

To: Mayor and City Councilmembers

From: Tho Kraus, Deputy City Manager

Through: John J. Caulfield, City Manager

Date: May 2, 2022

Subject: 2022 Carry Forward Budget Adjustment – Public Hearing

# **BACKGROUND**

The proposed budget adjustment makes the following types of modification to the current biennium:

- Revise the estimated beginning fund balance to reflect the final 2021 ending fund balance;
- Adjustments to incorporate items previously approved by the City Council;
- Appropriate projects funded by grants and contributions;
- Continuation of capital projects; and
- New allocations on an exception basis.

#### **NEXT STEPS**

Adoption – May 16, 2022 City Council Regular Meeting

#### **CURENT STATE OF THE ECONOMY & BUDGET ADJUSTMENT APPROACH**

The proposed carry forward budget adjustment takes into consideration the current state of the local, regional, national and global economy under the COVID-19 pandemic and the Russia-Ukraine conflict and the resulting financial uncertainties, particularly as it relates to the global supply chain network. The supply chain crunch that was meant to be temporary is expected to last well into 2022 with port congestion, rising freight costs, labor and material shortages, and inflation are of concern. Throughout the pandemic, there have been historic wait times for ships headed into ports waiting to unload cargo from China. Meanwhile, gridlock at ports overseas creates additional delays as ships seek to obtain cargo. Freight costs are expected to increase with labor shortages, rising gas prices and port congestion all factor in. The United States labor market is in flux. The rollercoaster from layoffs and quarantine to flex work and work exodus in during the pandemic will continue to carry over into 2022. Material shortages is expected to persist in 2022 with virtually every key commodity is either up in price or scarce. Inflation is high, prices have skyrocketed and companies are beginning to pass them onto consumers.

As The Economist neatly put it recently, "the era of predictable unpredictability is not going away". As such, the City will continues to take a cautionary approach to revenue forecasting in accordance with the City's adopted financial policies. For example, sales tax revenue collections in 2020 came in at pre-pandemic levels, and 2021 collections came in even stronger, exceeding 2020 by \$2.4M or 20%. However, there is not a guarantee this level of sales tax collections will continue in 2023 given the continuing economic uncertainties. The good news is that the higher than anticipated revenue collections in 2020 and 2021 coupled with the action strategies put in place to address the impact of the pandemic in 2020 has resulted in one-time monies that are available for capital infrastructure projects and

other one-time investment opportunities in 2022 to include the creation of an economic development opportunity program.

Given the 2022 operating margin between General Fund operating revenues and operating expenditures is very tight, new positions that are proposed beginning July 1, 2022 will not be filled until fiscal year 2021 is closed and a review and evaluation Q1, 2022 operating revenues is completed. We will also review and update and six-year financial forecast to ensure they are financially sustainable beyond 2022. These steps are necessary to ensure the General Fund has the fiscal capacity to fill the positions while operating within the City's adopted financial policies. This does not apply to ARPA funded positions or the permit technician position since these positions are funded with dedicated ARPA and development services fees, respectively.

A key attribute of the City's financial successes in recent years has been the adopted financial policies that provide a vital framework for governance and decision-making, especially in regards to issues that substantively impact the City's finances such as the current economic uncertainty. These policies have served the City very well during our region's pre-pandemic economic prosperity and they are serving us very well as the foundation for the City's response to the pandemic to include this mid-biennial budget review that in turn will allow the City to ensure a sustainable financial future by not overextending itself.

#### OTHER ITEMS FOR CONSIDERATION

**Collective Bargaining Agreements.** The carry forward budget adjustment does not include potential financial impacts beyond 2022.

Group	Contract Period	Status
AFCSME	1/1/2022 - 12/31/2023	Current
Teamsters	1/1/2022 – 12/31/2025	Current
LPIG	1/1/2021 - 12/31/2022	Current
LPMG	1/1/2020 - 12/31/2022	Current

Transportation CIP Projects Funded by Transportation Benefit District Bond. Add Transportation CIP projects funded by Transportation Benefit District \$20 VLF bond funded projects to the 6-year CIP (2023-2028) plan as part of the 2023/2024 biennial budget. Transfers of TBD \$20 VLF funds totaling \$1,718,000 and REET funds totaling \$2,690,000 for these projects as presented to the City Council in October 2021 are included in this budget adjustment. Also, included is a transfer of \$1,700,000 from REET (\$1,500,000 excess from 2021 and \$200,000 excess from 2022) to JBLM North Access Project, consistent with the March 2022 presentation to City Council for grant funded projects.

**Transportation Mitigation Fe**es. Life-to-date through December 2021 traffic mitigation fees received total \$103,505. Plan for the use of these moneys is to first to construct a new traffic signal at Avondale and Gravelly Lake Drive to include signal coordination along the Gravelly Lake Drive Corridor. The estimated cost for a new traffic signal in 2020 dollars is roughly \$700,000 and is anticipated to be covered 50% by traffic mitigation funds matched by 50% City funds. The carry forward budget adjustment includes earmarking \$103,505 funds for this purposes.

**Abatement Funds.** Demolition of the former QFC building that is under an abatement order and has been declared unsafe by the City's hearing examiner that will require additional abatement funds unless the property owner moves forward with securing a demolition permit to abate. If the City were to proceed with abatement, the current estimated cost for the demolition including asbestos removal is \$315,000 and would likely be funded with a combination of available abatement funds and a financial contribution from the General Fund. Once completed, a lien would be placed on the property to ensure the owner reimburses the City of the abatement costs.

**Public Art Program.** The Lakewood public art program provides cohesive short and long-term plans for implementing and funding public art. In March 2020, the Public Art Program was presented to the City Council with the intent of starting in 2022. The program included a detailed budget, goals, priorities, guidelines, types of art to be implemented, a framework for selecting artists, and plan to maintain the art. Cities who have implemented a public art program

include a more efficient, cost effective process, increased tourism/visitors, community pride, decreased graffiti, representation of cultural diversity, a strong sense of community engagement, beautification and a more desirable place to live, work and play. At that time, the City Council was supportive and the plan was to consider it for the 2021/2022 biennial budget. However, due to financial constraints at the time, the program was not included in the 2021/2022 biennial budget for consideration and will be reconsidered as part of the 2023/2024 budget process. The projected average annual program costs is \$80,000/year or \$480,000 over six years. Funding source is McGavick Center revenues of \$15,000 annually (does not take into consideration of COVID-19 pandemic) leaving \$60,000 needed from other sources. Program expenditures include personnel, art integration framework plan document, signal & utility box wraps, murals, plinth design, rotating art, purchase of art piece and interactive art piece. The cost to implement Year 1 \$63,500 for the following: \$32,000 for personnel (\$20,000 for contract personnel & \$12,000 for in-house personnel); \$3,500 for art integration framework plan document; \$22,000 for signal and utility box wraps (for 10 and includes design, production and installation); and \$6,000 for a 20x15 foot mural, artist fee and materials.

**Graffiti Removal.** As part of the City's initiative to expand its Adopt-a-Street Program to incorporate a graffiti removal component, the City will be applied for a \$15,000 grant through WCIA's Risk Reduction and Staff Development grants program to purchase a sand blaster to assist in the removal of graffiti. This WCIA program provides financial assistance to members desirous of improving their risk profiles and who have limited funding to accomplish their goals. The City was unable to secure this grant funding, therefore, a request for one-time monies is included in this carry forward budget adjustment.

**Park Signs.** Last year, the City Council appropriated funds to undertake a review of what new park signs should look like based on the outcome from PRAB's recommendation to the City Council earlier in 2021. We will be working to develop a scope of services to facilitate this process, though before moving forward, we will be reviewing this scope with City Council to ensure we are meeting the expectations of what City Council is looking for. We expect to bring this forward for City Council review in the spring.

**Fort Steilacoom Park H-Barn Restoration and Renovation Construction:** The City will apply for Lodging Tax grant funding for annual debt service payments of \$160,000 in support of \$2.0M construction bonds, 20 year life. The grant application will occur in August 2024 for funds availability in 1<sup>st</sup> quarter 2025.

**PWE Grant Applications Submitted.** Below is a list of grant applications submitted and if awarded and accepted, will be incorporated into the budget at a later date.

- 302.0135 Streets: Washington Boulevard and Edgewood Drive (North Fort to Gravelly Lake Drive)
  - o TIB Grant: 2021 Urban Funding for Urban Arterial Program (UAP)
  - o Total project cost \$11,335,000
    - Grant Request \$4,000,000
    - Local Funds Budgeted \$7,335,000
  - o For reconstruction and widening.
- 302.0137 Steilacoom Blvd SW Improvements 87<sup>th</sup> Ave SW to Weller Rd SW
  - o TIB Grant: 2021 Sidewalk Funding for Urban Sidewalk Program (USP)
  - o Total project cost \$5,165,423
    - Grant Request \$442,680
    - Local Funds Budgeted \$4,722,743
  - o For design.
- 302.0072 59<sup>th</sup> Ave SW 100<sup>th</sup> St SW to Bridgeport Way SW
  - TIB Grant: 2021 Sidewalk Funding for Urban Sidewalk Program (USP)
  - Total project cost \$192,190
    - Grant Request \$142,221
    - Local Funds Budgeted \$49,969
  - For design and construction.

## • 2022 City Safety Program Grant:

The City is authorized to include a number of locations in one application. The following four projects were chosen based on previous agreed upon locations with City Council (top 17 projects list).

o 302.0136 100<sup>th</sup> Street SW (Lakeview Ave SW to South Tacoma Way

Total Project cost: \$4,174,000 City Match: \$417,400 (SWM at 10%)

Grant Request: \$3,756,600

Design and construction of new roadway and sidewalks; includes one signal upgrade.

o 302.0074 South Tacoma Way (88th St. S to North City Limit)

Total Project cost: \$3,136,900 City Match: \$313,700 (SWM at 10%)

Grant request: \$2,823,200

Construction of new roadway and sidewalks; includes one signal upgrade.

o 302.0131 Custer Road SW (John Dower Road SW/W to 600' West of Bridgeport Way SW/W)

Total Project cost: \$1,420,000 City Match: \$142,000 (SWM at 10%)

Grant request: \$1,278,000

Design & construction for roadway widening & sidewalks; includes upgrades at signal for turn pockets.

o 302.0078 South Tacoma Way & 92<sup>nd</sup> St SSW Traffic Signal

Total Project cost: \$1,002,000 City Match: \$100,200 (SWM at 10%)

Grant request: \$901,800

Design and construction for signal upgrade.

# PROPOSED BUDGET ADJUSTMENT SUMMARY

# Year 2022:

- Increase beginning fund balance by \$32.29M, resulting in a revised estimate of \$58.93M;
- Increases revenues by \$48.34M, resulting in a revised estimate of \$126.01M;
- Increases expenditures by \$73.03M, resulting in a revised estimate of \$151.22M; and
- Increases ending fund balance by \$7.60M, resulting in a revised estimate of \$33.72M.

The table below provides a breakdown of the proposed budget adjustment (\$ in millions):

	Begini	ning Fund Ba	d Balance Revenue			Expenditure			Ending Fund Balance			
			Proposed			Proposed			Proposed			Proposed
Fund	Current	Proposed	Revised	Current	Proposed	Revised	Current	Proposed	Revised	Current	Proposed	Revised
Group	Budget	Adj	Budget	Budget	Adj	Budget	Budget	Adj	Budget	Budget	Adj	Budget
Total	\$ 26.63	\$ 32.29	\$ 58.93	\$ 77.68	\$ 48.34	\$ 126.01	\$ 78.19	\$ 73.03	\$ 151.22	\$ 26.12	\$ 7.60	\$ 33.72
General	9.83	7.92	17.75	41.09	2.12	43.21	42.30	4.77	47.07	8.62	5.26	13.89
Special Revenue	3.37	3.48	6.85	5.70	18.84	24.54	5.31	23.58	28.89	3.76	(1.25)	2.51
Debt Service	0.99	(0.01)	0.99	2.77	-	2.77	2.51	0.08	2.58	1.26	(0.08)	1.17
Capital Projects	4.69	12.30	16.98	14.97	28.43	43.40	15.20	39.04	54.24	4.45	1.69	6.14
Enterprise	2.83	8.15	10.98	7.62	(3.00)	4.62	7.26	3.94	11.20	3.18	1.21	4.39
Internal Service	4.93	0.45	5.38	5.53	1.95	7.48	5.62	1.62	7.24	4.84	0.78	5.62

#### **GENERAL FUND ENDING FUND BALANCE**

In support of the City's financial integrity, the City Council originally adopted on September 15, 2014, a set of financial policies including fund balance reserves totaling 12% of General/Street O&M Funds operating revenues as follows:

- <u>2% General Fund Contingency Reserves:</u> The purpose of this reserve is to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations which could not have been reasonably anticipated at the time the original budget was prepared.
- <u>5% General Fund Ending Fund Balance Reserves:</u> The purpose of this reserve is to provide financial stability, cash flow for operations and the assurance that the City will be able to respond to revenue shortfalls with fiscal strength.
- <u>5% Strategic Reserves:</u> The purpose of this reserve is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major, unanticipated events.

The proposed budget adjustment includes \$2,000,000 (\$1,000,000 in 2021 + additional \$1,000,000 in 2022) set aside for Economic Development Opportunity Fund. This set aside is shown as a designation of General Fund ending fund as shown below.

With this proposed budget adjustment, 2022 estimated General/Street O&M Funds ending fund balance of \$13.89M equates to 32.0% of General/Street O&M Funds operating revenues. The proposed revised operating revenues & expenditures and ending fund balance reserves is in alignment with the City's adopted financial policies.

The proposed composition of ending fund balance is as follows:

		2022
	2021	Proposed
General Fund Ending Fund Balance	Actual	Revised
2% GF Contigency Reserves	\$ 926,769	\$ 867,836
5% GF Ending Fund Balance Reserves	2,316,923	2,169,589
5% Strategic Reserves	2,316,923	2,169,589
Total 12% GF Reserves	\$ 5,560,616	\$ 5,207,015
Set Aside for Economic Development Opportunity	1,000,000	2,000,000
Unreserves/Designated for 2022-2024 Budget	11,190,039	6,682,518
Total 12% GF Reserves	\$ 12,190,039	\$ 8,682,518
Total GF Ending Fund Balance at Year-End	\$ 17,750,655	\$ 13,889,532

The proposed budget adjustment is summarized as follows:

		2022
General Fund	2021	Proposed
Summary of Sources, Uses & Ending Fund Balance	Actual	Revised
Operating Revenue	\$ 45,345,928	\$ 42,383,878
Operating Expenditures	37,384,996	42,382,081
Operating Income / (Loss)	\$ 7,960,932	\$ 1,797
As % of Operating Expenditures	21.3%	0.0%
Other Financing Sources	712,586	823,384
Other Financing Uses	4,653,665	4,686,297
Beginning Fund Balance	\$ 13,730,802	\$ 17,750,655
Ending Fund Balance	\$ 17,750,655	\$ 13,889,532

#### PROPOSED BUDGET ADJUSTMENT DETAILS

The narrative below provides detailed information on the proposed budget adjustments. A summarized list is included as an attachment to this memo.

## **Fund 001 General**

# **Revenue Adjustments**

• Sales Tax. Increase by \$800,000 for total estimate of \$11,800,000.

Prior years' sales tax revenue is as follows:

2019 Actual = \$11,955,004 2020 Actual = \$11,946,044 2021 Actual = \$14,413,902

• Parks Sales Tax. Increase by \$80,000 for total estimate of \$750,000.

Prior years' parks sales tax revenue is as follows:

2019 Actual = \$663,655 2020 Actual = \$671,080 2021 Actual = \$789,461

Criminal Justice Sales Tax. Increase by \$180,000 for total estimate of \$1,368,900.

Prior years' criminal justice sales tax revenue is as follows:

2019 Actual = \$1,179,058 2020 Actual = \$1,213,087 2021 Actual = \$1,434,092

• **Gambling Tax.** Increase by \$550,000 for total estimate of \$3,550,000.

Prior years' gambling tax revenue is as follows:

2019 Actual = \$3,099,313 2020 Actual = \$1,910,429 2021 Actual = \$3,786,769

• CED Development Services Permits & Fees. Increase by \$57,200 for total estimate of \$1,914,825.

Prior years' development services permits & fees is as follows:

2019 Actual = \$1,749,026 2020 Actual = \$2,252,765 2021 Actual = \$2,066,139

# CW – PERS (Public Employees Retirement System) Implementation, New/Ongoing

Add \$144,706 to implement PERS effective July 1, 2022 as approved by Resolution 2022-02. Upon incorporation in 1996, the City established a PERS replacement plan through ICMA-RC (now Mission Square). In the year since, this has become a factor in the City's ability to recruit from other local cities and public agencies since Lakewood is the only City in Washington not in PERS, other than Tacoma, Seattle and Spokane, which have their own retirement systems. A PERS-eligible position is one that is normally compensated for at least 70 or more hours of work per month for at least 5 months of each year. All eligible positions are required to be in PERS; there is no individual employee choice. Elected or governor-appointed officials are eligible but not required to join. Currently the PERS employee contribution rate of 10.25%. This is an increase from the current PERS replacement plan contribution rate of 7.62%, however the PERS rate is currently projected to drop to 4.92% in 2025. The PERS employee contribution rates have ranged from 1.32% - 11.18% from 1996 – 2022 (the time period since City incorporation), and the average for those years is 6.69%,

# CW - AFCME (American Federation of State, County & Municipal Employees) Implementation, New/Ongoing

Add \$484,363 to implement the AFSCME CBA (collective bargaining agreement). The major provisions of the CBA include:

- 2 year agreement (1/1/2022 12/31/2023).
- 5% wage increase in 2022 and 2023.
- Add Juneteenth holiday.
- Clothing for Maintenance Workers replaced based on wear and tear rather than standard annual issue. Boot allowance added for Rental Housing Safety Inspectors,
- CDL (commercial driver's license) training for up to 3 employees in exchange for 2-year employment commitment.
- Incorporate MOUs related to temporary loss of CDL for medical reasons, and use of electronic monitoring systems.
- Traffic signal hereafter contracted with Pierce County.
- Move from Mission Square (formerly ICMA-RC) defined contribution plan to DRS/PERS (Department of Retirement Systems/Public Employees Retirement System),

# **CM – Communications Strategic Plan, Continuation/1-Time**

Carry forward \$35,000 to hire a consultant firm to collaborate on a strategic community engagement plan. The primary goals include: strategize the expansion of the City's audience; and develop tactics to serve key messages to hard-to-reach demographics. Secondary goals include: Develop "inventory" of audiences, stakeholders, partners, demographics; identify prescribe tactics to engage individual audiences, stakeholders; Identify available channels and prescribe tactics to optimize reach; identify key messages and prescribe tactics to disseminate; develop tactics to reach BIPOC, ESL, low-income, and other hard to reach communities; review current communications and prescribe improvements; plan for measurement of outcomes.

# CM – Communications Camera Equipment, Continuation/1-Time

Carry forward \$8,375 for purchase of new camera equipment in support of the City's communications program. The current camera and camcorder were purchased many years ago and is outdated. DSLR cameras are considered the best digital camera and videography and provides a clearer, more detailed image, giving the photographer more control, and greater creative flexibility, even in low light situations. DSLR cameras have a long battery life, better when it comes to ergonomics, and great for action photos. The budget request includes the cost of the camera(s), memory cards, battery, lenses, microphone, recorder, tripod, chargers, carrying case, communications drone, other miscellaneous accessories, and tax.

# CM - Spring Clean-Up Event Mailing, New/Ongoing

Add \$2,332 to mail out postcards advertising the event to residents in qualified census tracts.

# CD - WSDOT Relocation & Pacific Highway Redevelopment - Continuation/1-Time

Carry forward balance of \$1,007 for Pacific Highway conceptual design and critical pathway development.

# **CD – Build Your Better Marketing Campaign, Continuation/1-Time**

Carry forward \$34,000 for this marketing campaign that began in 2018 with the purpose of increasing favorable perceptions of Lakewood as a great place to live, work, learn, recreate, and do business. The campaign concluded at the end of December 2020. In January 2021 engagement dropped off significantly. Brand awareness campaigns are measured in exposure over time. Therefore, a refresh of the brand assets with continued outreach to Builders and Warriors intensified outreach to Starters, and strengthening our relationship with Long-termers is recommended to build on the momentum we have gained, and to keep Lakewood, WA top of minds for residents, non-residents, businesses, and builders. The original \$141,500 budgeted was and will continue to be used for: \$20,000 refresh video + photo assets; \$2,500 digital ad design, landing pages; \$2,500 print add design, landing pages; \$2,500 brand awareness survey (x2); and \$114,000 digital, print, and radio spend.

# **CD – Economic Development Strategy, Continuation/1-Time**

Carry forward \$18,628 for economic development strategy. The City developed a draft economic development strategy in the fall of 2019, but the adoption of this document was placed on hold due to COVID-19 pandemic. The City is now in the process of updating and finalizing this strategy, which will be used to align City and partner expectations regarding the City's economic development vision and efforts. The final document will be posted to the City's website and should communicate the City's ongoing approach to external audiences (both community members and economic development partners), while also serving as an internal management tool to coordinate efforts across City departments. Scope of work includes baseline information gathering, strategy revisions, and document finalization.

## CD – Tree Preservation Public Participation Plan, Continuation/1-Time

Carry forward \$57,907 for professional services to assist the City in developing a public participation plan for amendments to the City's tree preservation code. The plan consists of a series of activities and actions to both inform and obtain input from the public. Successful public participation has five elements: sets the stage for establishing clear purpose and goals; defines structure and process; establishes commitment amongst stakeholders to the process and provides inclusive and effective representation.

#### CD – City Tree Fund, Continuation / 1-Time

Carry forward the balance of \$56,496 for projects that meet certain program criteria. The City collects money for its City Tree Fund as payment in lieu of onsite tree replacement for removal of trees in excess of retention requirements, and as mitigation for oak trees removed in conjunction with development projects. The City has an obligation to spend the funds received for planting of trees to include oak trees and activities intended to improve Oregon White Oak Woodland habitat as well as improving the health of current or new tree and natural areas citywide. Since inception, the City has received \$118,240 in City Tree Funds and spent \$61,744 as of December 31, 2021.

## CD - Woodworth Industrial Park Community Association Membership Dues, New/Ongoing

Add \$1,260 for the annual maintenance costs of an existing private road for two Tactical Tailor parcels the City purchased. Maintenance costs are part of an underlying maintenance easement which the City agreed to upon purchase.

#### CD – Library Feasibility Study, New/1-Time

Add \$60,000 in project costs funded by City \$30,000 and Library \$30,000). In partnership with the Library, the City is serving as lead in awarding the contract to Berk and Associates with the Library reimbursing the City for half the cost (estimated to be \$60,000 or \$30,000 each. The City, Library and Berk will be meeting in the near future to finalize project scope and cost. The review of pierce county library system interlocal agreement and consulting contracts for library needs is currently scheduled for the April 11, 2022 City Council study session followed by consideration and approval of the resolution at the April 18, 2022 regular meeting.

Background: The City and Pierce County Library System continue discussion about how to address the status of replacing the two existing libraries in Lakewood with new ones as well as the possibility of a Senior Activity Center and/or community center incorporated as part of a new library, which is the reason the City is involved in this project. The Library System is finalizing a high level building assessment and conditions analysis of the Lakewood Main Library. Once completed, they plan to initiate a more detailed engineering evaluation of both the main library building and the Tillicum library site, which the Library System leases. The purpose of these analyses is to determine what options are available to fix existing deficiencies in each facility to include the options and costs of fixing them versus constructing new facilities. This is being done as a follow up to the community feedback they heard in 2018 and 2019 as part of their initial community engagement process. They expect this to occur in the first half of 2022. The City and Library System propose that the Library Board of Trustees and City Council to jointly appoint a Community Committee to facilitate this review process and help forge a path forward in 2022. This would include jointly providing financial resources. The City and Library System met with Berk and Associates who the library system recommends hiring to facilitate this process; the City concurs.

# CD – SSHA<sup>3</sup>P (South Sound Affordability Partners), New/1-Time

Add \$20,000 for the City's contribution to SSHA<sup>3</sup>P operations funding. Lakewood's total contribution for 2021-2023 is \$47,700 (\$7,000 for 2021 / \$20,000 for 2022 and \$20,700 for 2023). The interlocal agreement is entered into by and between the Cities and Towns of Auburn, Edgewood, Fife, Fircrest, Gig Harbor, Lakewood, Milton, Puyallup, Steilacoom, Sumner, Tacoma, and University Place, Pierce County (each municipal corporations and political subdivisions of the State of Washington), and the Puyallup Tribe of Indians. This joint undertaking is known as the South Sound Affordability Partners ("SSHA<sup>3</sup>P)". The common goal amongst the parties tis to ensure the availability of housing that meets the needs of residents and workers at all income levels in Pierce County, including but not limited to families, veterans and seniors and eliminate housing inequities for all races, ethnicities and other vulnerable or marginalized communities and geographic locations in Pierce County.

#### CD – Comprehensive Plan Amendment (Housing Element), New/1-Time

Add \$49,870 for consultant services. In accordance with the GMA (Growth Management Act) and PSRC (Puget Sound Regional Council) 2050 Plan, the City must update its comprehensive plan by 2024. One of the focal points of the update will be new housing policies and objectives to address regional housing needs. The process is expected to occur over 18 months with work product completed by June 2023. The City is proposing to hire BERK Consulting to carry out the work.

#### CD – Associate Planner, Limited Term Position End Date 12/31/2023, New/1-Time

Add \$57,200 for limited term associate planner position with estimated start date of June 1, 2022. The role of this position includes, but is not limited to: support current and long range planning to assure compliance with various regulations, provide customer service at the permit counter, and perform technical review of land use permits, technical review of building permits.

## LG – STOP VAWA (Violence Against Women Act), Grant/1-Time

Add \$30,313 revenue and expenditures in 2022 for FFY 2021 grant award from the US Department of Justice through the Washington State Department of Commerce. These funds are provided for a part-time office assistant position to provide support on STOP activities that will enhance prosecution's response to adult or teen victims of domestic violence. The effective date is January 1, 2022 through December 31, 2022. There is a required match amount of \$10,105 which is provided by in-kind wages of Assistant City Attorney.

# LG – Employee & Volunteer Recognition Even, Continuation/1-Time

Carry forward \$2,500 of fund allocated for programs that did not occur in 2021 due to COVID-19 restrictions. The City was able to safely hold a summer employee recognition event, but opted to delay the 4<sup>th</sup> quarter winter event which traditionally has included a catered breakfast and facility rental to spring 2022. This event is in addition the usual recognition events. Additionally, the City did not hold the annual volunteer recognition event, which also traditionally includes a catered meal and facility rental, as well as supplies and raffle prizes. The additional funds would provide for a greater event in 2022.

# MC – Office of Public Defense Grant, Grant/1-Time

Carry forward \$27,276 grant balance received from Washington State Office of Public Defense. The funds must be used according to the City's grant agreement GRT20018, to make and sustain appreciable demonstrable improvements in public defense as required by state law. The purpose of this grant is for social work services for the public defense team, interpreter services for attorney-client communications, public defense training, investigation services, and expert witnesses.

# MC – Primary Public Defender, New/Ongoing

Add \$36,000 primary public defense services as approved by the City Council in March 2022. The City has contracted with Horwath Law since 2016. Horwath sites increased economic challenges due to the pandemic and increased market pressures from competitors as reasons for the increase in the compensation schedule. However, Municipal court caseloads have declined on average 30% since the start of the pandemic (around 900 cases in 2020 and 2021), while Horwath is still compensated for 1400 cases. The final negotiated pay schedule increase fairly represent both the City's and Howath Law's needs.

# MC – 2021 Court Cost True Up, Continuation/Ongoing

Reduce municipal court contract revenues by \$10,308 for based on 2021 court costs true up. The original budgeted and new revenue estimates are as follows:

	Current	Revised	
Jurisdiction	Estimate	Estimate	Change
University Place	\$ 0	(\$13,500)	(\$13,500)
Steilacoom	\$106,090	\$ 99,062	(\$ 7,028)
DuPont	\$ 90,177	\$100,397	\$10,220
Total	\$196,267	\$185,959	(\$10,308)

#### PK – Street Ends, Continuation & New/1-Time

Carry forward \$20,000 and add new allocation of \$30,000 funded by General Fund. The City has had discussions regarding street end issues and potential policies since incorporation. The 2020 Legacy Plan update addressed protecting public spaces including open space, water access, and natural areas for future generations. Street ends were discussed at this time and street end updates were added to the 2022 work plan. The City will provide an updated to include current site assessment, schematic design and cost estimates for improvements to provide information for future discussion and consideration. This budget adjustment results in a life-to-date through 2022 cost estimate of \$50,000 funded by General Fund.

# PK - CHOICE Grant, Grant/1-Time

Carry forward program expenditures of \$11,883 funded by grant revenue from the Washington State Health Care Authority (HCA) CHOICE. The City has been the fiscal agent for the Lakewood's CHOICE program since July 1, 2019. It is a behavioral health initiative that serves parents and youth directly with various programs and curricula in partnership with the school district and local nonprofit organizations. This initiative does high impact work and is a great partner in Lakewood. The contract ends 6/30/2023. Most of the contract pays for the two CHOICE contractors who perform the work, and 8% is set aside to cover a portion of the administrative costs as it relates to the Human Services Coordinator position but does not cover other administrative costs such as finance and accounting.

#### PK - No Child Left Inside Grant, Grant/1-Time

Carry forward recreation program expenditures of \$17,350 funded by RCO (Recreation and Conservation Office) grant revenue. The required 25% local grant match will be funded by the existing 2022 recreation budget. The Washington State Legislature created the No Child Left inside grant program to provide underserved youth with quality opportunities to experience the natural world. The City received this grant to develop an outdoor recreation and education program to serve Lakewood Youth. The program will develop monthly special events that are low to no cost and provide access and equity to our community. The events will include orienteering, geocaching, fishing, and non-motorized water sports, environmental education, bird watching, camping and survival skills, nature, photography, art, and gardening. Program planning began in 2021 with program implementation occurring in 2022. This grant funds programs for day-long special outdoor adventures and events to Lakewood Youth, focused on opportunities to improve their overall exposure and understanding of nature. Events are for youth ages 8 – 16, located at various parks around Lakewood, focusing on low-income and underserved areas in our community.

## PD – South Sound 911 Grant for Background Checks, Grant/1-Time

With the January renewal of contract, add \$30,000 in revenue and expenditures for wages and benefits of background searches for new 911 operators. These funds support the collection of background data for applicants of the 911 operator system. The end date for this grant is 12/31/2021. Reimburses \$85 per hour worked, no match, with the difference budgeted in the City of Lakewood's police department budget.

# PK – SEEK (Summer Experiences & Enrichment for Kids) Grant, New/1-Time

Add \$145,000 in expenditures funded by an indirect state. There is a \$5,000 required City match which will be from personnel costs already budgeted. Grant expenditures include: salaries, wages and temporary help \$62,000; arts, crafts and sports equipment supplies \$11,000; bus rentals, instructors, entertainment, entry fees and janitorial services \$47,000; and daily lunch and snacks \$25,000. The purpose of the SEEK Fund is to increase access to quality, outdoor summer programming for youth and communities who have historically been underserved and who have been most impacted by the COVID-19 pandemic. AWC, WRPA, and OSPI noted that they were impressed with the City's proposed programs and look forward to seeing the impact on our community this summer, which will be an 8 week full day summer camp planned to serve 40 kids each week.

# PK – Fort Steilacoom Park Historic Patient Cemetery Grant, New & Grant/1-Time

Add \$50,000 in expenditures funded by state grant of \$20,000 and General Fund contribution of \$30,000. The City of Lakewood applied for funding from the Washington Trust for Historic Preservation to replace approximately 2,300 linear feet of wooden fencing in/around the cemetery. The fence is 20 years old and deteriorating and should be removed. This fence is not historic to the site and needs to be replaced. The new wooden fence will be located in the same location, except we will go around the outside of the private hedge to protect it for historic purposes and from future negative impacts.

#### PK – Sponsorships for City Programs and Events, New/1-Time

Add \$43,145 in expenditures funded by various sponsorships: Amazon \$10,000; Virginia Mason/Franciscan \$17,500; Twin Star Credit Union \$6,000; Lakewood Community Foundation \$4,645; and WSECU (Washington State Employees Credit Union) \$5,000. The City has received a number of sponsorships from various businesses in the city to support recreation programs and events. The additional funds will allow expansion of city events and activities to include additional features, elements, entertainment and/or to offset logistic costs associated with increased participation as follows: Special event professional services (REEL Life Film Festival, Youth Summit, MLK Event, Truck & Tractor Day) \$12,645; SummerFest \$19,500; and Farmers Market 11,000).

**PK – Convert Maintenance Assistance to Maintenance Workers & Increase from 0.75 FTE to 1.0 FTE, New/Ongoing** Convert two Maintenance Assistance (0.75 FTE each) to Maintenance Workers (1.0 FTE each), funded by reduction in current temporary help line item budgets for net \$0 impact.

# PK - Increase Maintenance Worker from 0.50FTE to 1.0 FTE, New/Ongoing

Convert two Maintenance Assistance (0.75 FTE each) to Maintenance Workers (1.0 FTE each), funded by reduction in current temporary help line item budgets for net \$0 impact.

## PD – Emergency Management Performance Grant - COVID ARPA, Grant/1-Time

Add \$8,665 in carry forward revenue and expenditures for wages and benefits of Assistant Emergency Management Performance Coordinator position. These funds support the collection of data and ongoing communications of community lifelines related to the response to COVID. The grant program period is 6/1/2021 through 8/31/2022. The total match amount of \$39,727 is budgeted in the City of Lakewood's police department budget in addition to West Pierce Fire and Rescue.

## PD – Tacoma Narcotics Enforcement Team Puyallup (TNET) – Grant/1-Time

Add \$7,593 revenue for carry forward of grant awarded for \$15,906 from the Department of Justice through the Department of Commerce and the City of Puyallup. These funds pay a portion of a dedicated Lakewood Officer to TNET. This grant reimburses for regular time and benefits. The grant period is from 7/1/2021 through 6/30/2022.

# PD - Pierce County Sex Offender Residency Verification, Grant/1-Time

Add \$7,463 in revenue carry forward for contract available for draw down. The contract runs from 7/1/2021 – 6/30/2022. The purpose of this contract is to aid in the verification of all registered sex offenders' places of residence for level I offenders every twelve months, level II offenders every six months, and level III offenders every three months in Pierce County.

# PD - Washington State Criminal Justice Training Center Basic Law Enforcement Academy (BLEA), New/1-Time

Add \$24,000 for a total budget of \$36,000 (ongoing \$12,000 + \$24,000 1-time). BLEA is Washington's mandated training academy for all city and county entry-level peace officers in the state. Through a centralized training model, Washington ensures all officers are equipped with the same base-level understanding of their responsibility to the communities they serve, standards to uphold, and education for effective community-oriented policing. Prior to each legislative session, the Washington State Criminal Justice Training Commission (WSCJTC) reviews its budget allocation for basic training. During the review for the upcoming 2022 session, it was determined their training costs would not be covered by current funding due to cost increases in the following areas: training facility rental fees; hotel rates; and single occupancy due to COVID-19 restrictions. These additional expenses increase the overall cost-share for the BLEA. The Legislature has continued the mandated 25%, plus ammunition cost share for BLEA. Agencies are billed post the first day of class and payment is expected prior to graduation per RCW 43.101.200. The \$36,000 budget provides for approximately eight participants at approximately \$4,500 each.

# PD – Teamsters Collective Bargaining Agreement Implementation, New/Ongoing

Add \$9,963 to implement the Teamsters Collective Bargaining Agreement (CBA) in 2022. Teamsters Local #117 represents two Community Service Officers in the Police Department. The City Council authorized the City Manager to execute the CBA negotiated between the City of Lakewood and Teamsters Local #117 for the period January 1, 2022 through December 31, 2025.

The major economic provisions of the CBA are:

- 4-year term January 1, 2022 December 31, 2025;
- Salary range increase of 3% per year effective January 1, 2022;
- 1% merit increase on anniversary date paid prospectively for those not at range max; lump sum merit payment of 0.5% for those at range max; and
- Medical waiver increase from \$250 to \$300/month consistent with AFSCME.

## PD – WCIA Grant for Virtual Reality Based Police Officer Training Simulator, Grant/1-Time

Add \$25,000 for WCIA (Washington Cities Insurance Authority) grant portion of the Virtual Reality Based Police Officer Training Simulator. Total project cost is \$65,000 of which \$40,000 is proposed to be funded by eligible seizure funds (Felony Seizure \$20,000 & Federal Seizure \$20,000). The Virtual Reality Training System is a self-contained system that allows officers to train on use of force, de-escalation, and crisis intervention by using a variety of scenarios that solicits real life responses. This system will help with decision making and tactics to provide training on the most appropriate response for the most common situations our police officers deal with. This would theoretically reduce negative outcomes thereby reducing our risk and liability exposure. Having this system will also allow us to demonstrate to various community groups the types of split-second decisions our officers have to make. This new system will replace out old interactive video system that is malfunctioning and can't be fixed because the company no longer in business.

#### **Internal Service Charges:**

See internal services funds for additional information.

# Fleet & Equipment

- \$779,431 CW Restore 2022 Replacement Reserves, New/Ongoing
- \$15,000 PK Graffiti Removal Equipment & Initial Supplies, New/1-Time
- \$65,000 PD Vehicle for New Lieutenant, Continuation/1-Time
- \$18,00 PD Public Address (PA) Microphones, Continuation/1-Time
- \$17,250 PD Vehicle Additional Costs for COBAN ICV Camera, New/1-Time

# **Property Management**

- \$30,000 PD Police Station Fuel System Modernization, New/1-Time
- \$30,000 CM City Hall Space Reconfiguration Study, New/1-Time
- \$38,142 PK Fort Steilacoom Park Caretaker House Repairs, Continuation/1-Time

#### Information Technology

- \$5,078 CM Website Redesign/Update, Continuation/1-Time
- \$26,286 CW Server Hardware Upgrade, Continuation/1-Time
- \$60,286 CW Annual Computer Replacement, Continuation/1-Time
- \$20,588 CW City Council Laptops, Continuation/1-Time
- \$89,181 CW Document Management System, Continuation/1-Time
- \$90,246 CW Co-Location & Disaster Recovery, Continuation/1-Time
- \$43,806 CW Microsoft Exchange Server & Licenses, Continuation/1-Time
- \$48,000 CD PALS/CED+ Amazon Web Services for Permitting System, New/Ongoing
- \$5,696 CW Smart Phones & Plan Increase Due to Remote Work, New/Ongoing
- \$17,522 CW Purchase of 2 New Copiers, New/1-Time
- \$4,381 CW Computer Software, Continuation/1-Time
- \$4,381 CW Computer Hardware, Continuation/1-Time

# Risk Management

• \$97,654 WCIA Assessment Increase, New/Ongoing

## Transfers to Property Abatement, New/1-Time

See Property Abatement Fund for additional information.

• \$500,000 Karwan Village Abatement

# Transfers to Parks CIP, New/1-Time

See Parks CIP Fund for additional information.

- \$50,000 to 301.0019 Edgewater Dock
- \$25,000 to 301,0037 Seelev Lake
- \$150,000 to 301.0043 Fort Steilacoom Park H-Barn Complex Restoration & Renovation
- \$50,000 to 301.0044 Wards Lake Structure Removal
- \$15,000 to 301.0045 Colonial Plaza Up Lighting & Garry Oaks

# Transfers to Transportation CIP, New/1-Time

See Transportation CIP Fund for additional information.

- \$150,000 to 302.0004 Minor Capital & Major Maintenance
- \$65,000 to 302.0096 Union Avenue, Berkley to Thorne Lane (Design)
- \$65,000 to 302.0116 Custer Road from Bridgeport Way to 75<sup>th</sup> St (Design)
- \$75,000 to 302.0131 Overlay & Sidewalk Fill-In: Custer Rd John Dower to 500' W of Bridgeport Way (Design)
- \$252,860 to 302.0135 JBLM North Access (Construction)
- \$100,000 to 302.0136 100<sup>th</sup> Lakewood Drive to South Tacoma Way, Inclusive of 40<sup>th</sup> (Design)
- \$79,000 to 302.0156 Angle Lane/Elwood Sidewalks and Pedestrian Pathway

## **General/Street Fund Subsidy**

See Street O&M Fund for additional information.

- (\$23,781) Continuation/Ongoing
- \$55,740 New/Ongoing
- \$51,981 Continuation/1-Time
- \$56,646 New/1-Time

# Fund 101 Streets O&M

#### Non-Motorized Plan Update, Continuation & New/1-Time

Carry forward \$20,139 and add an additional \$55,000 to update the non-motorized plan as the City was not successful in obtaining a grant to undertake this work. As part of the 2019/2020 biennial budget, in support of the City Council goal of Dependable Infrastructure (increase connectivity and accessibility), the City Council allocated \$50,000 to update the current non-motorized transportation plan that was last updated in 2009. The updates needed include relevant policy updates and capital improvement plan. Initial work was planned for 2020 but due to COVID-19, the hiring of interns to perform the work was delayed. In late fall, the City utilized City inspection forces to obtain the field data on City sidewalks and curb ramps (important factors in the update process) as they had availability. During this work, it was discovered that there was more work than expected on the GIS side due to the level of effort originally conducted in 2009. The additional funding requests will allow for the expansion of work to include more engagement with special interest groups and the general public. The plan is anticipated to be completed in 2022 provided additional funds are approved.

**PK – Convert Maintenance Assistance to Maintenance Workers & Increase from 0.75 FTE to 1.0 FTE, New/Ongoing** Convert two Maintenance Assistance (0.75 FTE each) to Maintenance Workers (1.0 FTE each), funded by reduction in current temporary help line item budgets for net \$0 impact.

## PK – Increase Maintenance Worker from 0.50FTE to 1.0 FTE, New/Ongoing

Convert two Maintenance Assistance (0.75 FTE each) to Maintenance Workers (1.0 FTE each), funded by reduction in current temporary help line item budgets for net \$0 impact.

# **Internal Service Charges:**

See internal services funds for additional information.

#### Fleet & Equipment

\$45,002 CW – Restore 2022 Replacement Reserves, New/Ongoing

# Information Technology

- \$2,468 CW Server Hardware Upgrade, Continuation/1-Time
- \$5,660 CW Annual Computer Replacement, Continuation/1-Time
- \$1,933 CW City Council Laptops, Continuation/1-Time
- \$8,374 CW Document Management System, Continuation/1-Time
- \$8,472 CW Co-Location & Disaster Recovery, Continuation/1-Time
- \$4,113 CW Microsoft Exchange Server & Licenses, Continuation/1-Time
- \$535 CW Smart Phones & Plan Increase Due to Remote Work, New/Ongoing
- \$1,646 CW Purchase of 2 New Copiers, New/1-Time
- \$411 CW Computer Software, Continuation/1-Time
- \$411 CW Computer Hardware, Continuation/1-Time

#### Risk Management

\$10,203 WCIA Assessment Increase, New/Ongoing

# **Fund 102 Transportation Benefit District**

# Transfer to Transportation Capital Improvement Projects, New/1-Time

Add \$1,718,000 transfer for the seven new projects eligible to be funded by the Transportation Benefit District \$20 Vehicle License Fee as presented to the City Council In October 2021 as part of the Transportation CIP Funding Strategy discussion and authorized in Ordinance 767 as follows:

- 302.0142/0153/0162 Ardmore/Whitman/93<sup>rd</sup> St
  - o Allocate \$348,000 scheduled for 2022 + \$1,006,000 earmark funds in 2022 for 2023 construction
- 302.0083 Hipkins Road SW from Steilacoom Boulevard to 104<sup>th</sup> St SW
  - o Allocate \$364,000 scheduled for 2022

Sources & Uses						
Proposed TBD Funded Projects						
City Funded Projects (in priority order)	2022	2023	2024	2025	2026	Total
TBD \$20 Vehicle License Fee						
(year-end estimate rounded to nearest \$1,000)	\$1,718,000	\$ -	\$ -	\$ -	\$ -	\$ 1,718,000
Real Estate Excise Tax						
(year-end estimate rounded to nearest \$1,000)	2,690,000	-	-	-	-	2,690,000
Real Estate Excise Tax						
(Increase revenue estimates to \$2,000,000 per year)	-	242,000	242,000	-	-	484,000
Surface Water Management (estimated 10% of project cost)	71,000	640,000	155,000	611,000	356,000	1,833,000
General Obligation Bonds	-	2,000,000	9,600,000	-	-	11,600,000
Total Sources	4,479,000	2,882,000	9,997,000	611,000	356,000	18,325,000
302.0076						
Nyanza Rd SW	-	-	450,000	4,000,000	-	4,450,000
Design	-	-	450,000	-	-	450,000
Construction	-	-	-	4,000,000	-	4,000,000
302.0075						
Mt Tacoma Dr SW (Interlaaken to Whitman Ave SW)	-	-	-	395,000	3,555,000	3,950,000
Design	-	-	-	395,000	-	395,000
Construction	-	-	-	-	3,555,000	3,555,000
302.0142/0153/0162						
Ardmore/Whitman/93rd St	348,000	3,027,000	-			3,375,000
Design	348,000		-			348,000
Construction	-	3,027,000	-	-	-	3,027,000
302.0083						
Hipkins Rd SW from Steilacoom Blvd to 104th St SW	364,000	3,276,000	-			3,640,000
Design	364,000		-			364,000
Construction	-	3,276,000	-	-	-	3,276,000
302.0159						
Idlewild Rd SW: Idlewild School to 112th St SW	-	52,000	468,000			520,000
Design	-	52,000	-			52,000
Construction	-		468,000			468,000
302.0160						
112th St SW: Idlewild Rd SW to Interlaaken Dr SW	-	49,000	441,000	-	-	490,000
Design	-	49,000	-			49,000
Construction	-	-	441,000	-	-	441,000
302.0158						
Interlaaken from 112th St to WA Blvd	-	_	190,000	1,710,000	-	1,900,000
Design	-		190,000			190,000
Construction	-	-	-	1,710,000	-	1,710,000
Total Uses	\$ 712,000	\$ 6,404,000	\$1,549,000	\$6,105,000	\$3,555,000	\$ 18,325,000

#### **Fund 104 Hotel-Motel Lodging Tax**

#### Prior Year's LTAC Grant Awards for City Capital Projects, Continuation/1-Time

• Add \$72,893 to transfer prior year lodging tax revenues in accordance with LTAC grant award for capital purposes for Parks CIP 301.0006 Gateways (at Berkley & Union and Woodbrook Business Park).

## 2022 LTAC Grant Allocation, New/1-Time

Eliminate \$800,000 estimated grant awards and replace with actual 2022 grant awards totaling \$800,000 as follows:

- \$101,850 for Clover Park Technical College McGavick Center Debt Service
- \$15,000 for Asian Pacific Cultural Center
- \$15,000 for Historic Fort Steilacoom Association
- \$85,000 for Friends of Lakewold/Lakewold Gardens
- \$100,000 for Lakewood Chamber of Commerce Tourism
- \$25,000 for Lakewood Chamber of Commerce Night of Lights
- \$35,000 for Lakewood Historical Society
- \$25,000 for Lakewood Playhouse
- \$100,000 for Travel Tacoma + Mt. Rainier Sports
- \$20,500 for Lakewood Arts Festival Association
- \$20,550 for Lakewood Sister Cities Association Gimhae Delegation
- \$5,500 for Lakewood Sister Cities International Festival
- \$50,000 for City of Lakewood Imaging Promotions
- \$35,000 for City of Lakewood Farmers Market
- \$80,000 for City of Lakewood SummerFEST
- \$20,000 for City of Lakewood Summer Concert Series
- \$30,000 for City of Lakewood Love Lakewood Festival Series, First Saturdays
- \$17,100 for City of Lakewood Film Festival, REEL Life 96

# Fund 105 Property Abatement/Rental Housing Safety Program /1406 Affordable Housing

## **Property Abatement, Continuation/1-Time**

Carry forward \$418,710 in expenditures funded by program balance. The Property Abatement portion of this fund accounts for projects that the City has identified and processed through the abatement program. All revenue and the rightful recovery of those project expenses, along with all revenues from fees, fines, and interest, and other rightful recoveries from those projects are deposited into the program for the purpose of funding additional abatement projects.

## **Property Abatement, New/1-Time**

Add \$500,000 in expenditures funded by General Fund for Karwan Village abatement. The property is a commercial parcel on which the Karwan Mobile Home Park sits. The building is dilapidated and considered a nuisance and dangerous pursuant to RCW 35.80, Lakewood Municipal Code (LMC) 15.05. All nuisance conditions scheduled to be addressed are considered nuisances pursuant to RCW 7.48 and LMC 8.16. The City of Lakewood has been issued a Warrant of Abatement (No. 21-2-04198-3, dated June 11, 2021) through Pierce County Superior Court. The Warrant of Abatement provides the City, and its contractor(s) access to the property to address all dangerous and nuisance conditions identified on the property.

# Rental Housing Safety Program, Continuation/1-Time

Carry forward \$57,164 in internal service charge expenditures for RHSP database and software enhancement funded by General Fund project balance and additional revenues anticipated of \$7,610. On August 1, 2016, the Lakewood City Council approved Ordinance No. 644 creating a Rental Housing Safety Program (RHSP). The program requires all residential rental properties (apartments, single family homes, duplexes, etc.) within Lakewood city limits to be registered. The program is designed to ensure that all rental housing units comply with specific life and safety standards and are providing a safe place for tenants to live. As of October 4, 2017, all rental properties owners will be required to register their property with the City every year and have the property inspected once every five years.

# 1406 Affordable Housing, Continuation/1-Time

Carry forward \$181,358 ending fund balance.

On March 2, 2020, the City Council approved Ordinance 731 relating to local sales and use tax, authorizing the maximum capacity of the tax authorized under the provisions of Substitute House Bill 1406 for affordable and supporting housing. The revenue to the City is a credit of the state's sales tax. With adoption of this ordinance, the City is able to impose the rate of 0.0073%. According to the Department of Revenue (DOR), the maximum amount the City may receive is \$98K per state fiscal year for twenty years totaling an estimated \$1.95M. The City notified DOR on March 13, 2020 and DOR began imposing the tax effective May 1, 2020. The City received its first full distribution amount in July 2020 with some funds trickling through in May and June due to early returns filed.

The direction from the Lakewood City Council is to use the funds in conjunction with the City's CDBG Major Home Repair Program, CDBG Major Home Repair and Sewer Loan Program, and HOME Housing Rehabilitation Loan Program given that there is a high demand for home repair and rehabilitation loans in the City.

The City is presently working with several homeowners to assist with repairs not eligible under the City's CDBG housing program. Examples of repair applications to-date: decks and landings; a detached garage; and fencing. As of quarter end, loans have not been approved. Once the loans are authorized, work is scheduled for completion in the first quarter of 2022. The CED housing webpage has been updated and simplified. The webpage refers to "housing repairs," rather listing out separate 1406 Housing or CDBG Housing Repair Programs. Persons interested in making application are directed to a staff person via the webpage. Based on the applicant's specific needs, and income levels, that staff person places them into the appropriate housing repair program.

# **Fund 106 Public Art**

# Colonial Plaza Art, Continuation & New/1-Time

Carry forward \$117,598 for the Colonial Plaza art funded by project balance.

The budget adjustment results in an estimated cost through 2022 of \$150,000 funded by:

\$127,500 Public Art Fund \$22,500 General Fund \$150,000 Total Sources

## **Public Art Program, New/1-Time**

Earmark remaining fund balance of \$2,626 for Major Public Art program with project to be determined.

#### **Fund 180 Narcotics Seizure Fund**

The purpose of this fund is to track assets seized as a result of involvement with the illegal sale, possession, or distribution of drugs or controlled substances, and for the purchase of controlled substances or drugs by law enforcement officers or agents, as well as other expenses to enhance and improve law enforcement activities having a close and demonstrable relationship to enforce enforcement of controlled substances. Funds may not be used to supplant existing funding sources.

## Narcotics Seizure Contribution for 50% of New SRT Vehicle, Continuation/1-Time

Carry forward \$120,000 for 50% contribution towards a new SRT vehicle. The 2021 original adopted budget included \$120,000 to provide for half of the cost of the new SRT vehicle. The other half is funded by federal seizures

# Narcotic Seizure Balance Available for Eligible Expenditures, New/1-Time

Add \$72,000 in expenditures for eligible uses.

## **Fund 181 Felony Seizure**

The purpose of this fund is for tracking assets seized under RCW 10.105.101 and the related expenditures. The state statute authorizes the seizure of assets that have been or was actually employed as an instrumentality in the commission or in the aiding or abetting in the commission of any felony, or which was furnished or was intended to be furnished by any person in the commission of, as a result of, or as a compensation for the commission of, any felony, or which was acquired in whole or in part with the proceeds traceable to the commission of a felony. Funds shall be used exclusively by the City in the expansion and improvement of law enforcement activity; however may not be used to supplant existing funding sources.

## Contribution to Police Station Firearms Range Simulator Program, New/1-Time

Add \$20,000 for Virtual Reality Based Police Officer Training Simulator. Total project cost is \$65,000 of which \$25,000 is funded via WCIA (Washington Cities Insurance Authority) grant and \$40,000 is proposed to be funded by eligible seizure funds (Felony Seizure \$20,000 & Federal Seizure \$20,000). The Virtual Reality Training System is a self-contained system that allows officers to train on use of force, de-escalation, and crisis intervention by using a variety of scenarios that solicits real life responses. This system will help with decision making and tactics to provide training on the most appropriate response for the most common situations our police officers deal with. This would theoretically reduce negative outcomes thereby reducing our risk and liability exposure. Having this system will also allow us to demonstrate to various community groups the types of split-second decisions our officers have to make. This new system will replace out old interactive video system that is malfunctioning and can't be fixed because the company no longer in business.

# Felony Seizure Balance Available for Eligible Expenditures, New/1-Time

Add \$16,198 in expenditures for eligible felony seizure related activity.

## **Fund 182 Federal Seizure**

The Federal Equity Sharing Guidelines lists the following (funds shall be used to increase or supplement and not be used to replace or supplant):

<u>Permissible Uses</u>: law enforcement investigations; law enforcement training, law enforcement and detention facilities; law enforcement equipment; law enforcement travel and transportation; law enforcement awards and memorials; drug and gang education awareness programs; matching fund for grants; pro rata funding of the law enforcement agency's percentage of costs associated with supporting multi-agency items or facilities; asset accounting and tracking of expenditures of federally shared funds; language assistance services in connection with law enforcement activity; transfers of cash to other law enforcement agencies; support of community-based programs (cash transfers to community-based programs are not permitted); and windfall situations to provide additional support to community –based programs.

Impermissible Uses: Salaries and benefits of permanent law enforcement personnel, except in limited circumstances (i.e. express statutory authorization, overtime of officers and investigators, new positions and temporary or not-to-exceed one year appointments and salary of an officer hired to replace an officer assigned to a task force, specialized programs that generally to not involve traditional law enforcement functions); use of forfeited property by non-law enforcement personnel; payment of education-related costs; uses contrary to the laws of the state or local jurisdiction; non-official government use of shared assets; purchase of food and beverage (except for conference and meals during local operations); extravagant expenditures extravagant expenditures or wasteful expenditures and entertainment; cash on hand, secondary accounts, and stored value cards (such as prepaid credit cards); transfers to other law enforcement agencies; purchase of items for other law enforcement agencies; costs related to lawsuits; loans; and money laundering operations.

# Federal Seizure Contribution to Police Station Firearms Range Simulator Program, New/1-Time

Add \$20,000 for Virtual Reality Based Police Officer Training Simulator. Total project cost is \$65,000 of which \$25,000 is funded via WCIA (Washington Cities Insurance Authority) grant and \$40,000 is proposed to be funded by eligible seizure funds (Felony Seizure \$20,000 & Federal Seizure \$20,000). The Virtual Reality Training System is a self-contained system that allows officers to train on use of force, de-escalation, and crisis intervention by using a variety of scenarios that solicits real life responses. This system will help with decision making and tactics to provide training on the most appropriate response for the most common situations our police officers deal with. This would theoretically reduce negative outcomes thereby reducing our risk and liability exposure. Having this system will also allow us to demonstrate to various community groups the types of split-second decisions our officers have to make. This new system will replace out old interactive video system that is malfunctioning and can't be fixed because the company no longer in business.

#### Federal Seizure Contribution for 50% of New SRT Vehicle, Continuation/1-Time

Carry forward remaining \$101,499 for 50% contribution towards a new SRT vehicle. The 2021 original adopted budget included \$120,000 to provide for half of the cost of the new SRT vehicle. The other half is funded by felony seizures.

## Federal Seizure, New/1-Time

Add \$22,006 in expenditures for eligible federal seizure related activity.

# Fund 190 Community Development Block Grant (CDBG) Fund

Fund 190 CDBG is predominantly comprised of U.S. Department of Housing and Urban Development funds for Community Development Block Grant Entitlements (CDBG), HOME program funding through the Lakewood and Tacoma HOME Consortium and Section 108 Loan Guarantees. There is also a grant from the Nisqually Tribe for minor home repairs and West Pierce Fire & Rescue for emergency assistance for displaced residents.

Through the planning and citizen participation process CDBG and HOME spending priorities are set on an annual basis, to be broken out into funding projects for physical improvements, public service (not to exceed 15%), housing, economic development, and administration (not to exceed 20%).

#### 2021 CDBG Funds – Total \$739,895 – Grant/1-Time

- \$264,107 for 2021 CDBG Housing Program Major
- \$86,913 for 2021 CDBG Housing Programs Administration
- 15,000 for 2021 CDBG Housing Programs Administration of HOME
- \$50,000 for 2021 CDBG Public Service Counsel Foreclose
- \$295,167 for 2021 CDBG Physical Improvements Phillips Road
- \$28,708 for 2021 CDBG Housing Emergency Assistance Displaced Residents (EADR)

# 2021 HOME Funding Recommendations - Total \$320,892 - Grant/1-Time

- \$190,739 for 2021 HOME Affordable Housing LASA
- \$98,818 for 2021 HOME Affordable Housing
- \$\$31,335 for 2021 HOME Administration

# From City of Tacoma - City of Lakewood Balances - Total \$816,784 - Grant/1-Time

- \$409,261 for 2019 HOME Affordable Housing LASA
- \$162,914 for 2020 HOME Affordable Housing
- \$253 for 2020 HOME Down Payment Assistance
- \$194,356 for 2019 HOME Housing Rehabilitation
- \$50,000 for 2020 HOME Housing Rehabilitation

## Other Prior Years Balances – Total \$468,814 – Grant/1-Time

- \$42,764 for 2020 Housing Programs Emergency Assistance Displaced Residents (EADR)
- \$416,779 for 2020 Major Home & Sewer Repair
- \$9,271 for 2020 Housing Program Administration of HOME

# CDBG CARES (Coronavirus Aid, Relief, and Economic Security Act) - CV2 (Round 2) Grant/1-Time

Carry forward of \$173,000 for LASA program through the Washington State Department of Commerce.

# CDBG CARES (Coronavirus Aid, Relief, and Economic Security Act) - CV3 (Round 3), Grant/1-Time

Carry forward \$173,202 for CDBG CARES Act funding for the purpose of providing emergency mortgage assistance to private mortgage holders.

# CDBG - Restricted Funds, Grant/1-Time

Earmark \$1,513,495 restricted funds for future loan programs. The required accounting does not recognize revenues or expenditures since these are revolving funds.

## **Fund 191 Neighborhood Stabilization Program**

## NSP1 (Neighborhood Stabilization Program 1), Continuation/1-Time

Carry forward \$240,528 funded by project balance. The program provides funding to purchase and redevelop low income, foreclosed and abandoned residential properties and/or structures. Revolving funds are used to pay for program costs. In January 2020, CED met with the Washington State Department of Commerce to close out NSP1 funds. Upon formal written notification of the close-out, if the City has any remaining NSP1 funds after five years of close out date, the City reprogram unspent funds with no restrictions, meaning the City may use the funds for example, for abatements, set up a housing loan program similar to CDBG/HOME but without all of the federal requirements or even put it back to the General Fund.

# NSP3 (Neighborhood Stabilization Program 3), Continuation/1-Time

Carry forward \$14,148 funded by project balance.

## **Fund 192 South Sound Military Communities Partnership**

#### SSMCP Operations, Continuation/Ongoing

Carry forward \$17,299 remaining fund balance for operations. The savings is primarily in personnel costs.

# SSMCP Amazon Donation, New/1-Time

Add \$15,000 in project expenditures funded by donation from Amazon. Funds will be used to support SSMCP initiatives and the events where the analysis and final reports are shared with community partners.

# Office of Economic Adjustment – Growth Management, Grant/1-Time

Add \$139,907 in revenue and expenditures in carry forward received from the Department of Defense for the Growth Management grant project at Joint Base Lewis McChord. The grant period is from January 1, 2021 through April 1, 2022. The grant requires an in-kind match of \$71,500. This match is comprised of \$70,550 in SSMCP personnel costs and \$950 in local mileage. The grant duration is for 15 months.

#### North Clear Zone, New/1-Time

Add \$1,400,000 for North Clear Zone (NCZ) Acquisition funded by Department of Commerce via state legislative ask. Funds will be used to purchase select properties adjacent to Joint Base Lewis McChord (JBLM). The ultimate objective of this project is to remove and relocate all businesses within the NCZ and protect JBLM from urban encroachment. The NCZ area of land is immediately north of and centered on the runway at McChord Air Force Base (part of JBLM). It is a potential danger to military personnel and surrounding civilian population by continuing to operate businesses so closely to an active runway. The estimated cost of acquiring and relocating all the properties in the NCZ is \$80.6M. In 2019, a cooperative agreement between the City of Lakewood and Army Environmental Command (AEC) prompted a planned federal capital outlay of up to \$64M over 5 decades, so long as there is a 20% local match (\$16M). The requested \$1.4M will go towards the required 20% match for the purchase and relocation of the Windmill Warehouse Park. To date, the SSMCP has received a total of \$1.25M from the state through the LCP, roughly \$500K from the City of Lakewood and \$530K from Pierce County to leverage \$3.7M through Air Force and \$1.5M through REPI Grant Program. Note – the \$1.4M includes the state admin fee (amount to be determined, up to 3% or \$50,000).

# North Clear Zone Property Purchase - Tactical Tailor Building Acquisition, Continuation & New, 1-Time

Carry forward \$6,857,222 and add new \$506,282 General Fund interfund loan for the North Clear Zone Property Purchase (Tactical Tailor Building) funded by:

\$3,600,000 Department of Defense USAF

\$1,469,089 Department of Defense REPI

\$768,133 WA State Department of Commerce

\$490,000 WA State Department of Commerce (State Capital Budget)

\$530,000 Pierce County

\$506,282 General Fund Interfund Loan (Source for Payback is Tactical Tailor Lease Revenue) - New

\$7,363,504 Total Sources

# North Clear Zone Property Purchase - Tactical Tailor - Due Diligence & Legal Fees, Continuation & New, 1-Time

Carry forward \$30,911 for due diligence and legal fees funded by Department of Defense REPI and additional fees of \$87,520 funded by General Fund interfund loan for total due diligence and legal fees cost of \$118,431.

## **Fund 195 Public Safety Grants**

# Washington Traffic Safety Commission – Impaired Driving Emphasis, Grant/1-Time

Add a total of \$8,377 for WTSC Impaired Driving Emphasis grant. No local match is required. The grant provides funding for overtime wages and related benefits for law enforcement personnel to participate in scheduled local and multi-jurisdictional DUI patrols.

#### Washington Traffic Safety Commission – Motorcycle, Grant/1-Time

Carry forward \$2,500 for remaining grant balance for 2022. No local match is required. The grant provides funding for overtime wages and related benefits for law enforcement personnel to participate in scheduled local motorcycle patrols.

# **Emergency Management Planning, Grant/1-Time**

Add \$25,406 for remaining grant balance for period of January 1, 2022 through August 31, 2022. The grant is for paying the salary and benefits of an emergency management coordinator in cooperation with West Pierce Fire and Rescue and the City of University Place. This grant requires a match which is already budgeted in the General Fund Emergency Management budget in addition to in-kind Assistant Police Chief personnel cost and balance of coordinator's salary.

## **Bulletproof Vest Partnership, Grant/1-Time**

Carry forward of \$3,963 for remaining grant balance for April 1, 2020 through August 31, 2022. This funding is for armored vests that meet the National Institute of Justice applicable ballistic and stab resistant standards for officers. There is a 50% local match required. This match is already budgeted in the General Fund.

# **Bulletproof Vest Partnership, Grant/1-Time**

Add \$17,200 in revenue and expenditures for FY 2021 new award for vests purchased from April 1, 2021 through August 31, 2023. This funding is for armored vests that meet the National Institute of Justice applicable ballistic and stab resistant standards for officers. There is a 50% local match required. This match is already budgeted in the General Fund.

# Washington State Parks Recreational Boating Safety, Grant/1-Time

Add \$12,021 for new grant period March 1, 2022 – September 30, 2022. This grant provides funding for officer overtime for emphasis patrol, vessel safety inspections, and educational boater safety related activities. This grant has in-kind (such as personnel, maintenance of boats, fuel, trailers, boat house) matching requirements of \$3,005.

#### US DOJ Justice Assistance Grant - Rifle Noise Suppressors, Grant/1-Time

Carry forward \$2,069 grant for period 1/1/2020-9/30/2022. This grant is for the purpose of purchasing rifle noise suppressors for patrol rifles.

#### US DOJ Justice Assistance Grant - COVID-19 Supplemental, Grant/1-Time

Carry forward \$16,388 in revenues and expenditures for grant received from Department of Justice (JAG) COVID-19 Supplemental. The Coronavirus Emergency Supplemental Funding (CESF) Program allows local governments to support a broad range of activities to prevent, prepare for, and respond to the coronavirus. The City of Lakewood will use these funds for equipment and supplies.

# US DOJ Justice Assistance Grant - 2020 Bicycles, Grant/1-Time

Carry forward \$5,397 revenues and expenditures for grant received from Department of Justice (JAG) for 2020. The City of Lakewood will use these funds to purchase bicycles for the Lakewood Police Department.

# US DOJ Justice Assistance Grant - FARO Scanner, Grant/1-Time

Add \$42,903 for revenues and expenditure for this grant received from the Department of Justice. This Edward Byrne Memorial Justice Assistance grant was awarded to provide funding for a FARO Crime Scene Mapping Scanner. This FY 2021 award has a program period from 10/1/20 to 9/30/24.

#### Washington State Office of the Attorney General Sexual Assault Kit Initiative (SAKI), Grant/1-Time

Add \$4,900 in revenues and expenditures for the purchase of a refrigeration unit to help with storage evidence from sexual assault investigations. These SAKI funds are passed through the Washington Attorney General's Office from US Department of Justice. The grant period is from 10/1/2017-9/30-2022.

# Washington Auto Theft Prevention Authority (WAPTA), Grant/1-Time

Carry forward \$260,000 in revenues and expenditures for grant received from Washington Auto Theft Task Prevention Authority. This funding through the City of Federal Way provides for the position of an Auto Crimes Enforcement Task Force Investigators who are assigned to the WAPTA program. There is no local match required. The mission of the WAPTA is to prevent and reduce motor thefts in the State

# Office of Justice Programs Veterans Court, Grant/1-Time

Carry forward \$154,563 remaining grant balance from prior years. This is an enhancement grant for the Veterans Treatment Court and serves Type a non-violent offenders. The total grant amount is \$500,000 and runs through December 31, 2022. In addition to personnel costs, the grant includes travel and training, supplies, and subaward for prosecution, consultant evaluator/information manager, and public defense.

# Fund 196 American Rescue Plan Act (ARPA)

The total proposed budget as approved by the City Council via Ordinance 759 totals \$4,192,719. Subsequent to Ordinance 759, the City Council approved various programs via separate motions totaling \$3,029,481. The budget adjustment includes carry forward of project balances from Ordinance 759 and new allocations approved via separate motions.

			Budget	
Dragram		Program Cost	5% Direct Admin	Total
Program  Takel Category 1 Public Health				
Total - Category 1 Public Health	Mation 2021 112	,	<b>\$</b> -	\$ 30,360
HR Temporary Staffing for COVID Tracing	Motion 2021-112	30,360	ć 50.000	30,360
Total - Category 2 Negative Economic Impacts:	0 li 750	\$1,000,000		\$1,050,000
Comfort Inn	Ordinance 759	1,000,000	50,000	1,050,000
Total - Category 3 Services to Disproportionately Impacted Communities:		1,273,112	63,656	1,336,768
Pierce County BIPOC Business Accelerator Contribution	Ordinance 759	500,000	25,000	525,000
Lakewood Community Services Advisory Board (CSAB) 1% Funds	Ordinance 759	137,662	6,883	144,545
Warriors of Change	Ordinance 759	68,450	3,423	71,873
Habitat for Humanity Boat Street Project	Ordinance 759	242,000	12,100	254,100
Rebuilding Together South Sound	Ordinance 759	325,000	16,250	341,250
Total - Category 6 Revenue Replacement:		3,920,725	196,035	4,116,760
LPD Body Cameras Purchase of Cameras & Video Storage	Ordinance 759	98,044	4,900	102,944
LPD Body Cameras Operation	Ordinance 759	284,045	14,202	298,247
Emergency Services Alert & Warning System	Ordinance 759	13,331	667	13,998
West Pierce Fire & Rescue	Ordinance 759	230,000	11,500	241,500
City Website and Multilingual Services	Ordinance 759	35,000	1,750	36,750
Youth Employment Program	Ordinance 759	84,000	4,200	88,200
City Reader Boards	Ordinance 759	320,000	16,000	336,000
Tacoma Probona (2022-2023)	Motion 2021-102	450,000	22,500	472,500
Boys & Girls Club (2022-2026)	Motion 2021-104	226,070	11,304	237,374
YMCA Child and Teen Service Programs (2022-2026)	Motion 2021-105	732,735	36,637	769,372
Municipal Court Technology Improvements	Motion 2021-106	135,000	6,750	141,750
City Hall HVAC Air Handlers & Bipolar Ionization	Motion 2021-108	500,000	25,000	525,000
Handwashing Sttations at Parks without Restrooms	Motion 2021-109	75,000	3,750	78,750
City Hall Space Evaluation	Motion 2021-110	100,000	5,000	105,000
LPD Retention Bonus	Motion 2021-111	637,500	31,875	669,375
Total - Category 7 Indirect Administration Cost:		688,312		688,312
Indirect Administrative Cost (Including ARPA Coordinator & Finance)	Ord 759	688,312	-	688,312
Grand Total		\$6,912,509	\$309,691	\$7,222,200

Ordinance 759 \$4,192,719

By Motions \$3,029,481

Total Allocations \$7,222,200

## **Carry Forward of Project Balances:**

#### 196.3001 Comfort Inn

Carry forward \$50,000 (5% Direct Admin Cost)

Original \$1,050,000 (Program Cost \$1,000,000 + 5% Direct Admin Cost \$50,000)

This provides for the City's conditional funding of \$1 million in capital needs, to be used in combination with funds from the City of Tacoma and Pierce County, by Low Income housing Institute (LIHI) to purchase the building and pay associated costs of closing. \$700,000 will be conditionally committed as an acquisition bridge loan, and \$300,000 will be committed as a deferred loan as permanent financing. The City understands that LIHI is seeking to leverage State Department of Commerce Funding through their Rapid Capital Housing Acquisition program in the amount of \$7,000,000. A portion of these funds will be used to repay the City's bridge loan. The City's funding amount is subject to changed based on final project capital and operating costs. If there are decreases in development costs or increases in other projected capital revenue sources, the City and other public funders explicitly reserve the right to decrease the final subsidy award to the minimum level needed. The conditional funding is subject to: the reservation of 12 emergency shelter beds for Lakewood individuals; approval of the final project development and operations budget; consistency with the City of Lakewood 5-Year 2020-2024 Consolidated Plan and FY2021 Consolidated Annual Action Plan (approved); Income and Affordability levels of the Multi-Family Lending term sheet; and additional City of Lakewood requirements will be identified as further details become available regarding the project's construction costs, operational costs, and timelines for conversion from an enhanced shelter to permanent supportive housing. The conditional commitment does not cover all federal, state, and local requirements, nor all the terms that will be included in loan documents including legal rights and obligations.

# 196.3002 Lakewood Community Services Advisory Board (CSAB) 1% Funds (2022-2023)

Carry forward \$144,545 (Program Cost \$137,662 + 5% Direct Admin Cost \$6,883)

Original \$144,545 (Program Cost \$137,662 + 5% Direct Admin Fee \$6,883)

Allocate 1% per year in 2022 and 2023 to support human service needs. CASB members concur with the Lakewood's Promise Advisory Board that the two human services strategic initiatives (workforce development and youth mental health) are critical investments to address changes that have been exacerbated by COVID-19 pandemic. CASB recommends allocating half of the 1% allocation to the Lakewood Thrives workforce development initiative that is now being managed by Career TEAM, and half towards youth mental health. The CSAB board will need additional time working with partners to form a recommendation for a youth mental health investment. The City will work with the Clover Park School District, Communities in Schools, Lakewood's Promise, and the Lakewood Youth Council. The youth mental health recommendation is scheduled to be reviewed at the CSAB joint study session with the City Council on November 8, 2021.

#### 196.3003 Warriors of Change (2021)

Carry forward \$37,703 (Program Cost \$34,280 + 5% Direct Admin Cost \$3,423)

Original \$71,873 (Program Cost \$68,450 + 5% Direct Admin Cost \$3,423)

The Clover Park School District (CPSD) is providing funding for school – staff and teachers, facilitator costs, and the contract with Quantum Learning. CPSD requesting funding from the City of Lakewood for Communities in Schools of Lakewood portion of the Warriors Change Program and cash incentives for student participants.

ARPA program funds total \$68,450 and will provide:

\$40,000 Student end-of-program incentives (80 students @ \$500/each)

\$8,000 Cohort-Mentor stipends (8 college age students @ \$1,000/each)

\$4,800 Administration costs for managing students and mentors (10%)

\$9,150 summer Program Coordinator costs (2 months -> 2 weeks planning + 6 week program)

\$6,500 Summer Site Coordinator costs (2 months)

\$68,450 Total Program Costs

Note: The Warriors of Change 2021 is the pilot program of a 6-week leadership development project-based learning experience for Clover Park High School rising seniors, with the hope that the program can grow to expand and serve more students for futures year.

# 196.2001 Pierce County BIPOC Business Accelerator Contribution

Carry forward \$425,750 (Program Cost \$400,750 + 5% Direct Admin Cost \$25,000)

Original \$525,000 (Program Cost \$500,000 + 5% Direct Admin Cost \$25,000)

Partnership opportunity -- Entrepreneurial & Technical Assistance with focus Opportunities. The County Council has set aside \$5M of their ARPA funds toward this initiative with the caveat that they receive matching funds from cities, non-profits and the business community. During the CARES process the County with thousands of businesses and saw some gaps and opportunities to grow entrepreneurism and help Black, Indigenous and People of color (BIPOC) communities and small and micro businesses grow their companies. Programs will have a county-wide focus to include: growing entrepreneurism; BIPOC; structured cohort opportunities; and tailored individual opportunities. Resources will go to training, technical resources needed by businesses, innovation grants to help with seed money funding, financial reporting programs and mentors/navigators to help the businesses learn to use the tools. Success measures include the number of businesses launched and growing wealth in our communities.

# 196.6001 LPD Body Cameras Purchase of Cameras & Video Storage

Carry forward \$4,900 (5% Direct Admin Cost)

Original \$102,944 (Program Cost \$98,044 + 5% Direct Admin Cost \$4,900)

Purchase of 80 body cameras (includes cameras, docking stations, software with training and 5-year service plan). Total estimated 1-time cost for cameras and video storage of \$336,304 is funded in part with State police reform funding of \$238,260.

# 196.6002 LPD Body Cameras Operations (2021-2022)

Carry forward \$282,432 (Program Cost \$268,230 + 5% Direct Admin Cost \$14,202)

Original \$298,247 (Program Cost \$284,045+5% Direct Admin Cost \$14,202)

Funds to support Year 2021 and 2022 operations. Includes Records Specialist 1.0 FTE beginning August 2021 and Associate Attorney 1.0 FTE beginning in January 2022.

#### 196.7001 ARPA Administration – Finance 1.0 FTE and ARPA Coordinator 1.0 FTE – Total \$

Carry forward \$639,526 (Program Cost)

Original \$688,312 (Program Cost \$688,312)

Limited Term Positions ending 12/31/2026 or sooner – TBD

Positions in support of ARPA Program. Add grant accountant position to ensure compliance with financial accounting, auditing and interim/annual reporting. Grant requirements, including accounting and reporting, have become increasing complex, as well as accessing/utilizing the various specific granting agency systems and portals. Add ARPA coordinator position to assist ARPA Program Manager in various ARPA program requirements, serve as Lakewood ARPA Resident Navigator and point of contact for Lakewood businesses seeking ARPA assistance available from County, State and Federal levels. The City's Resident Navigator program referral assistance to city residents seeking ARPA rent/mortgage and utility funds, child care services, workforce training, medical and behavioral health services, and/or emergency shelter,

# 196.3005 Habitat for Humanity Boat Street Project

Carry forward \$254,100 (Program Cost \$242,000 + 5% Direct Admin Cost \$12,100)

Original \$254,100 (Program Cost \$242,000 + 5% Direct Admin Cost \$12,100)

Provide for off-site construction costs including sanitary sewer extension, water main extension and hydrants, storm drainage, joint utility trench, and public street work (paving sidewalk, traffic control, etc.)

# 196.3006 Rebuilding Together South Sound (2022-2026)

Carry forward \$341,250 (Program Cost \$325,000 + 5% Direct Admin Cost \$16,250)

Original \$341,250 (Program Cost \$325,000 + 5% Direct Admin Cost \$16,250)

Provide funds to operate a Rebuilding a Healthy Neighborhood (RaHN) Program for 1 to 2 years in each of the 4 neighborhoods that the City of Lakewood has identified as specific neighborhoods in need of attention with regards to safe and healthy housing (Tillicum/Woodbrook, Springbrook, Lakeview, and Monte Vista areas). Some Rebuilding Together Affiliates have had a much better success rate when they focus on one neighborhood for two consecutive years. Other affiliates have had good results with a single year focus in neighborhoods. The cost per neighborhood is

\$65,000. The \$325,000 would provide for \$65,000/year for 5 years. A 5-year span would allow for a RaHN event in either each of the 4 neighborhoods plus an additional neighborhood or select 2 neighborhoods for 2-year programs and 1 neighborhood for a single year program.

# 196.6003 Emergency Services Alert & Warning System

Carry forward \$12,993 (Program Cost \$12,266 + 5% Direct Admin Cost \$667)

Original \$13,998 (Program Cost \$13,331 + 5% Direct Admin Cost \$667)

Funds for annual subscription. Lakewood is a part of a coalition that provides emergency management services to Lakewood, University place, and West Pierce Fire and Rescue and Steilacoom (joining coalition in January 2022). The coalition is evaluating its own alert and warning system. The system would allow the coalition to send emergency messages via reverse 911 to landlines and/or to any cell phone within the alert boundary. It would also allow for residents to subscribe for routine messages from the City.

## 196.6004 West Pierce Fire & Rescue

Carry forward \$241,500 (Program Cost \$230,000 + 5% Direct Admin Cost \$11,500)

Original \$241,500 (Program Cost \$230,000 + 5% Direct Admin Cost \$11,500)

Funds to improve 2 items of the emergency management program. They are: 1) update WPFR's Department Operations Center (DOC) and backup DOCS to better communicate with the City and stakeholders during times of emergency or disaster, including technology to hold virtual meetings. Cost of technology upgrades at 4 fire stations total \$200,000. Also, \$10,000 for HAM radios for similar level of capabilities as the City to be able to communicate seamlessly if phone and internet fail during an emergency; and 2) Translation of basic emergency messages into additional languages to better serve the community. WPFR would serve as lead on this project for the Emergency Management Coalition. Cost to translate emergency messages into the top 4 languages utilized in the fire district is approximately \$20,000.

## 196.6005 City Website and Multilingual Services

Carry forward \$35,704 (Program Cost \$33,954 + 5% Direct Admin Cost \$1,750)

Original \$36,750 (Program Cost \$35,000 + 5% Direct Admin Cost \$1,750)

Implementation of transition software and comprehensive overhaul of the City's website for usability improvements.

#### 196.6006 Youth Employment Program

Carry forward \$88,200 (Program Cost \$84,000 + 5% Direct Admin Cost \$4,200)

Original \$88,200 (Program Cost \$84,000 + 5% Direct Admin Cost \$4,200)

To provide a more traditional Youth Corp work crew program for the 2022 summer season. The 12 week program would include hands on work throughout the City as well as leadership and employment readiness training. The program including estimated costs involves: 2 recreation leaders \$25,000; 8 youth workers \$57,000; and fuel and program supplies \$1,000.

#### 196.6007 City Reader Boards

Carry forward \$336,000 (Program Cost \$320,000 + 5% Direct Admin Cost \$16,000)

Original \$336,000 (Program Cost \$320,000 + 5% Direct Admin Cost \$16,000)

Funds to purchase 2 reader boards at \$160,000 each. Considerations for locations of the reader boards include: average daily traffic count; whether location is at a stop light; competition for attention (are there too many other signs in the area?); access to right-of-way for installation; and zoning.

# New Allocations as Approved by the City Council in December 2021:

# 196.xxxx Motion 2021-102 Tacomaprobona Housing Justice (2022-2023)

Add new authorization \$472,500 (Program Cost \$450,000 + 5% Direct Admin Cost \$22,500)

Funds to provide personnel (staff attorney 1.0 FTE / Paralegal 1.0 FTE) and support for expanded outreach materials (paper publications, videos, increased targeting of vulnerable populations, translation). Their goals are: 1) provide direct representation to clients prior to eviction matters being filed in court; 2: provide legal services in other areas that directly impact housing security, such as legal financial obligation reconsideration, criminal records sealing and

relicensing; and 3) provide additional resources to increase general community outreach and education, focusing on communities of color. Tacomaprobono's Housing Justice Project can do the essential work of keeping evictions off records with funding for additional staff attorneys to represent Lakewood residents prior to cases being filed. Previously, the organization was able to use other funds to support this work for Lakewood residents. Pierce County has funded their staff to handle pre-eviction filing cases in rural areas of the county, excluding the City of Tacoma, City of Lakewood, and other more urban municipalities. In late 2021, when Right to Counsel was certified in Pierce County, Tacomaprobono's Housing Justice Project will not have the funding or staff to assist Lakewood renters who receive an eviction notice. With additional staff, Tacomaprobono would be able to assist City of Lakewood residents and prevent evictions from ever being filed by responding to the case immediately. Their attorneys would negotiate with landlords to remedy the underlying issue, leading to a complete resolution or additional time to move out – both of which eliminate the need for a landlord to proceed with litigation. This is crucial to keep evictions off records, preventing homelessness and promoting long term housing security. American Rescue Plan Act (ARPA) funds would fill the gap in services that, if left unfunded, will detrimentally impact the City's residents and communities of color by displacing thousands of renters and increasing the homelessness crisis.

# 196.xxxx Motion 2021-104 Boys & Girls Club Teen Service Programs (2022-2026)

Add new authorization \$237,374 (Program Cost \$226,070 + 5% Direct Admin Cost \$11,304)

Funds to provide Teen Service Programs ("Teen Late Nights", "Teen Mental Health First Aid", "Talk Saves Lives") (5 years)

# 196.xxxx Motion 2021-105 YMCA Child and Teen Care Service Programs (2022-2026)

Add new authorization \$769,372 (Program Cost \$732,735 + 5% Direct Admin Cost \$36,637)

Funds to provide Child and Teen Service Programs (Child Care, Summer Day Camp, Summer Learning Academies, Early Learning/Little Learners, Water Safety/Swimming Lessons, Youth Sports, Art Classes, Gymnastics, Leaders and Counselors in Training, Afterschool Club).

## 196.xxxx Motion 2021-106 Municipal Court Technology Improvements

Add new authorization \$141,750 (Program Cost \$135,000 + 5% Direct Admin Cost \$6,750)

Funds to provide for the following: replace existing audio solution with technology to include wireless microphones, handheld and lapel microphones; implement wireless content sharing providing real time collaboration during court proceedings; replace existing overhead speakers with new units to eliminate any overhead feedback or squeal; replace existing amplifiers, signal processors and mixing hardware; build the system around digital audio recordings software; implement new video solution to include cameras, digital display screens; remote streaming capacity along with local recording options; implement new video solution which provides enhanced streaming capability, numerous recording and archival options for long term storage of court proceedings and provide online; remove services and court proceedings for the public; add assisted listing technology; and comply with all state and federal guidelines pertaining to COVID-19.

# 196.xxxx Motion 2021-108 City Hall HVAC Air Handlers and Bipolar Ionization

Add new authorization \$525,000 (Program Cost \$500,000 + 5% Direct Admin Cost \$25,000)

Funds to provide for the replacement City Hall air handlers that are near their end of life resulting in a more energy efficient HVAC system. In addition, an air cleaning bipolar ionization system to reduce exposure risks would be installed similar to that funded for West Pierce Fire and Rescue with CARES funding in 2020. The system would reduce or eliminate recirculating pathogens throughout City Hall in public and employee spaces. Upgrading the HVAC system at City Hall would be a first step to meet the WA state clean building energy efficiency legislation requirements <a href="https://apps.leg.wa.gov/wac/default.aspx?cite=194-50">https://apps.leg.wa.gov/wac/default.aspx?cite=194-50</a>. This legislation is required on all government buildings over 50,000 sq. ft. and work needs to be done by 2028. City Hall is the only City of Lakewood building that qualifies. By doing this assessment work early (by July 2022), Lakewood could apply for a \$100,000 grant to help offset our actual upgrade work to meet code compliance. Cost savings will be calculated during the City Hall assessment regarding what needs to be done (HVAC, lighting, etc.) The City has established an energy efficient portfolio manager which connects our facility to our various utility companies; the City will contract with its current HVAC service provider, McDonald Miller, to help create the entire energy efficiency plan. Any new equipment and upgrades will be more energy efficient than what we have now and will help us reduce energy costs. More detailed costs, anticipated energy

savings and information will be available once the City proceeds with the project. The City Council will be provided status updates.

#### 196.xxxx Motion 2021-109 Handwashing Stations at City Parks without Restrooms

Add new authorization \$78,750 (Program Cost \$75,000 + 5% Direct Admin Cost \$3,750)

Funds to install hand washing stations at five City parks (Oakbrook, Active, Washington, Edgewater, and Wards Lake) without bathrooms to reduce the spread of COVID-19.

## 196.xxxx Motion 2021-110 City Hall Space Reconfiguration Study

Add new authorization \$105,000 (Program Cost \$100,000 + 5% Direct Admin Cost \$5,000)

The City is looking to reconfigure the City's operations in City Hall to just the 1st and 2<sup>nd</sup> floors in order to open up the 3rd floor for other uses. This recommended ARPA funding would be for the first phase, hiring a space expert to analyze how to organize the first two floors. Actual remodeling and relocation would be handled in future phases with as-yet unidentified funds. The proposed phase 1 plan doesn't include anticipating the creation of a vet center in City Hall; however, the idea is to consolidate space needed for City services (to one or two floors) to allow "other" types of businesses / agencies to use or lease space.

#### 196.xxxx Motion 2021-111 Lakewood Police Department Retention Bonus

Add new authorization \$669,375 (Program Cost \$637,500 + 5% Direct Admin Cost \$31,875)

Funds to create a one-time retention bonus funded with ARPA funds. The offer to existing officers would be a \$7,500 lump sum payment (current 85 officers equates to \$637,500) in exchange for a commitment to remain with the department for three years. That amount of time should allow LPD to hire enough people to get staffing back up to a level commensurate with the services we are expected to provide. The City is expecting a large number of police officer retirements to occur in the near future. When the Police Department was established in 2004, many of the officers who were hired from other agencies had about the same number of years' experience; essentially early to mid-career. While LPD had been expecting the retirements, a number of officers have decided to retire earlier than they originally planned and others are looking to leave the state altogether. New impacts from COVID-19 (such as when we have to periodically quarantine an employee due to potential exposure to the disease (e.g., prisoner transport, family exposure) has exacerbated the need to find new officers quickly. LPD has been maintaining shift coverage with the use of overtime; however, that is not an optimal solution. Most members of the special operations unit have been reassigned to patrol and the remaining to conducting background checks on applicants. This has not been enough to maintain full staffing levels in patrol. LPD expects that use of overtime almost tripled from the second quarter to the third quarter 2021. This not only has a budgetary impact, it also puts significant stress on officers, leading to burnout and exasperating the issue. In addition, LPD may need to pull officers from ancillary units like neighborhood policing and property crimes unit to help support basic staffing in patrol. This could require the termination of the Western State Hospital Community Partnership contract and the Behavioral Health Contact Team in order to reassign the affiliated neighborhood police officers (NPOs). LPD also continues to aggressively recruit both new police officers and laterals as quickly as the state civil service process allows. We recently implemented incentives to attract lateral applications, however, we also need to provide incentives to entice current officers from not leaving and/or retiring early.

# 196.xxxx Motion 2021-112 Temporary Human Resources Personnel (12/1/2021-6/30/22)

Add new authorization Total \$29,262 (Program Cost \$30,360 less \$1,098 spent in 2021)

Funds for temporary Human Resources Assistant to handle City COVID-19 exposure protocols and procedure. Lakewood's Human Resources (HR) Department is responsible for tracking when City staff members test positive and/or are exposed to COVID-19, and then working with affected staff members to comply with federal and state COVID protocols. The administrative requirements to do so are significant and have resulted in an unanticipated workload for current HR staff members. This funding would cover the costs for a temporary HR Assistant who would handle the COVID-19 related work between December 1, 2021 and June 30, 2022.

## **Fund 301 Parks Capital**

#### 301.0003 Harry Todd Park Phase 1 & 2, Continuation/1-Time

Carry forward \$204,281 in project expenditures funded by project balance.

This budget adjustment results in a life-to-date 2022 cost estimate of \$3,596,435 funded by:

\$1,080,000 RCO Grant \$1,126,718 ALEA Grant \$10,000 Contributions/Donations \$404,474 Sale of Lakeland Property \$107,129 General Fund \$618,114 REET \$200,000 LTAC \$50,000 SWM

\$3,596,435 Total Sources

The Tillicum Neighborhood is both economically and geographically challenged. Harry Todd Park is the only public open space in this neighborhood area. The waterfront area is not ADA accessible. The docks are in a state of disrepair and sections have been removed for safety. This project will complete phase one of the Harry Todd waterfront restoration master plan. Improvements include ADA pathways and new access to docks, bulkhead replacement, shoreline and open space restoration. This project was identified as a high priority project in the Legacy Plan and in the 6 year CIP. Grant funds from RCO will offset construction costs.

#### 301.0005 Chambers Creek Trail, Continuation/1-Time

Carry forward \$664,582 in project expenditures funded by project balance of \$564,582 and transfer in from SWM of \$100,000 for storm related elements of the project. In 2019 Lakewood, Pierce County and University place entered into an interlocal agreement for the purpose of designing and constructing the Chambers Creek Trail along with bridges and one boardwalk. Bridge #1 is under construction and completion is anticipated this fall. When complete, Bridge #1 will open approximately one mile of trail to users. However, that will still leave approximately 3.5 miles of the Canyon inaccessible to users unless Bridge #2 and the associated boardwalk is build.

Sources/Project Costs	Phase I – Bridge	Phase 2 - Trail
City of Lakewood	\$179,451	\$657,659
City of University Place	\$179,451	\$657,659
Pierce County	\$179,451	\$657,659
RCO Grant	\$150,000	\$709,000
Total	\$688,353	\$2,681,977

This budget adjustment results in a life-to-date 2022 cost estimate of \$837,110 funded by:

\$591,701 General Fund \$100,000 REET \$20,409 Paths & Trails \$125,000 SWM **\$837,110 Total Sources** 

# 301.0006 Gateways, Continuation/1-Time

Carry forward \$79,063 in project expenditures funded by project balance \$6,170 and LTAC \$72,893. Funds will be used to construct two gateways in conjunction with the WSDOT JBLM project, one at Berkley & Union and one in the area of the Woodbrook Business Park. This budget adjustment is in addition to the \$75,000 currently budgeted in 2022 for constructing a new gateway at 84<sup>th</sup> & Tacoma Mall Boulevard. The \$75,000 estimate is based on standards costs and does not include costs of potential easements which were unknown at the time.

# 301.0014 Fort Steilacoom Park/South Angle Lane, Continuation/1-Time

Carry forward \$93,569 in project expenditures funded by project balance.

This budget adjustments results in a life-to-date through 2022 cost estimate of \$1,525,827 funded by:

\$500,000 WWRP Grant \$24,763 Contributions/Donations \$350,000 General Fund \$390,130 REET \$209,870 LTAC \$51,064 Project Savings from North Angle Lane Improvements \$1,525,827 Total Sources

Fort Steilacoom Park is the most popular park in our system. Access off Elwood and Angle Lane is limited and has created issues regarding illegal parking and unauthorized access into the park. These issues create negative neighborhood impacts, safety issues when people pull in and back out at various angles. Parking lot improvements on park land adjacent to Angle Lane could provide another way to support use of the park and provide neighborhood and safe pedestrian access at the south end of the park. Temporary use of this area occurred while roadway was built and was well received by visitors. The City will work with neighborhood residents and new partners to discuss permanent improvement, options and impacts in this area. Improvements include trail heads, signage and a new restroom near the dog park and Waughop Lake trail parking lot.

# 301.0016 Park Equipment Replacement, Continuation/1-Time

Carry forward \$52,625 in project expenditures funded by project balance (REET & General Fund) increasing the total amount available in 2022 to \$72,625. Upon incorporation the City started rehabilitating park sites. This included adding concrete picnic tables and benches to address excessive use and vandalism. The City also inherited metal framed wooden picnic tables from Pierce County. Equipment replacement is needed at all of the parks. The current standard for tables and benches is a heavy gauge metal mesh with thermoplastic coating. This protective coating creates a smooth surface that stays cool to the touch even in the sun, resists fading, mold and vandalism, and will ensure durability through years of high traffic usage. This annual replacement program (current 6-year CIP plan includes \$20,000 cost per year) would enable the City to replace up to 20 tables each year unless funded are needed for park equipment replacement. Equipment replacement may include: drinking fountains, benches, damaged playground elements and other site amenities as they wear out, are vandalized or need replacement. The City is able to offset the cost and/or expand this program by allowing visitors to purchase memorable tables and benches at the park. Specific projects to be determined based on park need and equipment replacement schedules.

## **301.0017** Park Playground Resurfacing, Continuation/1-Time

Carry forward \$9,264 in project expenditures funded by project balance (REET & General Fund) increasing the total amount available in 2022 to \$19,264. This annual program includes \$10,000 per year cost per the current 6-year CIP plan. Playgrounds at all City parks are used year round. The engineered wood chips below the structure gets compressed, worn down and migrates to the edges of the park. Replacement is needed to keep the areas safe and to meet national playground and risk management safety standards. Besides wood chips, mats and other surfacing materials are purchased to support areas under swings, slides and entry ramps. The \$10,000 per year allows for purchases of approximately 200 cubic yards each year to update all city parks. Traditionally, the City purchases large quantities in advance of Parks Appreciation Day and Make a Difference Day and utilitizes volunteers to move and spread the material.

# 301.0018 Project Support 1.0 FTE (Limited Term Position through 12/31/2024), Continuation/1-Time

Carry forward \$70,000 increasing the total amount available in 2022 to \$120,000 funded by project balance. The City has been very successful procuring grants and funds to implement park improvement projects. In the next few years the City will be managing over \$10 million in park capital improvements. The City currently has the equivalent of a half-time temporary position that manages all the projects. Additional support is needed to ensure all of the various components as well as the grant requirements are done properly and projects are completed on time and within established budgets. Funding is within the existing Parks CIP budget.

# 301.0019 Edgewater Dock, Continuation & New/1-Time

Add \$51,556 in project expenditures funded by project balance \$1,556 and new request from General Fund \$50,000. The City will submit for an RCO grant for the next round in 2023. The additional funds will be used for engineering, traffic study, design, and cost estimating in advance of the grant application.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$100,000 funded by:

\$50,000 REET \$50,000 General Fund **\$100,000 Total Sources** 

# 301.0020 Wards Lake Improvements, Continuation/1-Time

Carry forward \$2,226,005 in project expenditures funded by project balance \$46,703, WWRP grant \$500,000, Land & Water Conservation Fund \$1,000,000, YAF Grant \$350,000, DOC Grant \$252,840, Pierce County Conservation Futures \$20,185 and transfer in from SWM \$56,277 for storm drainage element of the project.

This budget adjustments results in a life-to-date through 2022 cost estimate of \$2,695,340 funded by:

\$500,000 Grant - WWRP \$1,000,000 Grant - LWCF (Land & Water Conservation Fund) \$350,000 Grant - YAF (Youth Athletic Fields) \$252,840 Grant - DOC (Department of Commerce) \$27,500 Grant - Pierce County Conservation Futures\* \$217,500 General Fund \$247,500 REET \$100,000 SWM

\$2,695,340 Total Sources

\*The City received a grant in 2020 to purchase two parcels of land near Wards Lake Park. One of the parcels was purchased in 2020. The other parcel has been extremely complicated due to having to define and divide portions of three parcels to create one, amend a binding site plan and address title issues. A reimbursement of \$7315 was received to reimburse for 2020 appraisal costs. If the purchase can be completed, the City anticipates receiving \$27,500 in 2022 to offset 50% of the land costs.

Wards Lake Park is located in the Northeast neighborhood area of Lakewood. Since incorporation, the City has utilized a variety of funding sources (approx. \$2 million) to purchase several parcels of contiguous land to make up the Wards Lake Park property. At over 26 acres, Wards Lake is an amazing natural area in a densely populated area. This project would start to implement elements of the master plan approved in 2010. Improvements would include removing aquatic vegetation affecting the storm water pond, demolition and removal of the vacated duplex near the 25th Ave South entry and park development accessible from 88th street south. Development would include pathways to connect to current trail system, enhanced open space areas, picnic shelter, tables and benches and access to a fishing dock (already on site). The City will work with the neighborhood to discuss improvements and impacts. We will also work with adjacent property owners to purchase land or obtain easements to create a loop trail around Wards Lake which would provide more pedestrian access and also allow City to more easily access and clean up area(s) when dumping or encampments are created.

#### 301.0022 Banners & Brackets, Continuation/1-Time

Carry forward \$8,789 in project expenditures funded by project balance. This budget adjustments results in a life-to-date through 2022 cost estimate of \$50,000 funded by the General Fund. The majority of work on this project occurred prior to the COVID-19 pandemic when old banners and brackets were replaced and integrated with the current banner program to identify and beautify areas. The remaining funds will be used for brackets, equipment and materials needed to support hanging baskets and planters primarily in the Colonial Plaza area. Since the area was not being used regularly the City waited to reduce wear and tear and potential for vandalism.

#### 301.0027 American Lake Improvements, Continuation/1-Time

Carry forward \$2,018,182 in project expenditures funded by project balance \$765,342, WWRP Grant \$500,000, ALEA Grant \$500,000 and Department of Commerce Grant from state legislative ask \$252,840.

This budget adjustments results in a life-to-date through 2022 cost estimate of \$2,411,340 funded by:

\$500,000 Grant - WWRP \$500,000 Grant - ALEA \$252,840 Grant - DOC (Department of Commerce) \$35,000 Pierce County \$3,500 Donations/Contributions \$620,000 General Fund \$500,000 REET \$2,411,340 Total Sources

American Lake park is a 5 ½ acre park with upland play spaces and viewing areas, 450 feet of fresh water shoreline and also includes a boat launch. This project will expand and improve 3 acres of the 5 acre site. By completing this project, American Lake Park will continue to be an important community asset providing a place where visitors can play, exercise, gather and enjoy the outdoors. Improvements will include ADA access to the waterfront, a new restroom building, group picnic shelter, viewpoint upgrades, and new entry sign.

# 301.0031 Fort Steilacoom Parks Turf Infields, Continuation/1-Time

Carry forward \$6,020,923 in project expenditures funded by project balance \$285,460 and grants totaling \$5,735,463. Pierce College recently reached out to the City to communicate that they would like to increase their financial contribution from \$1,600,000 to \$4,472,339, an increase of \$2,872,339. In addition to paying for their share of infield turf, Pierce College would like to install outfield turf, add ballfield lighting for field #3 that they would use along with all the necessary electrical upgrades and some other proposed improvements such as dugouts, press box, and batting facility. The significant proposed scope of work change, including 3D and graphic renderings to show the impact to the site in advance of final design for City Council review and consideration is scheduled for May 2022. The City hopes to have Memorandum of Understanding (MOU) #3 complete at this time to discuss how the City and Pierce College will prioritize use, schedule, maintain, access and other partnership responsibilities as noted in MOU #1. Based on these proposed changes, it likely the project would not be bid until early 2023. If The City does not move forward with these changes, the project could be bid later this year. Whatever option is pursued, there is not an impact of the City's \$1.6 budget allocation appropriated for this project.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$6,082,339 funded by:

\$1,600,000 Grant – State Community College Pierce College \$2,872,339 Grant – State Community College Pierce College (additional amount pending) \$350,000 Grant – WWRP YAF \$994,700 Grant – DOC (Department of Commerce) \$15,300 General Fund \$250,000 REET \$6,082,339 Total Sources

The City has made major improvements at Fort Steilacoom Park to support youth sports in recent years. This project would continue in that tradition. The baseball fields at Fort Steilacoom Park serve youth throughout Pierce, Thurston and South King Counties, and are also home to the Lakewood Baseball Club. Often baseball tournament organizers select tournament locations where they are assured a full day or weekend of play. Replacing these dirt infields with synthetic turf material would make Fort Steilacoom Park a more desirable location for large tournaments. Fields could be used year round in all types of weather. This improvement would also save the City 60% on annual ballfield maintenance costs. By leaving the grass outfields, the City would retain an old fashioned baseball tradition and feel of playing on the grass. With an increase in ballgames, these fields could provide local economic increases for businesses, restaurants, and hotels in and around Lakewood.

# 301.0032 Springbrook Park Expansion Phase V, Continuation/1-Time

Carry forward \$1,402,651 in project expenditures funded by project balance \$738,444 and Department of Commerce grant \$664,207. The total project cost includes legal fees associated with the Louwien property and removal of the house.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$1,789,257 funded by:

\$757,540 Department of Commerce Grant \$10,000 Tacoma Pierce County Health Department Grant \$900,100 General Fund \$121,616 Springbrook Park Acquisition Phase III Project Savings \$1,789,257 Total Sources

This project continues City efforts to improve the quality of life for residents in the Springbrook neighborhood. This project would help us restore the ecosystem along approximately 660 linear feet of shoreline, improve water quality, and create a healthy place for Springbrook residents. Restoration efforts will improve the biodiversity of native and aquatic plants and improve water quality within this important salmon bearing riparian area. Other improvements could include walking paths, viewpoints, picnic and open space areas on park property and SWM property across the bridge.

## 301.0034 Kiwanis Park Playground Replacement, Continuation/1-Time

Carry forward \$90,000 in project expenditures funded by project balance. This budget adjustment results in a life-to-date through 2022 cost estimate of \$210,000 funded by REET.

# 301.0037 Seeley Lake Improvement Project, Continuation & New/1-Time

Carry forward \$90,644 in project expenditures funded by project balance \$15,644, new allocation from General Fund \$25,000, and transfer in from SWM \$50,000 for the storm drainage element of the project. Pierce County will be contributing approximately \$100,000 in additional funding directly to project and site improvements to include parking area, trail access, bidding and construction management.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$175,000 funded by:

\$100,000 Pierce County Grant \$25,000 General Fund (new) \$50,000 SWM **\$175,000 Total Sources** 

## 301.0039 American Lake North Parking Lot, Continuation/1-Time

Carry forward \$244,777 in project expenditures funded by project balance. The City Council approved parking lot improvements to recently purchased property adjacent to the American Lake Park parking lot. The site will support single car and vehicles with boat launch trailer parking. Additional resources are anticipated due to expansion of the area and current supply chain issues and market rates. Work completion anticipated in early 2022. This budget adjustment results in a life-to-date through 2022 cost estimate of \$543,750 funded by the General Fund.

## 301.0041 Parks Sign Replacement (Design), Continuation/1-Time

Carry forward \$20,000 for design funded by project balance. While reviewing park entry sign design options, the City Council requested expansion of the program to include a review of signs city-wide to ensure they are cohesive uniform. Outside support and skills are needed to provide review, design services and project management. This budget adjustment results in a life-to-date through 2022 cost estimate of \$20,000 funded by the General Fund.

# 301.0042 Downtown Park Schematic Design & Planning, Continuation/1-Time

Carry forward \$100,000 in project expenditures funded by project balance. This budget adjustment results in a life-to-date through 2022 cost estimate of \$100,000 funded by the General Fund. Two PCFPs are provided to account for the development of two different downtown parks: 1) a 2-acre park and 2) a 4-acre park. Funds will be used to explore the options, including schematic design and planning.

# 301.0043 Fort Steilacoom Park H-Barn Complex Restoration & Renovation Project, New/1-Time

Add \$150,000 for Partners for Parks (POP) seed money.

Background: POP provided the City Council an update on the feasibility study jointly financed by Partners for Parks and the City in January 2022. This study includes information, findings, conclusions, and recommendations to restore and renovate the H-Barn Complex at Fort Steilacoom Park. Partner for Parks secured the services of Phoenix Risen Consulting to conduct this study, which included interviews with each member of the City Council. Partners for Parks is committed to undertake a capital fund raising campaign to raise \$3.5 million to restore and renovate the H-Bard at Fort Steilacoom Park. A previous analysis developed by Partners for Parks estimated that the cost to make these improvements would total \$7 to \$7.5 million. Based on this, the City has developed a draft pro-forma that outlines a recommended financing strategy that would include the following revenue components as well as a timeline for project implementation:

- Partners for Parks Capital Campaign Fundraising: \$3.5 million
- City of Lakewood LTAC funds: \$2.0 million (bonded over 20 years similar to how the City financed the McGavick Center)
- Grants and other resource to include perhaps Pierce County LTAC funds: \$1.0 million
- State capital budget request: \$250,000
- Other funding needed, to be determined: \$530,000

This draft pro forma also recommended a one-time City allocation totaling \$150,000 in support of Partners for Parks in 2022 to allow them to initiate their capital campaign, which is expected to take 2.5 years if they started by mid-2022. As funds are raised, work could begin on project design, scope and community involvement. This timeline also allows the City to secure the \$1.0 million in grants and other resources coupled with working with the state legislative to secure the last piece of funding, a state capital budget appropriation. Given it will take some time to secure funds and presuming the City Council is supportive of this project, it is recommended that the City front seed monies to Partner for Parks in 2022 to allow them to secure the services of a person to lead their effort coupled with securing the services of a firm like Phoenix Risen Consulting to lead their capital campaign.

Partners for Park will be responsible for securing their \$3.5 million capital contribution. Once those funds have been secured and once the City has secured the remainder of funds, it would the City that moves forward with constructing the improvements.

# 301.0044 Wards Lake Structure Removal, New/1-Time

Add \$50,000 in project expenditures funded by General Fund. In 2014 the City purchased 4.4 acres of land adjacent to Wards Lake Park to expand park property. The parcels included a 2250 square foot house, shed and duplex structures. The duplexes were removed in 2016 and the main house was retained o provide site supervision. Recently the roof and septic system have failed and it is not prudent to invest in this structure for long-term use. The house is empty, has been boarded up to reduce liability and is awaiting demolition. Preliminary abatement work has occurred to prepare for the demolition. This budget adjustment results in a life-to-date through 2022 cost estimate of \$50,000 funded by the General Fund.

# 301.0045 Colonial Plaza Up Lighting & Garry Oaks, New/1-Time

Add \$15,000 in project expenditures funded by General Fund. The City's downtown sub area plan identifies improvements to road corridors for vehicular and pedestrian functioning and safety. General streetscape improvements such as street lighting, landscaping and signage contribute to increase use and the overall public experience. These funds will be used to design, install and add up lighting and landscaping improvements near the Garry oak trees adjacent to the new public art installation and colonial plaza festival street improvements on Motor Avenue. This budget adjustment results in a life-to-date through 2022 cost estimate of \$15,000 funded by the General Fund.

#### **Fund 302 Transportation Capital**

#### Transportation Projects from October 2021 City Council Priority Projects, New/1-Time

In December 2021, the City Council approved funding for 7 transportation projects that will begin this year and are scheduled to be completed by 2026. What is unique about these projects is that they are ones that will not effectively compete for state and federal grants meaning the only way they would ever be completed is solely with City funds, which the City Council has done. As we look out the next couple of years, there are 4 transportation projects that we believe will benefit from initial design work (30%) to enhance the grant competitiveness of each project. Design of these projects to 30% will better position the City to compete for grant funding to complete design and undertake construction. A funding request totaling \$305,000 from the General Fund is requested as follows:

- 302.0116 Custer Road, Bridgeport Way to 75<sup>th</sup> St. (\$65,000):
  - Add \$65,000 funded by General Fund for design to position the City for pursuing grant funding for completion of design and construction. Design will include the option of adding a middle turn lane to aid access to the many businesses along this corridor. This would require a number of rights of way (ROW) acquisition. This project will consist of public outreach on the design, roadway surface improvements, curb, gutter, sidewalks, street lighting, drainage, and identification of any ROW acquisition needs.
- 302.0131 Custer Road Sidewalks, Steilacoom Blvd to just west of Bridgeport (\$75,000):

Add \$75,000 funded by General Fund for design to position the City for pursuing grant funding for completion of design and construction. Initiating design to 30% will provide for an understanding of the actual rights of way (ROW) needs, impacts to properties, and overall roadway design to allow for sidewalks, whether on both sides or just one side given the very limited public ROW in this corridor. This project would complete the non-motorized component connecting the improvements along Steilacoom Blvd to the improvements along Lakewood Drive. This project will consist of public outreach on the design, roadway surface improvements, curb, gutter, sidewalks, street lighting, drainage, identification of any ROW acquisition needs.

- 302.0136 100<sup>th</sup> Street SW, Lakeview Drive to South Tacoma Way, inclusive of 40<sup>th</sup> (\$100,000):
  - Add \$100,000 funded by General Fund for design to position the City for pursuing grant funding for completion of design and construction. The City has pursued grant funding on this project through a number of agencies and will continue to do so but it has not fared well in the grant scoring process. The goal is to show active engagement and investment by the City to the agencies and therefore be better able to relay the project costs and schedules at 30%. By bringing it to 30% we will have a better cost estimate for construction and better positioned to meet grant agency timelines (a rating category is often "can you meet your schedule?" which is best addressed by having some degree of design in hand with a clear understanding of obstacles to overcome (RR and ROW) with a plan of action. This project will consist of public outreach on the design, roadway surface improvements, curb, gutter, sidewalks, street lighting, drainage, a new signal at 40<sup>th</sup> and identification of any ROW acquisition needs.
- 302.0096 Union Avenue, Berkley Street to Thorne Lane (\$65,000):

Add \$65,000 funded by General Fund for design to position the City for pursuing grant funding for completion of design and construction. With the completion of the new bridges and access points by WSDOT into the Tillicum neighborhood along with the anticipated 2023 start of construction for the new shared use path between Thorne Lane and Gravelly Lake Drive, Union Avenue is the glaring missing link in the non-motorized access plan to connect Tillicum to the Towne Center, City Hall, Pierce Transit Hub and Sounder Station. With the City's completion of

projects along Gravelly Lake Drive, Veterans Drive, Washington Blvd within the next two years, completion of Union Avenue finishes the backbone of the non-motorized plan in this area. The project will include public outreach on the design, roadway surface improvements, curb, gutter, sidewalks, street lighting, drainage, and identification of ROW acquisition needs.

The budget adjustment also includes transfers of earmarked Transportation Benefit District \$20 VLF balances totaling \$1,718,000 and REET totaling \$2,690,000 as follows:

## 302.0083 Hipkins Road SW from Steilacoom Blvd to 104<sup>th</sup> St SW, New/1-Time

- \$364,000 from TBD\$20 VLF (\$364,000 for 2022 design & \$1,006,000 for 2023 construction).
- o \$669,000 from REET (2023 construction).

# • 302.0142/0153/0162 Ardmore/Whitman/93<sup>rd</sup> St, New/1-Time

- o \$1,354,000 from TBD\$20 VLF (\$348,000 for 2022 design & \$1,006,000 for 2023 construction).
- o \$2,021,000 from REET (2023 construction).

## 302.0000 Earmark Traffic Mitigation LTD 2021 Balance, New/1-Time

Life-to-date through December 2021 traffic mitigation fees received total \$103,505. Plan for the use of these moneys is to first to construct a new traffic signal at Avondale and Gravelly Lake Drive to include signal coordination along the Gravelly Lake Drive Corridor. The estimated cost for a new traffic signal in 2020 dollars is roughly \$700,000 and is anticipated to be covered 50% by traffic mitigation funds matched by 50% City funds. The carry forward budget adjustment includes earmarking \$103,505 of life-to-date 2021 funds for this purposes.

## 302.0000 Personnel, Engineering, Professional Services, Continuation/1-Time

Carry forward project expenditures of \$57,846 funded by project balance. This project accounts for Public Works Engineering time for grant writing, feasibility studies, street capital program management, federal funding reporting requirements, and professional services. The professional services include traffic engineering studies, professional land surveyor research and exhibits, geotechnical and structural engineering, and comprehensive planning.

# 302.0002 New LED Street Light, Continuation/1-Time

Carry forward project expenditures of \$191,633 funded by project balance. This budget adjustments results in an annual budget of \$366,633.

## 302.0003 Safety: Neighborhood Traffic Safety/Traffic Calming, Continuation/1-Time

Carry forward \$49,725 in project expenditures funded by project balance. This budget adjustment results in an annual budget of \$76,725.

# 302.0004 Minor Capital & Major Maintenance, Continuation & New/1-Time

Carry forward \$325,587 in project expenditures funded by project balance of \$50,587, pavement degradation fees \$125,000 and General Fund \$150,000. The additional 1-time funds will enhance the 2022 pavement patching program. With the weather our region has experienced this winter, a number of locations across the City have developed delaminations and potholes. Additional funding would allow us to fix the areas beyond just a pothole patch. South Tacoma Way where it crosses I-5 in particular is in very poor condition as is both ends of \$112<sup>th</sup> between South Tacoma Way and Steele Street. Nyanza has a number of areas of delamination that need addressed to get us through till the road is rebuilt in 2024/5.

This budget adjustment results in an annual budget of \$585,587 funded by:

\$50,587 Project Balance \$125,000 Accumulated Pavement Degradation Fees \$150,000 General Fund \$260,000 Transportation Benefit District \$20 VLF \$585,587 Total

### 302.0005 Chip Seal Program - Local Access Roads, Continuation/1-Time

Carry forward \$47,367 in project expenditures funded by project balance. This budget adjustment results in an annual budget of \$627,367.

# 302.0015 Streets: 112<sup>th</sup>/111<sup>th</sup> Bridgeport Way to Kendrick, Continuation/1-Time

Carry forward \$280,827 in project expenditures funded by Sound Transit grant \$191,612 and transfer in from SWM fund \$89,215 for storm related elements.

This budget adjustment results in a life-to-date through 2020 cost estimate of \$1,417,238 funded by:

\$13,414 Port of Tacoma Grant

\$1,040,000 Sound Transit Grant

\$19,779 Donations & Contributions

\$3,440 General Fund

\$12,000 REET

\$270,000 SWM

\$58,606 Unallocated CIP (from various project savings, interest earnings, miscellaneous revenue)

\$1,417,238 Total Sources

## 302.0024 Streets: Steilacoom Blvd - Farwest to Phillips Road (Design Only), Continuation/1-Time

Carry forward \$233,853 in project expenditures funded by project fund balance \$30,054 and Federal WSDOT \$203,799.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$1,632,189 funded by:

\$1.101.883 Federal WSDOT Grant

\$134,052 Other/Town of Steilacoom

\$163,190 General Fund

\$120,100 REET

\$15,964 SWM

\$97,000 Unallocated CIP (from various project savings, interest earnings, miscellaneous revenue)

\$1,632,189 Total Sources

# 302.0060 Traffic Signal Replacement: 100<sup>th</sup> & Lakewood Drive, Continuation/1-Time

Carry forward \$161,311 in project expenditures funded by project balance \$78,755 and transfer in from SWM for storm related elements \$82,556.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$1,030,860 funded by:

\$1,544 Developer Contributions

\$317,465 REET

\$94,000 SWM

\$617,851 Unallocated CIP (from various project savings, interest earnings, miscellaneous revenue)

\$1,030,860 Total Sources

## 302.0068 Overlay: Pacific Highway – 108th to SR512, Continuation/1-Time

Reduce project expenditures by \$9,073 for costs incurred in 2021 of \$13,398 offset by increase in grant revenue of \$4,325.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$717,861 funded by:

\$612,000 PSRC Grants Secured

\$6,861 Developer Contributions

\$94,400 General Fund

\$4,600 REET

\$717,861 Total Sources

# 302.0071 Safety: SRTS Phillips Road Sidewalks & Bike Lanes (Steilacoom to Onyx), Continuation/1-Time

Carry forward \$428,823 in project expenditures funded by project balance \$72,000, CDBG \$276,823 and transfer in from SWM for storm related elements \$80,000. This project will construct curb, gutter and sidewalks between Agate Drive SW and Onyx Drive SW on Phillips Road SW.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$452,000 funded by:

\$300,000 CDBG

\$80,000 SWM

\$72,000 Unallocated CIP (from various project savings, interest earnings, miscellaneous revenue)

\$452,000 Total Sources

# 302.0072 Sidewalks: 59<sup>th</sup> Ave – 100<sup>th</sup> to Bridgeport Way, Continuation/1-Time

Carry forward \$14,473 funded by State TIB grant \$14,981 and reduction in current year budget for expenditures incurred in prior year.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$16,428 funded by:

\$16,428 State TIB Grant

\$16,428 Total Sources

# 302.0074 Streets: South Tacoma Way – 88th to 80th Street, Continuation/1-Time

Carry forward \$477,463 in revenues and expenditures funded by project balance and federal WSDOT grant \$340,136. The current grant authorized by Federal Highway Administration (FHWA) allocation of \$375,000 is increased to \$389,500 and provides for federal share of the total \$450,000 cost of preliminary engineering.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$535,935 funded by:

\$389,250 WSDOT Federal Grant

\$6,685 Contributions

\$140,000 REET

\$535,935 Total Sources

## 302.0080 Overlay: 108th Street - Bridgeport Way to Pacific Highway, New/1-Time

Add \$42,084 in project expenditures funded by SWM \$59,905 offset by reduction for expenditures incurred in 2021. The budget increase to cover the repairs to a damaged storm system discovered during design/construction. Based on actual expenditures, we are requesting SWM cover the actual costs of \$59,905. When the project was initially funded, no SWM funds were requested. During design and construction the extents of damaged system became apparent and repairs were initiated. The project has an overrun of \$17,644 in 2021 which SWM funds will cover.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$754,000 funded by:

\$244,685 REET

\$59,905 SWM

\$509,315 Unallocated CIP (from various project savings, interest earnings, miscellaneous revenue)

\$813,905 Total Sources

## 302.0121 112th Street Sidewalks, Farwest Drive to Holden, North Side, New/1-Time

Add \$825,340 for Safe Routes to School (SRTS) project. Total project cost as estimated in 2020 is \$750,340 funded by SRTS grant \$654,540 and city match from SWM for storm drainage element of project \$95,800. An additional up to \$75,000 from General Fund is also included to account for inflation since it is expected to be design in 2022 and built in 2023.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$825,340 funded by:

\$654,540 SRTS Grant

\$170,800 SWM (includes \$75,000 for potential inflationary increase)

\$825,340 Total Sources

#### 302.0133 Streets & Sidewalks: Steilacoom Blvd (Farwest to Weller) ROW, Continuation/1-Time

Carry forward \$1,100,000 in project expenditures funded by project balance \$165,000 and PSRC grant \$935,000.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$754,000 funded by:

\$935,000 PSRC Grant

\$165,000 REET

\$1,100,000 Total Sources

#### 302.0134 Sidewalks: Veterans Drive – Gravelly Lake Drive to American Lake Park, Continuation/1-Time

Carry forward \$418,598 in project expenditures funded by transfer in from SWM for storm drainage element \$418,598.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$7,668,394 funded by:

\$2,000,000 Federal WSDOT Grant

\$4,361,300 General Obligation Bonds

\$154,639 Developer Contributions/Donations

\$12,700 General Fund

\$1,086,666 SWM

\$53,089 Interest Earnings

\$7,668,394 Total Sources

# 302.0135 JBLM North Access, Continuation & New/1-Time

Add \$7,914,312 in project expenditures funded by project balance \$2,130,942, developer contributions including Lakewood Water District \$1,999,753, TIB Grant \$745,233, General Fund \$252,860, REET \$1,700,000 and transfer in from SWM \$1,085,525 for storm drainage related element of the project. The improvements paid by Lakewood Water District will be owned by the District.

The budget adjustment results in a life-to-date through 2022 budget of \$22,245,580 as follows:

#### Sources:

\$ 6,675,141 TIB Grant (Reimbursement 2022-2024)

\$ 5,484,970 General Obligation Bonds

\$ 2,800,070 Lakewood Water District

\$ 150,126 Developer Contribution

\$ 652,638 REET

\$ 1,500,000 REET (Excess 2021) - New

\$ 200,000 (Excess 2022) - New

\$ 195,000 Transportation Benefit District

\$ 252,860 General Fund - New

\$ 4,334,775 SWM

\$19,445,510 Subtotal – City

\$ 2,800,070 Subtotal - Lakewood Water District

\$22,245,580 Total

#### **Uses:**

\$2,176,000 Preliminary Engineering

\$ 122,710 ROW Acquisition

\$6,775,000 Phase 1 Construction & 5% Contingency

\$ 389,500 Construction Management Phase I

\$9,582,300 Phase 2 Construction & 5% Contingency

\$ 400,000 Construction Management Phase 2

\$19,445,510 Subtotal – City

\$ 1,300,000 Phase I Construction

\$ 1,500,070 Phase 2 Construction

\$ 2,800,070 Subtotal – Lakewood Water District

\$22,245,580 Total

Through this project, the City will reconstruct the roadway along Washington Boulevard between Interlaaken Drive and Edgewood Avenue, along Edgewood Avenue between Washington Boulevard and North Gate Road, along North Gate Road between Edgewood Avenue between North Gate Road and Nottingham Road, and along Vernon Avenue between Washington Boulevard and Veterans Drive. Improvements include reconstructed pavement, storm drainage, water main, street lighting, curb, sidewalk and landscaping. All water main work will be covered by the Interlocal agreement with the Lakewood Water District currently in place. It is anticipated that construction will begin in June, 2022 with completion in March, 2024. This second phase of the JBLM North Access Improvement Project will complete a vision for the corridor from JBLM North Gate to I-5 the City has been working towards since 2020.

The project does not have sufficient funding to complete the work within available budget for Phase 2. Analysis of revenues and expenditures, both existing and expected, across both phases of work have identified a funding shortfall of \$1,952,860 even though the bids came in very favorable compared to the Engineers Estimate.

The project shortfall attributable to 3 factors. Two are revenue specific totaling \$1.208 million that cannot be fully utilized and the third is related primarily to project support costs totaling \$745,000:

- 1. Based on the unit bid prices, the two phases of work are unable to utilize all the available SWM fees revenue totaling \$609,000 since these funds can only be used for SWM specific improvements;
- 2. Transportation Improvement Board (TIB) grant funds are awarded on a percentage basis of the original engineers estimate. As bids on both phases of work came in below the engineers estimate, the amount of the TIB grant available to use was reduced accordingly. This amounts to a reduction in the TIB grant proceeds of \$599,000; and
- 3. Additional primarily project support costs totaling \$745,000 and outlined as follows:
  - Project was split into two phases. This has resulted in increased engineering costs of \$120,000 and increased construction management of \$275,000 due to managing two separate projects versus one as originally developed. Original combined estimate for design/engineering totaled \$2,010,000, now estimated to be \$2,130,000 and original estimate for construction management totaled \$475,000, now estimated to be \$750,000 to take into account the longer time period of the project since it is now two phases.
  - Due to unknown site conditions and other field changes, the Phase I contingency of 5% is recommended to be increased by \$75,000.
  - Due to the roadway network and surface conditions, the bypass route on Phase 2 has to be improved in the amount of \$160,000. The cost of the detour route improvements along Kenwood and Nottingham were not included in the original budget estimate. This detour route was developed after the estimate was developed and the roads were determined insufficient in their current condition for carrying the 7,000+ vehicles that will need to be on them for the time that will be required to construct North Gate Road, Edgewood, and Washington from Edgewood to Vernon.
  - Based on anticipated neighborhood impacts due to drivers bypassing official detour routes, speed humps have been installed and will need to be installed on side roads. Between the Phase 1 and Phase 2 anticipated speed humps, this is an increase to the project of \$65,000.
  - When the project was split into Phase 1 and Phase 2, a 5% contingency was applied to each construction total. That amounts to an increased project cost of \$50,000 from what was originally planned (\$750,000 to now \$800,000).

To address the project funding shortfall, it is recommended that City Council fully fund the project to replace revenues that cannot be used totaling \$1.208 million coupled with additional expenditures totaling \$745,000 with the following available one-time financial sources:

REET (excess from 2021): \$1,500,000 REET (excess from 2022): \$200,000 General Fund (one-time) \$252,860

# 302.0137 Streets: Steilacoom Boulevard/88th (Weller to Custer Road), Continuation/1-Time

Add \$3,889,812 in project expenditures funded by project balance \$3,381,516, Federal WSDOT grant \$444,277 and transfer in from SWM \$64,019 for storm drainage element of project. The accounting below includes other projects that were merged with this project.

The budget adjustment results in a life-to-date through 2022 cost estimate of \$5,351,431 funded by:

\$1,197,000 Federal WSDOT Grant \$2,981,730 General Obligation Bonds \$75,000 General Fund \$405,194 REET \$461,506 Transportation Benefit District \$231,000 SWM **\$5,351,431 Total Sources** 

# 302.0138 Sidewalks: Onyx Drive SW - 89th to 97th and Garnet to Phillips, Continuation/1-Time

Add \$702,750 in project expenditures funded by project balance \$37,905 and transfer in from SWM \$664,845 for storm drainage element of project.

The budget adjustment results in a life-to-date through 2022 cost estimate of \$5,607,572 funded by:

\$4,492,000 General Obligation Bonds \$41,710 Interest Earnings \$307,000 REET \$752,529 SWM

\$14,334 Unallocated CIP (from various project savings, interest earnings, miscellaneous revenue)

\$5,607,572 Total Sources

## 302.0144 146th Street SW to Woodbrook Drive SW (Design), Continuation/1-Time

Add \$215,489 in project expenditures funded by Port of Tacoma \$50,000 and transfer in from SWM \$189,080 for storm drainage element of project offset by reduction in project balance of \$23,591 for expenditures incurred in advance of the contract/award. Public Works Engineering has determined these costs will be covered within the existing CIP, therefore project expenditures carried over are reduced by the \$23,591.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$983,000 funded by:

\$656,000 Federal WSOT Grant \$50,000 Port of Tacoma \$87,000 REET \$190,000 SWM \$983,000 Total Sources

# 302.0156 Angle Lane/Elwood Sidewalks and Pedestrian Pathway – New/1-Time

Add \$900,000 in project expenditures funded by Complete Streets grant \$746,000, transfer in from General Fund \$79,000 and transfer in from SWM \$75,000 for storm drainage element of project.

This budget adjustment results in a life-to-date through 2022 cost estimate of \$900,000 funded by:

\$746,000 Complete Streets Grant \$79,000 General Fund \$75,000 SWM **\$900,000 Total Sources** 

# 302.0164 Sidewalk Fill-in Farwest Dr from 112th to Lakes HS, & 100th St Ct SW to STL, Blvd, Continuation/1-Time

Carry forward \$1,475,000 in project expenditures funded by project balance \$139,000 and Federal WSDOT grant \$1,336,000. The project scope includes pedestrian lighting, road reconfiguration, ADA curb ramp retrofits, sidewalk with curb, and bike lanes. The anticipated project start date is January 2022 and opens to traffic in July 2023.

The budget adjustment results in a life-to-date through 2022 cost estimate of \$1,475,000 funded by:

\$1,336,000 Safe Routes to Schools \$139,000 REET

\$1,475,000 Total Sources

# **Fund 303 Real Estate Excise Tax**

#### Transfers to Transportation CIP, New/1-Time

Transfer \$2,690,000 to provide partial funding to the seven new Transportation Benefit District eligible projects (refer to Transportation Benefit District Sources & Uses Schedule) as follows:

- 302.0142/0153/0162 Ardmore/Whitman/93rd St
  - o \$2,021,000 earmark funds in 2022 for 2023 construction
- 302.0083 Hipkins Road SW from Steilacoom Boulevard to 104th St SW
  - o \$669,000 earmark funds in 2022 for 2023 construction

Transfer \$1,700,000 to 302.0135 JBLM North Access as follows:

- \$1,500,000 from 2021 Excess REET
- \$200,000 from 2022 Excess REET

#### **Fund 311 Sewer Capital Projects**

# 311.0002 Side Sewers, Continuation/1-Time

Carry forward \$250,419 in project expenditures funded by project balance (4.75% sewer surcharge).

# 311.0005 Maple Street Sewer Extension, Continuation/1-Time

Carry forward \$360,101 in project expenditures funded by project balance.

The budget adjustment results in a life-to-date through 2022 cost estimate of \$1,316,905 funded by:

\$1,141,905 Sewer Availability

\$27,000 General Fund (for transportation CIP element of project)

\$140,000 Transfer In From Fund 204 (4.75% Sewer Surcharge)

\$8,000 SWM (for storm drainage element of project)

\$1,316,905 Total Sources

## 311.0013 Fort Steilacoom Park Sewer Extension, Continuation/1-Time

Carry forward \$227,000 in project expenditures funded by project balance and Pierce County Sewer Program.

The budget adjustment results in a life-to-date through 2022 cost estimate of \$227,000 funded by:

\$75,000 Pierce County Sewer Program

\$152,000 Sewer Availability Fees

\$227,000 Total Sources

### **Fund 401 Surface Water Management**

#### 401.0000 Revenue Bonds, Continuation/1-Time

Remove \$3,000,000 revenue bond budget since the bonds were issued in 2021 to maximize efficiency by issuing bonds in one year rather than spread amongst two years, and also to take advantage of low interest rates. These bonds support the storm drainage element of transportation CIP projects.

# 401.0008 Outfall Retrofit, Continuation/1-Time

Carry forward \$124,184 in project expenditures funded by project balance. The budget adjustment results in a life-to-date through 2022 cost estimate of \$620,000 funded by SWM.

#### 401.0012 Outfall Retrofit Feasibility, Continuation/1-Time

Carry forward \$60,000 in project expenditures funded by project balance. The budget adjustment results in a life-to-date through 2022 cost estimate of \$60,000 funded by SWM.

#### 401.0014 Water Quality Improvements 2021, Continuation/1-Time

Carry forward \$45,000 in project expenditures funded by project balance. The budget adjustment results in a life-to-date through 2022 cost estimate of \$245,000 funded by SWM.

## 401.0015 Oakbrook Outfall Retrofits, Continuation/1-Time

Carry forward \$219,577 in project expenditures funded by project balance. The budget adjustment results in a life-to-date through 2022 cost estimate of \$250,000 funded by SWM.

## 401.0018 Waughop Lake Treatment, Continuation/1-Time

Carry forward \$16,557 in project expenditures funded by project balance. The project is complete, however, the City is having volunteers continue to do monitoring and have a billing or two left for consultant pay.

The budget adjustment results in a life-to-date through 2022 cost estimate of \$402,085 funded by:

\$51,883 SWM \$50,000 Department of Ecology Grant \$300,202 Pierce County Flood Control \$402,085 Total Sources

# 401.0021 American Lake Management District, Continuation/1-Time

Carry forward \$29,366 in project expenditures funded by project balance from special assessments.

#### 401.0023 Clover Creek Reduction Study, Continuation & New/1-Time

Carry forward \$218,738 (includes \$100,000 new allocation for potential grant match) in project expenditures funded by project balance. This budget adjustment result in a life-to-date through 2022 cost estimate of \$218,000 funded by SWM fees.

#### **Internal Service Charges:**

See internal services funds for additional information.

## Fleet & Equipment

• \$19,459 CW - Restore 2022 Replacement Reserves, New/Ongoing

#### Information Technology

- \$1,248 CW Server Hardware Upgrade, Continuation/1-Time
- \$2,863 CW Annual Computer Replacement, Continuation/1-Time
- \$979 CW City Council Laptops, Continuation/1-Time
- \$4,235 CW Document Management System, Continuation/1-Time
- \$4,282 CW Co-Location & Disaster Recovery, Continuation/1-Time
- \$2,080 CW Microsoft Exchange Server & Licenses, Continuation/1-Time
- \$269 CW Smart Phones & Plan Increase Due to Remote Work, New/Ongoing
- \$832 CW Purchase of 2 New Copiers, New/1-Time
- \$208 CW Computer Software, Continuation/1-Time
- \$208 CW Computer Hardware, Continuation/1-Time

# Risk Management, ongoing

\$4,638 WCIA Assessment, New/Ongoing

# Transfers to Parks CIP, Continuation/1-time

See Parks CIP Fund for details.

- \$100,000 to 301.0005 Chambers Creek Trail
- \$56,277 to Wards Lake Improvements
- \$50,000 to Seeley Lake Resource Conservancy Park

# **Transfers to Transportation CIP**

See Transportation CIP Fund for details.

# Continuation/1-Time:

- \$89,215 to 302.0015 Streets: 112th/111th (Bridgerport Way to Kendrick)
- \$82,556 to 302.0060 Traffic Signal Replacement: 100th & Lakewood Drive\$80,000 to
- \$80,000 to 302.0071 Safety: Safe Routes to Schools Phillips Rd Sidewalks & Bike Lanes (STL to Onyx)
- \$59,905 to 302.0080 Overlay: 108th Street Bridgeport Way to Pacific Highway
- \$418,598 to 302.0134 Sidewalks: Veterans Drive Gravelly Lake Drive to American Park
- \$1,085,525 to 302.0135 Streets: JBLM North Access
- \$64,019 to 302.0137 Streets: Steilacoom Blvd/88th (Weller to Custer Road)
- \$664,845 to 302.0138 Sidewalks: Onyx Drive SW 89th to 97th and Garnet to Phillips
- \$189,080 to 302.0144 146th St SW: Murray Rd SW to Woodbrook Drive SW

#### New/1-Time:

- \$95,800 to 302.0121 112th Street Sidewalks, Farwest Drive to Holden, North Side
- \$75,000 to 302.0121 112th Street Sidewalks, Farwest Drive to Holden, North Side (Potential Inflation)
- \$75,000 to 302.0156 Angle Lane/Elwood Sidewalks and Pedestrian Pathway

#### **Fund 501 Fleet & Equipment**

# Fleet & Equipment 2022 Replacement Reserves, New/Ongoing

Add replacement reserves collection of \$843,891 funded by internal service charges to operating funds. Due to COVID-19 pandemic and uncertainty of financial impact to the City, the replacement reserves were temporarily suspended for fleet and equipment. The 2021 replacement reserves collection for 2021 was restored during the 2021 carryforward budget adjustment. The estimated accumulated replacement reserves balance at 12/31/2022 is \$5.0M.

### PD - Public Address (PA) Microphones, Continuation/1-Time

Carry forward \$18,000 for the purchase of PA microphones. The Washington State Criminal Justice Training Commission (WSCJTC) is providing legislatively mandated training for all commissioned officers called Patrol Tactics. The training teaches de-escalation as well as basic patrol tactical concepts that includes high risk stops. These are used when an officer needs to detain/arrest a high risk subject (i.e. subject who did a shooting, robbery, or possesses firearms). The old technique was to use the PA microphone from the driver's seat and instruct the suspect to exit their car and walk back to the officer. The new tactic that is being taught/recommended by WSCJTC is to conduct this stop while the officer is standing at the rear of the patrol vehicle. This is a much safer technique and requires new microphones installed at the rear of the patrol vehicle at a cost of \$300 per marked patrol vehicle for a total cost of approximately \$18,000. This item was previously approved as part of the 2021/2022 mid-biennium budget adjustment but was not purchased in 2021.

# PD - Complete Build 2020 Cargo Van #40611, Continuation / 1-Time

Carry forward \$19,250 to complete build for the 2020 Ford Cargo Van. This was previously approved in 2021 Original Budget but not was not completed in 2021. Funded by replacement reserves.

# PD - Complete Build 2021 Nissan Altima #41541, Continuation / 1-Time

Carry forward \$5,707 to complete build for the 2021 Nissan Altima. This was previously approved in 2021 Original Budget but not was not completed in 2021. Funded by replacement reserves.

# PD - Complete Build 2021 Nissan Frontier #41551, Continuation / 1-Time

Carry forward \$4,356 to complete build for the 2021 Nissan Frontier. This was previously approved in 2021 Original Budget but not was not completed in 2021. Funded by replacement reserves.

#### PD - Complete Build 2021 Nissan Altima #40801, Continuation / 1-Time

Carry forward \$15,000 to complete build for the 2021 Nissan Altima. This was previously approved in 2021 Original Budget but not was not completed in 2021. Funded by replacement reserves.

## PD – Replace 2010 Ford Expedition #40731, Continuation / 1-Time

Carry forward \$55,000 to replace 2010 Ford Expedition. This was previously approved in 2021 Original Budget but not was not purchased in 2021. Funded by replacement reserves.

# PD – New Vehicle 41690 for New Lieutenant 1.0 FTE, Continuation/1-Time

Carry forward \$65,000 in 2022 in support of new lieutenant 1.0 FTE request. This was previously approved in the 2021 Mid-Biennium Budget but was not purchased in 2021. Funded by contributed capital.

#### PD - Complete Build 2021 Nissan Altima #40431, Continuation/1-Time

Carry forward \$5,000 to complete build for the 2021 Nissan Altima. This was previously approved in 2021 Original Budget but not was not completed in 2021. Funded by contributed capital.

# PD – Replace 2013 Ford Focus #41090, New/1-Time

Add \$17,250 for previously approved replacement for PD 2013 Ford Focus. This vehicle was approved for replacement in 2022 for \$35,000. The increase is for additional setup of cost for Coban ICV camera. This addition is funded by contributed capital.

# PK – Replace 2005 Chevrolet Pickup #42040, Continuation/1-Time

Carry forward \$35,000 for replacement of the 2005 Chevrolet Pickup Truck. This was previously approved in 2021 Original Budget but not purchased in 2021. Funded by replacement reserves.

## PK – Graffiti Removal Equipment and Initial Supplies, New/1-Time

Add \$15,000 for graffiti removal equipment and initial supplies. As part of the City's initiative to expand its Adopta-Street Program to incorporate a graffiti removal component, the City applied for a \$15,000 grant through WCIA's Risk Reduction and Staff Development grants program to purchase a sand blaster to assist in the removal of graffiti. This WCIA program provides financial assistance to members desirous of improving their risk profiles and who have limited funding to accomplish their goals. The City was unable to secure this grant funding, therefore, a request for one-time monies is included in this carry forward budget adjustment.

#### MC - Replace 2007 Chevrolet Passenger Van #42160, Continuation/1-Time

Carry forward \$54,000 for replacement of the 2007 Chevrolet 15 Passenger Van. This was previously approved in 2021 Original Budget but not purchased in 2021. Funded by replacement reserves.

# **Fund 502 Property Management**

# CM – City Hall Space Reconfiguration Study, Continuation/1-Time

Carry forward \$30,000 for consultant services to perform a needs and space assessment of City hall for post COVID-19 return to work/telework and the potential to reduce the footprint at City hall. This funding is in addition to the \$105,000 ARPA grant allocation. The City is looking to reconfigure the City's operations in City Hall to just the 1st and 2<sup>nd</sup> floors in order to open up the 3rd floor for other uses. These funds would be for the first phase, hiring a space expert to analyze how to organize the first two floors. Actual remodeling and relocation would be handled in future phases with as-yet unidentified funds. The proposed phase 1 plan does not include anticipating the creation of a vet center in City Hall; however, the idea is to consolidate space needed for City services (to one or two floors) to allow "other" types of businesses / agencies to use or lease space.

## PD – Police Station Fuel System Modernization, New/1-Time

Add \$30,000 for repairs and maintenance. The fueling system that was installed as part of the original construction in 2009 is suffering multiple failures on an ongoing basis. As a result, the system is not accurately capturing fuel dispensing. The proposal is to replace the computerized system and pump with new modern equipment.

## PD – Police Station Firearms Range Equipment, Continuation/1-Time

Carry forward \$35,178 funded by project balance (replacement reserves). Repair/replace shooting range equipment as needed. Currently, it is difficult to estimate when a major repair is needed, therefore the request is to earmark some funds for that purpose. Due to the hazardous materials (lead) being used in the range, the HVAC system will need to be repaired/replaced along with the foam acoustic tiles. At that same time, new trap and target systems will be installed thus completing major systems upgrades to keep the facility state of the art.

## PD – Police Station Parking Lot Improvements, Continuation/1-Time

Carry forward \$20,000 funded by project balance (replacement reserves). Slurry seal should occur every 5 years on City parking lots to maximize the life and functionality of the pavement. The slurry seal helps replace the fines in the existing surface that have been created over time. The police station parking lot is over 10 years old and has not been resealed. A complete restripe is needed after a treatment.

## PK - Fort Steilacoom Park Caretaker's House Repairs, Continuation/1-Time

Carry forward \$38,412 balance for repairs and maintenance at the Fort Steilacoom Park caretaker's house funded by internal service charges to the General Fund. Other than painting the exterior of the house in 2006 when the City took over maintenance and operations from Pierce County, there hasn't been any major repairs. The City Council authorized \$10,000 for a new roof and gutters necessary to keep the property in good useable condition and ensure a safe living environment is maintained for the tenant at this site. The original additional \$40,000 request is for the HVAC system, new doors and windows and updates to the electrical panel. The repairs are necessary to keep the property in good useable condition and ensure a safe living environment is maintained for the tenant at this site.

## PK - Security System at Front Street O&M Shop, Continuation/1-Time

Carry forward \$30,000 for security system repairs and updates funded by internal service charges to the General Fund. The current security system at the Front St Shop was installed in 2013. They system started failing in 2019 and was patched together until the main components failed and cannot be replaced. The current system is also not compatible with the City's card reader system. This new system was proposed by our Information Technology team to interface with City systems and includes a new gate access and building control systems plus an intercom for visitor communication.

## PK - Front Street O&M New Fuel Tank & Paving of Wash Down Station & Perimeter, Continuation/1-Time

Carry forward \$160,000 funded by project balance (replacement reserves). This project would complete the building construction at the Front Street O & M shop. Project includes paving the wash down station and perimeter areas. The building was occupied in 2016 but these project elements were not completed.

# **CW – City Hall Exterior Beam Painting, Continuation/1-Time**

Carry forward \$75,000 to seal and protect the exposed exterior beams on City Hall funded by replacement reserves. This was previously approved in 2019/2020 but was not completed in 2020.

#### CW – City-wide Parking Lot Improvements, Continuation/1-Time

Carry forward \$5,000 in project expenditures funded by project balance (replacement reserves). The city manages and maintains many parking lots throughout the City. The City purchased a striping machine in 2017 to support ongoing maintenance of the parking areas. Paint, signs, crack seal material and curb replacements are needed to maintain safe and efficient parking areas.

## CW - Maintenance Worker, Increase from 0.50 FTE to 1.0 FTE, New/Ongoing

Add \$50,000 to increase existing Maintenance Worker 0.50 FTE to 1.0 FTE funded by decrease in temporary seasonal help in the General Fund.

## **Fund 503 Information Technology**

## CM – Website Update/Redesign, Continuation/1-Time

Carry forward \$5,078 for continuation of the City's website redesign project. This process will modernize the system; provide additional enhancements to include video, enhanced customer service options and to provide a solution, which not only looks better, but one that works better for both visitors and search engines.

# **CD** - RHSP Software Enhancements, Continuation/1-Time

Carry forward \$57,164 for software enhancements. In an effort to streamline the Rental Housing Safety Program (RHSP) software, resolve outstanding bugs and implement newly requested features the Technology department along with partnership with Community & Economic Development departmental leadership team hired a third-party developer to review the existing software code and make appropriate changes as necessary. Over the past several months the developer has been working hand in hand with the RHSP team to address these issues and provide new code to be implemented on the city's production system.

## CD - PALS/CED+ Permit System, New/Ongoing

Add \$48,000 for estimated Amazon Web Services. The City will be required to pay the actual hard costs for Amazon Web Services of roughly \$4,000 / month. This additional cost was unknown during the initial project kickoff, however, has been recently provided to the city by county project leaders. Pierce County is currently updating the draft interlocal agreement to incorporate this change and once completed it will be presented to City Council for review and consideration (tentatively scheduled for April 4, 2022).

# **CW – Server/Hardware Upgrades, Continuation/1-Time**

Carry forward \$30,000 for physical Server/hardware Replacement. Maintain information technology equipment that is performing critical processing functions at a level to ensure their reliability and availability to support the business process for the City. Objectives related to energy efficiency, performance & operating system migration will be thoroughly considered prior to procurement. Further analysis related to the separation of processing capability and data management will be evaluated as well as positioning to improve our security, disaster recovery and continued business operations. Numerous servers will reach their end of life and require replacement. The estimated cost of \$30,000 was to replace 2021 hardware that reached end of life warranty renewal periods.

#### **CW – Computer Replacement, Continuation/1-Time**

Carry forward \$68,808 for computer replacement. Computer desktop, laptop & mobile device replacement is a necessity within the City as the aging life of PCs and mobile devices will drive replacements. Older computers are unlikely to support newer generation operating systems in the future. Whether by hardware failure or software obsolescence the city will need to replace computers and mobile devices to continue to function and provide services to the general public. Funds should be set aside yearly to ensure a proper refresh cycle exists. Continued investments in the city's virtual infrastructure should be a priority as this will drive the cost down for hardware replacements and provide a platform agnostic solution for mobile devices throughout the city. Investment in mobile technology will provide robust tools and decrease costs associated with full laptop or desktop stations. Continued use of mobile technology within the Police Department such as tablets and enhanced smartphones will also cut costs and provide tools necessary for officers in the field. Current replacement cycle for existing systems is 4 years thus the need to set aside \$138,750 each year will allow for replacements of aging laptops, mobile devices & desktop computers. Information Technology team will continue to rollout equipment in 2022 replacing all outdated desktops, laptops and mobile devices to ensure technology is functional and up-to-date.

## **CW – City Council Laptops, Continuation/1-Time**

Carry forward \$23,500 for the purchase of 7 laptops and accessories (keyboard, pen, air adapter) to replace existing iPads. Annual ongoing costs totaling \$2,535 are already budgeted as part of existing iPads so no additional maintenance & operation cost is needed. The new laptops include a four year warranty.

## **CW** - Document Management System, Continuation/1-Time

Carry forward \$101,793. Working in partnership with GRM, City employees are working with the vendor to implement the document management system. This process will take some time to complete as the project spans across all departments across the city. This system is a collection of technologies that work together to provide a comprehensive solution for managing the creation, capture, indexing, storage, retrieval, and disposition of records and information assets within the city. Due to the critical nature of the PALS permitting system project, this was placed on hold until 2020, which pushed the project out to 2021.

# CW - Colocation for Disaster Recovery, Continuation/1-Time

Carry forward \$103,000 as follows:

- \$50,000 for the purchase of servers, firewalls and storage appliances to host virtual infrastructure to provide remote access to city resources/data during a disaster or outage. This hardware is required for co-location services.
- \$30,000 for the purchase of required software for co-location to host virtual infrastructure. This software includes VMWare ESXi, VEAAM backup software and replication.
- \$20,000 for the creation of comprehensive documentation, policies and procedures in regards to disaster recovery processes related to information technology.
- \$3,000 to continue incorporating both the primary and secondary data centers.

# CW - Microsoft Exchange Server & Licenses, Continuation/1-Time

Carry forward \$50,000 for Microsoft Exchange Server and Client Licenses. The existing e-mail solution utilized within the city has reached its EOL (End of Life) and had to be replaced. In addition, the newly upgraded Enterprise Vault solution required the mail server to be updated as well. Technology staff successfully performed both updates and have met the requirements of both systems at one time. The system is online and operational at this time. Licenses have been requested and pending purchase is forthcoming.

# CW – Smart Phones & Service Charges, New/Ongoing

Add \$6,500 for additional mobile devices. Due to the expansion of City employees working remotely, additional costs have risen as employees require mobile devices to perform their work. The request covers additional monthly service charges and replacement phones above and beyond the current budget.

# CW – Purchase of 2 New Copiers, New/1-Time

Add \$20,000 for the purchase of replacement copiers. Currently there are two existing Ricoh copiers which were not replaced during the last copier refresh project as they were still under contract and unable to be removed. These units have now reached their end of life and are no longer supported by Ricoh. The request is to remove these two existing units and purchase two new units as these units are heavily used.

#### **CW – Computer Software, Continuation/1-Time**

Carry forward \$5,000 for additional computer software for purchases of unforeseen requests city-wide.

#### **CW – Computer Hardware, Continuation/1-Time**

Carry forward \$5,000 for additional computer hardware for purchases of unforeseen requests city-wide.

#### **504 Risk Management**

#### Claims & Reimbursements, New/Ongoing

Add \$200,000 for potential claims funded by claims reimbursements.

## WCIA Assessment, New/Ongoing

Add \$112,495 for WCIA assessment to account for increases primarily in general liability.

WCIA services include risk management consultation, loss control field services, claims, pre-defense and litigation administration, and loss analyses. WCIA contracts for claims investigation consultants for personnel issues and land use issues, insurance brokerage and lobbyist services. Additionally, WCIA provides generous services to its members such as risk management, education and comprehensive risk field services.

The City pays Washington Cities Insurance Authority every January for the annual coverage listed in the table below, except for storage tank liability which is paid in March. The City maintains deductibles of \$0 for liability, \$1,000 for auto physical damage and \$5,000 for property.

WCIA Assessments								
						2022 v	s 2021	
						Increase/(	Decrease)	
Coverage	2018	2019	2020	2021	2022	\$	%	
Auto Physical Damage	\$ 35,961	\$ 45,838	\$ 52,790	\$ 63,671	\$ 65,747	\$ 2,076	3.3%	
Boiler & Machinery	3,244	3,867	4,382	5,245	6,134	889	16.9%	
Crime/Fidelity	1,365	1,244	1,193	1,201	1,218	17	1.4%	
Liability	1,022,458	1,242,879	1,240,740	1,136,141	1,223,327	87,186	7.7%	
Property	104,519	115,636	137,836	156,463	178,472	22,009	14.1%	
Storage Tank Liability *	1,653	1,766	1,990	2,117	2,435	318	15.0%	
Total	\$1,169,200	\$1,411,230	\$1,438,931	\$1,364,838	\$1,477,333	\$ 112,495	8.2%	
Change Over Prior Year - \$	113,321	242,030	27,701	(74,093)	112,495			
Change Over Prior Year - %	10.7%	20.7%	2.0%	-5.1%	8.2%			

<sup>\*</sup> Invoice not yet received, amount is estimated for 2022.

In addition the two factors (see below) affecting the assessment, overall insurance cost increased.

Overall, WCIA experienced a liability rate increase driven by the insurance market in Washington State. Factors affecting the insurance market include large jury awards, changes in state laws, the social justice movement, and changing conditions in the insurance market worldwide. This is not unique to the WCIA risk pool and why the traditional insurance carriers are raising rates or completely pulling out of public risk in the State of Washington and nationally. Liability renewal for reinsurance was challenging as liability markets globally hardened and struggled to keep pace with increasing large verdicts and claim settlements. Existing carriers are reluctant to expand their risk capacity and new carriers are offering limited coverage terms with forced deductibles, aggregate limits, and stricter conditions with the inclusion of new exclusions. The cyber market continued the troubling trend of restricting coverage and increasing deductibles as municipalities continue to be targets for cyber criminals. Property insurance increase is a result of new members joining the program, appraisals, and inflationary factors being applied to members schedules. Schedules continue to be an issue as the cost for construction in our area has seen significant increases.

The liability assessment formula is based on two factors: worker hours multiplied by the assessment rate. The City's assessment rate is determined by an actuary based on both the City's group and individual loss history for the previous five years. While the actuary's recommended overall increase may have little or no increase, changes in worker hours affect the overall assessment.

The amount the City pays for liability is based on an assessment formula comprised of two factors -- worker hours and loss rate.

**Worker Hours:** There is a two year lag in worker hours (2020 worker hours for 2022 assessment which includes extra duty contracts and does not include volunteer hours). Total worker hours in 2020 decreased by 28,548 hours or 6.7% hours compared to 2019.

Worker Hours									
						Worker	r Hours		
						2020 v	s <b>2019</b>		
Worker Hours	2016	2017	2018	2019	2020	Increase/(	Decrease)		
for Assessment Year =>	2018	2019	2020	2021	2022	#	%		
0803 All Operations	100,567	108,251	107,286	104,320	84,155	(20,165)	-19.3%		
5305 Admin/Clerical	122,719	119,039	120,036	117,322	120,574	3,252	2.8%		
6905 Law Enforcement	196,202	200,135	199,985	201,724	190,601	(11,123)	-5.5%		
6906 Reserves Officers	277	298	639	1,449	937	(512)	-35.3%		
Total	419,765	427,723	427,946	424,815	396,267	(28,548)	-6.7%		

Loss Rate: The loss rate is determined by an actuarial review of the last five years of loss history (January 1, 2017 – December 31, 2021 for 2022 assessment. The actuary limits the loss to \$100,000 per loss so if the City is hit with a huge loss, it does not affect the City for 5 years. The following table provides the most recent report City's losses for the years for the period 11/30/2016 - 11/30/2021. There is a 3-year window for claims to be filed (for example, 2019 claim period ends in 2022) so these figures are subject to change.

5 Year Liability Loss Report 11/30/2016 - 11/30/2021									
Incurred by Year	2017	2018	2019	2020	2021	Total			
Administration	\$ -	\$ -	\$ 37,232	\$ -	\$ -	\$ 37,232			
Parks & Rec Maintenance	-	-	-	1,748	2,280	4,028			
Planning	18,750	2,024	25,000	-	-	45,773			
Jail	323	-	-	-	-	323			
Police	671,472	595,952	43,704	5,740,100	242,506	7,293,734			
PW Engineering	40,747	-	-	-	-	40,747			
PW Streets/Sidewalks	6,396	18,822	-	4,048	20	29,286			
Total	\$ 737,687	\$ 616,798	\$ 105,936	\$5,745,896	\$ 244,806	\$7,451,123			

		Adjustment	Ongoing/	Year	2022
	FTE	Туре	1-Time	Revenue	Expenditure
Grand Total - All Funds	2.00	1,100		\$48,337,897	\$73,025,974
Total - Fund 001 General	1.64			\$ 2,116,996	\$ 4,770,563
Increase Sales Tax Revenue Estimate	-	Revenue	Ongoing	800,000	-
Increase Parks Sales Tax Revenue Estimate	-	Revenue	Ongoing	80,000	-
Increase Criminal Justice Sales Tax Revenue Estimate	-	Revenue	Ongoing	180,000	-
Increase Gambling Tax Revenue Estimate	-	Revenue	Ongoing	550,000	-
Increase CED Development Services Permits & Fees	-	Revenue	Ongoing	57,200	-
CW - PERS Implementation Effective July 1, 2022	-	New	Ongoing	-	144,706
CW - AFSCME CBA Implementation	-	New	Ongoing	-	484,363
CM - Communications Strategic Plan	-	Continuation	1-Time	-	35,000
CM - Spring Clean Up Event Mailing	_	New	Ongoing	_	2,332
CM - Camera Equipment	_	Continuation	1-Time	_	8,375
CD - WSDOT Relocation & Redevelopment	_	Continuation	1-Time	-	1,007
CD - Build Your Better Campaign	_	Continuation	1-Time	_	34,000
CD - Economic Development Strategy	_	Continuation	1-Time	_	18,628
CD -Tree Preservation Public Participation Plan		Continuation	1-Time		57,907
CD - City Tree Fund - Balance		Continuation	1-Time	E6 406	56,496
·				56,496	-
CD - Woodworth Industrial Park Community Association Membership Dues	-	New	Ongoing	20,000	1,260
CD - Future Library Feasibility Study	-	New	1-Time	30,000	60,000
CD - Contribution to South Sound Housing Affordability Partners (SSHAP)	-	New	1-Time	-	20,000
CD - Comprehensive Plan Amendment (Housing Element)	-	New	1-Time	-	49,870
CD - Associate Planner, Limited-Term Position End Date 12/31/2023	1.00	New	1-Time	-	57,200
LG - STOP VAWA (Violence Against Woment Act) Grant	-	Grant	1-Time	30,313	30,313
LG - Employee & Volunteer Recognition Event	-	Continuation	1-Time	-	2,500
MC - 2021/2022 OPD (Office of Public Defense) Grant	-	Grant	1-Time	27,276	27,276
MC - Primary Public Defender Contract Increase	-	New	Ongoing	-	36,000
MC - 2021 Court Cost True Up - City of DuPont	-	Continuation	Ongoing	(13,500)	-
MC - 2021 Court Cost True Up - Town of Steilacoom	-	Continuation	Ongoing	(7,028)	-
MC - 2021 Court Cost True Up - City of University Place	-	Continuation	Ongoing	10,190	-
PK - Street Ends Study	-	Continuation	1-Time	-	20,000
PK - Street Ends Study - Additional Funding Needed	-	New	1-Time	-	30,000
PK - CHOICE Grant Balance	-	Grant	1-Time	11,833	11,833
PK - No Child Left Inside Grant	-	Grant	1-Time	17,350	17,350
PK - South Sound 911 Grant for Background Checks	-	Grant	1-Time	30,000	30,000
PK - SEEK (Summer Experience & Enrichment for Kids) Grant	-	Grant	1-Time	145,000	145,000
PK - Fort Steilacoom Park Cemetery Grant	-	Grant	1-Time	20,000	20,000
PK - Fort Steilacoom Park Cemetery Grant Match	-	New	1-Time	-	30,000
PK - Recreation Program Sponsored Events	-	New	1-Time	43,145	43,145
PK - Convert Maintenance Assistance to Maintenance Worker - Increase from 0.75 FTE to 1.0	0.25	New	Ongoing	-	28,989
Portion Charged to Street Operations & Maintenance	(0.18)	New	Ongoing		(20,510)
PK - Convert Maintenance Assistance to Maintenance Worker - Increase from 0.75 FTE to 1.0	0.25	New	Ongoing	-	25,001
Portion Charged to Street Operations & Maiantenance	(0.18)	New	Ongoing		(17,690)
PK - Maintenance Worker - Increase from 0.50 FTE to 1.0 FTE	0.50	New	Ongoing	_	50,000
PK - Reduce Seasonal Help to Accommodate Maintenance Worker Total 1.0 FTE Increase	0.50	New	Ongoing		(65,790)
PD - Emergency Management Performance Grant COVID ARPA - Grant Balance	_	Grant	1-Time	8,665	8,665
				-	8,003
PD - Tacoma Narcotics Enforcement Team (TNET) Puyallup Grant Balance	-	Grant	1-Time	7,593	-
PD - Pierce County Sex Offender Residency Verification Grant PD - Washington State Criminal Justice Basic Law Enforcement Academy (BLEA)	-	Grant New	1-Time 1-Time	7,463	24,000
PD - Teamsters Collective Bargaining Agreement Implementation		New	Ongoing		9,963
PD - WCIA Grant for Virtual Reality Based Police Officer Training Simulator				35,000	25,000
	-	Grant	1-Time	25,000	25,000
Fleet & Equipment Internal Service Charges:		Ne…	Ongoine		770 424
CW - Restore 2022 Replacement Reserves Collection	-	New	Ongoing	-	779,431
PK - Graffiti Removal Equipment & Initial Supplies	-	New	1-Time	-	15,000
PD - Vehicle for New Lieutenant - Anticipated Hiring Date July 1, 2022	-	Continuation	1-Time	-	65,000
PD - PA (Public Address) Microphones	-	Continuation	1-Time	-	18,000

		Adjustment	Ongoing/	Year	2022
	FTE	Туре	1-Time	Revenue	Expenditure
PD - Complete Build Vehicle 40431 Funded by Contributed Capital	-	Continuation	1-Time	-	5,000
PD - Vehicle 41090 - Additional Costs for Coban ICV Camera		New	1-Time	-	17,250
Property Management Internal Service Charges:					
PD - Police Station Fuel System Modernization	-	New	1-Time	-	30,000
CM - City Hall Space Reconfiguration Study	-	Continuation	1-Time	-	30,000
PK - Fort Steilacoom Park Caretaker House Repairs	-	Continuation	1-Time	-	38,142
Information Technology Internal Service Charges:					,
CM - Website Redesign/Update	-	Continuation	1-Time	-	5,078
CW - Server Hardware Upgrade	-	Continuation	1-Time	-	26,286
CW - Annual Computer Replacement	-	Continuation	1-Time	-	60,286
CW - City Council Laptops	-	Continuation	1-Time	-	20,588
CW - Document Management System	-	Continuation	1-Time	-	89,181
CW - Co-Location & Disaster Recovery	-	Continuation	1-Time	-	90,246
CW - Microsoft Exchange Server & Licenses	_	Continuation	1-Time	_	43,806
CD - PALS/CED+ Amazon Web Services for Permitting System	_	New	Ongoing	_	48,000
CW - Smart Phones & Plan Increase due to Remote Work	_	New	Ongoing	_	5,696
CW - Purchase 2 New Copiers	_	New	1-Time	_	17,522
CW - Computer Software	_	Continuation	1-Time	_	4,381
CW - Computer Hardware	_	Continuation	1-Time	_	4,381
Risk Management Internal Service Charges:		Continuation	1 111110		4,501
WCIA Annual Assessment Increase	_	New	Ongoing	_	97,654
Transfer to Property Abatement for Karwan Village Abatement	_	New	1-Time	_	500,000
Transfer to Parks CIP:		14644	1 111110		300,000
301.0019 Edgewater Dock	_	New	1-Time	_	50,000
301.0037 Seeley Lake	_	New	1-Time	_	25,000
301.0043 Fort Steilacoom Park H-Barn Complex Restoration & Renovation	_	New	1-Time		150,000
301.0044 Wards Lake Structure Removal	_	New	1-Time	_	50,000
301.0045 Colonial Plaza Up Lighting & Gary Oaks	_	New	1-Time	_	15,000
Transfer to Transportation CIP:		1404	1 111110		15,000
302.0004 Minor Capital & Major Maintenance	_	New	1-Time	_	150,000
Proposed 2022 Revised Budget \$585,587, includes New Allocation of \$275,000 from:		New	1 111110		130,000
\$125,000 LTD 2021 Accumulated Pavement Degradation Fees					
\$150,000 General Fund					
302.0096 Union Avenue, Berkley to Thorne Lane (Design)	-	New	1-Time	-	65,000
302.0116 Custer Road from Bridgeport Way to 75th St (Design)	-	New	1-Time	-	65,000
302.0131 Overlay & Sidewalk Fill-In:	-	New	1-Time	-	75,000
Custer Rd - John Dower to 500' West of Bridgeport Way (Design)					
302.0135 JBLM North Access (Construction)	-	New	1-Time	-	252,860
302.0136 100th Lakewood Drive to South Tacoma Way, Inclusive of 40th (Design)	-	New	1-Time	-	100,000
302.0156 Angle Lane/Elwood Sidewalks and Pedestrian Pathway	-	New	1-Time	-	79,000
General/Street Fund Subsidy	-	Continuation	Ongoing	-	(23,781)
General/Street Fund Subsidy	-	New	Ongoing		55,740
General/Street Fund Subsidy	-	Continuation	1-Time	-	51,981
General/Street Fund Subsidy	-	New	1-Time	-	56,646
Total - Special Revenue Funds	0.36			\$18,841,237	\$23,578,430
Total - Fund 101 Street O&M	0.36			\$ 140,586	\$ 164,367
General/Street Fund Subsidy - Beginning Balance	-	Continuation	Ongoing	(23,781)	-
Non-Motorized Plan - Balance	-	Continuation	1-Time	20,139	20,139
Non-Motorized Plan - Additional	-	New	1-Time	55,000	55,000
PK - Convert Maintenance Assistance to Maintenance Worker - Increase from 0.75 FTE to 1.0	0.18	New	Ongoing		20,510
FTE					
PK - Convert Maintenance Assistance to Maintenance Worker - Increase from 0.75 FTE to 1.0	0.18	New	Ongoing		17,690
FTE			_ 3		
PK - Reduce SeasonaL Help to Accommodate Maintenance Worker Total 1.0 FTE Increase	-	New	Ongoing	-	(38,200)
					· · · · · · · · · · · · · · · · · · ·

		Adjustment	Ongoing/	Vear	2022
	FTE	Туре	1-Time	Revenue	Expenditure
Fleet & Equipment Internal Service Charges:		- 77-			
CW - Restore 2022 Replacement Reserves Collection	-	New	Ongoing	45,002	45,002
Information Technology Internal Service Charges:			- 0- 0	-,	
CW - Server Hardware Upgrade	_	Continuation	1-Time	2,468	2,468
CW - Annual Computer Replacement	_	Continuation	1-Time	5,660	5,660
CW - City Council Laptops	_	Continuation	1-Time	1,933	1,933
CW - Document Management System	-	Continuation	1-Time	8,374	8,374
CW - Co-Location & Disaster Recovery	-	Continuation	1-Time	8,472	8,472
CW - Microsoft Exchange Server & Licenses	-	Continuation	1-Time	4,113	4,113
CW - Smart Phones & Plan Increase due to Remote Work	-	New	Ongoing	535	535
CW - Purchase 2 New Copiers	-	New	1-Time	1,646	1,646
CW - Computer Software	-	Continuation	1-Time	411	411
CW - Computer Hardware	-	Continuation	1-Time	411	411
Risk Management Internal Service Charges:					
WCIA Annual Assessment Increase	-	New	Ongoing	10,203	10,203
Total - Fund 103 Transportation Benefit District	-	-	- 0- 0	\$ -	\$ 1,718,000
Transfer to Transportation CIP for TBD Bonded Projects (2022 Design):	-	New	1-Time	-	348,000
302.0142 Ardmore/Whitman/93rd St					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Transfer to Transportation CIP for TBD Bonded Projects (2023 Construction): 302.0142 Ardmore/Whitman/93rd St	-	New	1-Time	-	1,006,000
		New	1 Time 2		364,000
Transfer to Transportation CIP for TBD Bonded Projects (2022 Design): 302.0083 Hipkins Road SW from Steilacoom Blvd to 104th St SW	-	New	1-Time		364,000
•				<b>ć</b>	ć 52.202
Total - Fund 104 Hotel/Motel Lodging Tax	-		4 =	\$ -	\$ 53,393
Prior Year Grant Balance - City of Lakewood Gateways		Continuation	1-Time	-	72,893
Eliminate Budget Est	-	New	1-Time	-	(800,000)
2022 3% McGavick Center	-	New	1-Time	-	101,850
2022 Asia Pacific Cultural Center	-	New	1-Time	-	15,000
2022 Historic Fort Steilacoom	-	New	1-Time	-	15,000
2022 Lakewold Gardens		New	1-Time	-	85,000
2022 Lakewood Chamber of Commerce Tourism	-	New	1-Time	-	100,000
2022 Lakewood Chamber of Commerce - Night of Lights	-	New	1-Time	-	25,000
2022 Lakewood Historical Society	-	New	1-Time	-	35,000
2022 Lakewood Playhouse	-	New	1-Time	-	25,000
2022 Travel Tacoma - Mt. Rainier Tourism and Sports	-	New	1-Time	-	100,000
2022 Lakewood Arts Festival	-	New	1-Time	-	20,500
2022 Lakewood Sister Cities Association - Gimhae Delegation	-	New	1-Time	-	20,550
2022 Lakewood Sister Cities Association - International Festival		New	1-Time	-	5,500
2022 City of Lakewood Imaging Promotions	-	New	1-Time	-	50,000
2022 City of Lakewood Farmers Market	-	New	1-Time	-	35,000
2022 City of Lakewood SummerFEST	-	New	1-Time	-	80,000
2022 City of Lakeood Summer Concert Series	-	New	1-Time	-	20,000
2022 City of Lakewood Love Lakewood Festival	-	New	1-Time	-	30,000
2022 City of Lakewood Film Festival, REEL Life	-	New	1-Time	-	17,100
Total - Fund 105 Property Abatement/Rental Housing Safety Program	-		. =	\$ 507,610	\$ 1,157,232
Abatement Program	-	Continuation	1-Time	-	418,710
Karwan Village Abatement - Funded by General Fund	-	New	1-Time	500,000	500,000
Rental Housing Safety Program - Increase Revenue Estimate	-	Continuation	1-Time	7,610	
Internal Service Charge -	-	Continuation	1-Time	-	57,164
Rental Housing Safety Program - RHSP Database/Software Enhancement					
1406 Sales Tax Credit for Affordable Housing	-	Continuation	1-Time	-	181,358
Total - Fund 106 Public Art	-			\$ -	\$ 120,224
Major Public Art - Colonial Plaza	-	Continuation	1-Time	-	117,598
Available Balance Earmarked for Major Public Art - Project to Be Determined	-	New	1-Time	-	2,626

		Adjustment	Ongoing/	Year	2022
	FTE	Туре	1-Time	Revenue	Expenditure
Total - Fund 180 Narcotics Seizure	-			\$ -	\$ 192,000
Contribution for 50% of new SRT Vehicle	-	Continuation	1-Time	-	120,000
(Original \$120,000 from Federal Seizure / \$120,000 from Narcotics Seizure)					
Narcotics Seizure Balance Available for Eligible Expenditures	-	New	1-Time	-	72,000
Total - Fund 181 Felony Seizure	-			\$ -	\$ 36,198
Contribution to Firearms Range Simulator Program \$65K Total Cost	-	New	1-Time	-	20,000
(\$25K WCIA Risk Mitigation Grant + \$20K Felony Seizure + \$20K Federal Seizure)					
Felony Seizure Balance Available for Eligible Expenditures	-	New	1-Time	-	16,198
Total - Fund 182 Federal Seizure	-			\$ -	\$ 143,505
Contribution to Firearms Range Simulator Program \$65K Total Cost	-	New	1-Time	-	20,000
(\$25K WCIA Risk Mitigation Grant + \$20K Felony Seizure + \$20K Federal Seizure)					
Remaining Contribution for 50% of new SRT Vehicle	-	Continuation	1-Time	-	101,499
(Original \$120,000 from Federal Seizure / \$120,000 from Narcotics Seizure)					
Federal Seizure Balance for Available Expenditures	-	New	1-Time	-	22,006
Total - Fund 190 CDBG	-			\$ 2,692,587	\$ 4,206,082
CDBG Carry Forward of FY 2021 Funds:					
2021 CDBG - Housing Programs - Major	-	Grant	1-Time	264,107	264,107
2021 CDBG - Housing Programs - Administration	-	Grant	1-Time	86,913	86,913
2021 CDBG - Housing Programs - Administration of HOME	-	Grant	1-Time	15,000	15,000
2021 CDBG - Public Service - Counsel Foreclose	-	Grant	1-Time	50,000	50,000
2021 CDBG - Physical Improvements - Phillips Road	-	Grant	1-Time	295,167	295,167
2021 CDBG - Housing Emergency Assistance Displaced Residents (EADR)	-	Grant	1-Time	28,708	28,708
FY 2021 HOME Funding Recommendations:				-	-
2021 HOME - Affordable Housing LASA	-	Grant	1-Time	190,739	190,739
2021 HOME - Affordable Housing	-	Grant	1-Time	98,818	98,818
2021 HOME - Administration	-	Grant	1-Time	31,335	31,335
From City of Tacoma - City of Lakewood Balances:					
2019 HOME - Affordable Housing LASA	-	Grant	1-Time	409,261	409,261
2020 HOME - Affordable Housing	-	Grant	1-Time	162,914	162,914
2020 HOME - Down Payment Assistance	-	Grant	1-Time	253	253
2019 HOME - Housing Rehabilitation	-	Grant	1-Time	194,356	194,356
2020 HOME - Housing Rehabilitation	-	Grant	1-Time	50,000	50,000
2020 Housing Program - Emergency Assistance Displaced Residents	-	Grant	1-Time	42,764	42,764
2020 Major Home & Sewer Repair	-	Grant	1-Time	416,779	416,779
2020 Housing Program - Administration of HOME	-	Grant	1-Time	9,271	9,271
CDBG - CARES CV2 - Round 2 Balance - LASA	-	Grant	1-Time	173,000	173,000
CDBG - CARES CV3 - Round 3 Balance - Mortgage Assistance	-	Grant	1-Time	173,202	173,202
Restricted Ending Fund Balance for Future Loan Programs	-	Grant	1-Time	-	1,513,495
Total - Fund 191 Neighborhood Stabilization Program	-			\$ -	\$ 254,676
Neighborhood Stabilization Program 1	-	Continuation	1-Time	-	240,528
Neighborhood Stabilization Program 3	-	Continuation	1-Time	-	14,148
Total - Fund 192 SSMCP	-			\$ 9,021,841	\$ 9,054,140
SSMPC Operations Balance	-	Continuation	1-Time	-	17,299
SSMCP Amazon Donation	-	New	1-Time	-	15,000
OEA Growth Management	-	Grant	1-Time	139,907	139,907
North Clear Zone - Department of Commerce Grant for Future Property Acquisitions	-	Grant	1-Time	1,400,000	1,400,000
North Clear Zone - Tactical Tailor Building - Property Purchase	-	Continuation	1-Time	7,363,503	7,363,503
North Clear Zone - Tactical Tailor Building - Due Diligence & Legal Fees		Continuation	1-Time	118,431	118,431

		Adjustment	Ongoing/	Year	2022
	FTE	Туре	1-Time	Revenue	Expenditure
Total - Fund 195 Police Grants	-	71		\$ 555,687	\$ 555,687
Washington Traffic Safety Commission - Impaired Driving Emphasis	-	Grant	1-Time	8,377	8,377
Washington Traffic Safety Commission - Motorcycle Patrol	-	Grant	1-Time	2,500	2,500
Emergency Management Planning	-	Grant	1-Time	25,406	25,406
Bullet Proof Vest Partnership	-	Grant	1-Time	3,963	3,963
Bullet Proof Vest Partnership	-	Grant	1-Time	17,200	17,200
Washington State Parks Recreational Boating Safety	-	Grant	1-Time	12,021	12,021
US Department of Justice JAG (Justice Asisstance Grant) - Rifle Noise Suppressors	-	Grant	1-Time	2,069	2,069
US Department of Justice JAG (Justice Asisstance Grant) - COVID-19	-	Grant	1-Time	16,388	16,388
US Department of Justice JAG (Justice Asisstance Grant) - 2020 Bicycles	-	Grant	1-Time	5,397	5,397
US Department of Justice JAG (Justice Asisstance Grant) - FARO Scanner	-	Grant	1-Time	42,903	42,903
Washington State Office of the Attorney General SAKI (Sexual Assault Kit Initiative) Grant	-	Grant	1-Time	4,900	4,900
WAPTA (Washington Auto Theft Prevention Authority) Grant	-	Grant	1-Time	260,000	260,000
Office of Justice Programs Veterans Court Grant	-	Grant	1-Time	154,563	154,563
Total - Fund 196 ARPA	-			\$ 5,922,926	\$ 5,922,926
Carry Forward ARPA Ordinance 759 Grant Balances:					
Comfort Inn	-	Grant	1-Time	50,000	50,000
5% Direct Admin		_			
LCSAB (Lakewood Community Services Advisory Board) - 1% Funds Program Costs \$137,662 / 5% Direct Admin \$6,883	-	Grant	1-Time	144,545	144,545
Warriors of Change	-	Grant	1-Time	37,703	37,703
Program Costs \$34,280 / 5% Direct Admin \$3,423					
Pierce County BIPOC Business Accelerator Contribution Program Costs \$400,750 / 5% Direct Admin \$25,000	-	Grant	1-Time	425,750	425,750
LPD Body Cameras - Purchase of Cameras & Video Storage	-	Grant	1-Time	4,900	4,900
5% Direct Admin \$4,900					
LPD Body Cameras Operations Program Costs \$268,230 / 5% Direct Admin \$14,202	-	Grant	1-Time	282,432	282,432
ARPA Administration - Finance Assistance and ARPA Coordinator Program Costs \$639,526	-	Grant	1-Time	639,526	639,526
Habitat for Humanity Boat Street Project	-	Grant	1-Time	254,100	254,100
Program Costs \$242,000 / 5% Direct Admin \$12,100					
Rebuilding Together South Sound Program Costs \$325,000 / 5% Direct Admin \$16,250	-	Grant	1-Time	341,250	341,250
EmergencyAlertSystem-Program	-	Grant	1-Time	12,933	12,933
Program Costs \$12,266 / 5% Direct Admin \$667					
West Pierce Fire & Rescue	-	Grant	1-Time	241,500	241,500
Program Costs \$230,000 / 5% Direct Admin \$11,500				,	,
City Website and Multilingual Services	-	Grant	1-Time	35,704	35,704
Program Costs \$33,954 / 5% Direct Admin \$1,750					
Youth Employment-Program	-	Grant	1-Time	88,200	88,200
Program Costs \$84,000 / 5% Direct Admin \$4,200					
City Reader Boards	-	Grant	1-Time	336,000	336,000
Program Costs \$320,000 / 5% Direct Admin \$16,000					
New Grant Awards Approved December 20, 2021 Via Separate Motions:				-	-
Motion 2021-102 Tacomaprobono Housing Justice Program Cost \$450,000 / 5% Direct Admin \$22,500	-	Grant	1-Time	472,500	472,500
		Grant	1. Tim a	227 274	227 274
Motion 2021-104 Boys & Girls Club Teen Service Programs Program Cost \$226,070 / 5% Direct Admin \$11,304		Grant	1-Time	237,374	237,374
Motion 2021-105 YMCA Child and Teen Care Service Programs	-	Grant	1-Time	769,372	769,372
Program Cost \$732,000 / 5% Direct Admin \$36,637					
Motion 2021-106 Municipal Court Technology Improvements	-	Grant	1-Time	141,750	141,750
Program Cost \$135,000 / 5% Direct Admin \$6,750					

		Adjustment	Ongoing/	Year	2022
	FTE	Туре	1-Time	Revenue	Expenditure
Motion 2021-108 City Hall HVAC Air Handlers and Bipolar Ionization Program Cost \$500,000 / 5% Direct Admin \$25,000	-	Grant	1-Time	525,000	525,000
Motion 2021 - 109 Handwashing Stations at City Parks without Restrooms Program Cost \$75,000 / 5% Direct Admin \$3,750	-	Grant	1-Time	78,750	78,750
Motion 2021-110 City Hall Space Reconfiguration Study Program Cost \$100,000 / 5% Direct Admin \$5,000	-	Grant	1-Time	105,000	105,000
Motion 2021-111 Lakewood Police Department Retention Bonus Program Cost \$637,500 / 5% Direct Admin \$31,875	-	Grant	1-Time	669,375	669,375
Motion 2021-112 Temporary Human Resources Personnel for COVID-19 Tracking Program Cost \$30,360 Less \$1,098 Spent in 2021	-	Grant	1-Time	29,262	29,262
Total - Debt Service Funds	_			\$ -	\$ 77,061
Total - Fund 202 Local Improvement District Debt Service	_			\$ -	\$ 77,061
LID Administration & Early Redemption	_	Continuation	1-Time	-	77,061
Early Redemption LID 1101	_	Continuation	1-Time		
Fotal - Capital Improvement Project Funds		Continuation	1	\$28,431,043	\$39,041,156
Total - Fund 301 Parks CIP	-			\$ 10,365,525	\$ 13,661,911
301.0003 Harry Todd Park Phase I & 2	-	Continuation	1-Time	-	204,281
301.0005 Chambers Creek Trail	_	Continuation	1-Time	100,000	664,582
301.0006 Gateways	_	Continuation	1-Time	72,893	79,063
301.0014 Fort Steilacoom Park South Angel Lane Parking & Trail Improvement	_	Continuation	1-Time	-	93,569
301.0016 Park Equipment Replacement	-	Continuation	1-Time	-	52,625
301.0017 Park Playground Resurfacing	-	Continuation	1-Time	-	9,264
301.0018 Project Support	-	Continuation	1-Time	-	70,000
301.0019 Edgewater Dock	-	New	1-Time	50,000	51,556
301.0020 Wards Lake Improvements	-	Continuation	1-Time	2,179,302	2,226,005
301.0022 Banners & Brackets Phase II	-	Continuation	1-Time	-	8,789
301.0027 American Lake Improvements	-	Continuation	1-Time	1,252,840	2,018,182
301.0031 Fort Steilacoom Park Turf Infields	-	Continuation	1-Time	5,756,283	6,020,923
301.0032 Springbrook Park Expansion Phase V	-	Continuation	1-Time	664,207	1,402,651
301.0034 Kiwanis Park Playground Equipment	-	Continuation	1-Time	-	90,000
301.0037 Seeley Lake Resource Conservancy Park Improvements	-	Continuation	1-Time	75,000	90,644
301.0039 American Lake Park - North Parking Lot	-	Continuation	1-Time	-	244,777
301.0041 Parks Sign Replacement (Design)	-	Continuation	1-Time	-	20,000
301.0042 Downtown Park Schematic Design & Planning	-	Continuation	1-Time	-	100,000
301.0043 Fort Steilacoom Park H-Barn Restoration & Renovation Partners for Parks Seed Money	-	New	1-Time	150,000	150,000
301.0044 Wards Lake Structure Removal	-	Continuation	1-Time	50,000	50,000
301.0045 Colonial Plaza Uplighting & Gary Oaks	-	Continuation	1-Time	15,000	15,000
Total - Fund 302 Transportation CIP				\$ 17,816,882	\$ 20,151,725
302.0116 Custer Bridgeport Way to 75th (Design)	-	New	1-Time	65,000	65,000
302.0131 Custer Rd from Steilacoom to West of Bridgeport Way (Design)	-	New	1-Time	75,000	75,000
302.0136 100th St SW from Lakeview Drive to South Tacoma Way, Inclusive of 40th (Design)	-	New	1-Time	100,000	100,000
302.0096 Union Avenue, Berkley to Thorne Lane (Design)	-	New	1-Time	65,000	65,000
302.0083 Hipkins Road SW from Steilacoom Blvd to 104th St SW From TBD \$20 VLF for 2022 Design \$364,000	-	New	1-Time	1,033,000	-
From REET for 2023 Construction \$669,000  302.0142 Ardmore/Whitman/93rd -	_	New	1-Time	3,375,000	_
From TBD \$20 VLF for 2022 Design \$348,000 and 2023 Construction \$1,006,000 From REET for 2023 Construction \$2,021,000			1 111110	3,373,000	
302.0000 Earmark Traffic Mitigation LTD 2021 Balance	-	New	1-Time	-	103,505
302.0000 Personnel, Engineering, Professional Services	-	Continuation	1-Time	-	57,846
302.0002 Street Lights: New LED	-	Continuation	1-Time	-	191,633
302.0003 Safety: Neighborhood Traffic	1 _	Continuation	1-Time	_	49,725

		Adjustment	Ongoing/	Year	2022
	FTE	Туре	1-Time	Revenue	Expenditure
302.0004 Minor Capital & Major Maintenance	-	Continuation	1-Time	150,000	325,587
Proposed 2022 Revised Budget \$585,587, includes New Allocation of \$275,000 from:		& New		,	,
\$125,000 LTD 2021 Accumulated Pavement Degradation Fees					
\$150,000 General Fund					
302.0005 Chip Seal Program - Local Access Roads	-	Continuation	1-Time	-	47,367
302.0015 111th/112th (Bridgeport to Kendrick)	-	Continuation	1-Time	280,827	280,827
302.0024 Steilacoom Boulevard - Farwest Drive to Phillips Road	-	Continuation	1-Time	203,799	233,853
302.0060 Traffic Signal Replacement: 100th & Lakewood Drive	-	Continuation	1-Time	82,556	161,311
302.0068 Overlay: Pacific Highway - 108th to SR512	-	Continuation	1-Time	4,325	(9,073)
302.0071 Safety: Safe Routes to Schools - Phillips Rd Sidewalks & Bike Lanes	-	Continuation	1-Time	356,823	428,823
(Steilacoom Boulevard to Onyx Drive)					
302.0072 Sidewalks: 59th Ave - 100th to Bridgeport Way	-	Continuation	1-Time	14,981	14,473
302.0074 Streets: South Tacoma Way - 88th to 80th St	-	Continuation	1-Time	340,136	477,463
302.0080 Overlay: 108th Street – Bridgeport Way to Pacific Highway	-	New	1-Time	59,905	42,084
302.0121 112th Street Sidewalks, Farwest Drive to Holden, North Side		New	1-Time	825,340	825,340
302.0133 Streets & Sidewalks: Steilacoom Blvd (Farwest to Weller) ROW	-	Continuation	1-Time	935,000	1,100,000
302.0134 Sidewalks: Veterans Drive - Gravelly Lake Drive to American Park	-	Continuation	1-Time	418,598	418,598
302.0135 JBLM North Access	-	Continuation	1-Time	5,783,371	7,914,312
Total Transportation Improvement Board Grant \$6,675,141 (Reimbursement 2022-2024)		& New			
302.0137 Streets: Steilacoom Blvd/88th (Weller to Custer Road)	-	Continuation	1-Time	508,296	3,889,812
302.0138 Sidewalks: Onyx Drive SW - 89th to 97th and Garnet to Phillips	-	Continuation	1-Time	664,845	702,750
302.0144 146th St SW: Murray Rd SW to Woodbrook Drive SW	-	Continuation	1-Time	239,080	215,489
302.0156 Angle Lane/Elwood Sidewalks and Pedestrian Pathway		New	1-Time	900,000	900,000
302.0164 Sidewalk Fill-In on Farwest Drive from 112th to Lakes High School, Etc.	-	Continuation	1-Time	1,336,000	1,475,000
Total - Fund 303 Real Estate Excise Tax	-			\$ 173,636	\$ 4,390,000
Return of Excess REET -	-	New	1-Time	42,084	-
From 302.0080 Overlay: 108th Street - Bridgeport Way to Pacific Highway				ŕ	
	-	New	1-Time	131,552	-
Increase 2022 Revenue Estimate				-	
	-				
Transfers to Transportation CIP for TBD Bond Funded Projects:	-	New	1-Time	-	2,021,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)		New New	1-Time 1-Time	-	2,021,000 669,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)				-	2,021,000 669,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)				-	669,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access		New	1-Time	- - \$ 75.000	669,000 1,700,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:		New	1-Time	- - \$ 75,000	669,000 1,700,000 \$ <b>837,520</b>
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs		New  Continuation	1-Time 1-Time	- - \$ 75,000 -	1,700,000 \$ <b>837,520</b> 250,419
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer		New  New  Continuation Continuation	1-Time 1-Time 1-Time	-	669,000 1,700,000 \$ 837,520 250,419 360,101
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension		New  Continuation	1-Time 1-Time	75,000	669,000 1,700,000 \$ 837,520 250,419 360,101 227,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds		New  New  Continuation Continuation	1-Time 1-Time 1-Time	75,000	669,000 1,700,000 \$ 837,520 250,419 360,101 227,000 \$ 3,940,543
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management		New  Continuation Continuation Continuation	1-Time 1-Time 1-Time	75,000	669,000 1,700,000 \$ 837,520 250,419 360,101 227,000 \$ 3,940,543
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds		New  New  Continuation Continuation	1-Time 1-Time 1-Time 1-Time 1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	669,000  1,700,000  \$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit		New  Continuation Continuation Continuation Continuation Continuation Continuation	1-Time 1-Time 1-Time 1-Time 1-Time 1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	1,700,000 \$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit  401.0012 Outfall Retrofit Feasibility Project		New  Continuation Continuation Continuation Continuation Continuation Continuation Continuation	1-Time 1-Time 1-Time 1-Time 1-Time 1-Time 1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	669,000  1,700,000  \$ 837,520  250,419  360,101  227,000  \$ 3,940,543  \$ 3,940,543  -  124,184  60,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit		New  Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation	1-Time 1-Time 1-Time 1-Time 1-Time 1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	669,000  1,700,000  \$ 837,520  250,419  360,101  227,000  \$ 3,940,543  \$ 3,940,543   124,184  60,000  45,000
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit  401.0012 Outfall Retrofit Feasibility Project  401.0014 2021 Water Quality Improvements  401.0015 Oakbrook Outfall Retrofits		New  Continuation	1-Time 1-Time 1-Time 1-Time 1-Time 1-Time 1-Time 1-Time 1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	\$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543 
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPS  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit  401.0012 Outfall Retrofit Feasibility Project  401.0014 2021 Water Quality Improvements  401.0015 Oakbrook Outfall Retrofits  401.0018 Waughop Lake Treatment		New  Continuation	1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	\$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543 
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPS  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit  401.0012 Outfall Retrofit Feasibility Project  401.0015 Oakbrook Outfall Retrofits  401.0018 Waughop Lake Treatment  401.0021 American Lake Management District		New  New  Continuation Continuation  Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation	1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	\$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543 
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPS  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit  401.0012 Outfall Retrofit Feasibility Project  401.0014 2021 Water Quality Improvements  401.0015 Oakbrook Outfall Retrofits  401.0018 Waughop Lake Treatment  401.0021 American Lake Management District  401.0023 Clover Creek - Earmark SWM Funds for Potential Grant		New  Continuation New	1-Time  1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	\$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543 
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPs  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit  401.0012 Outfall Retrofit Feasibility Project  401.0014 2021 Water Quality Improvements  401.0015 Oakbrook Outfall Retrofits  401.0018 Waughop Lake Treatment  401.0021 American Lake Management District  401.0023 Clover Creek - Earmark SWM Funds for Potential Grant  401.0023 Clover Creek Reduction Study		New  New  Continuation Continuation  Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation Continuation	1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	\$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543 
Transfers to Transportation CIP for TBD Bond Funded Projects:  302.0142 Ardmore/Whitman/93rd Street (For 2023 Construction)  302.0083 Hipkins Road SW from Steilacoom Blve to 104th St SW (For 2023 Construction)  Transfers to Transportation CIP for Grant Funded Project:  302.0135 JBLM North Access  Total - Fund 311  311.0002 Side Sewer CIPS  311.0005 Maple Sewer  311.0013 Fort Steilacoom Park Sewer Extension  Total - Enterprise Funds  Total - Fund 401 Surface Water Management  Remove Revenue Bonds - Issued in 2021  401.0008 Outfall Retrofit  401.0012 Outfall Retrofit Feasibility Project  401.0014 2021 Water Quality Improvements  401.0015 Oakbrook Outfall Retrofits  401.0018 Waughop Lake Treatment  401.0021 American Lake Management District  401.0023 Clover Creek - Earmark SWM Funds for Potential Grant		New  Continuation New	1-Time  1-Time	75,000 \$ (3,000,000) \$ (3,000,000)	\$ 837,520 250,419 360,101 227,000 \$ 3,940,543 \$ 3,940,543 

		Adjustment	Ongoing/	Vear	2022
	FTE	Type	1-Time	Revenue	Expenditure
Information Technology Internal Service Charges:		Турс	1 111110	Revenue	Expenditure
CW - Server Hardware Upgrade	_	Continuation	1-Time	_	1,248
CW - Annual Computer Replacement	_	Continuation	1-Time	_	2,863
CW - City Council Laptops	_	Continuation	1-Time	_	979
CW - Document Management System		Continuation	1-Time		4,235
	_		1-Time		
CW - Co-Location & Disaster Recovery	-	Continuation Continuation	1-Time	-	4,282
CW - Microsoft Exchange Server & Licenses  CW - Smart Phones & Plan Increase due to Remote Work					2,080
		New	Ongoing	-	269
CW - Purchase 2 New Copiers	-	New	1-Time	-	832
CW - Computer Software	-	Continuation	1-Time	-	208
CW - Computer Hardware	-	Continuation	1-Time	-	208
Risk Management Internal Service Charges:					
WCIA Annual Assessment Increase	-	New	Ongoing	-	4,638
Transfers to Parks CIP:					
301.0005 Chambers Creek Trail	-	Continuation	1-Time	-	100,000
301.0020 Wards Lake Improvements	-	Continuation	1-Time	-	56,277
301.0037 Seeley Lake Resource Conservancy Park	-	Continuation	1-Time	-	50,000
Transfers to Transportation CIP:					
302.0015 Streets: 112th/111th (Bridgerport Way to Kendrick)	-	Continuation	1-Time	-	89,215
302.0060 Traffic Signal Replacement: 100th & Lakewood Drive	-	Continuation	1-Time	-	82,556
302.0071 Safety: Safe Routes to Schools - Phillips Rd Sidewalks & Bike Lanes (STL to Onyx)	-	Continuation	1-Time	-	80,000
302.0080 Overlay: 108th Street – Bridgeport Way to Pacific Highway	-	Continuation	1-Time	-	59,905
302.0121 112th Street Sidewalks, Farwest Drive to Holden, North Side	-	New	1-Time	-	95,800
302.0121 112th Street Sidewalks, Farwest Drive to Holden, North Side (Potential Inflation)	-	New	1-Time	-	75,000
302.0134 Sidewalks: Veterans Drive - Gravelly Lake Drive to American Park	-	Continuation	1-Time	-	418,598
302.0135 Streets: JBLM North Access	-	Continuation	1-Time	-	1,085,525
302.0137 Streets: Steilacoom Blvd/88th (Weller to Custer Road)	-	Continuation	1-Time	-	64,019
302.0138 Sidewalks: Onyx Drive SW - 89th to 97th and Garnet to Phillips	-	Continuation	1-Time	-	664,845
302.0144 146th St SW: Murray Rd SW to Woodbrook Drive SW	-	Continuation	1-Time	-	189,080
302.0156 Angle Lane/Elwood Sidewalks and Pedestrian Pathway	-	New	1-Time	-	75,000
Total - Internal Service Funds	-			\$ 1,948,621	\$ 1,618,221
Total - Fund 501 Fleet & Equipment	-			\$ 964,141	\$ 308,563
2022 Replacement Reserves Collection	-	New	Ongoing	843,891	-
PD - Public Address (PA) Microphones	-	Continuation	1-Time	18,000	18,000
PD - Build Vehicle 40611 Funded by Accumulated Replacement Reserves	-	Continuation	1-Time	-	19,250
PD - Complete Build Vehicle 41541 Funded by Accumulated Replacement Reserves		Continuation	1-Time	_	5,707
PD - Complete Build Vehicle 41551 Funded by Accumulated Replacement Reserves		Continuation	1-Time		4,356
PD - Complete Build Vehicle 40801 Funded by Accumulated Replacement Reserves		Continuation	1-Time		15,000
PD - Replace Vehicle 40731 Funded by Accumulated Replacement Reserves	_	Continuation	1-Time	_	55,000
PD - New Vehicle 41790 for New Lieutenant Start Date July 1, 2022		Continuation	1-Time	65,000	65,000
PD - Complete Build Vehicle 40431 Funded by Conributed Capital		Continuation	1-Time	5,000	5,000
PD - Aditional Funds for Vehicle 41090 for Setup of Coban ICV Camera		New	1-Time	17,250	17,250
PK - Replace Vehicle 42041 Funded by Accumulated Replacement Reserves	-	Continuation	1-Time	15.000	35,000
PK - Graffiti Removal Equipment & Initial Supplies	-	New	1-Time	15,000	15,000
MC - Replace Vehicle 42161 Funded by Accumulated Replacement Reserves	-	Continuation	1-Time	-	54,000
Total - Fund 502 Property Management	-			\$ 148,142	\$ 473,320
CM - City Hall Space Reconfiguration Study	-	Continuation	1-Time	30,000	30,000
PD - Fuel System Modernization	-	New	1-Time	30,000	30,000
PD - Police Station Firearms Range Equipment	-	Continuation	1-Time	-	35,178
PD - Police Station Parking Lot Improvements	-	Continuation	1-Time	-	20,000
PK - Fort Steilacoom Park Caretaker House Repairs	-	Continuation	1-Time	38,142	38,142
PK - Front Street O&M Security System Repairs	-	Continuation	1-Time	-	30,000
PK - Front Street O&M New Fuel Tank w/Install & Remove Old FSP Fuel Tank &	-	Continuation	1-Time	-	160,000
Paving of Wash Down Station and Perimeter					
CW - City Hall Exterior Beam Painting	-	Continuation	1-Time	-	75,000
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		Adjustment	Ongoing/	Year	2022
	FTE	Туре	1-Time	Revenue	Expenditure
CW - City-wide Parking Lot Improvements	-	Continuation	1-Time	-	5,000
CW - Maintenance Worker - Increase from 0.50 FTE to 1.0 FTE	-	New	Ongoing	50,000	50,000
Total - Fund 503 Information Technology	-			\$ 523,843	\$ 523,843
CM - Website Redesign/Update	-	Continuation	1-Time	5,078	5,078
CD - RHSP Software Enhancements	-	Continuation	1-Time	57,164	57,164
CD - PALS/CED+ Permit System Amazon Web Services	-	New	Ongoing	48,000	48,000
CW - Server/Hardware Upgrades	-	Continuation	1-Time	30,000	30,000
CW - Computer Replacement	-	Continuation	1-Time	68,808	68,808
CW - City Council Laptops	-	Continuation	1-Time	23,500	23,500
CW - Document Management System	-	Continuation	1-Time	101,793	101,793
CW - Co-Location & Disaster Recovery	-	Continuation	1-Time	103,000	103,000
CW - Microsoft Exchange Server & Licenses	-	Continuation	1-Time	50,000	50,000
CW - Smart Phones & Service Charges	-	New	Ongoing	6,500	6,500
CW - Purchase 2 New Copiers	-	New	1-Time	20,000	20,000
CW - Computer Software	-	Continuation	1-Time	5,000	5,000
CW - Computer Hardware	-	Continuation	1-Time	5,000	5,000
Total - Fund 504 Risk Management	-			\$ 312,495	\$ 312,495
CW - Claims & Reimbursements	-	New	Ongoing	200,000	200,000
CW - WCIA Assessment	-	New	Ongoing	112,495	112,495

# PROPOSED REVISED BUDGET BY FUND - YEAR 2022

		Begi	nning Fund Balance				Reven	ue				Expe	nditure				Ending
Fund	Pr	ior Amount	Adjustment	Revised	P	rior Amount	Adjustm	ent	Revised	Р	rior Amount	Adju	stment		Revised	Fui	nd Balance
General Government Funds:	\$	14,192,297	11,397,149	25,589,446	\$	49,562,830	\$ 20,9	58,234	\$ 70,521,064	\$	50,110,626	\$ 2	8,426,055	\$	78,536,681	\$	17,573,829
001 General		9,832,230	7,918,425	17,750,655		41,090,266	2,1	16,996	43,207,262		42,297,813		4,770,563		47,068,376		13,889,541
101 Street		-	23,781	23,781		2,416,099	1	40,586	2,556,685		2,416,099		164,367		2,580,466		-
103 Transportation Benefit District		1,522,753	58,671	1,581,424		835,000		-	835,000		640,000		1,718,000		2,358,000		58,424
104 Hotel/Motel Lodging Tax Fund		1,845,842	459,590	2,305,432		1,000,000		-	1,000,000		800,000		53,393		853,393		2,452,039
105 Property Abatement/RHSP/1406		-	649,622	649,622		409,800	5	07,610	917,410		409,800		1,157,232		1,567,032		-
106 Public Art		-	120,224	120,224		45,000		-	45,000		45,000		120,224		165,224		-
180 Narcotics Seizure		-	192,000	192,000		-		-	-		-		192,000		192,000		-
181 Felony Seizure		-	36,198	36,198		-		-	-		-		36,198		36,198		-
182 Federal Seizure		-	143,505	143,505		-		-	-		-		143,505		143,505		-
190 Grants		-	1,513,495	1,513,495		595,000	2,6	92,587	3,287,587		595,000		4,206,082		4,801,082		-
191 NSP		-	254,676	254,676		42,000		-	42,000		42,000		254,676		296,676		-
192 SSMCP		172	32,127	32,299		227,500	9,0	21,842	9,249,342		227,500		9,054,141		9,281,641		-
195 Public Safety Grants		-	-	-		132,328	5	55,687	688,015		132,328		555,687		688,015		-
196 ARPA (American Rescue Plan Act)		-	-	1		-	5,9	22,926	5,922,926		-		5,922,926		5,922,926		-
201 GO Bond Debt Service		-	-	-		1,689,938		-	1,689,938		1,689,938		-		1,689,938		-
202 LID Debt Service		120,624	(1,674)	118,950		245,641		-	245,641		287,530		77,061		364,591		-
204 Sewer Project Debt		737,708	(3,616)	734,092		834,258		-	834,258		527,618		-		527,618		1,040,732
251 LID Guaranty		132,968	125	133,093		-		-	-		-		-		-		133,093
Capital Project Funds:	\$	4,687,531 \$	12,296,227 \$	16,983,758	\$	14,965,218	\$ 28,4	31,043	\$ 43,396,261	\$	15,200,098	3	9,041,156	\$	54,241,254	\$	6,138,765
301 Parks CIP		24,118	3,364,104	3,388,222		982,000	10,3	65,524	11,347,524		982,000	1	3,661,911		14,643,911		91,835
302 Transportation CIP		471,881	6,517,692	6,989,573		11,748,198	17,8	16,882	29,565,080		11,423,998	2	20,151,725		31,575,723		4,978,930
303 Real Estate Excise Tax		3,554,315	1,526,148	5,080,463		1,800,000	1	73,637	1,973,637		2,664,100		4,390,000		7,054,100		-
311 Sewer Project CIP		637,217	888,283	1,525,500		435,020		75,000	510,020		130,000		837,520		967,520		1,068,000
Enterprise Fund:	\$	2,826,849 \$	8,149,029 \$	10,975,878	\$	7,615,476	\$ (3,0	00,000)	\$ 4,615,476	\$	7,259,041	\$	3,940,544	\$	11,199,585	\$	4,391,769
401 Surface Water Management		2,826,849	8,149,029	10,975,878		7,615,476	(3,0	00,000)	4,615,476		7,259,041		3,940,544		11,199,585		4,391,769
Internal Service Funds:	\$	4,927,965 \$	449,115 \$	5,377,080	\$	5,532,426	\$ 1,9	48,621	\$ 7,481,047	\$	5,622,670	\$	1,618,221	\$	7,240,891	\$	5,617,236
501 Fleet & Equipment		4,453,142	143,937	4,597,079		755,720	9	64,141	1,719,861		1,007,720		308,563		1,316,283		5,000,657
502 Property Management		269,300	305,178	574,478		798,917	1	48,142	947,059		703,917		473,320		1,177,237		344,300
503 Information Technology		205,523	-	205,523		2,275,339	5	23,843	2,799,182		2,208,583		523,843		2,732,426		272,279
504 Risk Management		-	-	-		1,702,450	3	12,495	2,014,945		1,702,450		312,495		2,014,945		-
Total All Funds		26,634,642 \$	32,291,520	\$58,926,162	\$	77,675,950	\$ 48,3	37,898	\$126,013,848	\$	78,192,435	5 7	3,025,976	Ş	\$151,218,411	\$	33,721,599

					2022		2022
	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	Current Revised	2022 Proposed Adjustments	Proposed Revised
(001) GENERAL FUND							
REVENUES:							
Taxes	\$30,197,457	\$28,546,334	\$33,579,772	\$28,853,140	\$29,305,610	1,610,000	\$30,915,610
Property Tax	7,159,443	7,259,756	7,431,434	7,508,500	7,605,010	-	7,605,010
Local Sales & Use Tax	11,955,004	11,946,044	14,413,902	10,724,000	11,000,000	800,000	11,800,000
Sales/Parks	663,655	671,080	789,461	670,000	670,000	80,000	750,000
Brokered Natural Gas Use Tax	50,477	39,494	54,213	45,000	45,000	-	45,000
Criminal Justice Sales Tax	1,179,058	1,213,087	1,434,092	1,188,900	1,188,900	180,000	1,368,900
Admissions Tax	504,879	96,599	226,165	275,000	235,000	-	235,000
Utility Tax	5,575,351	5,402,943	5,436,800	5,556,700	5,556,700	-	5,556,700
Leasehold Tax	9,779	6,903	6,936	5,000	5,000	-	5,000
Gambling Tax	3,099,813	1,910,429	3,786,769	2,880,040	3,000,000	550,000	3,550,000
Franchise Fees	4,145,138	4,289,904	4,364,450	4,397,000	4,397,000	-	4,397,000
Cable, Water, Sewer, Solid Waste	3,021,837	3,082,339	3,191,516	3,119,800	3,119,800	-	3,119,800
Tacoma Power	1,123,301	1,204,366	1,172,934	1,277,200	1,277,200	-	1,277,200
Small Cell	-	3,200	-	-	-	-	-
Development Service Fees	1,749,026	2,252,765	2,066,139	1,772,600	1,857,625	57,200	1,914,825
Building Permits	690,016	992,686	963,054	743,000	828,025	57,200	885,225
Other Building Permit Fees	315,885	273,605	175,675	300,600	300,600	-	300,600
Plan Review/Plan Check Fees	603,498	810,634	747,948	587,200	587,200	-	587,200
Other Zoning/Development Fees	139,627	175,840	179,462	141,800	141,800	-	141,800
Licenses & Permits	415,674	354,013	409,993	382,500	382,500	-	382,500
Business License	292,489	254,104	282,550	276,500	276,500	-	276,500
Alarm Permits & Fees	84,348	63,533	92,496	70,000	70,000	-	70,000
Animal Licenses	38,838	36,376	34,947	36,000	36,000	-	36,000
State Shared Revenues	1,144,373	1,479,167	1,373,339	1,246,265	1,284,835	-	1,284,835
Criminal Justice	167,506	179,221	187,341	176,235	176,235	-	176,235
Criminal Justice High Crime	162,777	427,878	275,031	249,500	249,500	-	249,500
Liquor Excise Tax	330,276	393,090	436,678	334,600	389,129	-	389,129
Liquor Board Profits	483,806	478,969	474,288	485,930	469,971	-	469,971
Marijuana Enforcement/Excise Tax	8	8	-	-	-	-	-
Intergovernmental	528,086	453,830	224,685	275,274	275,274	(10,338)	264,936
Police FBI & Other Misc	14,080	12,870	12,960	12,000	12,000	-	12,000
Police-Animal Svcs-Steilacoom	18,012	15,630	17,543	16,843	16,843	-	16,843
Police-Animal Svcs-Dupont	33,252	33,917	34,595	35,164	35,164	-	35,164
Police-South Sound 911 Background Investigations	32,640	17,298	21,590	15,000	15,000	-	15,000
Muni Court-University Place Contract	153,321	251,187	6,000	-	-	(13,500)	(13,500)
Muni Court-Town of Steilacoom Contract	155,276	87,364	63,917	106,090	106,090	(7,028)	99,062
Muni Court-City of Dupont	121,505	35,565	68,080	90,177	90,177	10,190	100,367

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
(001) GENERAL FUND-continued							
Charges for Services & Fees	1,648,838	1,365,370	1,243,338	1,414,300	1,414,300	-	1,414,300
Parks & Recreation Fees	279,541	127,720	153,762	274,000	274,000	-	274,000
Police - Various Contracts	19,943	3,851	9,855	4,000	4,000	-	4,000
Police - Towing Impound Fees	10,000	3,000	-	4,000	4,000	-	4,000
Police - Extra Duty	978,470	875,281	719,810	775,000	775,000	-	775,000
Police - Western State Hospital Community Policing	355,500	355,500	355,750	355,500	355,500	-	355,500
Other	5,384	18	4,162	1,800	1,800	-	1,800
Fines & Forfeitures	1,762,837	1,273,308	1,629,997	1,363,205	1,388,205	-	1,388,205
Municipal Court	812,773	608,159	546,047	663,205	588,205	-	588,205
Photo Infraction	950,064	665,148	1,083,951	700,000	800,000	-	800,000
Miscellaneous/Interest/Other	417,942	161,833	169,515	136,967	136,967	-	136,967
Interest Earnings	160,388	52,458	19,124	67,930	67,930	-	67,930
Penalties & Interest - Taxes	167,569	34,294	19,004	7,500	7,500	-	7,500
Miscellaneous/Other	89,985	75,081	131,388	61,537	61,537	-	61,537
Interfund Transfers	284,700	284,700	284,700	284,700	284,700	-	284,700
Transfers In - Fund 401 SWM	284,700	284,700	284,700	284,700	284,700	-	284,700
Subtotal Operating Revenues	\$42,294,072	\$40,461,225	\$45,345,928	\$40,125,951	\$40,727,016	\$1,656,862	\$42,383,878
EXPENDITURES:							
City Council	135,995	134,101	132,143	148,304	148,304	-	148,304
Legislative	133,874	134,101	132,128	144,854	144,854	-	144,854
Sister City	2,121	-	15	3,450	3,450	-	3,450
City Manager	722,760	636,362	618,248	786,062	797,623	2,332	799,955
Executive	567,347	551,617	519,561	636,217	647,778	2,332	650,110
Communications	155,413	84,745	98,687	149,845	149,845	-	149,845
Municipal Court	1,958,515	1,853,556	1,745,159	2,009,513	2,019,613	36,000	2,055,613
Judicial Services	1,065,824	1,045,965	1,007,638	1,072,114	1,082,214	-	1,082,214
Professional Services	591,672	562,198	573,451	588,000	588,000	36,000	624,000
Probation & Detention	301,019	245,393	164,071	349,399	349,399	-	349,399
Administrative Services	1,775,396	1,840,554	1,880,081	1,976,091	1,987,634	-	1,987,634
Finance	1,193,231	1,265,348	1,279,028	1,323,536	1,331,231	-	1,331,231
Human Resources	582,165	575,206	601,053	652,555	656,403	-	656,403
Legal	1,706,817	1,430,939	1,560,131	1,631,231	1,640,370	-	1,640,370
Civil Legal Services	1,124,353	956,930	977,929	1,069,919	1,078,096	-	1,078,096
Criminal Prosecution Services	232,724	164,818	214,387	232,432	232,432	-	232,432
City Clerk	204,178	217,889	195,951	238,880	239,843	-	239,843
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	2019	2020	2021	2022	2022 Current	2022 Proposed	2022 Proposed
	Annual Actual	Annual Actual	Annual Actual	Original	Revised	Adjustments	Revised
(001) GENERAL FUND-continued							
Community & Economic Development	2,266,964	2,188,040	2,439,060	2,666,419	2,685,178	49,260	2,734,438
Current Planning	718,158	715,817	849,705	806,399	815,537	-	815,537
Long Range Planning	218,809	196,147	203,805	254,760	257,646	-	257,646
Building	1,146,618	1,135,909	1,186,925	1,387,786	1,393,558	48,000	1,441,558
Eonomic Development	183,379	140,167	198,627	217,474	218,437	1,260	219,697
Parks, Recreation & Community Services	2,903,440	2,407,609	2,788,467	2,998,234	3,081,317	-	3,081,317
Human Services	403,779	370,123	419,355	493,607	493,607	-	493,607
Administration	329,201	341,371	419,838	323,442	330,099	-	330,099
Recreation	467,173	297,314	359,860	488,877	503,877	-	503,877
Senior Services	246,535	180,325	153,114	247,197	247,197	-	247,197
Parks Facilities	544,466	424,886	499,351	453,027	508,673	-	508,673
Fort Steilacoom Park	733,560	619,238	715,634	811,231	815,079	-	815,079
Street Landscape Maintenance	178,727	174,352	221,316	180,853	182,785	-	182,785
Police	24,953,309	22,920,852	24,337,584	24,985,911	26,350,772	9,963	26,360,735
Command	4,084,467	3,413,795	4,009,900	4,046,127	4,187,413	-	4,187,413
Jail Service	811,899	365,591	286,225	700,000	950,000	-	950,000
Dispatch Services/SS911	2,069,771	2,048,834	2,024,211	1,995,290	2,023,290	-	2,023,290
Investigations	3,935,607	3,898,138	4,133,204	4,399,550	4,399,550	-	4,399,550
Patrol	7,730,510	7,522,202	8,247,439	7,902,057	8,751,272	-	8,751,272
Special Units	373,704	291,102	150,489	270,533	270,533	9,963	280,496
SWAT/Special Response Team	148,476	37,322	95,717	70,730	165,730	-	165,730
Neighborhood Policing Unit (Formerly Crime Prevention)	1,195,099	1,287,326	1,278,287	1,353,865	1,353,865	-	1,353,865
Contracted Services (Extra Duty, offset by Revenue)	1,033,057	900,942	804,173	775,000	775,000	-	775,000
Community Safety Resource Team (CSRT)	403,968	370,379	429,601	484,226	485,586	-	485,586
Training	843,556	749,949	853,910	833,722	833,722	-	833,722
Traffic Policing	928,309	883,041	762,349	967,924	967,924	-	967,924
Property Room	276,447	229,129	263,380	321,692	321,692	-	321,692
Reimbursements	356,392	276,459	207,665	64,650	64,650	-	64,650
Emergency Management	51,141	47,987	44,785	39,640	39,640	-	39,640
Animal Control	324,810	319,129	369,110	370,905	370,905	-	370,905
Road & Street/Camera Enforcement	386,095	279,528	377,140	390,000	390,000	-	390,000
Non-Departmental	121,530	107,234	119,720	136,925	139,177	1,511,850	1,651,027
Citywide	121,530	107,234	119,720	136,925	139,177	-	139,177
City-Wide AFSCME CBA Implementation	-	-	-	-	-	484,363	484,363
City-Wide PERS Implementation	-	-	-	-		144,706	144,706
City-wide WCIA Assessment Increase	-	-	-	-	-	97,654	97,654
IT 6-Year Strategic Plan & Fleet/Equip Reserves	-	-	-	-	-	785,127	785,127
Interfund Transfers	1,983,711	1,462,408	1,764,403	1,873,112	1,890,728	31,959	1,922,687
Transfer to Fund 101 Street O&M	1,512,108	981,149	1,280,910	1,390,574	1,408,190	31,959	1,440,149
Transfer to Fund 105/190 Abatement Program	35,000	35,000	35,000	35,000	35,000	-	35,000
Transfer to Fund 201 GO Bond Debt Service	436,603	446,260	448,494	447,538	447,538	-	447,538
Subtotal Operating Expenditures	\$38,528,437	\$34,981,655	\$37,384,996	\$39,211,802	\$40,740,717	\$1,641,364	\$42,382,083
DEFENTING INCOME (LOCK)	2 - 2 - 2 -	F	7,000,000	06.5.4.5	100 =0.1		
DPERATING INCOME (LOSS)	3,765,635	5,479,570	7,960,932	914,149	(13,701)	15,498	1,797
As a % of Operating Expenditures	9.8%	15.7%	21.29%	2.33%	-0.03%		0.00%

	2019	2020	2021	2022	2022	2022 Browned	2022
	Annual Actual	Annual Actual	Annual Actual	Original	Current Revised	2022 Proposed Adjustments	Proposed Revised
(001) GENERAL FUND-continued							
OTHER FINANCING SOURCES:							
Grants, Donations/Contrib, 1-Time	544,035	3,434,273	712,586	100,250	363,250	460,134	823,384
Contibutions/Donations/Other	97,102	58,319	78,706	100,250	100,250	129,641	229,891
Grants	446,933	3,375,954	633,879	_	263,000	330,493	593,493
Subtotal Other Financing Sources	\$544,035	\$3,434,273	\$712,586	\$100,250	\$363,250	\$460,134	\$823,384
OTHER FINANCING USES:							
Capital & Other 1-Time	1,620,058	4,042,415	1,169,618	137,028	636,633	1,443,712	2,080,345
Municipal Court	94,366	76,136	66,228	8,279	76,279	27,276	103,555
City Manager	25,796	1,666	32,293	2,005	27,005	70,078	97,083
Administrative Services	32,136	5,447	17,205	7,705	7,705	-	7,705
City-Wide COVID-19 Grants	-	2,877,860	5,847	-	-	-	_
IT 6-Year Strategic Plan & I/S Charges to be Allocated	-	-	-	-	-	356,677	356,677
Legal/Clerk	57,002	34,302	41,504	8,302	8,302	32,813	41,115
Community & Economic Development	600,928	293,575	209,439	13,796	175,401	363,483	538,884
Parks, Recreation & Community Services	102,495	156,355	261,131	14,358	259,358	400,470	659,828
Police	707,335	597,075	535,972	82,583	82,583	192,915	275,498
Interfund Transfers	1,663,097	1,014,676	3,484,047	745,465	920,465	1,685,487	2,605,952
Transfer Out - Fund 101 Street	-	-	-	-	-	108,627	108,627
Transfer Out - Fund 105 Property Abatement/RHSP	50,000	50,000	149,287	50,000	50,000	500,000	550,000
Transfer Out - Fund 106 Public Art	100,000	-	22,500	-	30,000	-	30,000
Transfer Out - Fund 192 SSMCP	50,000	50,000	50,000	50,000	50,000	-	50,000
Transfer Out - Fund 301 Parks CIP	479,300	494,129	2,562,260	212,500	357,500	290,000	647,500
Transfer Out - Fund 302 Transportation CIP	983,797	393,547	700,000	432,965	432,965	786,860	1,219,825
Transfer Out - Fund 311 Sewer	-	27,000	-	-	1	-	-
Subtotal Other Financing Uses	\$3,283,155	\$5,057,091	\$4,653,665	\$882,491	\$1,557,098	\$3,129,199	\$4,686,297
Total Revenues and Other Sources	\$42,838,107	\$43,895,498	\$46,058,514	\$40,226,201	\$41,090,266	\$2,116,996	\$43,207,262
Total Expenditures and other Uses	\$41,811,592	\$40,038,746	\$42,038,661	\$40,094,292	\$42,297,815	\$4,770,563	47,068,385
Beginning Fund Balance:	\$8,847,534	\$9,874,049	\$13,730,802	\$4,804,154	\$9,832,230	\$7,918,425	\$17,750,655
Ending Fund Balance:	\$9,874,049	\$13,730,802	\$17,750,655	\$4,936,063	\$8,624,681	\$5,264,858	\$13,889,532
Ending Fund Balance as a % of Gen/Street Operating Rev	22.8%	33.2%	38.3%	12.0%	20.7%		32.0%
Reserve - Total Target 12% Reserves & Set Aside	\$5,194,795	\$4,958,178	\$5,560,616	\$4,936,063	\$5,008,191		\$5,207,015
2% Contingency Reserves	\$865,799	\$826,363	\$926,769	\$822,677	\$834,699		\$867,836
5% General Fund Reserves	\$2,164,498	\$2,065,908	\$2,316,923	\$2,056,693	\$2,086,746		\$2,169,589
5% Strategic Reserves	\$2,164,498	\$2,065,908	\$2,316,923	\$2,056,693	\$2,086,746		\$2,169,589
Set Aside for Economic Development Opportunity Fund	\$0	\$0	\$1,000,000	\$0	\$2,000,000		\$2,000,000
Unreserved/Designated 2022-2024 Budget	\$4,679,253	\$8,772,623	\$11,190,039	\$0	\$1,616,490		\$6,682,518

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 101 STREET OPERATIONS &amp; MAINT</b>	ENANCE						
REVENUES:							
Permits	154,287	147,196	189,474	152,500	152,500	-	152,500
Engineering Review Fees	-	40	11,408	-	-	-	-
Motor Vehicle Fuel Tax	841,601	709,693	791,653	855,410	855,410	-	855,410
Subtotal Operating Revenues	\$ 995,888	\$ 856,929	\$ 992,535	\$ 1,007,910	\$ 1,007,910	\$ -	\$ 1,007,910
EXPENDITURES:							
Street Lighting	367,112	353,182	390,257	337,210	337,210	-	337,210
Traffic Control Devices	386,439	235,746	311,617	431,508	431,508	-	431,508
Snow & Ice Response	5,446	28,747	39,171	45,500	45,500	-	45,500
Road & Street Preservation	1,633,811	1,190,004	1,356,749	1,568,811	1,586,428	-	1,586,428
I/S Charges to be Allocated	-	-		-	-	55,740	55,740
Subtotal Operating Expenditures	\$2,392,808	\$1,807,679	\$2,097,795	2,383,029	2,400,646	\$55,740	\$2,456,386
OPERATING INCOME (LOSS)	(\$1,396,920)	(\$950,750)	(\$1,105,260)	(\$1,375,119)	(\$1,392,736)	(\$55,740)	(\$1,448,476)
OTHER FINANCING SOURCES:							
Grants		12,000	-	-		-	-
Judgments, Settlements/Miscellaneous	589	319	3,247	-	-	-	-
Transfer In From General Fund	1,512,108	981,149	1,280,910	\$1,390,574	\$1,408,190	140,586	1,548,776
Subtotal Other Financing Sources	\$1,512,697	\$993,467	\$1,284,157	\$1,390,574	\$1,408,190	\$140,586	\$1,548,776
OTHER FINANCING USES:							
Building, Vehicles, Equipment &Other 1-Time	110,987	47,507	155,117	15,454	15,454	75,139	90,593
I/S Charges to be Allocated	-	-	-	-	-	33,488	33,488
Subtotal Other Financing Uses	\$110,987	\$47,507	\$155,117	\$15,454	\$15,454	\$108,627	\$124,081
Total Revenues and Other Sources	\$2,508,585	\$1,850,396	\$2,276,692	\$2,398,484	\$2,416,100	\$140,586	\$2,556,685
Total Expenditures and other Uses	\$2,503,796	\$1,855,185	\$2,252,912	\$2,398,483	\$2,416,100	\$164,367	\$2,580,466
Beginning Fund Balance:	\$0	\$4,789	(\$0)	\$0	\$0	\$23,780	\$23,780
Ending Fund Balance:	\$4,789	\$0	\$23,780	\$0	\$0		\$0

FUND 103 LAKEWOOD TRANSPORTATION	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
REVENUES:	V DEIVEFIT DI	JIKICI					
\$20 Vehicle License Fee (Net of State Admin Fee)	830,684	881,849	892,796	835,000	835,000	-	835,000
Interest Earnings	3,447	904	875	-	-	-	-
Total Revenue	\$834,131	\$882,753	\$893,671	\$835,000	\$835,000	\$0	\$835,000
EXPENDITURES:							
Transfer to Fund 302 Transportation Capital	923,000	247,457	-	640,000	640,000	1,718,000	2,358,000
Total Expenditures	\$923,000	\$247,457	\$0	\$640,000	\$640,000	\$1,718,000	\$2,358,000
Beginning Fund Balance:	\$141,325	\$52,457	\$687,753	\$1,475,000	\$1,522,753	\$58,671	\$1,581,424
Ending Fund Balance:	\$52,457	\$687,753	\$1,581,424	\$1,670,000	\$1,717,753	(\$1,659,329)	\$58,424

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 104 HOTEL/MOTEL LODGING TAX							
REVENUES:							
Special Hotel/Motel Lodging Tax (5%)	\$774,671	\$619,508	\$884,764	\$714,286	\$714,286	-	714,286
Transient Rental income Tax (2%)	317,282	247,803	355,057	285,714	285,714	-	285,714
Interest Earnings	22,666	7,693	2,118	-	-	-	
Total Revenues	\$1,114,619	\$875,005	\$1,241,939	\$1,000,000	\$1,000,000	\$0	\$1,000,000
EXPENDITURES:							
Lodging Tax Programs	540,352	456,515	527,489	800,000	800,000	(19,500)	780,500
Lodging Tax Programs-Transfer Out to Fund 301 Parks CIP	178,836	320,093	68,049	-	-	72,893	72,893
Total Expenditures	\$719,189	\$776,609	\$595,538	\$800,000	\$800,000	\$53,393	\$853,393
Beginning Fund Balance:	\$1,165,206	\$1,560,637	\$1,659,033	\$1,375,103	\$1,645,842	\$659,593	\$2,305,435
Ending Fund Balance (earmarked for next year's grant awards)	\$1,560,637	\$1,659,033	\$2,305,435	\$1,575,103	\$1,845,842	\$606,200	\$2,452,042

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 105 PROPERTY ABATEMENT/RENT</b>	<b>AL HOUSING</b>	<b>SAFETY PRO</b>	GRAM/140	6 FUNDS			
REVENUES:							
Abatement Program:	238,946	132,535	173,509	86,500	86,500	500,000	586,500
Abatement Charges	138,739	59,134	93,741	45,000	45,000	-	45,000
Interest Earnings	36,581	13,401	44,768	6,500	6,500	-	6,500
Judgments & Settlements/Other Misc	3,625	-	-	-	-	-	-
Transfer In - Fund 001 General	60,000	60,000	35,000	35,000	35,000	500,000	535,000
Rental Housing Safety Program:	230,307	204,398	312,254	225,000	225,300	7,610	232,910
Transfer In - Fund 001 General	25,000	25,000	149,287	50,000	50,000	-	50,000
Rental Housing Safety Program Fees	205,307	179,398	162,967	175,000	175,300	7,610	182,910
1406 Affordable Housing Program:	-	72,316	109,042	98,000	98,000	-	98,000
Sales Tax	-	72,316	109,042	98,000	98,000	-	98,000
Total Revenues	\$469,253	\$409,250	\$594,805	\$409,500	\$409,800	\$507,610	\$917,410
EXPENDITURES:							
Abatement	132,474	92,934	365,186	86,500	86,500	918,710	1,005,210
Rental Housing Safety Program	199,841	263,719	238,412	225,000	225,300	57,164	282,464
1406 Affordable Housing Program	-	-	-	98,000	98,000	181,358	279,358
Total Expenditures	\$332,315	\$356,653	\$603,598	\$409,500	\$409,800	\$1,157,232	\$1,567,032
Beginning Fund Balance:	\$468,879	\$605,817	\$658,414	\$0	\$0	\$649,622	\$649,622
Ending Fund Balance:	\$605,817	\$658,414	\$649,622	\$0	\$0	\$0	\$0
Abatement Program	\$570,784	\$610,386	\$418,710	\$0	\$0	\$0	\$0
Rental Housing Safety Program	\$35,033	(\$24,288)	\$49,554	\$0	\$0	\$0	\$0
1406 Affordable Housing Program	\$0	\$72,316	\$181,359	\$0	\$0	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 106 PUBLIC ART							
REVENUES:							
Interest Earnings	893	722	124	-	-	-	
Facility Rentals	21,000	(3,000)	-	15,000	15,000	-	15,000
Transfer In - Fund 001 General	100,000	-	22,500	-	30,000	-	30,000
Total Revenues	\$121,893	(\$2,278)	\$22,624	\$15,000	\$45,000	\$0	\$45,000
EXPENDITURES:							
Arts Commission Programs	-	-	-	2,000	2,000	-	2,000
Public Art	4,000	5,000	37,902	13,000	43,000	120,223	163,223
Total Expenditures	\$4,000	\$5,000	\$37,902	\$15,000	\$45,000	\$120,223	\$165,223
	_						
Beginning Fund Balance:	\$24,885	\$142,778	\$135,500	\$0	\$0	\$120,223	\$120,223
Ending Fund Balance:	\$142,778	\$135,500	\$120,223	\$0	\$0	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 180 NARCOTICS SEIZURE							
REVENUES:							
Forfeitures	123,275	71,670	15,794	-	-	-	-
Law Enforcement Contracts	38,171	33,485	2,217	-	-	-	-
Interest Earnings	6,098	1,197	171	-	-	-	-
Transfer In from Fleet & Equipment Fund	-	-	14,500	-	1	-	-
Total Revenues	\$167,544	\$106,352	32,681	\$0	\$0	\$0	\$0
EXPENDITURES:							
Investigations /Predictive Policing	201,584	162,477	66,876	-	-	72,000	72,000
Capital Purchases	-	-	-	-	1	120,000	120,000
Total Expenditures	\$201,584	\$162,477	\$66,876	\$0	\$0	\$192,000	\$192,000
Beginning Fund Balance:	\$316,361	\$282,321	\$226,196	\$0	\$0	\$192,000	\$192,000
Ending Fund Balance:	\$282,321	\$226,196	\$192,000	\$0	\$0	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 181 FELONY SEIZURE							
REVENUES:							
Forfeitures/Misc/Interest	14,121	42,660	40	-	-	-	-
Total Revenues	\$14,121	\$42,660	\$40	\$0	\$0	\$0	\$0
EXPENDITURES:							
Investigations/Predictive Policing	21,022	2,966	11,679	-	-	36,198	36,198
Total Expenditures	\$21,022	\$2,966	\$11,679	\$0	\$0	\$36,198	\$36,198
Beginning Fund Balance:	\$15,044	\$8,143	\$47,837	\$0	\$0	\$36,198	\$36,198
Ending Fund Balance:	\$8,143	\$47,837	\$36,198	\$0	\$0	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 182 FEDERAL SEIZURE							
REVENUES:							
Forfeitures	264,203	63,492	919	-	-	-	-
Interest Earnings	-	1,132	181	-	-	-	-
Total Revenues	\$264,203	\$64,624	\$1,100	\$0	\$0	\$0	\$0
EXPENDITURES:							
Crime Prevention	4,374	399	0	•	ı	22,006	22,006
Capital	-	163,147	18,501	-	-	121,499	121,499
Total Expenditures	\$4,374	\$163,546	\$18,501	\$0	\$0	\$143,505	\$143,505
		-					
Beginning Fund Balance:	\$0	\$259,829	\$160,907	\$0	\$0	\$143,505	\$143,505
Ending Fund Balance:	\$259,829	\$160,907	\$143,505	\$0	\$0	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 190 CDBG							
REVENUES:							
Grants	843,178	385,342	925,565	595,000	595,000	2,692,587	3,287,587
Interest Earnings	6	16	6	-	-	-	1
Miscellaneous/Contributions	1,309	3,411	5,661	-	-	-	-
Total Revenues	\$844,493	\$388,769	\$931,232	\$595,000	\$595,000	\$2,692,587	\$3,287,587
EXPENDITURES:							
Grants	348,605	402,213	799,461	595,000	595,000	4,206,082	4,801,082
Transfer Out - Fund 302 Transportation	486,445	8,056	-	-	1	-	1
Total Expenditures	\$835,050	\$410,269	\$799,461	\$595,000	\$595,000	\$4,206,082	\$4,801,082
Beginning Fund Balance:	\$1,393,781	\$1,403,224	\$1,381,724	\$0	\$0	\$1,513,495	\$1,513,495
Ending Fund Balance:	\$1,403,224	\$1,381,724	\$1,513,495	\$0	\$0	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 191 NEIGHBORHOOD STABLILIZATIO</b>	ON PROGRA	M					
REVENUES:							
Grant-NSP 1	55,697	43,741	46,093	-	42,000	-	42,000
Grant-NSP 3	-	57,505	-	-	-	-	-
Abatement Charges	-	-	-	37,000	-	-	-
Abatement Interest	1,766	12,257	6,090	5,000	-	-	-
Total Revenues	\$57,462	\$113,503	\$52,182	\$42,000	\$42,000	\$0	\$42,000
EXPENDITURES:							
Grant-NSP 1	3,662	822	9,263	42,000	42,000	254,676	296,676
Grant-NSP 3	-	-	43,357	-	-	-	-
Total Expenditures	\$3,662	\$822	\$52,620	\$42,000	\$42,000	\$254,676	\$296,676
Beginning Fund Balance:	\$88,632	\$142,433	\$255,115	\$0	\$0	\$254,676	\$254,676
Ending Fund Balance:	\$142,433	\$255,115	\$254,676	\$0	\$0	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 192 SSMCP (SOUTH SOUND MILITA</b>	RY COMMU	NITIES PARTI	NERSHIP)				
REVENUES:							
Grants	241,825	461,015	531,351	-	-	8,428,040	8,428,040
Partner Participation	182,400	186,000	204,800	177,500	177,500	-	177,500
Misc/Other	1	500	-	-	-	593,802	593,802
Transfer In From Fund 001 General	50,000	50,000	50,000	50,000	50,000	-	50,000
Total Revenues	\$474,227	\$697,515	\$786,151	\$227,500	\$227,500	\$9,021,842	\$9,249,342
EXPENDITURES:							
OEA/SSMCP	494,496	732,928	771,870	227,500	227,500	9,054,141	9,281,641
Total Expenditures	\$494,496	\$732,928	\$771,870	\$227,500	\$227,500	\$9,054,141	\$9,281,641
Beginning Fund Balance:	\$73,700	\$53,431	\$18,018	\$0	\$173	\$32,299	\$32,299
Ending Fund Balance:	\$53,431	\$18,018	\$32,299	\$0	\$173	\$0	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 195 PUBLIC SAFETY GRANTS						,	
REVENUES:							
Grants	317,474	535,656	460,460	132,328	132,328	555,687	688,015
Total Revenues	\$317,474	\$535,656	\$460,460	\$132,328	\$132,328	\$555,687	\$688,015
EXPENDITURES:							
Grants	317,473	535,656	460,460	132,328	132,328	555,687	688,015
Total Expenditures	\$317,473	\$535,656	\$460,460	\$132,328	\$132,328	\$555,687	\$688,015
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0		\$0
Ending Fund Balance:	\$0	\$0	(\$0)	\$0	\$0		\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 196 ARPA (AMERICAN RESCUE PLAI</b>	N ACT) GRAN	IT .					
REVENUES:							
Grants	-	-	1,298,065	-	-	5,922,926	1
Interest			1,209				
Total Revenues	-	\$0	\$1,299,275	\$0	\$0	5,922,926	-
EXPENDITURES:							
Grants	-	-	1,299,275	-	·	5,922,926	-
Total Expenditures	\$ -	\$ -	\$ 1,299,275	\$0	\$0	5,922,926	-
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0		\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0		\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	#REF!
<b>FUND 201 GENERAL OBLIGATION BOND D</b>	<b>EBT SERVICE</b>						
REVENUES:							
Transfer-In From Fund 001 General	436,603	446,260	448,494	447,538	447,538	-	447,538
Transfer-In From Fund 102 REET	164,000	535,296	773,601	1,242,400	1,242,400	-	1,242,400
Bond Proceeds	-	-	-	-	-	-	-
Total Revenues	\$600,603	\$981,556	\$1,222,095	\$1,689,938	\$1,689,938	\$0	\$1,689,938
EXPENDITURES:							
Principal & Interest - 59th Avenue	77,000	77,000	77,000	77,000	77,000	-	77,000
Principal & Interest - Police Station - 2009/2016	210,181	209,006	212,594	210,707	210,707	-	210,707
Principal & Interest - LOCAL LED Streetlight	155,025	154,650	158,900	158,707	158,707	-	158,707
Principle & Interest - Transp CIP Bond - 2019-2022 LTGO	158,396	540,900	537,900	1,243,524	1,243,524	-	1,243,524
Principle & Interest - Transp CIP Bond - 2020 LTGO	-	-	235,701	-	-	-	-
Total Expenditures	\$600,603	\$981,556	\$1,222,095	\$1,689,938	\$1,689,938	\$0	\$1,689,938
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0		\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0		\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 202 LOCAL IMPROVEMENT DISTRIC</b>	T (LID) DEBT	SERVICE					
REVENUES:							
Interest	1,876	1,407	224	-	-	-	-
Assessments	201,429	270,724	252,218	247,774	245,641	-	245,641
LID 1109 Bond Proceeds for Admin Fees (Fund 302)	-	17,730	-	-	-	-	-
Total Revenues	\$203,305	\$289,861	\$252,442	\$247,774	\$245,641	\$0	\$245,641
EXPENDITURES:							
LID 1101/1103	167,641	10,800	220,690	950	-	-	-
LID 1108	68,293	65,521	63,100	59,977	60,889	11,374	72,263
LID 1109	-	600	97,739	94,686	226,641	65,687	292,328
Total Expenditures	\$235,934	\$76,921	\$381,529	\$155,613	\$287,530	\$77,061	\$364,591
Beginning Fund Balance:	\$67,726	\$35,097	\$248,038	\$0	\$120,624	(\$1,674)	\$118,950
Ending Fund Balance:	\$35,097	\$248,038	\$118,951	\$92,161	\$78,735	(\$78,735)	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 204 SEWER PROJECT DEBT SERVICE</b>							
REVENUES:							
Sewer Charges (4.75% Sewer Surcharge)	822,295	791,007	790,478	805,000	805,000	-	805,000
Interest Earnings/Other	20,829	4,127	734	9,200	9,200	-	9,200
Sanitary Side Sewer Connection Home Loan Repayment	7,767	30,413	5,649	20,058	20,058	-	20,058
Total Revenues	\$850,891	\$825,547	\$796,861	\$834,258	\$834,258	\$0	\$834,258
EXPENDITURES:							
Principal & Interest	485,023	482,554	480,086	477,618	477,618	-	477,618
Transfer To Fund 311 Sewer Capital	987,000	55,000	190,000	50,000	50,000	-	50,000
Total Expenditures	1,472,023	\$537,554	\$670,086	\$527,618	\$527,618	\$0	\$527,618
Beginning Fund Balance:	\$940,452	\$319,321	\$607,313	\$708,683	\$737,708	(\$3,620)	\$734,088
Ending Fund Balance:	\$319,321	\$607,313	\$734,088	\$1,015,323	\$1,044,348	(\$3,620)	\$1,040,728

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 251 LOCAL IMPROVEMENT DISTRIC</b>	T (LID) GUAF	RANTY DEBT	SERVICE				
REVENUES:							
Interest Earnings	2,606	674	125	-	-	-	-
Total Revenues	\$2,606	\$674	\$125	\$0	\$0	\$0	\$0
EXPENDITURES:							
Transfer Out - Fund 001 General	-	-	-	-	-	-	-
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Fund Balance:	\$129,688	\$132,294	\$132,968	\$132,294	\$132,294	\$799	\$133,093
Ending Fund Balance:	\$132,294	\$132,968	\$133,093	\$132,294	\$132,294	\$0	\$133,093

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 301 PARKS CAPITAL							
REVENUES:							
Grants	714,360	2,112,047	686,715	2,518,000	1	9,796,355	9,796,355
Motor Vehicle Excise Tax for Paths & Trails	4,978	4,198	4,683	-	1	-	-
Interest Earnings	33,800	12,768	1,539	-	1	-	-
Contributions/Donations/Utility & Developers	208,974	5,023	13,540	-	-	-	-
Transfer In From Fund 001 General	479,300	494,129	2,562,260	212,500	357,500	290,000	647,500
Transfer In From Fund 102 REET	1,443,130	519,589	158,000	624,500	624,500	-	624,500
Transfer In From Fund 104 Hotel/Motel Lodging Tax	178,836	320,093	68,049	-		72,892	72,892
Transfer In From Fund 302 Transportation CIP	5,087	-		-	1	-	-
Transfer In From Fund 401 Surface Water Mgmt	131,537	-	-	-	-	206,277	206,277
Transfer In - Fund 502 Property Management	50,000	-		-	1	-	-
Total Revenues	\$3,250,004	\$3,467,848	\$3,494,786	\$3,355,000	\$982,000	\$10,365,524	\$11,347,524
EXPENDITURES:							
Capital	2,025,972	3,478,905	2,712,062	3,355,000	982,000	13,661,911	14,643,911
Transfer to Fund 102 REET	-	100,000	-	-	-	-	-
Total Expenditures	\$2,025,972	\$3,578,905	\$2,712,062	\$3,355,000	\$982,000	\$13,661,911	\$14,643,911
Beginning Fund Balance:	\$1,492,525	\$2,716,557	\$2,605,500	\$0	\$24,118	\$3,364,106	\$3,388,224
Ending Fund Balance:	\$2,716,557	\$2,605,500	\$3,388,224	\$0	\$24,118	\$67,719	\$91,837

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 302 TRANSPORATION CAPITAL PRO</b>	JECT						
REVENUES:							
Motor Vehicle Excise Tax	338,774	285,676	318,668	330,560	330,560	-	330,560
State Transportation Package - Multi-Modal Distribution	82,162	81,341	81,553	79,240	79,240	-	79,240
State Transportation Package - Increased Gas Tax (MVET)	71,893	71,174	71,360	69,635	69,635	-	69,635
Traffic Mitigation Fees	103,505	-				-	-
Pavement Degradation Fees	52,741	28,135	44,110	1	1	-	-
Grants	1,421,106	2,192,897	3,574,537	4,859,598	6,398,598	5,942,726	12,341,324
Contributions from Utilities/Developers/Partners	179,351	150,126	950,443	-	-	1,999,753	1,999,753
LID Financing	-	922,757	-	1	1	-	-
Proceeds from Sale of Asset/Street Vacation	200,000	65,203	-	-	-	-	-
Interest/Other	136,879	57,861	4,346	-	-	-	-
GO Bond Proceeds	8,055,905	3,029,885	6,639,010		-	-	-
Transfer In - Fund 001 General	983,797	512,000	700,000	432,965	432,965	786,860	1,219,825
Transfer In - Fund 102/303 REET	1,304,031	1,100,950	818,295	1	797,200	4,390,000	5,187,200
Transfer In - Fund 103 TBD	923,000	247,457	-	640,000	640,000	1,718,000	2,358,000
Transfer In - Fund 190 CDBG	486,445	8,056	18,137	-	-	-	-
Transfer In - Fund 401 SWM	788,275	492,901	930,556	3,000,000	3,000,000	2,979,543	5,979,543
Total Revenues	\$15,127,864	\$9,246,420	\$14,151,015	\$9,411,998	\$11,748,198	\$17,816,882	\$29,565,080
EXPENDITURES:							
Capital Projects	7,256,185	14,571,364	11,981,972	9,411,998	11,423,998	20,109,641	31,533,639
Debt Issue Cost	55,881	19,500	49,389	-	-	-	-
Transfer Out - Fund 301 Parks CIP	5,087	-				-	-
Transfer Out - Fund 201 GO Bond Debt Service	-	17,730	-		-	-	-
Transfer Out - Fund 303 REET	-	-	-	-	-	42,084	42,084
Transfer Out - Fund 401 SWM	-	241,840	_	-	-	-	-
Intefund Loan Repayment	-	880,204	-	-	-	-	-
Total Expenditures	\$7,317,153	\$15,730,638	\$12,031,361	\$9,411,998	\$11,423,998	\$20,151,725	\$31,575,723
Beginning Fund Balance:	\$3,543,426	\$11,354,136	\$4,869,918	\$181,246	\$471,881	\$6,517,691	\$6,989,572
Ending Fund Balance:	\$11,354,136	\$4,869,918	\$6,989,572	\$181,246	\$796,081	\$4,182,848	\$4,978,929

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 303 REAL ESTATE EXCISE TAX							
REVENUES:							
Real Estate Excise Tax	2,994,634	3,643,117	4,557,032	1,800,000	1,800,000	131,554	1,931,554
Interest Earnings	7,380	2,413	1,817	-	-	-	-
Transfer In - Fund 301 Parks CIP	-	100,000	-	-	1	-	-
Transfer In - fund 302 Transportation CIP	-	-	-	-	-	42,084	42,084
Total Revenue	\$3,002,014	\$3,745,530	\$4,558,849	1,800,000	1,800,000	173,638	1,973,638
EXPENDITURES:							
Transfer Out - Fund 201 GO Bond Debt Service	164,000	535,296	773,601	1,242,400	1,242,400	-	1,242,400
Transfer Out - Fund 301 Parks CIP	1,443,130	519,589	158,000	624,500	624,500	-	624,500
Transfer Out - Fund 302 Transportation CIP	1,304,031	1,219,403	818,295	-	797,200	4,390,000	5,187,200
Total Expenditures	\$2,911,161	\$2,274,288	\$1,749,896	\$1,866,900	\$2,664,100	\$4,390,000	\$7,054,100
Beginning Fund Balance:	\$709,416	\$800,269	\$2,271,510	\$261,900	\$1,854,315	\$3,226,148	\$5,080,463
Ending Fund Balance:	\$800,270	\$2,271,510	\$5,080,463	\$195,000	\$990,215	(\$990,214)	\$0

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 311 SEWER CAPITAL PROJECT							
REVENUES:							
Grants	450,000	-	-	-	-	75,000	75,000
Sewer Availability Charge	245,401	297,919	613,517	200,000	385,020	-	385,020
Interest Earnings	18,382	5,381	81,850	-	-	-	-
Proceeds from Lien	1,474	1,543	4,081	-	-	-	-
Transfer In Fund 001 General	-	27,000	-	-	-	-	-
Transfer In From Fund 401 Surface Water Mgmt	-	8,000	-	-	-	-	-
Transfer In Fund 204 Sewer Debt (Sewer Surcharge 4.75%)	987,000	55,000	190,000	50,000	50,000	-	50,000
Transfer In Fund 312 Sanitary Sewer Connection Capital	815,483	-	-	-	-	-	-
Total Revenues	\$2,517,741	\$394,844	\$889,447	\$250,000	\$435,020	\$75,000	\$510,020
EXPENDITURES:							
Capital/Administration	1,390,145	108,745	895,865	130,000	130,000	837,520	967,520
Total Expenditures	\$1,390,145	\$108,745	\$895,865	\$130,000	\$130,000	\$837,520	\$967,520
Beginning Fund Balance:	\$118,225	\$1,245,820	\$1,531,919	\$25,586	\$218,458	\$1,307,042	\$1,525,500
Ending Fund Balance:	\$1,245,820	\$1,531,919	\$1,525,500	\$145,586	\$523,478	\$544,522	\$1,068,000

					2022		2022
	2019	2020	2021	2022	Current	2022 Proposed	Proposed
	Annual Actual	Annual Actual	Annual Actual	Original	Revised	Adjustments	Revised
<b>FUND 401 SURFACE WATER MANAGEM</b>	NT						
REVENUES:							
Storm Drainage Fees & Charges	4,256,773	4,480,680	4,682,408	4,466,400	4,516,400	-	4,516,400
Site Development Permit Fee	46,968	74,816	86,145	50,000	50,000	-	50,000
Interest Earnings & Misc	79,984	22,701	6,283	15,600	15,600	-	15,600
Subtotal Operating Revenues	\$4,383,724	\$4,578,197	\$4,774,836	\$4,532,000	\$4,582,000	\$0	\$4,582,000
EXPENDITURES:							
Engineering Services	1,431,957	1,430,305	1,478,580	1,912,690	1,921,107	24,366	1,945,473
Operations & Maintenance	810,393	623,702	889,557	965,501	965,501	-	965,501
Revenue Bonds - Debt Service (15-Year Life, 4%)	-		-	501,000	501,000	-	501,000
Transfer to Fund 001 General Admin Support	284,700	284,700	284,700	284,700	284,700	-	284,700
Subtotal Operating Expenditures	\$2,527,049	\$2,338,707	\$2,652,837	\$3,663,891	\$3,672,308	\$24,366	\$3,696,674
OPERATING INCOME (LOSS)	\$1,856,675	\$2,239,490	\$2,122,000	\$868,109	\$909,692	(\$24,366)	\$885,326
OTHER FINANCING SOURCES:							
Grants/Contributions	-	120,168	37,518	-	-	-	-
American Lake Management District	119,313	32,337	32,659	33,476	33,476	-	33,476
Flood Control Opportunity Fund	-	300,202	-	-	-	-	-
Revenue Bonds - Bond Proceeds	-	-	4,028,365	3,000,000	3,000,000	(3,000,000)	-
Transfer In From Fund 302 Transportation Capital	-	241,840	-	-	1	-	_
Subtotal Other Financing Sources	\$119,313	\$694,546	\$4,098,541	\$3,033,476	\$3,033,476	(\$3,000,000)	\$33,476
OTHER FINANCING USES:							
Capital/1-Time	225,438	903,821	75,635	906,270	556,270	700,992	1,257,262
Debt Issue Cost	-	-	28,361	-	1	-	-
American Lake Management District	124,619	14,584	31,129	30,464	30,464	29,366	59,830
Transfer to Fund 301 Parks CIP	133,958	-	-	-	-	206,277	206,277
Transfer to Fund 302 Transportation Capital	785,855	492,901	930,556	3,000,000	3,000,000	2,979,543	5,979,543
Transfer To Fund 311 Sewer Capital	-	8,000	-	-	1	-	_
Subtotal Other Financing Uses	\$1,269,870	\$1,419,305	\$1,065,681	\$3,936,734	\$3,586,734	\$3,916,178	\$7,502,912
Total Revenues and Other Sources	\$4,503,037	\$5,272,743	\$8,873,377	\$7,565,476	\$7,615,476	(\$3,000,000)	\$4,615,476
Total Expenditures and other Uses	\$3,796,920	\$3,758,013	\$3,718,518	\$7,600,625	\$7,259,042	\$3,940,544	\$11,199,586
Beginning Fund Balance:	\$3,600,172	\$4,306,289	\$5,821,019	\$1,881,315	\$2,826,850	\$8,149,029	\$10,975,879
Ending Fund Balance:	\$4,306,289	\$5,821,019	\$10,975,879	\$1,846,166	\$3,183,284	\$1,208,485	\$4,391,769
Ending Fund Balance as a % of Operating Rev/Exp	98.2%	127.1%	229.9%	40.7%	69.5%		95.8%
33% Operating Reserves (of operating expenditures)	\$833,926	\$771,773	\$875,436	\$1,209,084	\$1,211,862		\$1,219,902
1% Capital Reserves	\$458,330	\$453,795	\$490,130	\$529,130	\$529,130		\$525,630
American Lake Management District	\$16,571	\$31,237	\$29,679	\$31,547	\$31,547		\$0
SWM Bonds for Transportation CIP	\$0	\$0	4,000,000	\$0	\$0		\$0
SVVIVI Bollas for Transportation Cir							

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 501 FLEET & EQUIPMENT							
OPERATING REVENUES:							
M&O Revenue	763,367	617,408	609,767	740,720	740,720	-	740,720
Interest Earnings	71,013	19,472	3,932	15,000	15,000	-	15,000
Total Revenues	\$834,380	\$636,880	\$613,700	\$755,720	\$755,720	\$0	\$755,720
OPERATING EXPENDITURES:							
Fuel/Gasoline	323,206	255,476	323,367	424,150	424,150	-	424,150
Other Supplies	18,655	11,720	12,089	3,990	3,990	-	3,990
Repairs & Maintenance	499,389	380,884	308,472	327,580	327,580	-	327,580
Other Services & Charges	6,468	516	352	-	-	-	-
Total Expenditures	\$847,719	\$648,597	\$644,280	\$755,720	\$755,720	\$0	\$755,720
Operating Revenue Over/(Under) Expenditures	(\$13,339)	(\$11,716)	(\$30,580)	\$0	\$0	\$0	\$0
OTHER FINANCING SOURCES:							
Interfund Loan (Fund 302 LID Interim Financing)	-	880,204	-	-	-	-	-
Replacement Reserves Collections	805,481	-	835,636	-	-	843,891	843,891
Capital Contribution	-	25,807	99,695	-	-	120,250	120,250
Proceeds From Sale of Assets	13,339	11,716	30,580	-	-	-	-
Transfer In From Fund 504 Risk Management	81,184	64,851	-	-		-	-
Total Other Financing Sources	\$900,004	\$982,578	\$965,911	\$0	\$0	\$964,141	\$964,141
OTHER FINANCING USES:							
Fleet & Equipment New & Replacement	941,993	490,005	585,059	252,000	252,000	308,563	560,563
Transfer to Fund 180 Narcotics Seizure	-	-	14,500				
Total Other Financing Uses	\$941,993	\$490,005	\$599,559	\$252,000	\$252,000	\$308,563	\$560,563
Total Revenues	\$1,734,384	\$1,619,459	\$1,579,611	\$755,720	\$755,720	\$964,141	\$1,719,861
Total Expenditures	\$1,789,712	\$1,138,602	\$1,243,839	\$1,007,720	\$1,007,720	\$308,563	\$1,316,283
Beginning Fund Balance:	\$3,835,778	\$3,780,451	\$4,261,308	\$3,456,779	\$3,598,656	\$998,424	\$4,597,080
Ending Fund Balance:	\$3,780,451	\$4,261,308	\$4,597,080	\$3,204,779	\$3,346,656	\$0	\$5,000,658

	Anr	2019 nual Actual	An	2020 nual Actual	Anı	2021 nual Actual	2022 Original	2022 Current Revised		2022 Proposed Adjustments		2022 Proposed Revised
FUND 502 PROPERTY MANAGEMENT												
OPERATING REVENUES:												
M&O Revenue		683,461		702,611		769,605	698,917		698,917		50,000	748,917
Interest Earnings		14,728		2,278		549	-		-		-	-
Total Operating Revenues	\$	698,189	\$	704,888	\$	770,154	\$ 698,917	\$	698,917	\$	50,000	\$ 748,917
OPERATING EXPENDITURES:												
City Hall Facility		369,872		374,899		415,462	383,354		383,354		50,000	433,354
Police Station		266,905		275,469		294,848	245,881		245,881		-	245,881
Parking Facilities/Light Rail		61,413		54,521		59,844	69,682		69,682		-	69,682
<b>Total Operating Expenditures</b>	\$	698,189	\$	704,888	\$	770,154	\$ 698,917	\$	698,917	\$	50,000	\$ 748,917
Operating Revenue Over/(Under) Expenditures	\$	(0)	\$	-	\$	-	\$ -	\$	-	\$	-	\$ -
OTHER FINANCING SOURCES:												
Replacement Reserve Collections / Other 1-Time		100,000		156,178		26,782	100,000		100,000		98,142	198,142
Total Other Financing Sources	\$	100,000	\$	156,178	\$	26,782	\$ 100,000	\$	100,000	\$	98,142	\$ 198,142
OTHER FINANCING USES:												
Capital/1-Time/6-Year Property Management Plan		157,082		7,934		36,604	5,000		5,000		423,320	428,320
Total Other Financing Uses	\$	157,082	\$	7,934	\$	36,604	\$ 5,000	\$	5,000	\$	423,320	\$ 428,320
Total Revenues	\$	798,188	\$	861,066	\$	796,936	\$ 798,917	\$	798,917	\$	148,142	\$ 947,059
Total Expenditures	\$	855,271	\$	712,823	\$	806,758	\$ 703,917	\$	703,917	\$	473,320	\$ 1,177,237
Beginning Fund Balance:		\$493,139		\$436,057		\$584,300	\$159,124		\$269,300		\$305,179	\$574,479
Ending Fund Balance:		\$436,057		\$584,300		\$574,479	\$254,124		\$364,300		(\$19,999)	\$344,301

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
<b>FUND 503 INFORMATION TECHNOLOGY</b>							
REVENUES:							
M&O Revenue	1,202,671	1,337,482	1,381,651	1,952,033	2,049,833	54,500	2,104,333
Misc/Interest/Other	2,201	2,826	215	-	1	-	1
Total Operating Revenues	\$ 1,204,872	\$ 1,340,308	\$ 1,381,866	\$ 1,952,033	\$ 2,049,833	\$ 54,500	\$ 2,104,333
EXPENDITURES:							
Personnel	562,728	524,535	583,361	601,193	601,193	-	601,193
Supplies	40,330	60,796	49,704	179,520	179,520	-	179,520
Services & Charges	601,814	754,976	748,801	1,171,320	1,269,120	54,500	1,323,620
6-Year IT Strategic Plan/IS Expenses to be Allocated	-	-	-	-	-	-	-
Total Operating Expenditures	\$1,204,872	\$1,340,308	\$1,381,866	\$1,952,033	\$2,049,833	\$54,500	\$2,104,333
Operating Revenue Over/(Under) Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OTHER FINANCING SOURCES:							
Replacement Reserve Collection	48,678	66,845	-	66,756	66,756	-	66,756
Capital Contrib & Other 1-Time /6-Year Strategic Plan	593,944	305,350	344,580	158,750	158,750	469,343	628,093
Total Other Financing Sources	\$642,622	\$372,195	\$344,580	\$225,506	\$225,506	\$469,343	\$694,849
OTHER FINANCING USES:							
One-Time/Capital	593,944	305,350	344,580	158,750	158,750	469,343	628,093
Total Other Financing Uses	\$593,944	\$305,350	\$344,580	\$158,750	\$158,750	\$469,343	\$628,093
Total Revenues	\$1,847,494	\$1,712,503	\$1,726,446	\$2,177,539	\$2,275,339	\$523,843	\$2,799,182
Total Expenditures	\$1,798,816	\$1,645,658	\$1,726,446	\$2,110,783	\$2,208,583	\$523,843	\$2,732,426
Beginning Fund Balance:	\$90,000	\$138,678	\$205,523	\$205,522	\$205,522	\$0	\$205,522
Ending Fund Balance:	\$138,678	\$205,523	\$205,523	\$272,278	\$272,278	\$0	\$272,278

	2019 Annual Actual	2020 Annual Actual	2021 Annual Actual	2022 Original	2022 Current Revised	2022 Proposed Adjustments	2022 Proposed Revised
FUND 504 RISK MANAGEMENT							
REVENUES:							
M&O Revenue	1,561,705	1,289,027	1,273,297	1,396,480	1,502,450	112,495	1,614,945
AWC Retro Refund	-	128,938	117,286	-	-	-	-
Insurance Proceeds/3rd Party Recoveries	285,680	371,383	215,508	200,000	200,000	200,000	400,000
Total Revenues	\$1,847,386	\$1,789,348	\$1,606,091	\$1,596,480	\$1,702,450	\$312,495	\$2,014,945
EXPENDITURES:							
Safety Program	2,782	2,474	2,754	3,980	3,980	-	3,980
AWC Retro Program	35,792	37,356	33,945	37,500	37,500	-	37,500
WCIA Assessment	1,411,230	1,438,931	1,364,838	1,355,000	1,364,870	112,495	1,477,365
Claims/Judgments & Settlements	316,397	245,735	204,554	200,000	296,100	200,000	496,100
Total Expenditures	\$1,766,202	\$1,724,497	\$1,606,091	\$1,596,480	\$1,702,450	\$312,495	\$2,014,945
OTHER FINANCING SOURCES:							
Capital Contribution/1-Time M&O	-	-	-	-	1	-	-
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OTHER FINANCING USES:							
Transfer To Fund 501 Fleet & Equipment	81,184	64,851	-	-	1	-	-
Total Other Financing Uses	\$81,184	\$64,851	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$1,847,386	\$1,789,348	\$1,606,091	\$1,596,480	\$1,702,450	\$312,495	\$2,014,945
Total Expenditures	\$1,847,386	\$1,789,348	\$1,606,091	\$1,596,480	\$1,702,450	\$312,495	\$2,014,945
Porto do Francis de Loro	- 40	40	40	40	40	4.0	40
Beginning Fund Balance:	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance:	\$0	\$0	\$0	\$0	\$0	\$0	\$0