,284	\$776,609
Beginning Fund Balance:	\$1,513,240	\$1,165,206	\$800,000	\$1,560,637	\$1,560,637
Ending Fund Balance (earmarked for next year's grant awards)	\$1,165,206	\$1,560,637	\$800,000	\$1,237,353	\$1,659,033

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 105 PROPERTY ABATEMENT & RENTAL HOUSING SAFETY PROGRAM					
<i>REVENUES:</i>					
Abatement Program:	542,897	238,946	130,500	130,500	132,535
Abatement Charges	257,467	138,739	60,000	60,000	59,134
Interest Earnings	35,430	36,581	10,500	10,500	13,401
Judgments & Settlements/Other Misc	-	3,625	-	-	-
Transfer In - Fund 001 General	250,000	60,000	60,000	60,000	60,000
Rental Housing Safety Program:	59,911	230,307	198,300	198,300	204,398
Transfer In - Fund 001 General	-	25,000	25,000	25,000	25,000
Rental Housing Safety Program Fees	59,911	205,307	173,300	173,300	179,398
1406 Affordable Housing Program:	-	-	-	48,849	72,316
Sales Tax	-	-	-	48,849	72,316
Total Revenues	\$602,808	\$469,253	\$328,800	\$377,649	\$409,250
<i>EXPENDITURES:</i>					
Abatement	221,716	132,474	130,500	701,284	92,934
Rental Housing Safety Program	159,809	199,841	198,300	233,333	263,719
1406 Affordable Housing Program	-	-	-	48,849	-
Total Expenditures	\$381,525	\$332,315	\$328,800	\$983,466	\$356,653
Beginning Fund Balance:	\$247,597	\$468,879	\$0	\$605,817	\$605,817
Ending Fund Balance:	\$468,879	\$605,817	\$0	\$0	\$658,414
Abatement Program	\$464,312	\$570,784	\$0	\$0	\$610,386
Rental Housing Safety Program	\$4,567	\$35,033	\$0	\$0	(\$24,288)
1406 Affordable Housing Program	\$0	\$0	\$0	\$0	\$72,316

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 106 PUBLIC ART					
<i>REVENUES:</i>					
Interest Earnings	348	893	-	-	722
Facility Rentals	24,000	21,000	15,000	15,000	(3,000)
Transfer In - Fund 001 General	-	100,000	-	-	-
Total Revenues	\$24,348	\$121,893	\$15,000	\$15,000	(\$2,278)
<i>EXPENDITURES:</i>					
Arts Commission Programs	610	-	2,000	4,000	-
Public Art	18,450	4,000	13,000	153,778	5,000
Total Expenditures	\$19,061	\$4,000	\$15,000	\$157,778	\$5,000
Beginning Fund Balance:	\$19,597	\$24,885	\$0	\$142,778	\$142,778
Ending Fund Balance:	\$24,885	\$142,778	\$0	\$0	\$135,500

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 180 NARCOTICS SEIZURE					
<i>REVENUES:</i>					
Forfeitures	172,938	123,275	70,000	70,000	71,670
Law Enforcement Contracts	27,557	38,171	-	-	33,485
Interest Earnings	4,712	6,098	-	-	1,197
Total Revenues	\$205,207	\$167,544	\$70,000	\$70,000	\$106,352
<i>EXPENDITURES:</i>					
Investigations /Predictive Policing	154,707	201,584	70,000	352,319	162,477
Capital Purchases	18,901	-	-	-	-
Total Expenditures	\$173,608	\$201,584	\$70,000	\$352,319	\$162,477
Beginning Fund Balance:	\$284,762	\$316,361	\$0	\$282,321	\$282,321
Ending Fund Balance:	\$316,361	\$282,321	\$0	\$0	\$226,196

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 181 FELONY SEIZURE					
<i>REVENUES:</i>					
Forfeitures/Misc/Interest	30,841	14,121	-	41,000	42,660
Total Revenues	\$30,841	\$14,121	\$0	\$41,000	\$42,660
<i>EXPENDITURES:</i>					
Investigations/Predictive Policing	61,160	21,022	-	49,143	2,966
Total Expenditures	\$61,160	\$21,022	\$0	\$49,143	\$2,966
Beginning Fund Balance:	\$45,363	\$15,044	\$0	\$8,143	\$8,143
Ending Fund Balance:	\$15,044	\$8,143	\$0	\$0	\$47,837

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 182 FEDERAL SEIZURE					
<i>REVENUES:</i>					
Forfeitures	736	264,203	39,600	39,600	63,492
Interest Earnings	0	-	-	-	1,132
Total Revenues	\$736	\$264,203	\$39,600	\$39,600	\$64,624
<i>EXPENDITURES:</i>					
Crime Prevention	3,096	4,374	39,600	199,429	399
Capital	-	-	-	100,000	163,147
Total Expenditures	\$3,096	\$4,374	\$39,600	\$299,429	\$163,546
Beginning Fund Balance:	\$2,360	\$0	\$0	\$259,829	\$259,829
Ending Fund Balance:	\$0	\$259,829	\$0	\$0	\$160,907

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 190 CDBG					
<i>REVENUES:</i>					
Grants	548,832	843,178	560,000	2,825,006	385,342
Interest Earnings	-	6	-	-	16
Miscellaneous/Contributions	-	1,309	-	-	3,411
Total Revenues	\$548,832	\$844,493	\$560,000	\$2,825,006	\$388,769
<i>EXPENDITURES:</i>					
Grants	433,771	348,605	310,000	2,657,732	402,213
Transfer Out - Fund 302 Transportation	112,997	486,445	250,000	167,274	8,056
Total Expenditures	\$546,768	\$835,050	\$560,000	\$2,825,006	\$410,269
Beginning Fund Balance:	\$1,391,718	\$1,393,781	\$0	\$1,403,224	\$1,403,224
Ending Fund Balance:	\$1,393,781	\$1,403,224	\$0	\$1,403,224	\$1,381,724

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 191 NEIGHBORHOOD STABILIZATION PROGRAM					
<i>REVENUES:</i>					
Grant-NSP 1	-	55,697	-	64,016	43,741
Grant-NSP 3	-	-	-	-	57,505
Abatement Charges	36,982	-	20,700	-	-
Abatement Interest	4,721	1,766	4,000	10,000	12,257
Total Revenues	\$41,703	\$57,462	\$24,700	\$74,016	\$113,503
<i>EXPENDITURES:</i>					
Grant-NSP 1	58,540	3,662	24,700	216,450	822
Grant-NSP 3	-	-	-	-	-
Total Expenditures	\$58,540	\$3,662	\$24,700	\$216,450	\$822
Beginning Fund Balance:	\$105,469	\$88,632	\$0	\$142,433	\$142,433
Ending Fund Balance:	\$88,632	\$142,433	\$0	\$0	\$255,115

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 192 SSMCP (SOUTH SOUND MILITARY COMMUNITIES PARTNERSHIP)					
<i>REVENUES:</i>					
Grants	1,464,107	241,825	-	7,351,317	461,015
Partner Participation	182,510	182,400	227,100	180,850	186,000
Misc/Other	336	1	-	-	500
Transfer In From Fund 001 General	50,000	50,000	50,000	50,000	50,000
Total Revenues	\$1,696,953	\$474,227	\$277,100	\$7,582,167	\$697,515
<i>EXPENDITURES:</i>					
OEA/SSMCP	1,717,761	494,496	277,100	7,635,599	732,929
Total Expenditures	\$1,717,761	\$494,496	\$277,100	\$7,635,599	\$732,929
Beginning Fund Balance:	\$94,508	\$73,700	\$0	\$53,431	\$53,431
Ending Fund Balance:	\$73,700	\$53,431	\$0	\$0	\$18,017

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 195 PUBLIC SAFETY GRANTS					
<i>REVENUES:</i>					
Grants	133,427	317,474	130,037	753,645	535,656
Total Revenues	\$133,427	\$317,474	\$130,037	\$753,645	\$535,656
<i>EXPENDITURES:</i>					
Grants	133,427	317,473	130,037	753,645	535,656
Total Expenditures	\$133,427	\$317,473	\$130,037	\$753,645	\$535,656
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 201 GENERAL OBLIGATION BOND DEBT SERVICE					
<i>REVENUES:</i>					
Local Sales & Use Tax	-	-	-	-	-
Transfer-In From Fund 001 General	398,847	436,603	440,656	441,487	446,260
Transfer-In From Fund 102 REET	-	164,000	810,000	1,110,000	535,296
Total Revenues	\$398,847	\$600,603	\$1,250,656	\$1,551,487	\$981,556
<i>EXPENDITURES:</i>					
Principal & Interest - 59th Avenue	77,000	77,000	77,000	77,000	77,000
Principal & Interest - Police Station - 2009/2016	166,697	210,181	209,006	209,006	209,006
Principal & Interest - LOCAL LED Streetlight	155,150	155,025	154,650	154,650	154,650
Principle & Interest - Transportation Bond - 2019 LTGO	-	158,396	810,000	1,110,831	540,900
Total Expenditures	\$398,847	\$600,603	\$1,250,656	\$1,551,487	\$981,556
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 202 LOCAL IMPROVEMENT DISTRICT (LID) DEBT SERVICE					
<i>REVENUES:</i>					
Interest	541	1,876	-	-	1,407
Assessments	255,548	201,429	203,500	175,521	270,724
LID 1109 Bond Proceeds for Admin Fees (Fund 302)	-	-	-	17,730	17,730
Total Revenues	\$256,089	\$203,305	\$203,500	\$193,251	\$289,861
<i>EXPENDITURES:</i>					
Combined LID 1101/1103	122,233	167,641	128,100	145,097	10,800
LID 1108	71,065	68,293	75,400	65,521	65,521
LID 1109	-	-	-	17,730	600
Total Expenditures	193,298	235,934	203,500	228,348	76,921
Beginning Fund Balance:	\$4,935	\$67,726	\$0	\$35,097	\$35,097
Ending Fund Balance:	\$67,726	\$35,097	\$0	\$0	\$248,038

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 204 SEWER PROJECT DEBT SERVICE					
<i>REVENUES:</i>					
Sewer Charges (4.75% Sewer Surcharge)	673,891	822,295	765,000	765,000	791,007
Interest Earnings/Other	15,110	20,829	23,477	23,477	4,127
Sanitary Side Sewer Connection Home Loan Repayment	14,434	7,767	-	-	30,413
Total Revenues	\$703,436	\$850,891	\$788,477	\$788,477	\$825,547
<i>EXPENDITURES:</i>					
Principal & Interest	487,491	485,023	482,554	482,554	482,554
Transfer To Fund 311 Sewer Capital	68,995	987,000	55,000	55,000	55,000
Total Expenditures	556,486	1,472,023	537,554	537,554	\$537,554
Beginning Fund Balance:	\$793,502	\$940,452	\$290,852	\$319,321	\$319,321
Ending Fund Balance:	\$940,452	\$319,321	\$541,775	\$570,244	\$607,313

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 251 LOCAL IMPROVEMENT DISTRICT (LID) GUARANTY DEBT SERVICE					
<i>REVENUES:</i>					
Interest Earnings	2,760	2,606	-	-	674
Total Revenues	\$2,760	\$2,606	\$0	\$0	\$674
<i>EXPENDITURES:</i>					
Transfer Out - Fund 001 General	-	-	-	-	-
Total Expenditures	\$0	\$0	\$0	\$0	\$0
Beginning Fund Balance:	\$126,928	\$129,688	\$127,047	\$132,294	\$132,294
Ending Fund Balance:	\$129,688	\$132,294	\$127,047	\$132,294	\$132,968

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 301 PARKS CAPITAL					
<i>REVENUES:</i>					
Grants	25,000	714,360	2,850,000	3,934,911	2,112,047
Motor Vehicle Excise Tax for Paths & Trails	-	4,978	-	-	4,198
Funds Anticipated	-	-	-	-	-
Interest Earnings	12,988	33,800	-	-	12,768
Contributions/Donations/Utility & Developers	162,250	208,974	-	89,777	5,023
Transfer In From Fund 001 General	945,684	479,300	80,000	494,129	494,129
Transfer In From Fund 102 REET	358,525	1,443,130	-	519,589	519,589
Transfer In From Fund 104 Hotel/Motel Lodging Tax	955,461	178,836	-	461,034	320,093
Transfer In From Fund 302 Transportation CIP	-	5,087	-	-	-
Transfer In From Fund 401 Surface Water Mgmt	248,150	131,537	50,000	150,000	-
Transfer In - Fund 502 Property Management	-	50,000	-	-	-
Total Revenues	\$2,708,058	\$3,250,004	\$2,980,000	\$5,649,440	\$3,467,848
<i>EXPENDITURES:</i>					
Capital	2,208,952	2,025,972	3,860,000	8,251,376	3,478,905
Transfer to Fund 102 REET	-	-	-	100,000	100,000
Total Expenditures	\$2,208,952	\$2,025,972	\$3,860,000	\$8,351,376	\$3,578,905
Beginning Fund Balance:	\$993,419	\$1,492,525	\$880,000	\$2,716,557	\$2,716,557
Ending Fund Balance:	\$1,492,525	\$2,716,557	\$0	\$14,621	\$2,605,500

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 302 TRANSPORATION CAPITAL PROJECT					
REVENUES:					
Motor Vehicle Excise Tax	351,274	338,774	350,000	350,000	285,676
State Transportation Package - Multi-Modal Distribution	83,416	82,162	82,400	82,400	81,341
State Transportation Package - Increased Gas Tax (MVET)	72,990	71,893	72,300	72,300	71,174
Traffic Mitigation Fees	-	103,505	-	-	-
Pavement Degradation Fees	-	52,741	-	-	28,135
Grants	7,837,710	1,421,106	1,675,000	4,500,967	2,192,897
Contributions from Utilities/Developers/Partners	23,013	179,351	-	-	150,126
LID Financing	-	-	-	922,757	922,757
Proceeds from Sale of Asset/Street Vacation	40,102	200,000	-	-	65,203
Interest/Other	28,074	136,879	-	-	57,861
Interfund Loan From Fleet & Equipment Reserves	374,426	-	-	-	-
GO Bond Proceeds	-	8,055,905	6,000,000	3,000,000	3,029,885
Transfer In - Fund 001 General	1,045,635	983,797	700,000	512,000	512,000
Transfer In - Fund 102 REET	2,592,298	1,304,031	890,000	1,100,950	1,100,950
Transfer In - Fund 103 TBD	841,797	923,000	814,000	247,457	247,457
Transfer In - Fund 190 CDBG	112,997	486,445	250,000	167,273	8,056
Transfer In - Fund 401 SWM	1,451,101	788,275	1,870,000	2,964,056	492,901
Total Revenues	\$14,854,833	\$15,127,864	\$12,703,700	\$13,920,160	\$9,246,420
EXPENDITURES:					
Capital Projects	13,820,382	7,256,185	14,320,000	23,115,744	14,571,364
Debt Issue Cost	-	55,881	-	-	19,500
Transfer Out - Fund 301 Parks CIP	20,409	5,087			
Transfer Out - Fund 201 GO Bond Debt Service	-	-	-	17,730	17,730
Transfer Out - Fund 401 SWM	-	-	-	241,840	241,840
Intefund Loan Repayment	-	-	-	880,204	880,204
Total Expenditures	\$13,840,791	\$7,317,153	\$14,320,000	\$24,255,518	\$15,730,638
Beginning Fund Balance:	\$2,529,384	\$3,543,426	\$2,493,570	\$11,354,136	\$11,354,136
Ending Fund Balance:	\$3,543,426	\$11,354,136	\$877,270	\$1,018,778	\$4,869,918

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 311 SEWER CAPITAL PROJECT					
<i>REVENUES:</i>					
Grants	-	450,000	-	75,000	-
Sewer Availability Charge		245,401	140,000	140,000	297,919
Interest Earnings	3,290	18,382	-	-	5,381
Proceeds from Lien	-	1,474	-	-	1,543
Transfer In Fund 001 General	-	-	-	27,000	27,000
Transfer In From Fund 401 Surface Water Mgmt	-	-	-	8,000	8,000
Transfer In Fund 204 Sewer Debt (Sewer Surcharge 4.75%)	68,995	987,000	55,000	55,000	55,000
Transfer In Fund 312 Sanitary Sewer Connection Capital	35,000	815,483	-	-	-
Total Revenues	\$107,285	\$2,517,741	\$195,000	\$305,000	\$394,844
<i>EXPENDITURES:</i>					
Capital/Administration	40,775	1,390,145	123,000	1,085,234	108,745
Total Expenditures	\$40,775	\$1,390,145	\$123,000	\$1,085,234	\$108,745
Beginning Fund Balance:	\$51,716	\$118,225	\$698,629	\$1,245,820	\$1,245,820
Ending Fund Balance:	\$118,225	\$1,245,820	\$770,629	\$465,586	\$1,531,919

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 401 SURFACE WATER MANAGEMENT					
REVENUES:					
Storm Drainage Fees & Charges	2,735,663	4,256,773	3,904,100	4,004,100	4,480,680
Site Development Permit Fee	55,968	46,968	30,000	30,000	74,816
Interest Earnings & Misc	66,762	79,984	20,800	20,800	22,701
Subtotal Operating Revenues	\$2,858,394	\$4,383,724	\$3,954,900	\$4,054,900	\$4,578,197
% Revenue Change over Prior Year	2.01%	53.36%	-9.78%	-7.50%	4.44%
EXPENDITURES:					
Engineering Services	1,219,515	1,431,957	1,824,593	1,830,356	1,430,305
Operations & Maintenance	596,460	810,393	860,354	955,600	623,702
Revenue Bonds - Debt Service (15-Year Life, 4%)	-	-	-	-	-
Transfer to Fund 001 General Admin Support	284,700	284,700	284,700	284,700	284,700
Subtotal Operating Expenditures	\$2,100,675	\$2,527,049	\$2,969,647	\$3,070,656	\$2,338,707
% Expenditure Change over Prior Year	-7.42%	20.30%	17.51%	21.51%	-7.45%
OPERATING INCOME (LOSS)	\$757,718	\$1,856,675	\$985,253	\$984,244	\$2,239,490
As a % of Operating Expenditures	36.1%	73.5%	33.2%	32.1%	95.8%
OTHER FINANCING SOURCES:					
Grants/Contributions	49,226	-	-	50,000	120,168
American Lake Management District	-	119,313	-	48,474	32,337
Flood Control Opportunity Fund	-	-	-	280,000	300,202
Revenue Bonds - Bond Proceeds	-	-	-	-	-
Transfer In From Fund 302 Transportation Capital	-	-	-	241,840	241,840
Subtotal Other Financing Sources	\$49,226	\$119,313	\$0	\$620,314	\$694,546
OTHER FINANCING USES:					
Capital/1-Time	197,129	225,438	253,718	1,326,275	903,821
American Lake Management District	-	124,619	-	29,320	14,584
Transfer to Fund 301 Parks CIP	248,150	133,958	50,000	150,000	-
Transfer to Fund 302 Transportation Capital	1,451,101	785,855	1,870,000	2,964,056	492,901
Transfer To Fund 311 Sewer Capital	-	-	-	8,000	8,000
Subtotal Other Financing Uses	\$1,896,381	\$1,269,870	\$2,173,718	\$4,477,651	\$1,419,305
Total Revenues and Other Sources	\$2,907,620	\$4,503,037	\$3,954,900	\$4,675,214	\$5,272,743
Total Expenditures and other Uses	\$3,997,056	\$3,796,920	\$5,143,365	\$7,548,307	\$3,758,013
Beginning Fund Balance:	\$4,689,608	\$3,600,172	\$2,078,878	\$4,306,289	\$4,306,289
Ending Fund Balance:	\$3,600,172	\$4,306,289	\$890,413	\$1,433,196	\$5,821,019
Ending Fund Balance as a % of Operating Rev/Exp	126.0%	98.2%	22.5%	35.3%	127.1%
17% Operating Reserves (of operating revenues)	\$485,927	\$0	\$0	\$0	\$0
33% Operating Reserves (of operating expenditures)	n/a	\$833,926	\$979,984	\$1,013,316	\$771,773
1% Capital Reserves	n/a	\$458,330	\$481,477	\$453,795	\$453,795
American Lake Management District	\$0	\$16,571	\$0	\$32,638	\$31,237
Unreserved / (Shortfall):	\$3,114,245	\$2,997,462	(\$571,048)	(\$66,553)	\$4,564,214

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 501 FLEET & EQUIPMENT					
<i>OPERATING REVENUES:</i>					
M&O Revenue	691,737	763,367	740,720	740,720	617,408
Interest Earnings	61,399	71,013	15,000	15,000	19,472
Total Revenues	\$753,136	\$834,380	\$755,720	\$755,720	\$636,880
<i>OPERATING EXPENDITURES:</i>					
Fuel/Gasoline	348,588	323,206	424,150	424,150	255,476
Other Supplies	12,045	18,655	3,990	3,990	11,720
Repairs & Maintenance	388,376	499,389	327,580	327,580	380,884
Other Services & Charges	2,564	6,468	-	-	516
Intergovernmental	1,563	-	-	-	-
Total Expenditures	\$753,136	\$847,719	\$755,720	\$755,720	\$648,597
Operating Revenue Over/(Under) Expenditures	\$0	(\$13,339)	\$0	\$0	(\$11,716)
<i>OTHER FINANCING SOURCES:</i>					
Interfund Loan (Fund 302 LID Interim Financing)	-	-	-	880,204	880,204
Replacement Reserves Collections	942,870	805,481	-	-	-
Capital Contribution	-	-	-	91,824	25,807
Proceeds From Sale of Assets	52,500	13,339	-	35,000	11,716
Transfer In From Fund 504 Risk Management	-	81,184	-	182,400	64,851
Total Other Financing Sources	\$995,370	\$900,004	\$0	\$1,189,428	\$982,578
<i>OTHER FINANCING USES:</i>					
Fleet & Equipment New & Replacement	722,714	941,993	596,300	929,100	490,005
Interfund Loan To Fund 302 LID Interim Financing	374,426	-	-	-	-
Transfer to Fund 001 General	16,000	-	-	-	-
Total Other Financing Uses	\$1,113,140	\$941,993	\$596,300	\$929,100	\$490,005
Total Revenues	\$1,748,506	\$1,734,384	\$755,720	\$1,945,148	\$1,619,459
Total Expenditures	\$1,866,277	\$1,789,712	\$1,352,020	\$1,684,820	\$1,138,602
Beginning Fund Balance:	\$3,953,548	\$3,835,778	\$4,815,080	\$3,780,451	\$3,780,451
Ending Fund Balance:	\$3,835,778	\$3,780,451	\$4,218,780	\$4,040,779	\$4,261,308

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 502 PROPERTY MANAGEMENT					
<i>OPERATING REVENUES:</i>					
M&O Revenue	677,621	683,461	678,684	686,284	702,611
Interest Earnings	10,536	14,728	-	-	2,278
Total Operating Revenues	\$ 688,157	\$ 698,189	\$ 678,684	\$ 686,284	\$ 704,888
<i>OPERATING EXPENDITURES:</i>					
City Hall Facility	366,268	369,872	371,045	378,645	374,899
Police Station	259,803	266,905	239,277	239,277	275,469
Parking Facilities/Light Rail	62,086	61,413	68,362	68,362	54,521
Total Operating Expenditures	\$ 688,157	\$ 698,189	\$ 678,684	\$ 686,284	\$ 704,888
Operating Revenue Over/(Under) Expenditures	\$ -	\$ (0)	\$ -	\$ -	\$ -
<i>OTHER FINANCING SOURCES:</i>					
Replacement Reserve Collections / Other 1-Time	100,000	100,000	100,000	159,000	156,178
Total Other Financing Sources	\$ 100,000	\$ 100,000	\$ 100,000	\$ 159,000	\$ 156,178
<i>OTHER FINANCING USES:</i>					
Capital/1-Time/6-Year Property Management Plan	43,761	157,082	95,000	205,933	7,934
Total Other Financing Uses	\$ 43,761	\$ 157,082	\$ 95,000	\$ 205,933	\$ 7,934
Total Revenues	\$ 788,157	\$ 798,188	\$ 778,684	\$ 845,284	\$ 861,066
Total Expenditures	\$ 731,918	\$ 855,271	\$ 773,684	\$ 892,217	\$ 712,823
Beginning Fund Balance:	\$436,900	\$493,139	\$348,436	\$436,057	\$436,057
Ending Fund Balance:	\$493,139	\$436,057	\$353,436	\$389,124	\$584,300

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 503 INFORMATION TECHNOLOGY					
<i>REVENUES:</i>					
M&O Revenue	1,218,422	1,202,671	1,690,139	1,709,939	1,337,482
Misc/Interest/Other	1,002	2,201	-	-	2,826
Total Operating Revenues	\$ 1,219,424	\$ 1,204,872	\$ 1,690,139	\$ 1,709,939	\$ 1,340,308
<i>EXPENDITURES:</i>					
Personnel	521,877	562,728	558,529	578,329	524,535
Supplies	134,355	40,330	174,520	174,520	60,796
Services & Charges	563,192	601,814	957,090	957,090	754,976
6-Year IT Strategic Plan	-	-	-	-	-
Total Operating Expenditures	\$1,219,424	\$1,204,872	\$1,690,139	\$1,709,939	\$1,340,308
Operating Revenue Over/(Under) Expenditures	\$0	\$0	\$0	\$0	\$0
<i>OTHER FINANCING SOURCES:</i>					
Replacement Reserve Collection	47,500	48,678	66,844	66,844	66,845
Capital Contrib & Other 1-Time /6-Year Strategic Plan	402,720	593,944	158,750	953,207	305,350
Total Other Financing Sources	\$450,220	\$642,622	\$225,594	\$1,020,051	\$372,195
<i>OTHER FINANCING USES:</i>					
One-Time/Capital	402,720	593,944	158,750	953,207	305,350
Total Other Financing Uses	\$402,720	\$593,944	\$158,750	\$953,207	\$305,350
Total Revenues	\$1,669,644	\$1,847,494	\$1,915,733	\$2,729,990	\$1,712,503
Total Expenditures	\$1,622,144	\$1,798,816	\$1,848,889	\$2,663,146	\$1,645,658
Beginning Fund Balance:	\$42,500	\$90,000	\$131,844	\$138,678	\$138,678
Ending Fund Balance:	\$90,000	\$138,678	\$198,688	\$205,522	\$205,523

	2018 Annual Actual	2019 Annual Actual	2020 Original Budget	2020 Revised Budget	2020 Annual Actual
FUND 504 RISK MANAGEMENT					
<i>REVENUES:</i>					
M&O Revenue	2,297,703	1,561,705	1,434,659	1,449,659	1,289,027
AWC Retro Refund	-	-	-	32,120	128,938
Insurance Proceeds/3rd Party Recoveries	120,742	285,680	150,000	464,150	371,383
Total Revenues	\$2,418,445	\$1,847,386	\$1,584,659	\$1,945,929	\$1,789,348
<i>EXPENDITURES:</i>					
Safety Program	4,696	2,782	3,980	3,980	2,474
AWC Retro Program	33,911	35,792	24,000	24,000	37,356
WCIA Assessment	1,169,200	1,411,230	1,406,679	1,438,799	1,438,931
Claims/Judgments & Settlements	1,210,638	316,397	150,000	296,750	245,735
Total Expenditures	\$2,418,445	\$1,766,202	\$1,584,659	\$1,763,529	\$1,724,497
<i>OTHER FINANCING SOURCES:</i>					
Capital Contribution/1-Time M&O	-	-	-	-	-
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0
<i>OTHER FINANCING USES:</i>					
Transfer To Fund 501 Fleet & Equipment	-	81,184	-	182,400	64,851
Total Other Financing Uses	\$0	\$81,184	\$0	\$182,400	\$64,851
Total Revenues	\$2,418,445	\$1,847,386	\$1,584,659	\$1,945,929	\$1,789,348
Total Expenditures	\$2,418,445	\$1,847,386	\$1,584,659	\$1,945,929	\$1,789,348
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0

City Council

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of City Council retreats	2 times per year	0	1	0	0
# of City Council sponsored/supported events	20 per year	4	1	0	0

7th Annual Lakewood Lions Crab Feed
 MLK Jr. Celebration
 Caring for Kids Happy Hearts Dinner & Auction
 APCC Asia Pacific New Year Celebration
 Military and Civilian Services Summit

City Manager

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Average # of items on study session agendas	< 6 items	4.6	4.1	3.5	5
# of presentations of State of the City	10	4	1	1	0
# of new followers: City Twitter	45 per quarter	120	72	6	0
# of new followers: LPD Twitter	45 per quarter	180	370	n/a	0
#of new likes: City FB	45 per quarter	240	204	2010	1158

Finance

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Type/Description- Finance					
# of invoices paid annually	n/a	1,873	1,741	1,794	1,752
% of invoices paid within 30 days of invoice date ⁽¹⁾	95%	88.2%	89.5%	89.0%	90.0%
% of accounts receivable aged balances over 60 days versus annual billing	5%	8.40%	0.99%	1.63%	0.07%
GFOA Award Received for Current Year CAFR	Yes	Pending	Pending	Pending	Pending
GFOA Award Received for Biennium's Budget Document	Yes	n/a	n/a	n/a	n/a
Clean Audit for Prior Fiscal Year	Yes	Pending	Pending	Yes	Pending
Bond Rating Per Standard & Poor's	AA	AA	AA	AA	AA

(1) Requires coordination with departments to ensure Accounts Payable receives invoices timely.

Information Technology

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of new systems implemented	2	0	0	0	0
# of users served	259	259	223	223	223
# of personal computers maintained	444	444	444	444	444
# of applications maintained	139	139	139	139	139
# of servers maintained (LAN/WAN)	82	82	83	84	82
# of Hot Spots & In-Car Cradlepoint cellular devices maintained	125	125	130	130	130
# of Cell Phones/maintained	202	202	205	205	205
# of Shoretel phones operated and maintained	290	290	290	290	290
% of IT system up-time during normal business hours	100%	100%	100%	100%	100%
% of communications up-time during normal business hours	100%	100%	100%	100%	100%
Overall Phish-Prone Percentage (Cyber Phishing) (Current Industry is 35.8%)	36%	5%	6%	5%	4%
Phishing Campaign Failures (Current Industry is 15.4%)	14%	5%	0%	22%	5%
Number of help desk requests received	n/a	454	323	333	356
Help desk requests resolved: Total requests resolved	n/a	336	263	444	268
Total # of Blocked incoming email messages	n/a	10,493	18,164	185,322	1549
Total # of Allowed incoming email messages	n/a	86,556	266,915	345,025	47,082
Total # of Blocked outgoing email messages	n/a	11	59	70	3
Total # of Allowed outgoing email messages	n/a	17,946	98,011	90,008	9,934
Total # of Blocked Website pages (via policy)	n/a	1,383,600	Unavailable	4,649	2,589
Total # of Blocked Website pages (via Spyware/Infected)	n/a	3,342	Unavailable	4,585	114
Total # of Allowed Website hits	n/a	72,996,692	Unavailable	34,480,701	40,098,662

Note: Items listed as "n/a" do not have a set threshold that is met. Totals are exact numbers provided to show activity in these areas based on overall use and submission from staff (i.e. helpdesk requests)

Human Resources

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measures- Human Resources					
Number of current (unexpired) Collective Bargaining Agreements as of EOQ	4	3	3	4	4
Voluntary Employee Turnover Rate (not reported cumulatively)	<12%	3.25%	2.45%	1.49%	0.98%
Average number of recruitments/analyst	n/a	6	2	0	2
Average number of applications received/position	n/a	40	20	12	22
Percentage of employees hired during the quarter last year and still employed	100%	75%	60%	75%	100%
Average number of days to complete external recruitment (excluding Police Officers)	<45	86.5	28.5	0	N/A
Average number of FTEs filled City-wide	220	215	204.25	201.75	204.75
Percentage of performance evaluations due during quarter completed	100%	38%	27%	39%	48%
Percentage of City Leadership Team who have achieved WCIA Supervisor credential	100%	39%	39%	39%	31%
Number of categories (out of 112) where workforce underutilization is 3% or greater	0	15	15	15	15
Measures- Risk Management					
Percentage of employees in compliance with quarterly mandatory training	100%	86%	98%	99%	82%
Percentage of employees who participate in monthly safety training promotions	100%	n/a	n/a	n/a	n/a
Percentage Stay at Work applications of total medical releases to light duty	70%	0%	0%	0%	0%
Percentage workers comp developed claim expense of total annual premium cost = Loss Ratio% (reported cumulative YTD)	<70%	2.1%	1.6%	6.7%	7.3%
Worker's Compensation Experience Factor	<1.0	1.0137	1.0137	1.0137	1.0137
Percentage of vehicle incidents that were preventable by the City employee	0%	0%	86%	20%	40%

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- CDBG					
# of persons with new or improved access to public facility or infrastructure	2,240	0	875	0	0
# of owner-occupied units rehabilitated	12	4	4	0	3
# of new affordable housing units constructed	3	0	0	0	0
# persons with access to affordable housing through fair housing activities	40	0	12	3	0
# units assisted that are occupied by the elderly	tbd	2	0	0	3
# of homebuyers receiving direct financial assistance through down payment assistance/closing costs	1	0	0	0	1
\$ program income received (CDBG & NSP)	tbd	\$65,256	\$33,000	\$25,000	\$47,907
*Types of jobs created/retained (using Economic Development Administration (EDA) classifications)		0	0	0	35
# of households receiving sewer connection assistance through PWTF program		0	0	0	0
Measure - Nuisances and Abatements**					
#of dangerous building abatements completed annually	30	7	1	1	5
#of dangerous building abatements pending		16	17	21	21
#of public nuisances completed annually	8	2	0	0	0
#of public nuisances pending		1	0	2	4
Measure- RHSP					
# rental properties registered	3,732	1,362	985	66	86
# rental units registered	13,915	6,663	5,178	649	1,412
# rental properties inspected	913	63	10	93	117
# rental units inspected	2,451	170	57	240	268
Measure- Economic Development					
\$ investment created through economic dev efforts	\$320,000,000	\$49,317,900	\$23,021,498	\$90,438,281	\$285,597,526
# of business retention/expansion of interviews conducted	80	22	49	38	18
# of new market rate, owner-occupied housing units constructed annually	40	4	3	4	14
# of projects where permit assistance was provided	40	9	6	12	10
# of special projects completed	50	9	15	14	8
# of economic development inquiries received	200	82	45	61	78
# of participant attending forums, focus groups, or special events	500	36	0	0	0
# of new companies located in Lakewood	20	221	251	111	172
# of new development projects assisted	30	11	4	16	7
Measure- Building Permit					
# of permits issued	tbd	424	367	484	494
# of plan reviews performed	tbd	53	215	307	300
# of inspections performed	tbd	1,559	865	1,575	1,444
Measure- Long Range Planning					
# of privately initiated land use amendments	Varies	1	0	0	0
# of city initiated land use amendments	Varies	8	7	11	11
Annual development regulations update	2020	Underway; adoption second quarter.	City Council completed.	City Council completed.	City Council completed.
MFTE update	2020	Underway; adoption second quarter.	City Council completed.	City Council completed.	City Council completed.
Downtown Plan biennial review	2020	Planning Commission review & recommendation completed.	City Council completed.	City Council completed.	City Council completed.
2021Comprehensive Plan Docket	12/16/2019	Not started.	Initiated.	Under Planning Commisison review.	City Council adopted Dec 7 2020
Complete annual assignments - capital facilities plan update, tracking housing date, and prepare multi-family tax credit report	Annual	Not started.	Not started.	Not started.	Work started.

Community Economic Development

	Quarter 1					Quarter 2					Quarter 3*					Quarter 4				
Permit Type- Current Planning	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target	Target # of Days	Total Permits	Average Days	% w/in Target?	# Outside Target
Zoning Certification	30	5	13.00	100%	0%	30	6	5.6	100%	0	30	11	9.27	100	0%	30	9	6	100%	0%
Conditional use	120	0	0.00	0%	0%	120	0	0.00	0%	0%	120	1	28	100	0	120	3	26.33	100%	0%
Administrative use	120	0	0.00	0%	0%	120	0	0.00	0%	0%	120	0	NA	NA	NA	120	0	NA	NA	NA
Preliminary plat	120	0	0.00	0%	0%	120	0	0.00	0%	0%	120	0	NA	NA	NA	120	0	NA	NA	NA
Preliminary short plat	90	2	15.50	100%	0	90	2	20	100%	0	90	1	16	100	0%	90	3	18.33	100%	0%
Sign permit	20	11	4.00	100%	0	20	7	10.5	100%	0	20	23	4.52	100	0%	20	14	3.86	100%	0%
Site development permit	90	0	0.00	0%	0	90	0	0.00	0%	0	90	0	NA	NA	NA	90	NA	NA	NA	NA
Building Permit	20	88	7.00	100%	0	20	73	6	100%	100%	20	111	9.05	100	0%	20	74	8.33	100%	0%
Shoreline permit	180	8	9.50	100%	0	180	12	12.8	100%	100%	180	4	18.5	100	0%	180	6	26.16	100%	0%
Permit Type	Target # of Days					Target # of Days					Target # of Days					Target # of Days	Total Permits	Average Days	% w/in Target?	Outside Target
Residential model homes (basic)	30	0				30	0				30	0				30	0			
New single family residential	30	7	20.5	80%	2	30	2	12.0	100%	0	30	24	36	75%	25%	30	14	39	71%	4
Residential additions	30	10	37.0	50%	5	30	217	24.1	95%	1	30	12	55	83%	17%	30	13	22	77%	3
New multi-family *	30	1	63.0	0%	1	30	0				30	0	0	0%	0%	30	0			
New commercial buildings *	30	3	26.3	33%	2	30	3	9.7	100%	0	30	3	78	0%	100%	30	4	50	0%	4
Commercial tenant improvements - major (change of use)	30	5	1	100%	0	30	20	32.9	70%	6	30	35	50	23%	77%	30	27	33	48%	14

*Data not available for Q3

Parks and Recreation

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- Admin					
Cost Recovery % Target - Parks & Recreation	45 %	43%	42%	45%	46%
Measure- Human Services					
Monthly average attendance at Lakewood Community Collaboration Meetings	40 each month	42	34	36	33
# of human services contracts managed	25	25	26	26	26
Measure- Recreation					
\$ vendor sales generated from Farmers Market	\$140,000	na	\$26,000	na	na
# of partners at SummerFEST	50	20	na	na	na
\$ vendor fees generated from SummerFest	\$17,000	5700	na	na	na
\$ sponsorship, grants and in-kind service	\$70,000	\$30,000 inkind: \$8,000	\$11,000	\$11,000	\$2,000
Math Relay School/participants	8/240	COVID19	COVID19	COVID19	COVID19
# of registered participants at SummerFEST Triathlon	200	na	na	na	na
Measure- Senior Center					
# of unduplicated seniors served	1,400	825	0	0	249
\$ revenue generated from grants, fees, donations & in-kind support	\$80,000	\$23,726	\$4,530	\$8,189	\$10,162
# of volunteer hours	1,300	362	356	270.65	203.5
Measure- Park Facilities					
# of special use permits generated at park site (not FSP)	160	3	1	30	2
Boat Launch Revenue	\$50,000	\$4,667	\$19,685	\$34,581	\$1,935
# of returning customers	20	3	1	5	2
Measure- Fort Steilacoom					
# of acres of open space to maintain	500	500	500	500	500
# of special use permits for park use	230	8	8	43	7
# of returning customers	25	7	5	8	4
Measure- Landscape					
# of sites maintained	38	45	40	42	47
# of special projects completed outside of regular maintenance schedule	10	7	5	7 homeless camps removed 2 illegal dumping clean ups	8 Homeless camp removals
Measure- Property Management					
# of square feet of coverage per building maintenance employee	158,615	158,615	158,615	158,615	158,615
# of unscheduled system failures	0	KONE for the Kendrick St. elevator and ASG for the LPD and CITY HALL.	No major system failures.	Boiler leak-CH, Hands free ADA door installation-CH, Shatter resistant coating on glass-PD, Misc trash-CH.	PD emergency generator-leaking heater hose, CH emergency generator- leaking radiator
# of service requests	400	128	82	34	112
SWM Operations & Maintenance					
# of City street curb miles swept	3,600	1,034	729	717	1,754
# of catch basins cleaned or inspected	3,400	1,240	2,029	0	0
# of hours of storm drain pipe video inspections recorded	900	73.5	18.5	250.5	99
# of linear feet of storm drain pipe cleaned	30,000	0	3,334	11,752	6,500
# of tons of sweeping and vactor waste disposed of	2,000	314	199	88	285
# of gallons of sweeping and vactor liquid waste disposed of	100,000	31,660	15,800	4,800	15,000
Measure- Street Operations and Maintenance					
# of MyLakewood311 service requests regarding street maintenance	NA	595	405	452	431
% of completed MyLakewood311 requests	100%	99%	97%	96%	96%
# of potholes responded to	<275	164	66	31	28
# of reported downed signs	<400	143	63	81	98
# of traffic signal major equipment failures	<2	0	0	0	0
# of after hour call outs	<250	28	29	35	27

Public Works

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- Transportation Capital					
# of traffic signals operated and maintained		69	69	69	69
# of City maintained street lights		2,372	2,372	2,372	2,372
Annual transportation capital funds administered		\$1,718,567	\$3,447,145	\$7,536,992	\$4,727,872
Amount of transportation grant funds awarded		\$0	\$50,000	\$750,000	\$3,000,000
Measure- Surface Water Management					
# of businesses/properties inspected for SWM compliance	400/yr	87	70	25	7
# of volunteer hours for water quality sampling	150/yr	6	6	56	32

Legal

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of days on average to review/process a contract	3	1.65	3.35	2.05	1.44
% of cases disposed of in accordance with departmental standards	n/a	100	100	100	100
# of criminal citation cases filed		628	446	443	518
# of days on average for PRA response	30	13.9	9.9	13.2	16.25
Provide discovery within 14 calendar days of a request in 90% or more of the cases in which discovery is authorized/requested/required	90%	100%	100%	100%	100%
Make In Custody charging decisions within 8 hours of receipt of the report(s) in 90% or more of the cases	90%	100%	100%	100%	100%
Review all felony In Custody NCF cases from Pierce County within 8 hours of receipt of the report(s) in 95% or more of the cases	95%	100%	100%	100%	100%
Review incidents for charging decision within 30 days of receipt	90%	100%	100%	100%	100%

Municipal Court

Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
# of community group road tours	8	3	0	0	3
# of incidents with offenders involving risk management	0	0	0	0	0
# of work crew hours performed in lieu of jail	n/a	144	80	328	320
Cost saved by using alternative sentencing	n/a	\$19,161	\$11,350	\$4,893	\$11,347
Cost saved from reduced number of court transports	\$35,000	\$1,950	\$8,115	\$8,129	\$7,514
Number of Veteran's Court participants	-	7	6	\$7	\$6
Number of Veteran's Court graduates	-	1	1	0	3

Note:

- Court transport costs increased due to filling 2 vacant Code Compliance Officers that perform this function with with Police Officers on overtime. Q1
- This is the average number of Veterans Court participants vary by month.

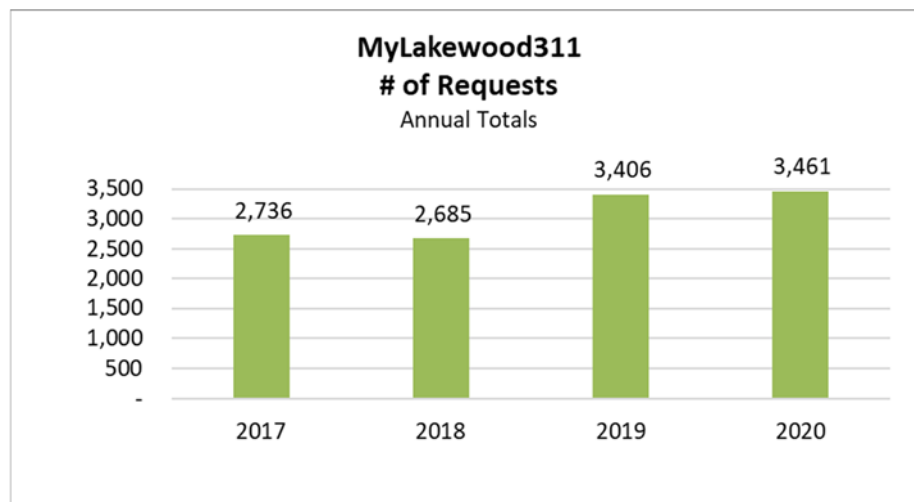
Police

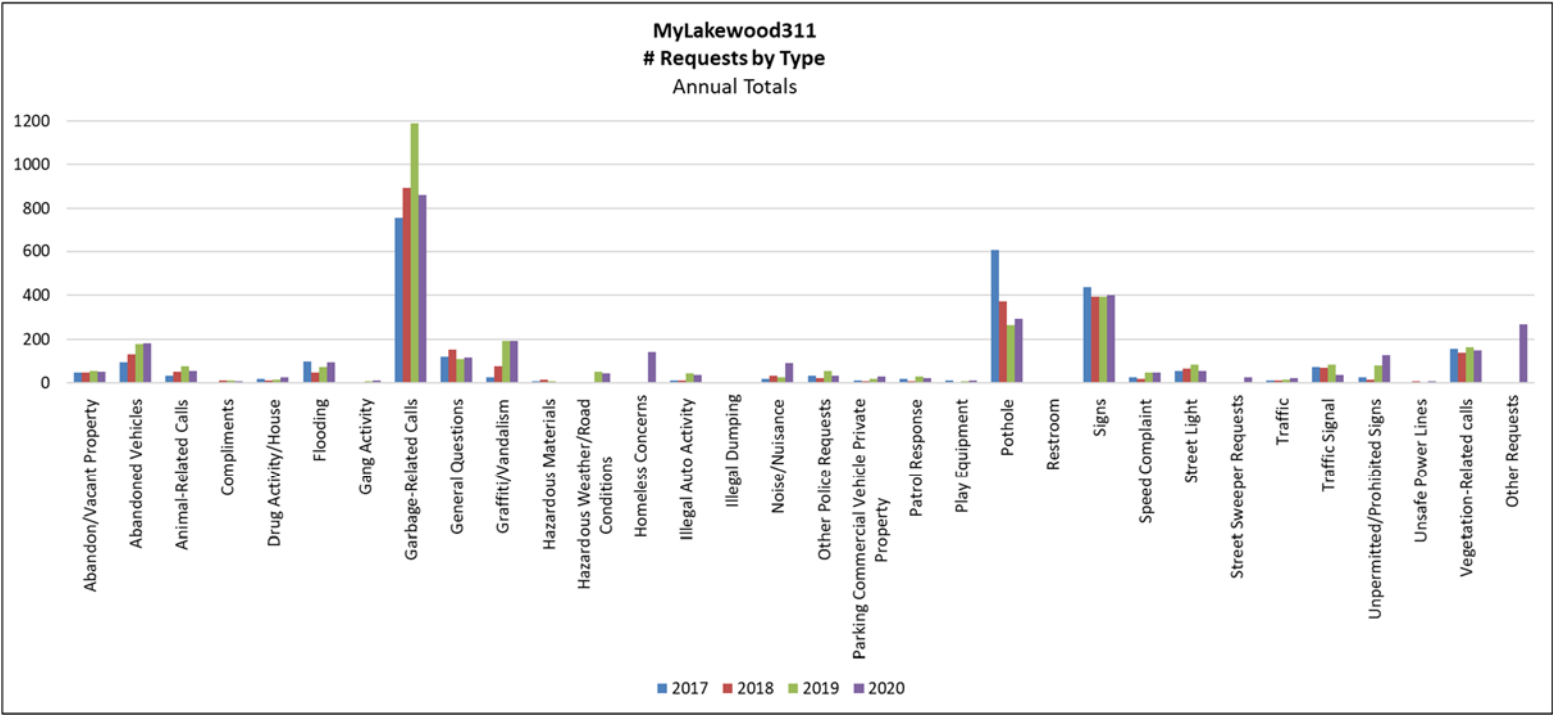
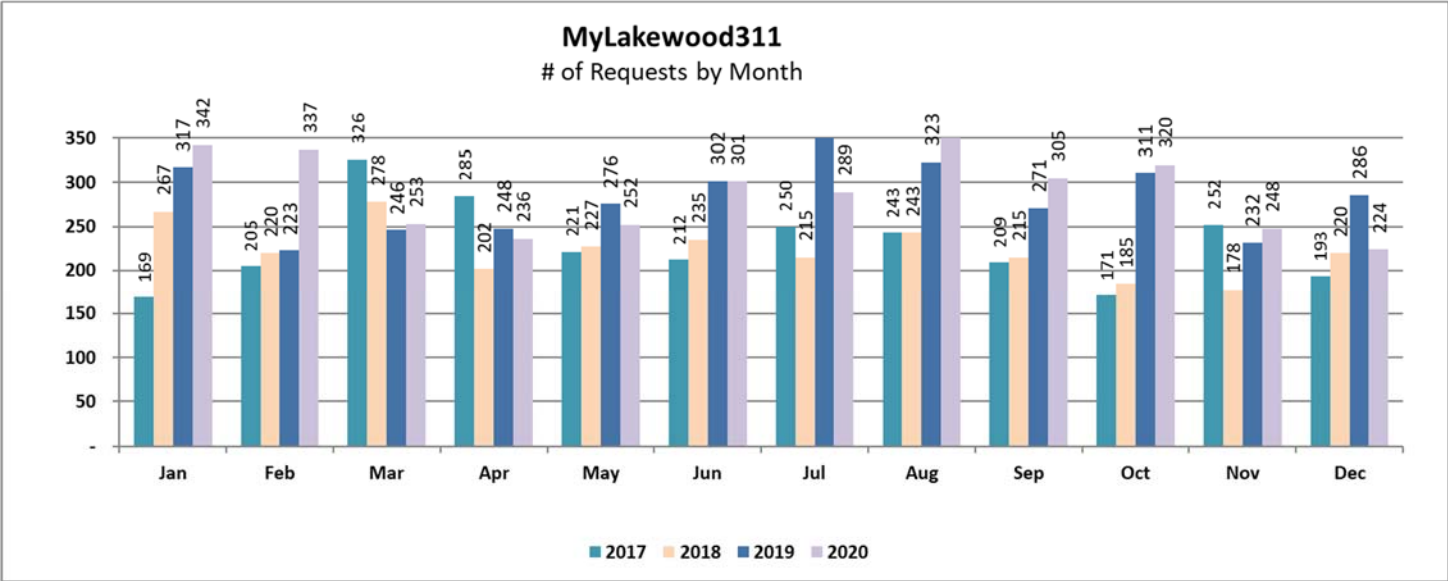
Performance Measure	Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Measure- Specialty Units					
# of traffic stops	9,000	1,616	1,148	1121	1136
Property Room Audits	1	0	0	1	1
Animal Complaints	2,600	424	238	332	307
# of captures by K9	25	3	6	4	3
Marine Service Hours	90	8	56	140	12
SRT Missions	10	3	3	2	2
SRT Training Days	31	6	7	11	8
Civil Disturbance missions	0	0	8	0	1
Civil Disturbance Team Training Days	13	1	1	0	0
Vehicle Collisions (Fatality)	0	0	2	1	0
Vehicle Collisions (Injury)	250	51	37	54	52
Vehicle Collisions (Non-Injury)	2,100	252	153	221	206
Measure- Criminal Investigations					
Cases assigned for follow up	1,000	257	230	n/a	132
Cases cleared by investigation	700	183	190	n/a	93
Amount of narcotics seized (lbs)	30	2.5	0.25	n/a	42
# of findings during Special Operations quarterly audits	0	0	0	n/a	0
Measure- Patrol					
# of arrests	2,500	554	351	459	442
# of self-initiated calls for service	2,200	4,431	3,012	3415	3541
# of minutes to respond to call for service	12	19.19	18.31	19.54	19.01
Top Priority calls: Average time from receipt to dispatch (in minutes)	3	2.5	2.8	3.18	3.11
Top Priority calls: Average time from dispatch to arrival on scene (in minutes)	3.5	3.72	3.86	4.2	4.09
Total calls for service	55,000	12,250	12,195	13,471	11,558
Measure- Professional Standards					
% of officers meeting state requirements for annual training hours	100	100	100	100	100
# of training hours provided	8,080	3,163	1,475	3,545	3,007
Successful WASPC accreditation	Yes	n/a	n/a	n/a	n/a
# of internal investigations conducted	8	5	3	4	1
Use of force as percent of arrests	0.03	0.04%	0.09%	0.05%	0.07%
Uses of force as percent of calls for service	0.10%	0.21%	0.26%	0.16%	0.22%
Pursuits	35	3	12	11	13
Pursuit Terminations	15%	2	4	4	6
Promotional processes completed	2	0	0	0	0
Hiring processes completed	4	0	0	0	2
Measure - CSRT					
Total number of code enforcement complaints received	600	115	210	186	108
Average calendar days: Code complaint to first investigation	7	2	2	2	3
Total code enforcement cases initiated during the reporting period	500	106	113	179	105
Code enforcement cases resolved through voluntary compliance	300	47	44	78	33
Code enforcement cases resolved through forced compliance	0	18	20	24	10
Code enforcement: Average calendar days, Inspection to Forced Compliance	60	4	3	3	0
Code enforcement: Average calendar days, Inspection to Voluntary Compliance	14	14	12	13	17
Community Meetings Attended	120	14	3	3	8

Note:

- Community Meetings Attended - Many meetings were cancelled due to COVID-19.

MyLakewood311 # of Requests by Type				
Annual Totals				
Type	2017 Total	2018 Total	2019 Total	2020 Total
Abandon/Vacant Property	50	47	55	53
Abandoned Vehicles	96	131	178	180
Animal-Related Calls	33	53	77	56
Compliments	3	11	13	10
Drug Activity/House	20	14	16	27
Flooding	97	47	75	95
Gang Activity	5	3	8	11
Garbage-Related Calls	757	893	1187	861
General Questions	121	151	110	115
Graffiti/Vandalism	27	78	192	192
Hazardous Materials	8	16	8	4
Hazardous Weather/Road Conditions	0	0	52	46
Homeless Concerns	0	0	0	141
Illegal Auto Activity	14	13	44	38
Illegal Dumping	0	0	0	6
Noise/Nuisance	18	35	26	90
Other Police Requests	34	24	54	34
Parking Commercial Vehicle Private Property	14	9	18	30
Patrol Response	20	7	31	24
Play Equipment	11	3	7	11
Pothole	606	371	263	294
Restroom	0	2	2	2
Signs	437	394	392	401
Speed Complaint	28	18	47	47
Street Light	54	65	83	54
Street Sweeper Requests	0	0	0	26
Traffic	11	11	17	24
Traffic Signal	74	71	86	39
Unpermitted/Prohibited Signs	27	17	80	127
Unsafe Power Lines	3	7	5	8
Vegetation-Related calls	156	139	162	148
Other Requests	0	0	0	267
Total	2,736	2,685	3,406	3,461





MyLakewood311 # of Requests by Type													
Year 2017													
Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total Annual
Abandon/Vacant Property	3	1	4	4	1	10	9	5	7	2	1	3	50
Abandoned Vehicles	3	4	11	6	6	7	6	7	13	12	16	5	96
Animal-Related Calls	1	2	1	4	7	1	3	1	3	1	7	2	33
Compliments	-	-	-	-	-	-	-	-	-	-	2	1	3
Crime Tips	1	1	2	1	-	-	-	-	-	-	-	-	5
Drug Activity/House	-	2	2	1	5	1	1	2	1	2	1	2	20
Flooding	10	14	11	4	5	3	2	-	1	5	31	11	97
Gang Activity	-	-	2	-	-	-	1	2	-	-	-	-	5
Garbage-Related Calls	50	49	56	64	61	63	79	95	69	55	59	57	757
General Questions	6	10	4	15	14	12	18	7	17	4	9	5	121
Graffiti/Vandalism	2	-	8	3	1	4	6	2	-	1	-	-	27
Hazardous Materials	1	-	1	-	2	1	-	1	-	1	-	1	8
Hazardous Weather/Road Conditions	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Concerns	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Encampment	-	-	-	-	-	-	-	-	-	3	4	-	7
Illegal Auto Activity	1	1	-	3	-	2	-	2	2	-	1	2	14
Illegal Dumping	-	-	-	-	-	-	-	-	-	-	-	-	-
Noise/Nuisance	1	-	-	3	1	2	1	5	3	1	1	-	18
Other Police Requests	5	5	3	-	1	2	6	7	1	1	1	2	34
Parking Commercial Vehicle Private Property	-	3	3	-	-	3	-	-	3	1	1	-	14
Patrol Response	-	-	5	1	2	-	3	6	1	1	1	-	20
Play Equipment	-	-	6	2	1	-	1	1	-	-	-	-	11
Pothole	35	62	140	100	57	34	18	27	10	16	49	58	606
Restroom	-	-	-	-	-	-	-	-	-	-	-	-	-
Signs	27	33	45	42	32	25	42	36	46	37	52	20	437
Speed Complaint	-	1	5	5	3	7	1	3	1	1	-	1	28
Street Light	8	6	2	3	4	2	1	4	5	7	3	9	54
Street Sweeper Request	-	-	-	-	-	-	-	-	-	-	-	-	-
Traffic	-	-	-	1	-	1	1	1	5	1	-	1	11
Traffic Signal	11	3	10	12	7	3	8	5	6	4	3	2	74
Unpermitted/Prohibited Signs	-	-	1	-	1	3	8	4	1	4	-	5	27
Unsafe Power Lines	-	1	-	-	1	-	-	-	-	-	-	1	3
Vegetation-Related Calls	4	7	4	11	9	26	35	20	14	11	10	5	156
Other Requests	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	169	205	326	285	221	212	250	243	209	171	252	193	2,736

MyLakewood311 # of Requests by Type Year 2018													
Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total Annual
Abandon/Vacant Property	1	3	1	8	3	5	2	8	7	3	4	2	47
Abandoned Vehicles	5	10	19	11	17	15	8	8	7	15	7	9	131
Animal-Related Calls	2	3	5	4	4	11	3	8	4	4	4	1	53
Compliments	5	-	-	1	-	-	1	1	-	1	-	2	11
Crime Tips	1	-	-	1	1	2	2	1	1	2	4	-	15
Drug Activity/House	-	1	3	-	2	2	1	1	-	1	2	1	14
Flooding	10	6	4	1	1	1	2	2	3	1	5	11	47
Gang Activity	-	-	-	-	-	-	2	-	-	-	1	-	3
Garbage-Related Calls	63	67	99	63	83	80	82	86	80	67	58	65	893
General Questions	4	9	20	6	13	16	22	20	10	13	12	6	151
Graffiti/Vandalism	3	2	2	2	15	7	9	11	6	5	11	5	78
Hazardous Materials	1	2	-	2	-	2	1	1	-	-	4	3	16
Hazardous Weather/Road Conditions	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Concerns	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Encampment	-	3	9	2	5	3	1	8	5	1	2	1	40
Illegal Auto Activity	-	1	1	1	2	2	1	2	-	3	-	-	13
Illegal Dumping	-	-	-	-	-	-	-	-	-	-	-	-	-
Noise/Nuisance	3	3	2	5	4	7	3	-	4	2	1	1	35
Other Police Requests	-	-	2	2	5	1	6	2	3	-	1	2	24
Parking Commercial Vehicle Private	-	-	-	-	3	1	-	-	4	-	1	-	9
Patrol Response	-	-	1	-	1	2	1	1	1	-	-	-	7
Play Equipment	-	-	1	-	1	1	-	-	-	-	-	-	3
Pothole	117	52	46	51	12	16	10	12	9	16	6	24	371
Restroom	-	1	-	-	-	-	1	-	-	-	-	-	2
Signs	30	38	44	25	20	26	25	29	47	29	32	49	394
Speed Complaint	1	2	1	-	4	2	2	2	3	1	-	-	18
Street Light	9	3	4	7	2	5	3	6	7	5	5	9	65
Street Sweeper Request	-	-	-	-	-	-	-	-	-	-	-	-	-
Traffic	-	-	3	-	1	-	1	1	2	2	1	-	11
Traffic Signal	5	5	6	4	6	5	5	6	4	8	11	6	71
Unpermitted/Prohibited Signs	1	-	-	1	6	1	2	3	1	2	-	-	17
Unsafe Power Lines	2	2	-	-	-	-	1	-	2	-	-	-	7
Vegetation-Related calls	4	7	5	5	16	22	18	24	5	4	6	23	139
Other Requests	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	267	220	278	202	227	235	215	243	215	185	178	220	2,685

MyLakewood311 # of Requests by Type													
Year 2019													
Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total Annual
Abandon/Vacant Property	3	2	9	1	8	5	5	8	4	3	5	2	55
Abandoned Vehicles	11	16	13	17	8	16	30	13	21	10	11	12	178
Animal-Related Calls	3	1	3	3	4	13	8	17	6	12	2	5	77
Compliments	2	1	-	-	-	3	1	2	1	2	-	1	13
Crime Tips	1	1	2	2	2	3	2	-	-	-	-	-	13
Drug Activity/House	-	2	1	2	3	2	1	1	1	1	-	2	16
Flooding	7	6	1	1	-	2	3	-	5	9	1	40	75
Gang Activity	1	1	-	-	-	-	1	-	-	-	4	1	8
Garbage-Related Calls	72	53	100	106	95	105	158	132	93	103	90	80	1,187
General Questions	11	7	7	1	8	13	8	12	8	15	10	10	110
Graffiti/Vandalism	9	19	19	8	30	17	17	17	11	16	8	21	192
Hazardous Materials	2	-	-	-	-	-	1	2	2	-	1	-	8
Hazardous Weather/Road Conditions	29	-	2	3	2	-	1	2	2	7	2	2	52
Homeless Concerns	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Encampment	5	-	5	11	7	12	15	15	10	2	14	9	105
Illegal Auto Activity	2	2	1	1	5	11	4	6	4	2	3	3	44
Illegal Dumping	-	-	-	-	-	-	-	-	-	-	-	-	-
Noise/Nuisance	3	1	1	4	-	3	1	6	4	2	1	-	26
Other Police Requests	4	4	5	3	5	9	13	2	1	6	2	-	54
Parking Commercial Vehicle Private	1	2	2	2	-	1	-	3	2	2	1	2	18
Patrol Response	2	-	-	4	2	3	6	4	1	5	2	2	31
Play Equipment	-	-	-	-	1	2	1	-	1	1	1	-	7
Pothole	23	36	30	30	23	19	13	14	12	21	16	26	263
Restroom	-	-	-	-	-	-	-	-	-	-	-	2	2
Signs	75	38	20	27	31	25	27	31	34	38	18	28	392
Speed Complaint	1	1	-	7	11	1	8	5	9	2	-	2	47
Street Light	17	8	13	4	3	6	6	1	6	10	2	7	83
Street Sweeper Request	-	-	-	-	-	-	-	-	-	-	-	-	-
Traffic	-	1	-	2	1	3	3	3	2	2	-	-	17
Traffic Signal	10	5	4	2	5	7	9	6	9	7	13	9	86
Unpermitted/Prohibited Signs	2	3	-	1	1	-	11	8	9	14	14	17	80
Unsafe Power Lines	3	2	-	-	-	-	-	-	-	-	-	-	5
Vegetation-Related calls	18	11	8	6	21	21	18	13	13	19	11	3	162
Other Requests	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	317	223	246	248	276	302	371	323	271	311	232	286	3,406

MyLakewood311 # of Requests by Type													
Year 2020													
Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total Annual
Abandon/Vacant Property	3	7	5	1	5	1	4	7	11	3	3	3	53
Abandoned Vehicles	8	11	11	6	21	16	22	18	17	24	12	14	180
Animal-Related Calls	10	11	8	5		1		1	5	12		3	56
Compliments		1	1	1		2	1	1	2			1	10
Drug Activity/House	1	1	-	4	1	4	9	1	5			1	27
Flooding	25	1	4	-	1	3	1	1	31	13	10	5	95
Gang Activity	2						3	4			1	1	11
Garbage-Related Calls	65	74	68	63	58	71	70	123	93	64	54	58	861
General Questions	8	9	12	20	16	13	11	4	3	5	6	8	115
Graffiti/Vandalism	25	17	23	11	16	8	12	10	9	24	24	13	192
Hazardous Materials						1				2		1	4
Hazardous Weather/Road Conditions	6	5		3	6	5	4	4	1	5	1	6	46
Homeless Concerns	12	11	6	7	4	12	15	18	18	19	7	12	141
Illegal Auto Activity	4	1	2	8	4	1	3	1	7	2	3	2	38
Illegal Dumping	3						3						6
Noise/Nuisance	2	3	2	3	10	13	9	13	6	5	11	13	90
Other Police Requests		1	4	4	1	1	3	3	8	5	2	2	34
Parking Commercial Vehicle Private Property	1		3	1	3	2	7	6	3	1	3		30
Patrol Response	2	1	4	7		6			2		1	1	24
Play Equipment		1	2	1			4	2			1		11
Pothole	65	74	26	33	4	29	5	15	12	4	14	13	294
Restroom		1									1		2
Signs	63	53	29	28	21	18	23	38	24	52	38	14	401
Speed Complaint	5	3	4	3	9	2	7	5	3	3	2	1	47
Street Light	2	7	5	2	2	2	5	3	2	9	6	9	54
Street Sweeper Requests		3			3	4	2	1	1	5	3	4	26
Traffic			2	1	3	2	3	5	3	4		1	24
Traffic Signal	6	2	3		1	2	5	7	4	4	3	2	39
Unpermitted/Prohibited Signs	9	15	6	2	9	23	7	20	12	14	8	2	127
Unsafe Power Lines	-	-	-	-	-	-	6	2	-	-	-	-	8
Vegetation-Related calls	13	15	6	8	17	13	16	25	3	16	10	6	148
Other Requests	2	9	17	14	37	46	29	16	20	25	24	28	267
Total	342	337	253	236	252	301	289	354	305	320	248	224	3,461

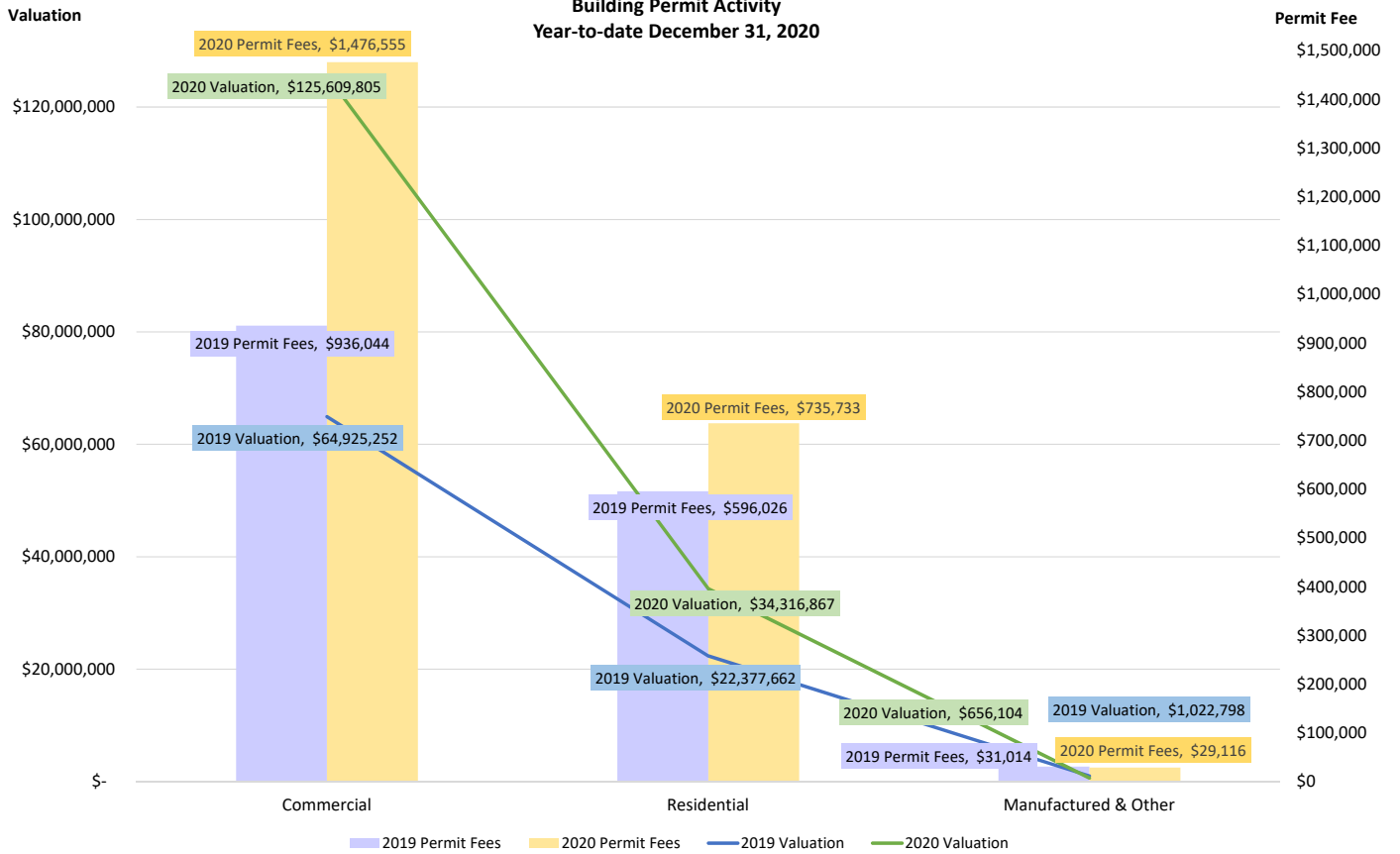
Building Permit Activity Report

Permit Type Description	Total 2019 - YTD Dec			Total 2020 - YTD Dec			2020 Change over 2019 Increase/(Decrease)					
	# of Permits	Permit Fees	Valuation	# of Permits	Permit Fees	Valuation	# of Permits	Permit Fees	Valuation			
Commercial	566	\$ 936,044	\$ 64,925,252	527	\$ 1,476,555	\$ 125,609,805	(39)	-7%	\$ 540,511	58%	\$ 60,684,553	93%
Commercial Addition	11	\$ 79,676	\$ 10,582,060	8	\$ 144,644	\$ 21,836,280	(3)	-27%	\$ 64,969	82%	\$ 11,254,220	106%
Commercial Carport	24	\$ 13,325	\$ 215,999	1	\$ 499	\$ 8,800	(23)	-96%	\$ (12,826)	-96%	\$ (207,199)	-96%
Commercial Deck	11	\$ 7,710	\$ 153,129	2	\$ 2,734	\$ 87,227	(9)	-82%	\$ (4,975)	-65%	\$ (65,902)	-43%
Commercial Demolition Permit	15	\$ 5,263	\$ 930,565	28	\$ 7,636	\$ 1,215,884	13	87%	\$ 2,373	45%	\$ 285,319	31%
Commercial Gate	5	\$ 7,812	\$ 254,800	5	\$ 6,347	\$ 178,628	0	0%	\$ (1,465)	-19%	\$ (76,172)	-30%
Commercial Mechanical	78	\$ 85,130	\$ -	104	\$ 122,792	\$ -	26	33%	\$ 37,662	44%	\$ -	n/a
Comm Over-the-Counter Mechanical	39	\$ 6,470	\$ -	11	\$ 1,437	\$ -	(28)	-72%	\$ (5,033)	-78%	\$ -	n/a
Solar - Comm/Non-prescriptive Res	2	\$ 1,052	\$ -	-	\$ -	\$ -	(2)	-100%	\$ (1,052)	-100%	\$ -	n/a
New Commercial Building	18	\$ 351,666	\$ 40,797,585	17	\$ 491,736	\$ 67,947,656	(1)	-6%	\$ 140,070	40%	\$ 27,150,071	67%
New Commercial Bldg - Multi-Family	1	\$ 13,647	\$ 1,102,392	11	\$ 129,174	\$ 8,850,680	10	1000%	\$ 115,527	847%	\$ 7,748,289	703%
Commercial Plumbing	48	\$ 51,146	\$ -	96	\$ 91,321	\$ -	48	100%	\$ 40,175	79%	\$ -	n/a
Commercial Swimming Pool/Spa	-	\$ -	\$ -	-	\$ -	\$ -	0	n/a	\$ -	n/a	\$ -	n/a
Comm over-the-counter plumbing	29	\$ 2,055	\$ -	10	\$ 1,158	\$ -	(19)	-66%	\$ (897)	-44%	\$ -	n/a
Commercial Retaining Wall	1	\$ 1,305	\$ 44,500	1	\$ 1,262	\$ 30,000	0	0%	\$ (43)	-3%	\$ (14,500)	-33%
Commercial Remodel	176	\$ 243,728	\$ 7,801,427	156	\$ 438,176	\$ 23,416,462	(20)	-11%	\$ 194,448	80%	\$ 15,615,035	200%
Commercial Re-roof	9	\$ 13,941	\$ 571,663	6	\$ 6,778	\$ 279,753	(3)	-33%	\$ (7,163)	-51%	\$ (291,910)	-51%
Comm re-roof over-the-counter	75	\$ 43,208	\$ 2,055,823	21	\$ 11,337	\$ 883,389	(54)	-72%	\$ (31,871)	-74%	\$ (1,172,433)	-57%
Commercial Window Replacement	6	\$ 5,724	\$ 316,240	2	\$ 3,460	\$ 195,480	(4)	-67%	\$ (2,264)	-40%	\$ (120,760)	-38%
Comm Window replacement OTC	18	\$ 3,187	\$ 99,070	48	\$ 16,064	\$ 679,566	30	167%	\$ 12,877	404%	\$ 580,496	586%
Residential	1,188	\$ 596,026	\$ 22,377,662	1,160	\$ 735,733	\$ 34,316,867	(28)	-2%	\$ 139,707	23%	\$ 11,939,205	53%
Residential Accessory Structure	23	\$ 21,085	\$ 613,229	18	\$ 24,374	\$ 906,236	(5)	-22%	\$ 3,289	16%	\$ 293,006	48%
Residential Addition	42	\$ 66,001	\$ 2,756,971	48	\$ 78,608	\$ 3,179,267	6	14%	\$ 12,607	19%	\$ 422,296	15%
Residential Accessory Dwelling Unit	5	\$ 9,499	\$ 332,824	2	\$ 7,316	\$ 349,875	(3)	-60%	\$ (2,183)	-23%	\$ 17,051	5%
Residential Demolition Permit	31	\$ 5,729	\$ 1,083,900	48	\$ 8,884	\$ 516,840	17	55%	\$ 3,155	55%	\$ (567,060)	-52%
Residential Gate	4	\$ 3,300	\$ 67,200	1	\$ 712	\$ 15,000	(3)	-75%	\$ (2,588)	-78%	\$ (52,200)	-78%
Residential Mechanical	41	\$ 2,943	\$ -	1	\$ 115	\$ -	(40)	-98%	\$ (2,828)	-96%	\$ -	n/a
Res over-the-counter mechanical	361	\$ 25,848	\$ -	495	\$ 36,555	\$ -	134	37%	\$ 10,707	41%	\$ -	n/a
New Single Family Residence	31	\$ 162,558	\$ 9,463,719	58	\$ 334,807	\$ 20,498,217	27	87%	\$ 172,249	106%	\$ 11,034,498	117%
Residential Plumbing	8	\$ 1,187	\$ -	9	\$ 598	\$ -	1	13%	\$ (589)	-50%	\$ -	n/a
Res over-the-counter plumbing	125	\$ 6,713	\$ -	93	\$ 11,905	\$ 346,202	(32)	-26%	\$ 5,193	77%	\$ 346,202	n/a
Residential Re-roof	3	\$ 2,625	\$ 96,819	3	\$ 1,538	\$ 49,625	0	0%	\$ (1,087)	-41%	\$ (47,194)	-49%
Res re-roof over-the-counter	105	\$ 41,503	\$ 1,459,239	84	\$ 28,624	\$ 1,239,654	(21)	-20%	\$ (12,878)	-31%	\$ (219,585)	-15%
Residential Remodel/Repair	227	\$ 230,011	\$ 6,226,198	167	\$ 176,272	\$ 6,237,812	(60)	-26%	\$ (53,739)	-23%	\$ 11,614	0%
Solar - Residential Prescriptive OTC	-	\$ -	\$ -	3	\$ 991	\$ 54,553	3	n/a	\$ 991	n/a	\$ 54,553	n/a
Residential Window Replacement	9	\$ 1,424	\$ 16,685	2	\$ 834	\$ 21,500	(7)	-78%	\$ (589)	-41%	\$ 4,815	29%
Res Window replacement OTC	61	\$ 9,566	\$ 260,879	128	\$ 23,599	\$ 902,087	67	110%	\$ 14,032	147%	\$ 641,209	246%
WEB Residential Furnace	72	\$ 4,195	\$ -	-	\$ -	\$ -	(72)	-100%	\$ (4,195)	-100%	\$ -	n/a
WEB Residential Water Heater	40	\$ 1,840	\$ -	-	\$ -	\$ -	(40)	-100%	\$ (1,840)	-100%	\$ -	n/a
Manufactured Home	15	\$ 8,814	\$ 549,385	13	\$ 9,087	\$ 301,202	(2)	-13%	\$ 272	3%	\$ (248,182)	-45%
Manufactured Home - residential lot	2	\$ 3,542	\$ 181,304	2	\$ 3,704	\$ 160,000	0	0%	\$ 162	5%	\$ (21,304)	-12%
Manufactured Home - MH Park	4	\$ 638	\$ 228,175	-	\$ -	\$ -	(4)	-100%	\$ (638)	-100%	\$ (228,175)	-100%
Monument Sign	9	\$ 4,634	\$ 139,906	11	\$ 5,383	\$ 141,202	2	22%	\$ 749	16%	\$ 1,296	1%
Other	70	\$ 22,200	\$ 473,414	71	\$ 20,029	\$ 354,902	1	1%	\$ (2,171)	-10%	\$ (118,512)	-25%
Change of Use	10	\$ 1,193	\$ -	14	\$ 2,576	\$ -	4	40%	\$ 1,383	116%	\$ -	n/a
Day Care	-	\$ -	\$ -	2	\$ 350	\$ 3,000	2	n/a	\$ 350	n/a	\$ 3,000	n/a
Pole Sign	5	\$ 3,540	\$ 104,454	6	\$ 5,360	\$ 204,000	1	20%	\$ 1,820	51%	\$ 99,546	95%
Wall Sign	46	\$ 16,274	\$ 359,960	27	\$ 7,911	\$ 147,902	(19)	-41%	\$ (8,363)	-51%	\$ (212,058)	-59%
Adult Family Home	9	\$ 1,193	\$ 9,000	22	\$ 3,831	\$ -	13	144%	\$ 2,639	221%	\$ (9,000)	-100%
Universal Base Plan	-	\$ -	\$ -	-	\$ -	\$ -	0	n/a	\$ -	n/a	\$ -	n/a
	1,839	\$ 1,563,085	\$ 88,325,712	1,771	\$ 2,241,403	\$ 160,582,776	(68)	-4%	\$ 678,319	43%	\$ 72,257,064	82%

Note:

- Reports generated in the permits module are based either on application date range or issued date range and are meant to show activity.
- At application a portion of the fees are collected with the balance being collected at issuance which could fall in two different reporting periods.
- The report is not intended to be a revenue report, rather it is intended to show the number and types of permits and information on what those permits generated overall in permit fees and valuation.
- The Building Permit Report only reflects the building division and does not include planning and public works.
- The revenue reported on this spreadsheet is based on issued permits and will never match the financial revenue report as it does not include monies collected on permits that have not yet been issued.

**Building Permit Activity
Year-to-date December 31, 2020**



Annual Totals	2019 # Permits	2020 # Permits	2019 Permit Fees	2020 Permit Fees	2019 Valuation	2020 Valuation
Commercial	566	527	\$ 936,044	\$ 1,476,555	\$ 64,925,252	\$ 125,609,805
Residential	1,188	1,160	\$ 596,026	\$ 735,733	\$ 22,377,662	\$ 34,316,867
Manufactured & Other	85	84	\$ 31,014	\$ 29,116	\$ 1,022,798	\$ 656,104
Total	1,839	1,771	\$ 1,563,085	\$ 2,241,403	\$ 88,325,712	\$ 160,582,776